



World Food Programme
Programme Alimentaire Mondial
Programa Mundial de Alimentos
برنامج الأغذية العالمي

Executive Board
Second Regular Session
Rome, 18–21 November 2024

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Executive Board documents are available on WFP's website (<https://executiveboard.wfp.org>).

Biennial programme of work of the Executive Board (2025–2026)

1. Since 2005, the biennial programme of work is submitted at the first regular and annual sessions for information and at the second regular session for approval. This document is therefore submitted to the Board for approval.
2. The biennial programme of work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members and reviewed by the Bureau at each of its meetings.
3. The biennial programme of work for 2025–2026 is the first to implement the decisions already made by the Board at its 2024 annual session and those expected to be approved at the 2024 second regular session as part of the governance review and has been updated to reflect the new distribution of items on the agendas of the sessions. It also presents for the first time the split first regular session, with Part I dedicated only to the election of the Bureau and Part II dedicated to the remaining items on the agenda of that session.
4. It is also noted that, in line with the decision made by the Board as part of the governance review discussions at its 2024 annual session, the previous categories of items (for approval, for consideration and for information) have been reduced to two categories: i) items for decision (such decision could be to approve a policy or a proposal, to take note of a report, to adopt new or revised rules, etc.); and ii) items for information (the purpose of which would be to provide information to the Board on a particular topic, with no prerequisite for the Board to provide guidance or direction to WFP Secretariat).

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Draft decision *

The Board approves the biennial programme of work of the Executive Board (2025–2026) as set out in document WFP/EB.2/2024/8-A and as proposed by the Bureau and the Secretariat.

* This is a draft decision. For the final decision adopted by the Board, please refer to the decisions and recommendations document issued at the end of the session.

SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2025–2026)

EB.1/2025 – Part I (21 January) EB.1/2025 – Part II (18–21 February)	EB.A/2025 (23–27 June)	EB.2/2025 (17–21 November)
INTRODUCTION	INTRODUCTION	INTRODUCTION
Part I ➤ <i>Adoption of the agenda (D)</i> ➤ <i>Election of the Bureau and appointment of the Rapporteur (D)</i> Part II ➤ <i>Adoption of the agenda (D)</i> ¹	➤ <i>Adoption of the agenda (D)</i> ➤ <i>Appointment of the Rapporteur (D)</i>	➤ <i>Adoption of the agenda (D)</i> ➤ <i>Appointment of the Rapporteur (D)</i>
STRATEGIC MATTERS Opening remarks by the Executive Director, including an overview of current and future opportunities and challenges for WFP (I)	STRATEGIC MATTERS Opening remarks by the Executive Director, including an overview of current and future opportunities and challenges for WFP (I)	STRATEGIC MATTERS ➤ Opening remarks by the Executive Director, including an overview of current and future opportunities and challenges for WFP (I) ➤ WFP strategic plan (2026–2029) (D) ➤ WFP corporate results framework (2026–2029) (D)
ANNUAL REPORTS	ANNUAL REPORTS ➤ Annual performance report for 2024 (D)	ANNUAL REPORTS
POLICY ISSUES ➤ WFP policy formulation (D)	POLICY ISSUES ➤ Localization policy (D) ➤ Update on WFP's role in the collective humanitarian response (2024) (I) ➤ Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I) ➤ Oral update on disability inclusion (I)	POLICY ISSUES ➤ Compendium of policies relating to the strategic plan (I) ➤ Update on collaboration among the Rome-based agencies (I)
FINANCIAL AND BUDGETARY MATTERS	FINANCIAL AND BUDGETARY MATTERS ➤ Audited annual accounts, 2024 (D) ➤ Report on the utilization of WFP's strategic financing mechanisms (1 January–31 December 2024) (D) ➤ Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2024 (I)	FINANCIAL AND BUDGETARY MATTERS ➤ WFP management plan (2026–2028) (D) ➤ Report of the External Auditor on findings from field audits (D)
OVERSIGHT FUNCTIONS <i>Evaluation reports (D)</i> ➤ Summary evaluation report of the environmental policy and management response ➤ Summary evaluation report of the emergency preparedness policy and management response ➤ Summary report on the corporate emergency evaluation of WFP's response to the emergency in Ukraine and management response <i>Summary evaluation reports on country strategic plans and management responses (D)</i> ➤ Iraq	OVERSIGHT FUNCTIONS <i>Appointment of one member to the Independent Oversight Advisory Committee (D)</i> <i>Annual report of the Independent Oversight Advisory Committee (D)</i> <i>Annual report of the Inspector General (D) and note by the Executive Director (D)</i> <i>Management review of significant risk and control issues, 2024 (D)</i> <i>Annual report of the Ethics Office for 2024 (D)</i> <i>Annual report of the Office of the Ombudsman and Mediation Services for 2024 and management note (D)</i>	OVERSIGHT FUNCTIONS <i>Evaluation reports (D)</i> ➤ Summary report on the corporate emergency evaluation of WFP's response to the emergency in Yemen and management response <i>Summary evaluation reports on country strategic plans and management responses (D)</i> ➤ Armenia ➤ China ➤ Côte d'Ivoire ➤ Democratic Republic of the Congo ➤ Eswatini ➤ Indonesia ➤ Niger

¹ This agenda item would only be needed if the agenda has been revised since its approval during Part I of the first regular session.

EB.1/2025 – Part I (21 January) EB.1/2025 – Part II (18–21 February)	EB.A/2025 (23–27 June)	EB.2/2025 (17–21 November)
<p><i>Reports by the Joint Inspection Unit relevant to the work of WFP (D)</i></p>	<p><i>Evaluation reports (D)</i></p> <ul style="list-style-type: none"> ➤ Annual evaluation report for 2024 and management response ➤ Summary report on the strategic evaluation on WFP's support to refugees, internally displaced persons and migrants and management response ➤ Summary report on the evaluation of WFP's enterprise risk management policy and management response ➤ Summary report on evaluation synthesis of the WFP roles, responsibilities and results in middle income contexts and management response <p><i>Summary evaluation reports on country strategic plans and management responses (D)</i></p> <ul style="list-style-type: none"> ➤ Ethiopia <p><i>Workplan of the External Auditor (I)</i></p>	<ul style="list-style-type: none"> ➤ Sierra Leone ➤ Tunisia ➤ Türkiye ➤ Uganda
<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (D)</i></p> <ul style="list-style-type: none"> ➤ Algeria ➤ Iraq ➤ Rwanda <p><i>Oral global overview of humanitarian needs and operational concerns and priorities (I)</i></p>	<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (D)</i></p> <ul style="list-style-type: none"> ➤ Angola ➤ Ethiopia <p><i>Oral global overview of humanitarian needs and operational concerns and priorities (I)</i></p> <p><i>Report on the field visit of the WFP Executive Board (I)</i></p> <p><i>Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)</i></p> <p><i>Update on United Nations Humanitarian Air Service (I)</i></p> <p><i>Reports of the Executive Director on operational matters (I)</i></p> <p><i>Report on global losses for the period 1 January–31 December 2024 (I)</i></p> <p><i>Update on food procurement (I)</i></p> <p><i>Security report (I)</i></p>	<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (D)</i></p> <ul style="list-style-type: none"> ➤ Afghanistan ➤ Armenia ➤ China ➤ Côte d'Ivoire ➤ Cuba ➤ Democratic Republic of the Congo ➤ Djibouti ➤ Eswatini ➤ Indonesia ➤ Libya ➤ Myanmar ➤ Niger ➤ Sierra Leone ➤ Syrian Arab Republic ➤ Timor-Leste ➤ Tunisia ➤ Türkiye ➤ Uganda ➤ Yemen <p><i>Oral global overview of humanitarian needs and operational concerns and priorities (I)</i></p> <p><i>Reports of the Executive Director on operational matters (I)</i></p>
<p>ORGANIZATIONAL AND ADMINISTRATIVE MATTERS</p> <p><i>Biennial programme of work of the Executive Board (2025–2026) (I)</i></p>	<p>ORGANIZATIONAL AND ADMINISTRATIVE MATTERS</p> <p><i>Biennial programme of work of the Executive Board (2025–2026) (I)</i></p> <p><i>Address by staff representative bodies to the Board (I)</i></p> <p><i>Statistical report on international professional staff and higher categories at 31 December 2024 (I)</i></p>	<p>ORGANIZATIONAL AND ADMINISTRATIVE MATTERS</p> <p><i>Biennial programme of work of the Executive Board (2026–2027) (D)</i></p>

EB.1/2025 – Part I (21 January) EB.1/2025 – Part II (18–21 February)	EB.A/2025 (23–27 June)	EB.2/2025 (17–21 November)
REPORTS OF EXECUTIVE BOARD SESSIONS <i>Decisions and recommendations of the 2025 first regular session</i> <i>Summary of the work of the 2024 second regular session of the Executive Board (D)</i>	REPORTS OF EXECUTIVE BOARD SESSIONS <i>Decisions and recommendations of the 2025 annual session</i> <i>Summary of the work of the 2025 first regular session of the Executive Board (D)</i>	REPORTS OF EXECUTIVE BOARD SESSIONS <i>Decisions and recommendations of the 2025 second regular session</i> <i>Summary of the work of the 2025 annual session of the Executive Board (D)</i>
OTHER BUSINESS <i>Report of the Executive Board working group on the governance review (D)</i>	OTHER BUSINESS	OTHER BUSINESS

EB.1/2026 – Part I (20 January) EB.1/2026 – Part II (24–27 February)	EB.A/2026 (22-26 June)	EB.2/2026 (16-20 November)
INTRODUCTION	INTRODUCTION	INTRODUCTION
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ANNUAL REPORTS	ANNUAL REPORTS > Annual performance report for 2025 (D)	ANNUAL REPORTS
POLICY ISSUES	POLICY ISSUES > Update on WFP's role in the collective humanitarian response (2025) (I) > Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I) > Oral update on disability inclusion (I)	POLICY ISSUES > Compendium of policies relating to the strategic plan (I) > Update on collaboration among the Rome-based agencies (I)
FINANCIAL AND BUDGETARY MATTERS	FINANCIAL AND BUDGETARY MATTERS > Audited annual accounts, 2025 (D) > Report on the utilization of WFP's strategic financing mechanisms (1 January–31 December 2025) (D) > Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2025 (I)	FINANCIAL AND BUDGETARY MATTERS > WFP management plan (2027–2029) (D) > Report of the External Auditor on findings from field audits (D)
OVERSIGHT FUNCTIONS <i>Establishment of a selection panel for the appointment of Independent Oversight Advisory Committee members (D)</i> <i>Evaluation reports (D)</i> > Summary evaluation report on the supply chain road map and management response > Summary evaluation report on targeting and prioritization and management response <i>Summary evaluation reports on country strategic plans and management responses (D)</i> > Guatemala > Liberia > Somalia <i>Reports by the Joint Inspection Unit relevant to the work of WFP (D)</i>	OVERSIGHT FUNCTIONS <i>Appointment of one member to the Independent Oversight Advisory Committee (D)</i> <i>Annual report of the Independent Oversight Advisory Committee (D)</i> <i>Annual report of the Inspector General (D) and note by the Executive Director (D)</i> <i>Management review of significant risk and control issues, 2025 (D)</i> <i>Annual report of the Ethics Office for 2025 (D)</i> <i>Annual report of the Office of the Ombudsman and Mediation Services for 2025 and management note (D)</i> <i>Evaluation reports (D)</i> > Annual evaluation report for 2025 and management response <i>Workplan of the External Auditor (I)</i>	OVERSIGHT FUNCTIONS <i>Summary evaluation reports on country strategic plans and management responses (D)</i> > Bangladesh > Cameroon > Caribbean multi-country strategic plan > Congo > Iran > Lebanon > Mozambique > Tajikistan > Togo > Zimbabwe

² This agenda item would only be needed if the agenda has been revised since its approval during Part I of the first regular session.

EB.1/2026 – Part I (20 January) EB.1/2026 – Part II (24–27 February)	EB.A/2026 (22-26 June)	EB.2/2026 (16-20 November)
<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (D)</i></p> <ul style="list-style-type: none"> ➤ Guatemala ➤ Liberia ➤ Somalia ➤ Sudan <p><i>Oral global overview of humanitarian needs and operational concerns and priorities (I)</i></p>	<p>OPERATIONAL MATTERS</p> <p><i>Oral global overview of humanitarian needs and operational concerns and priorities (I)</i></p> <p><i>Report on the field visit of the WFP Executive Board (I)</i></p> <p><i>Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)</i></p> <p><i>Update on United Nations Humanitarian Air Service (I)</i></p> <p><i>Reports of the Executive Director on operational matters (I)</i></p> <p><i>Report on global losses for the period 1 January–31 December 2025 (I)</i></p> <p><i>Update on food procurement (I)</i></p> <p><i>Security report (I)</i></p>	<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (D)</i></p> <ul style="list-style-type: none"> ➤ Bangladesh ➤ Burkina Faso ➤ Cameroon ➤ Caribbean multi-country strategic plan ➤ Congo ➤ Lao People's Democratic Republic ➤ Lebanon ➤ Mali ➤ Mozambique ➤ Peru ➤ South Sudan ➤ Tajikistan ➤ Togo ➤ Zimbabwe <p><i>Oral global overview of humanitarian needs and operational concerns and priorities (I)</i></p> <p><i>Reports of the Executive Director on operational matters (I)</i></p>
<p>ORGANIZATIONAL AND ADMINISTRATIVE MATTERS</p> <p><i>Biennial programme of work of the Executive Board (2026–2027) (I)</i></p>	<p>ORGANIZATIONAL AND ADMINISTRATIVE MATTERS</p> <p><i>Biennial programme of work of the Executive Board (2026–2027) (I)</i></p> <p><i>Address by staff representative bodies to the Board (I)</i></p> <p><i>Statistical report on international professional staff and higher categories at 31 December 2025 (I)</i></p>	<p>ORGANIZATIONAL AND ADMINISTRATIVE MATTERS</p> <p><i>Biennial programme of work of the Executive Board (2027–2028) (D)</i></p>
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<p>OTHER BUSINESS</p>	<p>OTHER BUSINESS</p>	<p>OTHER BUSINESS</p>

ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2025–2026)
(Classified by subject and session)

STRATEGIC MATTERS

EB.2/2025 (17–21 November)

WFP strategic plan (2026–2029)

Building on the findings from the mid-term evaluation of the strategic plan (2022–2025), the WFP strategic plan (2026–2029) will enable WFP to articulate its contribution to achieving relevant goals, targets and indicators of the 2030 Agenda for Sustainable Development. The new strategic plan will also take into account opportunities and address emerging challenges based on lessons learned from policy, programme and operation evaluations and assessments, and consultations with the Board and other stakeholders. This item is presented to the Board **for decision**.

WFP corporate results framework (2026–2029)

On the basis of the new strategic plan, the Secretariat will present an updated results framework for 2026–2029. The updated results framework will keep on supporting an effective, efficient and economic management of operations while further enhancing accountability and transparency. This item will be presented to the Board **for decision**.

ANNUAL REPORTS

EB.A/2025 (23–27 June)

Annual performance report for 2024

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board **for decision** an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed” based on the biennial management plan previously approved.

The annual performance report for 2024 aims to present a relevant and evidence-based analysis of WFP’s performance, reflecting the commitments made for the year as defined in the strategic and management plans.

EB.A/2026 (22–26 June)

Annual performance report for 2025

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board **for decision** an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed” based on the biennial management plan previously approved.

The annual performance report for 2025 aims to present a relevant and evidence-based analysis of WFP’s performance, reflecting the commitments made for the year as defined in the strategic and management plans.

POLICY ISSUES

EB.1/2025 (18–21 February)

WFP policy formulation

As a follow-up to discussions in the Bureau in 2021, the Secretariat will present an update of the WFP policy formulation which will provide a review of the policy development process and an overview of how policies are implemented, evaluated and revised at WFP. This item will be presented to the Board **for decision**.

EB.A/2025 (23–27 June)

Localization policy

Further to the discussions held by the Board at its 2023 second regular session with regard to the policy gaps, the Secretariat will present a localization policy **for decision** by the Board.

Update on WFP's role in the collective humanitarian response (2024)

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP. This item will be presented to the Board **for information**.

Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system)

As agreed by the Bureau at its 10 February 2022 meeting, the Secretariat will provide an annual update to the Board on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. The update will be presented **for information**.

Oral update on disability inclusion

As agreed with the Bureau at its 18 September 2023 meeting, the Secretariat will present an update on how disability inclusion is integrated into WFP's activities. This item will be presented to the Board **for information**.

EB.2/2025 (17–21 November)

Compendium of policies relating to the strategic plan

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the strategic plan. This item will be presented to the Board **for information**.

Update on collaboration among the Rome-based agencies

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled "Directions for collaboration among the Rome-based agencies" (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security. This item will be presented to the Board **for information**.

EB.A/2026 (22–26 June)

Update on WFP's role in the collective humanitarian response (2025)

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP. This item will be presented to the Board **for information**.

Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system)

As agreed by the Bureau at its 10 February 2022 meeting, the Secretariat will provide an annual update to the Board on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. The update will be presented **for information**.

Oral update on disability inclusion

As agreed with the Bureau at its 18 September 2023 meeting, the Secretariat will present an update on how disability inclusion is integrated into WFP's activities. This item will be presented to the Board **for information**.

EB.2/2026 (16–20 November)

Compendium of policies relating to the strategic plan

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FINANCIAL AND BUDGETARY MATTERS

For all items presented under this section, the Board will have before it, **for information**, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions and the Food and Agriculture Organization of the United Nations Finance Committee.

EB.A/2025 (23–27 June)

Audited annual accounts, 2024

The audited annual accounts present a full set of financial statements and notes for 2024. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of the annual financial statements. This item will be presented to the Board **for decision**.

Report on the utilization of WFP's strategic financing mechanisms (1 January–31 December 2024)

The report covers use of the Immediate Response Account and the Working Capital Financing Facility from 1 January to 31 December 2024. This item will be presented to the Board **for decision**.

Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2024

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board **for information** and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

EB.2/2025 (17–21 November)

WFP management plan (2026–2028)

The Board will have before it, **for decision**, the management plan for the period 2026–2028, including WFP's budget for 2026.

Report of the External Auditor on findings from field audits

As agreed with the Bureau at its 4 April 2024 meeting, the External Auditor will present a report of the findings from the field audits undertaken during the reporting period. This item will be presented to the Board **for decision**.

EB.A/2026 (22–26 June)

Audited annual accounts, 2025

The audited annual accounts present a full set of financial statements and notes for 2025. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of the annual financial statements. This item will be presented to the Board **for decision**.

Report on the utilization of WFP's strategic financing mechanisms (1 January–31 December 2025)

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Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2025

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EB.2/2026 (16–20 November)

WFP management plan (2027–2029)

The Board will have before it, **for decision**, the management plan for the period 2027–2029, including WFP's budget for 2027.

Report of the External Auditor on findings from field audits

As agreed with the Bureau at its 4 April 2024 meeting, the External Auditor will present a report of the findings from the field audits undertaken during the reporting period. This item will be presented to the Board **for decision**.

OVERSIGHT FUNCTIONS

EB.1/2025 (18–21 February)

Evaluation reports

The evaluations documents submitted under this item are presented to the Board **for decision**. The Board is requested to take note of the reports and of the accompanying matrix summarizing the actions that will be taken by management in implementing the recommendations.

Summary evaluation report of the environmental policy and management response

This evaluation will provide an independent assessment of the implementation of WFP's environmental policy, approved by the Board at its first regular session in 2017.

Summary evaluation report of the emergency preparedness policy and management response

This evaluation will provide an independent assessment of the design, implementation and related practices of WFP's emergency preparedness policy approved by the Board at its second regular session in November 2017.

Summary report on the corporate emergency evaluation of WFP's response to the emergency in Ukraine and management response

WFP corporate emergency evaluations assess WFP emergency responses in order to provide evaluation evidence and learning related to WFP's performance and to provide accountability for results to WFP stakeholders, including affected populations. This corporate emergency evaluation report will provide an analysis and assessment of WFP's response in Ukraine.

Summary evaluation reports on country strategic plans and management responses

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports and management responses will be presented, **for decision**, for the following country strategic plans and interim country strategic plans:

- Iraq

Reports by the Joint Inspection Unit relevant to the work of WFP

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP submitted annually by the Secretariat to the Board should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2024;
- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the governing bodies of other funds and programmes, the Secretariat presents to the Board each year at its first regular session a summary report containing the items listed above **for its decision**.

EB.A/2025 (23–27 June)**Appointment of one member to the Independent Oversight Advisory Committee**

The Board will appoint one member to the Independent Oversight Advisory Committee on the basis of the recommendations by the selection panel. This item will be presented to the Board **for decision**.

Annual report of the Independent Oversight Advisory Committee

At its 2009 first regular session, the Board endorsed the creation of the WFP Audit Committee as a body reporting to the Board and the Executive Director. At the 2021 second regular session of the Board, the title was changed to the Independent Oversight Advisory Committee in recognition of its revised terms of reference. This annual report will cover the activities of the Independent Oversight Advisory Committee from 1 April 2024 to 31 March 2025. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item will be presented to the Board **for decision**.

Annual report of the Inspector General and note by the Executive Director

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2024 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items will be presented to the Board **for decision**.

Management review of significant risk and control issues, 2024

The Secretariat will provide further description and analysis of the significant risk and control matters which have been highlighted in the 2024 Executive Director's Statement on Internal Control available in the audited annual accounts for 2024, and which have been prioritized for attention in 2025. The analysis will draw on the review of feedback provided by global management in the 2024 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item will be presented to the Board **for decision**.

Annual report of the Ethics Office for 2024

The annual report of the Ethics Office will be presented to the Board **for decision**. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2024 and will provide information about its activities.

Annual report of the Office of the Ombudsman and Mediation Services for 2024 and management note

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board **for decision**. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2024 and will provide information about its activities.

Evaluation reports

The evaluations documents submitted under this item are presented to the Board **for decision**. The Board is requested to take note of the reports and of the accompanying matrix summarizing the actions that will be taken by management in implementing the recommendations.

Annual evaluation report for 2024 and management response

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

Summary report on the strategic evaluation on WFP's support to refugees, internally displaced persons and migrants and management response

This strategic evaluation is expected to provide an independent assessment and generate lessons from WFP's current organizational arrangements and performance to assist and protect refugees, internally displaced people and migrants.

Summary report on the evaluation WFP's enterprise risk management policy and management response

This evaluation will provide an independent assessment of the design, implementation and related practices of WFP's enterprise risk management policy approved by the Board at its second regular session in November 2018.

Summary report on evaluation synthesis of the WFP roles, responsibilities and results in middle-income contexts and management response

This report s will bring together evidence from completed evaluations of the WFP roles, responsibilities and results in middle income contexts.

Summary evaluation reports on country strategic plans and management responses

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports and management responses will be presented, **for decision**, for the following country strategic plans and interim country strategic plans:

- Ethiopia

Workplan of the External Auditor

This document presents the workplan of the External Auditor, detailing the audit activities for the period 2025–2026. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The workplan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments. This item will be presented to the Board **for information**.

EB.2/2025 (17–21 November)

Evaluation reports

The evaluations documents submitted under this item are presented to the Board **for decision**. The Board is requested to take note of the reports and of the accompanying matrix summarizing the actions that will be taken by management in implementing the recommendations.

Summary report on the corporate emergency evaluation of WFP's response to the emergency in Yemen and management response

WFP corporate emergency evaluations assess WFP emergency responses in order to provide evaluation evidence and learning related to WFP's performance and to provide accountability for results to WFP stakeholders, including affected populations. This corporate emergency evaluation report will provide an analysis and assessment of WFP's response in Yemen.

Summary evaluation reports on country strategic plans and management responses

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports and management responses will be presented, **for decision**, for the following country strategic plans and interim country strategic plans:

- Armenia
- China
- Côte d'Ivoire
- Democratic Republic of the Congo
- Eswatini
- Indonesia
- Niger
- Sierra Leone
- Tunisia
- Türkiye
- Uganda

EB.1/2026 (24–27 February)

Establishment of a selection panel for the appointment of Independent Oversight Advisory Committee members

The Board will appoint five members to serve on a panel that will select Independent Oversight Advisory Committee members to be appointed in 2026 and 2027. This item will be presented to the Board **for decision**.

Evaluation reports

The evaluations documents submitted under this item are presented to the Board **for decision**. The Board is requested to take note of the reports and of the accompanying matrix summarizing the actions that will be taken by management in implementing the recommendations.

Summary evaluation report on the supply chain road map and management response

This strategic evaluation will focus on systemic issues of corporate relevance with regard to the supply chain road map. It will aim to take stock of progress against the objectives of the road map, including the local and regional food procurement policy, and draw lessons on what is working well and what can be strengthened in WFP's supply chain function.

Summary evaluation report on targeting and prioritization and management response

This strategic evaluation will focus on systemic issues of corporate relevance with regard to targeting and prioritization. The objectives of the evaluation are to document and draw lessons from WFP's current approaches to targeting and prioritization, to assess the relevance of its normative framework and institutional arrangements and identify internal and external enablers and barriers to effective targeting and prioritization as well as promising practice.

Summary evaluation reports on country strategic plans and management responses

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports and management responses will be presented, **for decision**, for the following country strategic plans and interim country strategic plans:

- Guatemala
- Liberia
- Somalia

Reports by the Joint Inspection Unit relevant to the work of WFP

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP submitted annually by the Secretariat to the Board should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2025;
- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the governing bodies of other funds and programmes, the Secretariat presents to the Board each year at its first regular session a summary report containing the items listed above **for decision**.

EB.A/2026 (22–26 June)

Appointment of one member to the Independent Oversight Advisory Committee

The Board will appoint one member to the Independent Oversight Advisory Committee on the basis of the recommendations by the selection panel. This item will be presented to the Board **for decision**.

Annual report of the Independent Oversight Advisory Committee

At its 2009 first regular session, the Board endorsed the creation of the WFP Audit Committee as a body reporting to the Board and the Executive Director. At the 2021 second regular session of the Board, the title was changed to the Independent Oversight Advisory Committee in recognition of its revised terms of reference. This annual report will cover the activities of the Independent Oversight Advisory Committee from 1 April 2025 to 31 March 2026. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item will be presented to the Board **for decision**.

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EB.2/2026 (16–20 November)

Summary evaluation reports on country strategic plans and management responses

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office’s subsequent strategic plan and programme implementation. Summary evaluation reports and management responses will be presented, **for decision**, for the following country strategic plans and interim country strategic plans:

- Bangladesh
- Cameroon
- Caribbean multi-country strategic plan
- Congo
- Iran
- Lebanon
- Mozambique
- Tajikistan
- Togo
- Zimbabwe

OPERATIONAL MATTERS

EB.1/2025 (18–21 February)

Country strategic plans

The Board will have before it, **for decision**, the following country strategic plans:

- Algeria
- Iraq
- Rwanda

Oral global overview of humanitarian needs and operational concerns and priorities

An oral global overview on humanitarian needs and operational concerns and priorities will be presented to the Board **for information**.

EB.A/2025 (23–27 June)

Country strategic plans

The Board will have before it, **for decision**, the following country strategic plans:

- Angola
- Ethiopia

Oral global overview of humanitarian needs and operational concerns and priorities

An oral global overview on humanitarian needs and operational concerns and priorities will be presented to the Board **for information**.

Report on the field visit of the WFP Executive Board

A report on the field visit of the WFP Executive Board will be presented to the Board **for information**.

Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP

A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board **for information**.

Update on United Nations Humanitarian Air Service

At the request of the Bureau, an update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board **for information**.

Report on global losses for the period 1 January–31 December 2024

The Executive Director will submit to the Board, **for information**, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep pre- and post-delivery losses to a minimum between 1 January and 31 December 2024. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

Update on food procurement

At the Board's 2006 first regular session Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented **for information**, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement. In accordance with General Rule XII.4, the report will also cover the use of unrestricted cash resources to purchase commodities in developing countries.

Security report

At its 2007 second regular session, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2024 along with statistical data on geographical distribution and types of security incidents. This item will be presented to the Board **for information**.

EB.2/2025 (17–21 November)

Country strategic plans

The Board will have before it, **for decision**, the following country strategic plans:

- Afghanistan
- Armenia
- China
- Côte d'Ivoire
- Cuba
- Democratic Republic of the Congo
- Djibouti
- Eswatini
- Indonesia

- Libya
- Myanmar
- Niger
- Sierra Leone
- Syrian Arab Republic
- Timor-Leste
- Tunisia
- Türkiye
- Uganda
- Yemen

Oral global overview of humanitarian needs and operational concerns and priorities

An oral global overview on humanitarian needs and operational concerns and priorities will be presented to the Board **for information**.

EB.1/2026 (24–27 February)

Country strategic plans

The Board will have before it, **for decision**, the following country strategic plans:

- Guatemala
- Liberia
- Somalia
- Sudan

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EB.A/2026 (22–26 June)

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EB.2/2026 (16–20 November)

Country strategic plans

The Board will have before it, **for decision**, the following country strategic plans:

- Bangladesh
- Burkina Faso
- Cameroon
- Caribbean multi-country strategic plan
- Congo
- Lao People's Democratic Republic
- Lebanon
- Mali
- Mozambique
- Peru
- South Sudan
- Tajikistan
- Togo
- Zimbabwe

Oral global overview of humanitarian needs and operational concerns and priorities

An oral global overview on humanitarian needs and operational concerns and priorities will be presented to the Board **for information**.

ORGANIZATIONAL AND ADMINISTRATIVE MATTERS

EB.1/2025 (18–21 February)

Biennial programme of work of the Executive Board (2025–2026)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2025–2026) will be presented **for information**.

EB.A/2025 (23–27 June)

Biennial programme of work of the Executive Board (2025–2026)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2025–2026) will be presented **for information**.

Address by staff representative bodies to the Board

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

Statistical report on international professional staff and higher categories at 31 December 2024

The Board will have before it, **for information**, a report outlining WFP staffing as at 31 December 2024. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

EB.2/2025 (17–21 November)

Biennial programme of work of the Executive Board (2026–2027)

Pursuant to rule III of the rules of procedure, the Board will have before it, **for decision**, its biennial programme of work (2026–2027).

EB.1/2026 (24–27 February)

Biennial programme of work of the Executive Board (2026–2027)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2026–2027) will be presented **for information**.

EB.A/2026 (22–26 June)

Biennial programme of work of the Executive Board (2026–2027)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2026–2027) will be presented **for information**.

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EB.2/2026 (16–20 November)

Biennial programme of work of the Executive Board (2027–2028)

Pursuant to rule III of the rules of procedure, the Board will have before it, **for decision**, its biennial programme of work (2027–2028).

REPORTS OF EXECUTIVE BOARD SESSIONS

EB.1/2025 (18–21 February)

Decisions and recommendations of the 2025 first regular session

The Board will have before it a draft document containing all decisions and recommendations taken at its current session, for verification of their accuracy.

Summary of the work of the 2024 second regular session of the Executive Board

In accordance with the Board's decision at its 1996 second regular session on its methods of work, the summary of work of the 2024 second regular session is submitted **for decision**.

EB.A/2025 (23–27 June)

Decisions and recommendations of the 2025 annual session

The Board will have before it a draft document containing all decisions and recommendations taken at its current session, for verification of their accuracy.

Summary of the work of the 2025 first regular session of the Executive Board

In accordance with the Board's decision at its 1996 second regular session on its methods of work, the summary of work of the 2025 first regular session is submitted **for decision**.

EB.2/2025 (17–21 November)

Decisions and recommendations of the 2025 second regular session

The Board will have before it a draft document containing all decisions and recommendations taken at its current session, for verification of their accuracy.

Summary of the work of the 2025 annual session of the Executive Board

In accordance with the Board's decision at its 1996 second regular session on its methods of work, the summary of work of the 2025 annual session is submitted **for decision**.

EB.1/2026 (24–27 February)

Decisions and recommendations of the 2026 first regular session

The Board will have before it a draft document containing all decisions and recommendations taken at its current session, for verification of their accuracy.

Summary of the work of the 2025 second regular session of the Executive Board

In accordance with the Board's decision at its 1996 second regular session on its methods of work, the summary of work of the 2025 second regular session is submitted **for decision**.

EB.A/2026 (22–26 June)**Decisions and recommendations of the 2026 annual session**

The Board will have before it a draft document containing all decisions and recommendations taken at its current session, for verification of their accuracy.

Summary of the work of the 2026 first regular session of the Executive Board

In accordance with the Board's decision at its 1996 second regular session on its methods of work, the summary of work of the 2026 first regular session is submitted **for decision**.

EB.2/2026 (16–20 November)**Decisions and recommendations of the 2026 second regular session**

The Board will have before it a draft document containing all decisions and recommendations taken at its current session, for verification of their accuracy.

Summary of the work of the 2026 annual session of the Executive Board

In accordance with the Board's decision at its 1996 second regular session on its methods of work, the summary of work of the 2026 annual session is submitted **for decision**.

OTHER BUSINESS**EB.1/2025 (18–21 February)****Report of the Executive Board working group on the governance review**

Further to the first and second interim reports, respectively presented at the 2024 annual and second regular sessions of the Board, the working group on the governance review will present its report for approval by the Board.

Provisional calendar of FAO/IFAD/WFP governing bodies and other main sessions 2025

2025		
JANUARY	WFP/EB (Part I)	21
FEBRUARY	IFAD/GC	12–13
	WFP/EB (Part II)	17–21
MARCH	122 CCLM	3–5
	203 FC	10–14
	140 PC	10–14
	20 CGRFA	24–28
APRIL	177 CL	7–11
MAY	IFAD/EB	7–9
	204 FC (WFP)	28–30
JUNE	WFP/EB	23–27
	44 C	28/6–4/7
JULY	178 CL	7
AUGUST		
SEPTEMBER	IFAD/EB	16–18
OCTOBER	123 CCLM	6–8
	WFF	13–17
	WFD	16
	53 CFS	20–24
	205 FC (WFP)	27–28
NOVEMBER	206 FC	3–7
	141 PC	3–7
	48 CODEX (Rome)	10–14
	WFP/EB	17–21
DECEMBER	179 CL	1–5
	IFAD/EB	9–11

Easter:	20 April 2025
Orthodox Easter:	20 April 2025
Ramadan:	28 February–29 March 2025
Eid Al-Fitr:	30 March 2025
Eid Al-Adha:	6 June 2025

C	Conference	FC	Finance Committee
CCLM	Committee on Constitutional and Legal Matters	IFAD/EB	IFAD Executive Board
CFS	Committee on World Food Security	IFAD/GC	IFAD Governing Council
CGRFA	Commission on Genetic Resources for Food and Agriculture	PC	Programme Committee
CL	Council	WFD	World Food Day
CODEX	Codex Alimentarius Commission	WFF	World Food Forum