



WFP EVALUATION



Annual Evaluation Report – 2025 in review

Annual session of the WFP Executive Board – June 2026

PART 1

Key insights from centralized evaluations



4 strategic/policy



2 corporate emergency responses



14 country strategic plans



1 synthesis



WFP 2023–2025: Strategic positioning

Stable or improving

- WFP global leadership in **emergency response**
- **Still unclear positioning** in some development areas

New in 2025

- Stronger focus on **enabling national emergency responses**
- **Localization** – aspirations vs. operational realities

Recommendations

1. **Emergency preparedness**
2. **Clarify role – supporting nationally-owned programmes**
3. **Localization policy**

Organizational change... Operational improvement...

2025 – Key results



Emergency preparedness/response

- WFP assistance **critical** in helping people **access food, large scale**
- But **not all in need covered & tough/complex prioritization choices**



Reducing needs / enhancing resilience

- Positive results in:
 - **asset creation & livelihoods**
 - **MAM treatment**
- Less successful on **resilience / value chains**



Supporting government & partner programmes

- Confirmed leadership in **school feeding**
- **Common services leadership** – WFP fundamental enabler – collective responses
- **CCS mostly successful** – but limited tangible improvements at policies/programmes levels

WFP 2023–2025: Cross-cutting areas

Stable or improving

- **Protection & AAP**
- **Inclusion of most vulnerable**
- **Programme integration** – progress but silos remain

New in 2025

- **Principled humanitarian action** – sustained but increasingly challenging

Recommendations

- **Community engagement**
- **Partnerships** – expert organizations
- **Support COs re: humanitarian principles**

Organizational change... Operational improvement...

WFP 2023–2025: Partnership evolution

Stable or improving

- **Strong strategic partnerships with national authorities & UN agencies** – local level/cross-govt coordination can improve

New in 2025

- **Expanded engagement with specialized/private sector & IFIs** – missed opportunities
- **Continued CP reliance for delivery** – missed opportunities; risk transfer

Recommendations

- **Prioritize sub-national partnerships**
- **Clarify risk transfer levels CPs**

Organizational change... Operational improvement...

WFP 2023–2025: Efficiency & programme handover

Stable or improving

- **Cost-efficiency** – extensive effort but not always assessed
- **Timeliness** – major efforts but context challenges & internal barriers

New in 2025

- **Programme handover and transition** – some progress but stronger strategies needed

Recommendations

1. **Evidence cost-efficiency**
2. **Transition & handover planning**

Organizational change... Operational improvement...

PART 2

Performance of evaluation function



Organizational alignment & integration



Consolidation in line with WFP corporate organizational structure and Management Accountability Framework



5 regional evaluation teams integrated in the Office of Evaluation



Evaluation priorities aligned with WFP operational footprint, prioritizing direct support to country offices

Improved efficiency & innovation



Internalization of selected evaluation services



- **40% in travel costs**



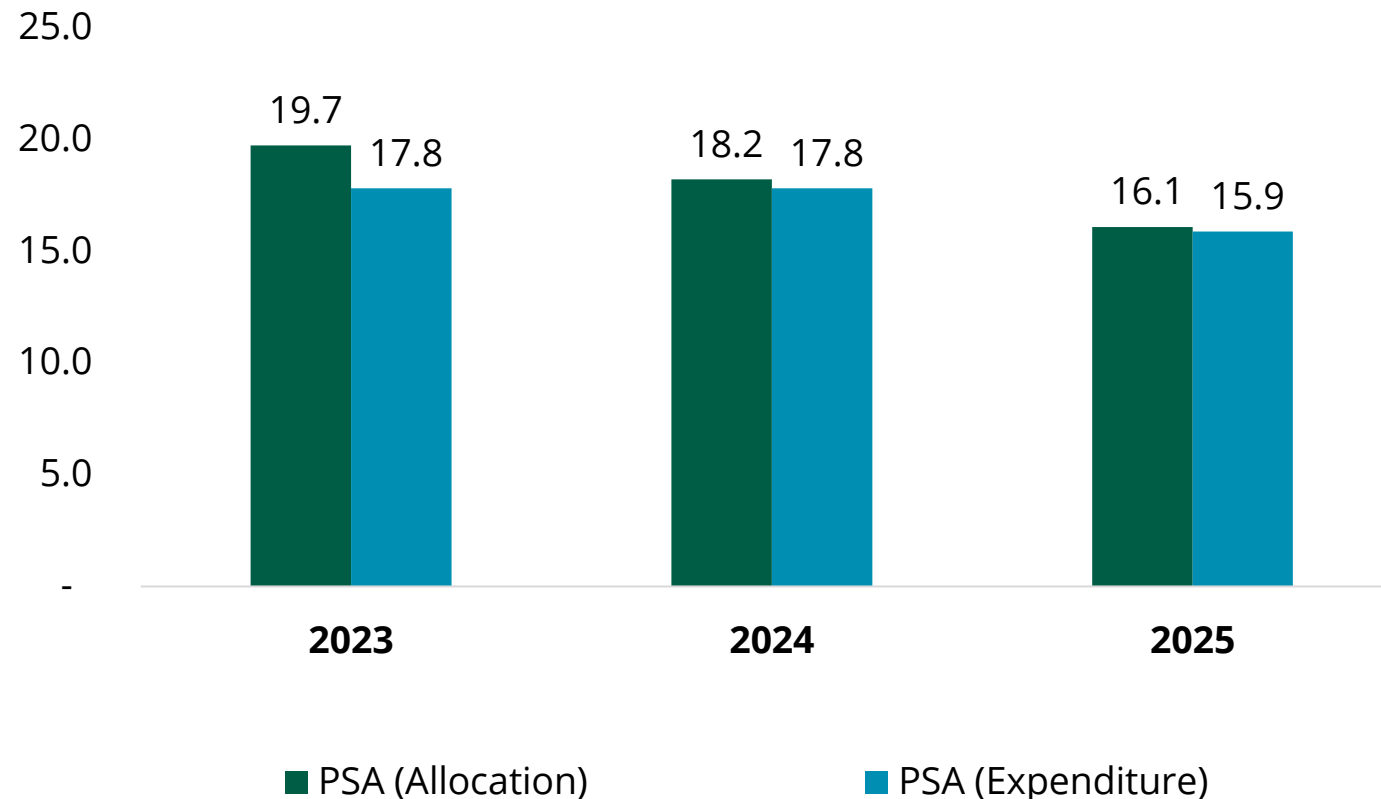
Evaluations **costs reduced**



Innovation: AI-powered “evaluation evidence mining”

Right-sizing of the evaluation function

PSA budget allocation and expenditure

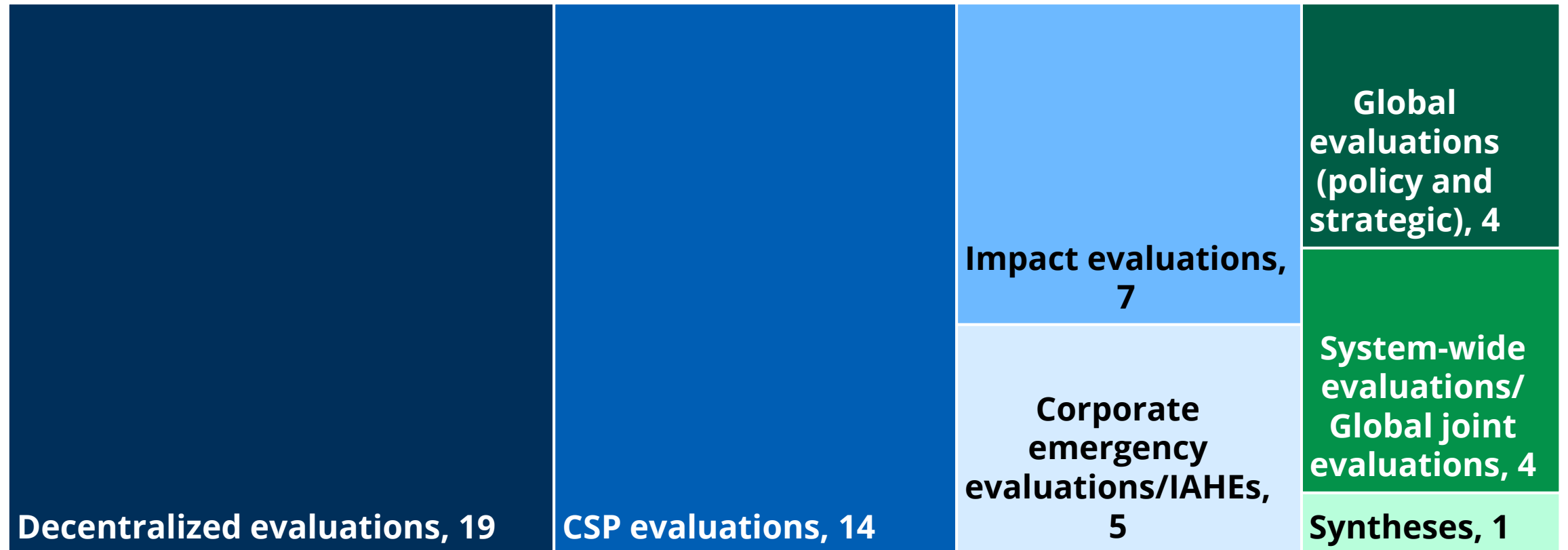


**PSA allocation:
- 19%**

**Structural review +
workforce
reduction:
- 29%**

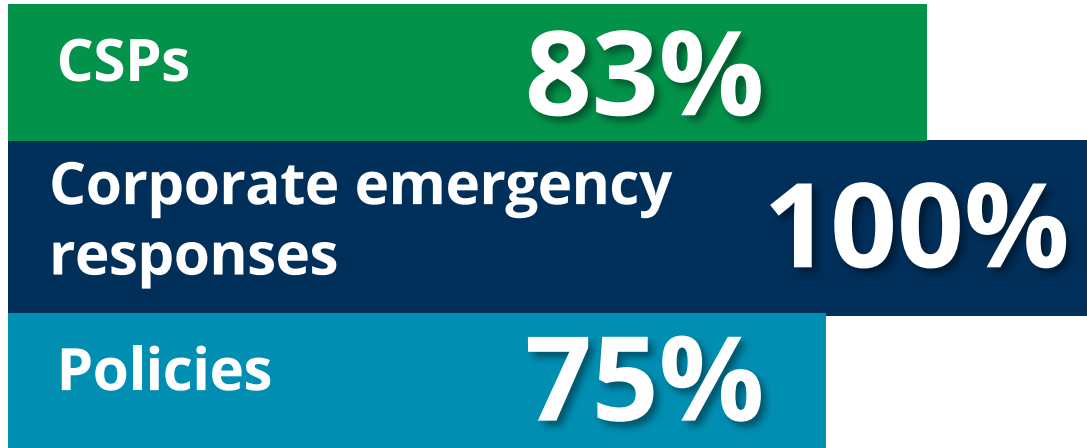
2025 Evaluation Workplan delivered

▪ Country-level ▪ Global



Evaluation coverage & quality

High percentage covered:



Percentage of CSPs/ICSPs, corporate emergency responses and policies due for evaluation, evaluated

Strong quality ratings:



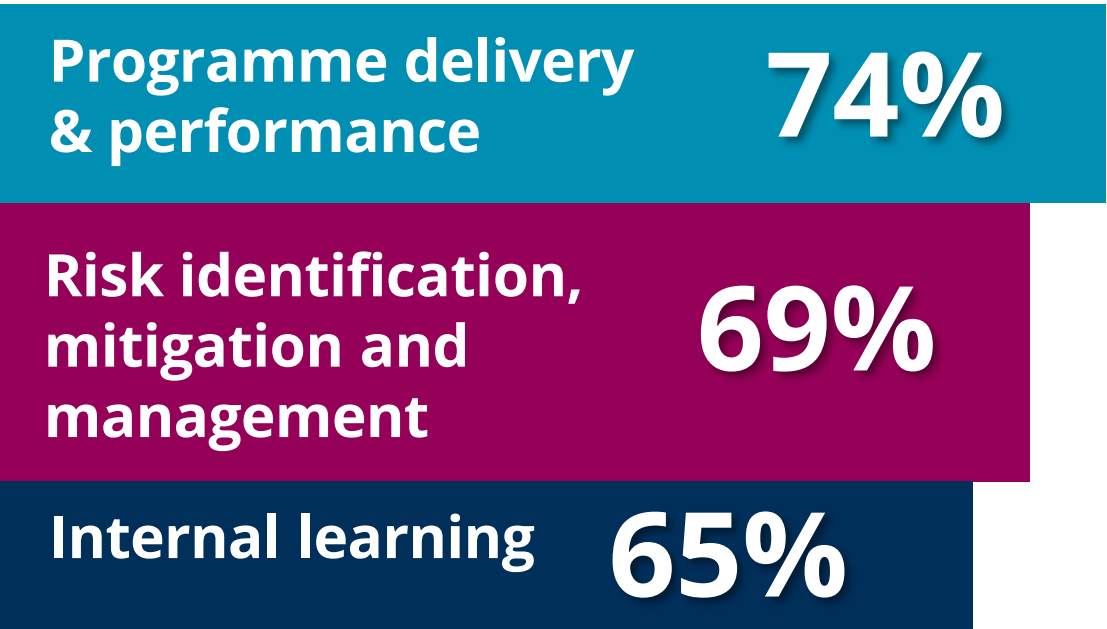
Percentage of evaluation reports completed in the reference year rated by post-hoc quality assessment as "satisfactory" or "highly satisfactory"

Evaluation use

100% of CSPs/policy drafts refer explicitly to evaluation evidence



Usefulness of evaluations:



Percentage of respondents in ED's Assurance Exercise

Partnerships



Joint and system-wide evaluations



Partnership with OCHA for impact evaluations on anticipatory action



Global Impact Evaluation Forum (Rome)



Launched **EvalforEarth** community of practice



Expanded the **National Evaluation Capacities Index** initiative



www.wfp.org/independent-evaluation



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Thank you!