



**Chief Financial Officer Division (CFO)**

# **ANNUAL PERFORMANCE REPORT 2025**

*Delivery at scale under severe funding constraints*

**Executive Board – Annual Session**

**24 June 2026**

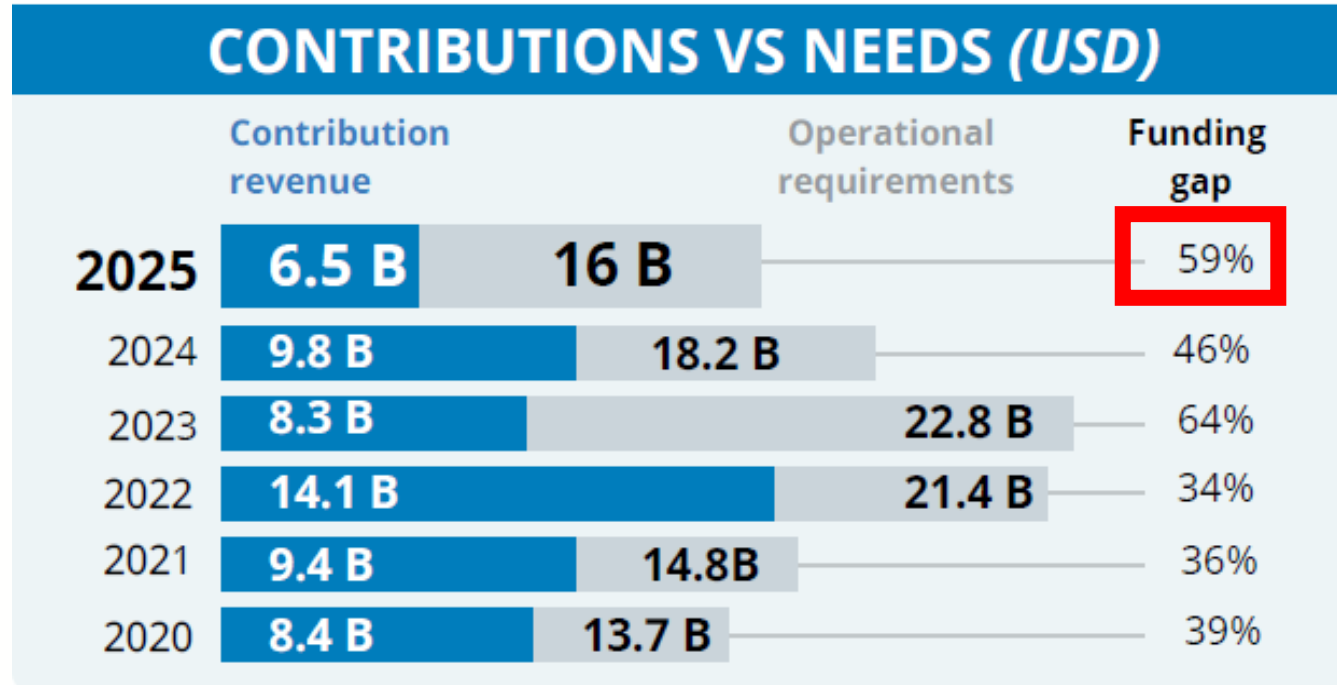


**World Food  
Programme**

**SAVING  
LIVES  
CHANGING  
LIVES**

# Humanitarian needs far exceeded available resources

Changes in 2025 funding shaped delivery



*\*Total contributions raised before end-year accounting adjustments*

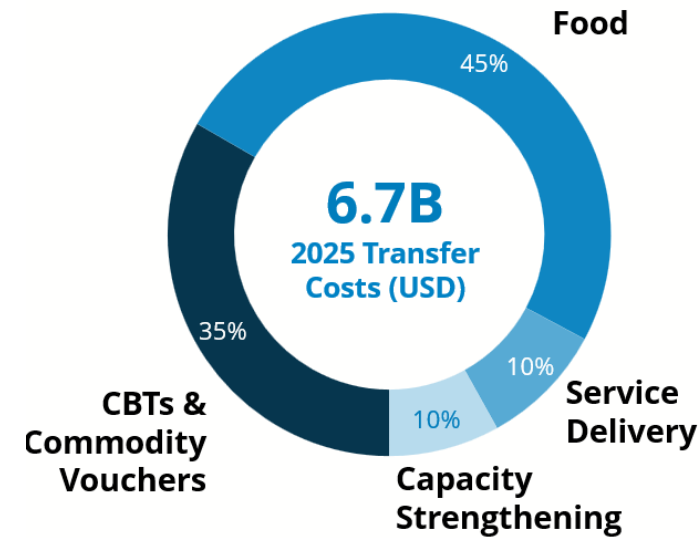
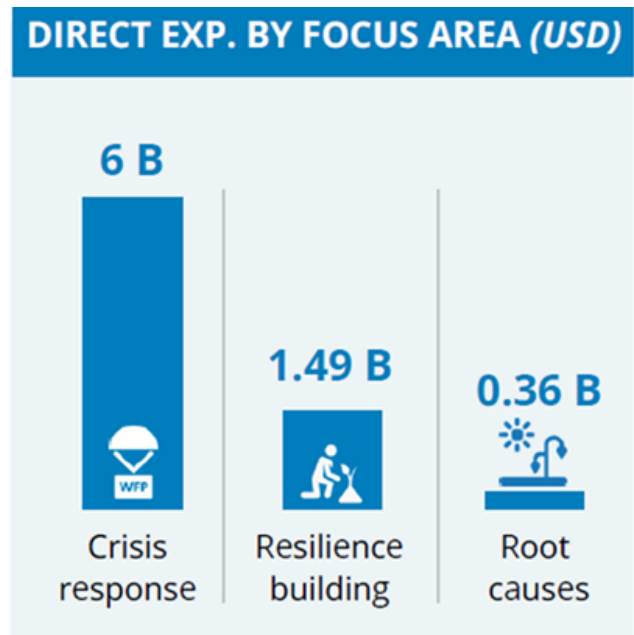
## Confirmed contributions:

- Fell by **33%** from USD 9.8 B (2024) to **USD 6.5 B** in 2025
- Covered **only 41%** of Operational Requirements – leaving a **funding gap of 59%**
- **Flexible funding** (USD 850 M) **declined by 23%**, reducing the ability to **absorb shocks** (13% of total contributions)
- WFP signed 125 agreements with **61 programme countries** for a total value of USD 843 M in revenue, including IFI-financed programmes
- **UN funding contracted sharply** - CERF from USD 133 M in 2024 to **USD 77 M**

# WFP's expenditures prioritized humanitarian assistance amid a constrained funding environment

Direct expenditures of **USD 7.8 B**, of which **76%** supported crisis response (*USD 8.4 B in 2024*)

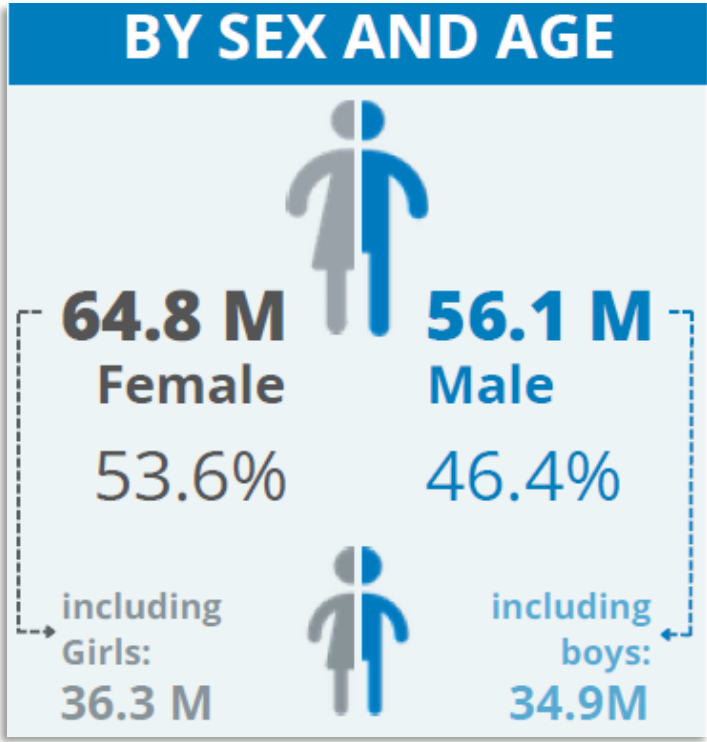
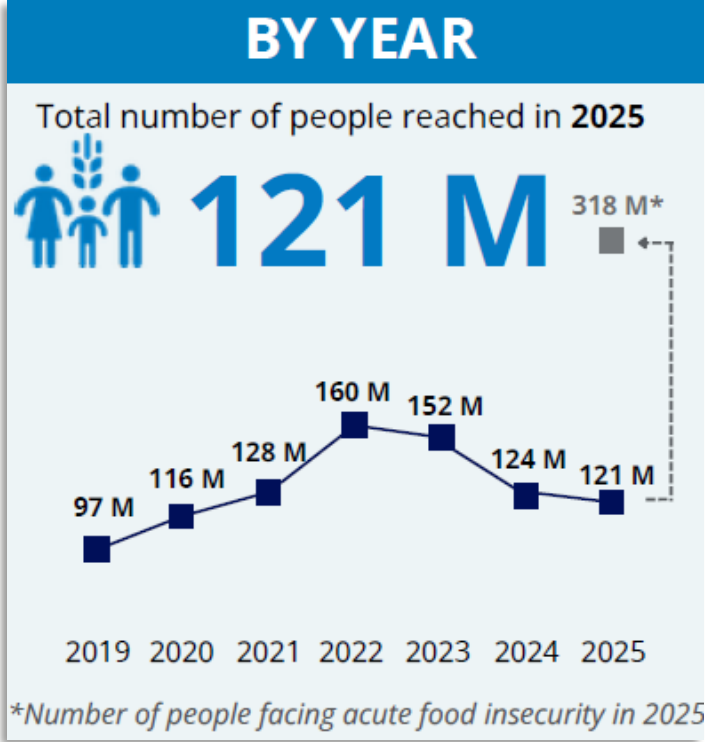
**80%** of transfer costs were delivered through **food, cash, or vouchers**



**Resilience building** and **root causes interventions** accounted respectively for **19%** and **5%** percent of total expenditures

*Direct expenditures include Total transfer costs (USD 6.7 B), Implementation costs (USD 0.67 B), Direct Support Costs (USD 0.47 B), and exclude indirect support costs which are approved and reported on separately.*

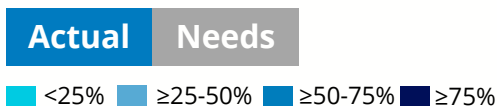
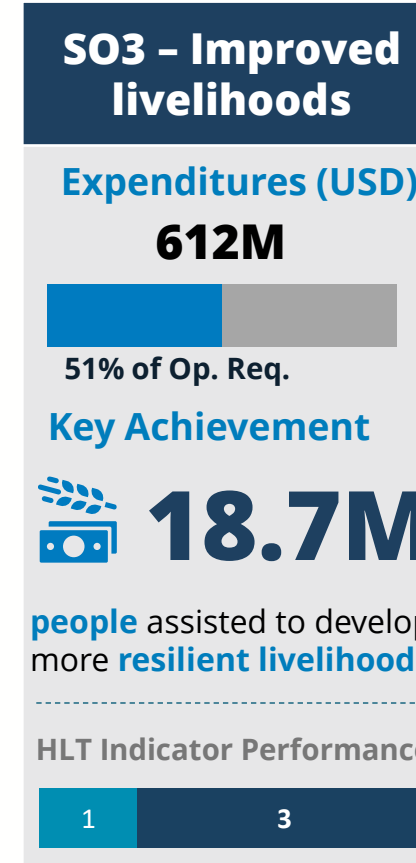
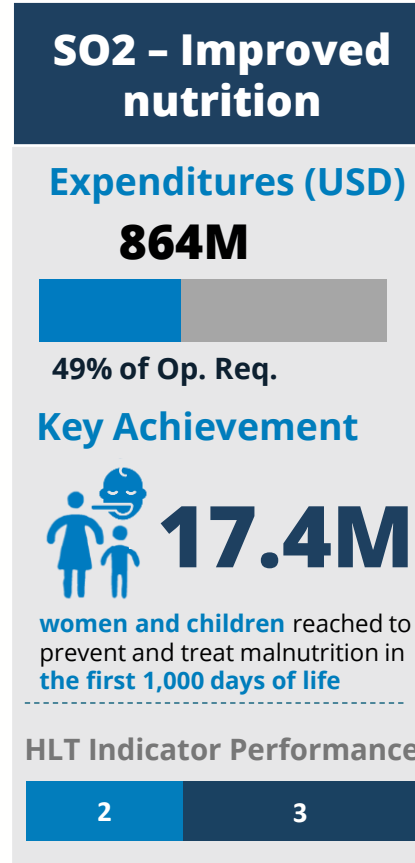
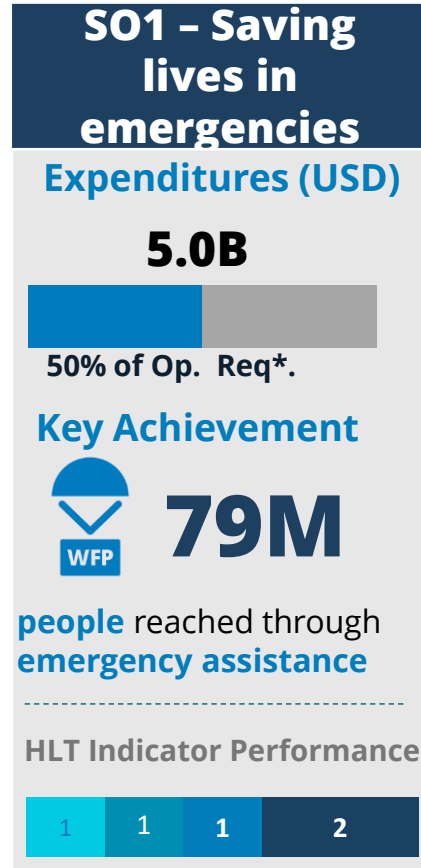
# Beneficiary reach



Beneficiary reach captures all the people assisted regardless of the level of assistance provided.

# WFP's performance against its High-Level Targets

Despite operating at roughly half of required funding, WFP delivered results, **prioritizing life-saving emergency assistance**, while **sustaining nutrition and livelihoods**, where possible



\*Operational requirements updated, Management Plan, June EB 2025

# WFP's performance against its High-Level Targets - cont'd

Systems and partnership results enabled frontline delivery

## SO4 - Strengthened national systems

Expenditures (USD)

**184M**



43% of Op. Req.

Key Achievement



**77** countries enabled to improve their national social systems toward zero hunger

HLT Indicator Performance

6

## SO5 - Strengthened humanitarian and development action

Expenditures (USD)

**651M**



69% of Op. Req.

Key Achievement



**1,575** partners supported through all supply chain services

HLT Indicator Performance

4

Actual Needs

<25% ≥25-50% ≥50-75% ≥75%

\*Operational requirements updated, Management Plan, June EB 2025

# Management Performance supporting operations

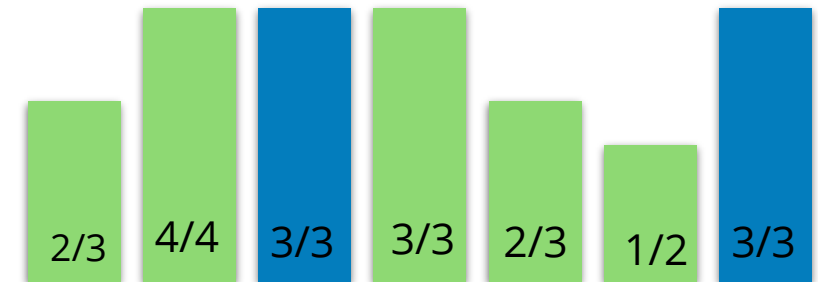
Planned baseline budget by Management results

Management result	Management result achievement status	Original planned baseline budget (USD million)
1 – Effectiveness in emergencies	Achieved	115.4
2 – People management	Achieved	88.4
3 – Engage in effective partnerships	Exceeded	137.1
4 – Effective funding for zero hunger	Achieved	102.2
5 – Evidence and learning	Achieved	96.8
6 – Leverage technology	Achieved	81.1
7 – Leverage innovation	Exceeded	18.6

## Performance by Management Result and Output

Exceeded/ achieved/ not achieved

MR 1 MR 2 MR 3 MR 4 MR 5 MR 6 MR 7



Achievement reflects preservation of essential management enablers and output

## Management results



18 of 21

Management result outputs achieved

## Key performance indicators

47 71 47 of 71 KPI values met or exceeded their targets

Efficiency gains KPI

USD 235.6 M

generated through a portfolio of 52 efficiency projects, exceeding the USD 169.9 million KPI target, plus USD 8.2 million in additional system-level efficiency gains enabled by WFP



# Q&A THANK YOU