



WFP EVALUATION

Evaluation of Kenya WFP Country Strategic Plan 2018-2023



WFP
World Food Programme

SAVING LIVES
CHANGING LIVES

June 2023

EB.A/2023

WFP'S CONTRIBUTION TO STRATEGIC OUTCOMES



SO1 Refugees:

- To 2020 - Improved food consumption and dietary diversity
- 2021 – Funding shortfalls/increasing beneficiary numbers = some deterioration
- 2022 – Funding = Increase in ration size
- Limited progress - nutrition mainstreaming



SO2 Food insecure and vulnerable populations:

- Stable access to food despite COVID-19 and drought
- Positive changes - community asset creation & livelihoods activities
- Supply-chain integration = More comprehensive approach to food systems



SO3

- Strengthened - National systems and policies (social protection, EPR)
- Some shortcomings – CCS (lack of strategy)



SO4

- Timely - Commodities & humanitarian supply chain services
- Increased local purchasing

HIGH-LEVEL CONCLUSIONS



Unfinished agenda: strategic shift from 'saving lives' to 'changing lives'

- Growing humanitarian needs
- Strategic vision vs budget – mismatched
- Donor policies & strategies non-aligned with WFP's ambition of a strategic shift from 'delivery', to a more 'enabler' role
- Progress constrained by gaps in:
 - programme integration
 - Country Capacity Strengthening
 - M&E & reporting



From delivering to enabling

- Strategic positioning adapted
- Policies, institutions & capacities strengthened
- Closeness to decision-making & governance
 - balancing humanitarian principles, incl. independence
 - staff capacity needs, CCS strategy, food systems development, innovation.

RECOMMENDATIONS

1

INVEST IN SELF-RELIANCE & RESILIENCE – REFUGEES & HOST COMMUNITIES; ENHANCE EFFORTS RE: HARD-TO-REACH POPULATIONS

2

ENHANCE THE CONTRIBUTION OF NUTRITION & GENDER EQUALITY UNITS

3

STRENGTHEN ORGANIZATIONAL COHESION, HUMAN RESOURCES MANAGEMENT & PROGRAMME INTEGRATION

4

STRENGTHEN GOVERNANCE ANALYSIS CAPACITIES; CLARIFY INTERNAL CCS RESPONSIBILITIES

5

STRENGTHEN M&E FUNCTION; IMPROVE DOCUMENTATION OF EXPERIENCE & RESULTS FOR IMPROVED LEARNING AND REPORTING

6

STRENGTHEN SUPPLY CHAIN FUNCTION & OVERALL APPROACH TO FOOD SYSTEMS & RESILIENCE