



World Food
Programme

EB Informal Consultation

Strategic Plan and Corporate Results Framework

March 27, 2025

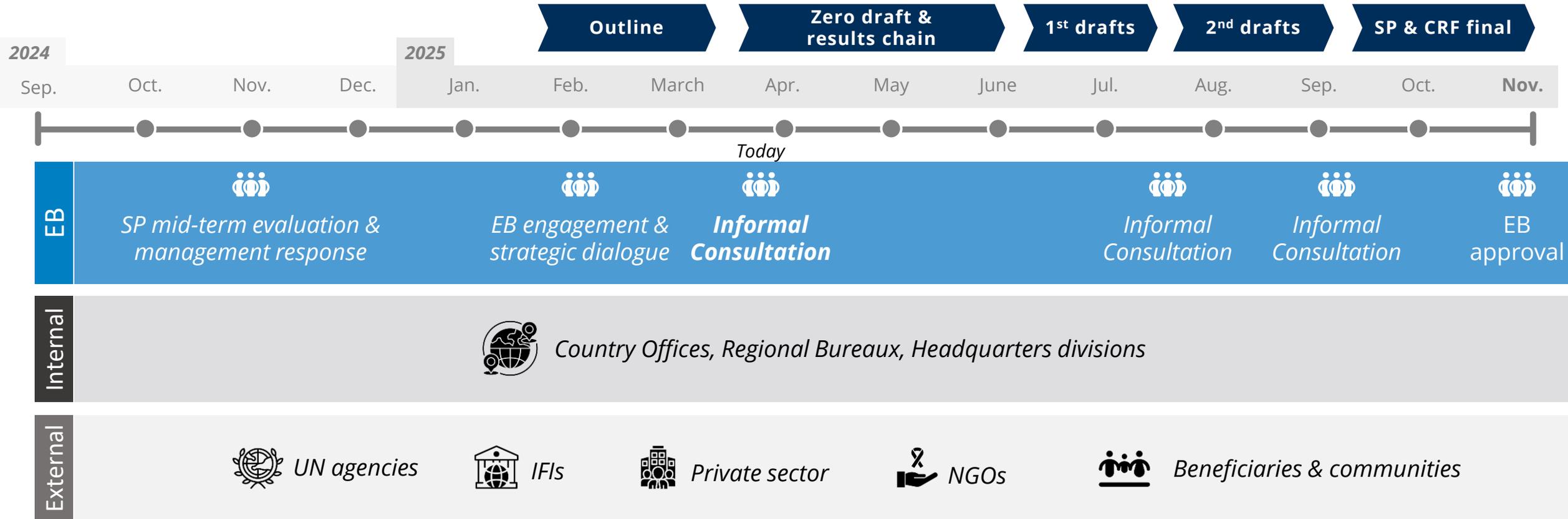
2026-29 Strategic Plan

Preliminary outline



Strategic Plan and CRF development

Project timeline



Evidence base

- OEV** Mid-term evaluation of WFP's SP (2022-2025)
- EPRI** Stakeholder mapping & WFP's comp. advantage
- APP** Context analysis
- IDS** Political economy of hunger
- BCG** Strategic foresight

Strategic Plan 2026-2029 | Direction of Change



Focus

- Top priority – **emergency preparedness and response**
- Streamlining from **5 to 4 Strategic Outcomes**



Interconnected approach

- Integrate **saving and changing lives**
- **Build resilience and address root causes** of hunger for those most exposed to shocks



Learning from the past

- Embed **conflict sensitivity** in all our actions
- Robust **assurance** mechanisms are a key enabler for success



Strategic Plan framework

Outcomes



1. Effective emergency preparedness and response



2. Reduced needs and enhanced resilience to withstand shocks



3. Strengthened School Meals and Social Protection



4. Humanitarian action enabled through WFP-provided services

Cross-cutting priorities

- ← ----- Ensuring protection and accountability to affected populations ----- →
- ← ----- Empowering women and girls ----- →
- ← ----- Enabling nutrition and healthy diets ----- →
- ← ----- Integrating environmental sustainability ----- →
- ← ----- Embedding conflict sensitivity ----- →

Enablers



People



Partnerships



Funding



Evidence



Innovation



Advocacy



Assurance

Strategic Outcomes

Current SP

SO1: People are better able to meet their urgent food and nutrition needs

SO2: People have better nutrition, health and education outcomes

SO3: People have improved and sustainable livelihoods

SO4: National programmes and systems are strengthened

SO5: Humanitarian and development actors are more efficient and effective

Proposed

SO1: Effective emergency preparedness and response

SO2: Reduced needs and enhanced resilience to withstand shocks

SO3: Strengthened School Meals and Social Protection

SO4: Humanitarian action enabled through WFP-provided services

Rationale

- Emergency response is **WFP's core comparative advantage**
- Resilience programming contributes to **reduced needs**
- School meals and social protection **build on WFP comparative strengths** in crisis, transition and stable settings
- WFP should **leverage its capacities** to support partners
- Previous **SO4 should be embedded** across SO1-SO3

Cross-cutting priorities

Current SP

Protection and accountability to affected populations

Gender equality and women's empowerment

Nutrition integration

Environmental sustainability

Proposed

Ensuring protection and accountability to affected people

Empowering women and girls

Enabling nutrition and healthy diets

Integrating environmental sustainability

Embedding conflict sensitivity

New

Enablers

Current SP

People

Partnerships

Funding

Evidence

Technology

Innovation

Proposed

People

Partnerships

Funding

Evidence

Innovation

New

Advocacy

New

Assurance

New

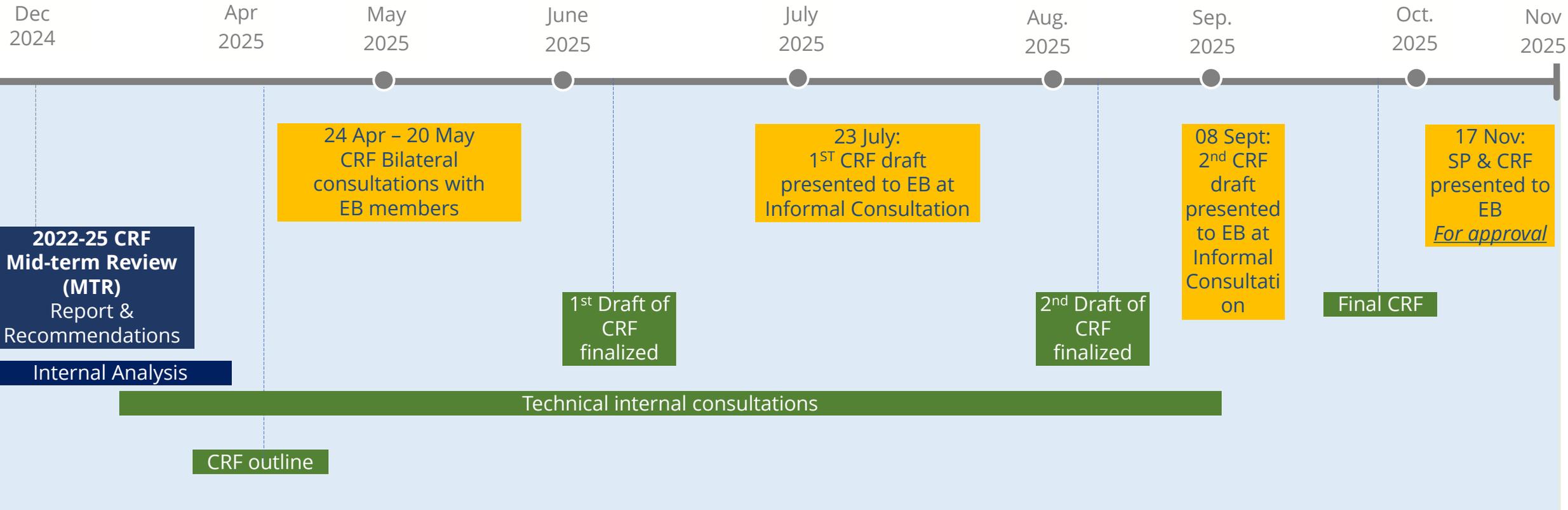
2026-29 Corporate Results Framework

Development process



2026-29 Corporate Results Framework (CRF) development

- Finalized
- Internal process
- Submissions to EB members



Guiding Principles



- 1 **Minimal Changes**
- 2 **Simplification**
- 3 **Coherence**
- 4 **Aggregation**
- 5 **Flexibility for Country Offices**
- 6 **Based on available information**

Thank you

