

A person wearing a dark blue WFP jacket is seen from behind, sitting on a wooden boat. The jacket features the WFP logo, which consists of a globe with a hand holding a corn cob and wheat stalks, surrounded by a laurel wreath. The person is in a narrow waterway with several other wooden boats. In the background, there are makeshift buildings made of corrugated metal and wood, typical of a slum. The water is dark and reflects the surrounding environment. The overall scene is dimly lit, suggesting an overcast day or early morning/late afternoon.

WFP Strategic Plan (2022-2026) Results Framework

- For discussion -

1st July 2021

WFP Strategic Plan (2017–2021) Results Framework



WFP STRATEGIC GOALS	1. SUPPORT COUNTRIES TO ACHIEVE ZERO HUNGER (SDG 2)				2. PARTNER TO SUPPORT IMPLEMENTATION OF THE SDGS (SDG 17)			
WFP STRATEGIC OBJECTIVES	1. END HUNGER	2. IMPROVE NUTRITION	3. ACHIEVE FOOD SECURITY		4. SUPPORT SDG IMPLEMENTATION		5. PARTNER FOR SDG RESULTS	
WFP STRATEGIC RESULTS (SDG Target)	1. Access to Food (SDG 2.1)	2. End Malnutrition (SDG 2.2)	3. Smallholder Productivity and Incomes (SDG 2.3)	4. Sustainable Food Systems (SDG 2.4)	5. Capacity Strengthening (SDG 17.9)	6. Policy Coherence (SDG 17.14)	7. Diversified Resourcing (SDG 17.3)	8. Enhance Global Partnership (SDG 17.16)
NATIONAL SDG TARGETS	National SDG Target relevant to SR 1	National SDG Target relevant to SR 2	National SDG Target relevant to SR 3	National SDG Target relevant to SR 4	National SDG Target relevant to SR 5	National SDG Target relevant to SR 6	National SDG Target relevant to SR 7	National SDG Target relevant to SR 8
WFP STRATEGIC OUTCOMES	WFP Strategic Outcomes link to SR1	WFP Strategic Outcomes link to SR2	WFP Strategic Outcomes link to SR3	WFP Strategic Outcomes link to SR4	WFP Strategic Outcomes link to SR5	WFP Strategic Outcomes link to SR6	WFP Strategic Outcomes link to SR7	WFP Strategic Outcomes link to SR8
WFP OUTPUTS	WFP OUTPUTS (contribute to WFP Strategic Outcomes)							
WFP ACTIVITIES	WFP ACTIVITIES (generate WFP Outputs)							

Relevant findings and recommendations from Strategic Plan (2017-2021) Mid-term Review

Findings

The **respective role and value added of strategic objectives versus strategic results is not well understood** by managers and staff. **WFP strategic results lack quantification (difficult to measure whether WFP is “on track”)**

The **concept of focus areas introduces additional fragmentation** that complicate the articulation of strategic and holistic outcomes

The **Corporate Results Framework (CRF) would benefit from greater simplicity and clarity and needs further work to measure WFP's contribution to strategic results.** This should also facilitate WFP's commitment to **report on “resources to results”**

Recommendations

WFP should **revisit and revise its strategic results**, explicitly **aligning them with the duration** of the strategic plan

Results should be **quantified and clearly articulate WFP's value proposition** to be delivered. **Targets should include WFP's direct & indirect contributions**

WFP should use the learning from the first years of the Country Strategic Plans (CSPs) to **reformulate its programmatic products and activities.**

By clearly **articulating its value proposition, partnerships, activities and outputs** underpinning the achievements of strategic results, WFP will be able to link country's expenditures to outputs **facilitating on-going R2R efforts**

Summary feedback from Informal EB Consultations and List Meetings

1

Reflect on WFP's **contribution** to **Sustainable Development Goals** (SDGs) beyond SDGs 2 and 17 and clearly **show such links** in the **CRF**

2

Prioritize emergency response, given the increase in the number of shocks and global resource constraints

3

Break down the **silos** between **saving lives and changing lives** and across the humanitarian–development–peace (HDP) nexus, recognizing the need to **address the root causes** of hunger and malnutrition

4

Strengthen the **integration of cross-cutting issues** e.g. protection and inclusion, accountability, humanitarian principles, gender equality, conflict sensitivity and environmental sustainability

6

Demonstrate **links between resources and results** and the causal links between **outputs, outcomes and SDGs**

5

Clarify and find ways to **measure WFP's contribution to peace** in collaboration with others

SUSTAINABLE DEVELOPMENT GOALS



SDG Targets



UNSDCF

UNITED NATIONS SUSTAINABLE DEVELOPMENT COOPERATION FRAMEWORK

OUTCOMES



WFP OUTPUTS

OUTPUTS LINK TO OUTCOMES

WFP PROGRAMME AREAS

Activities



OPPORTUNITIES FOR ACTION



CROSS-CUTTING PRIORITIES



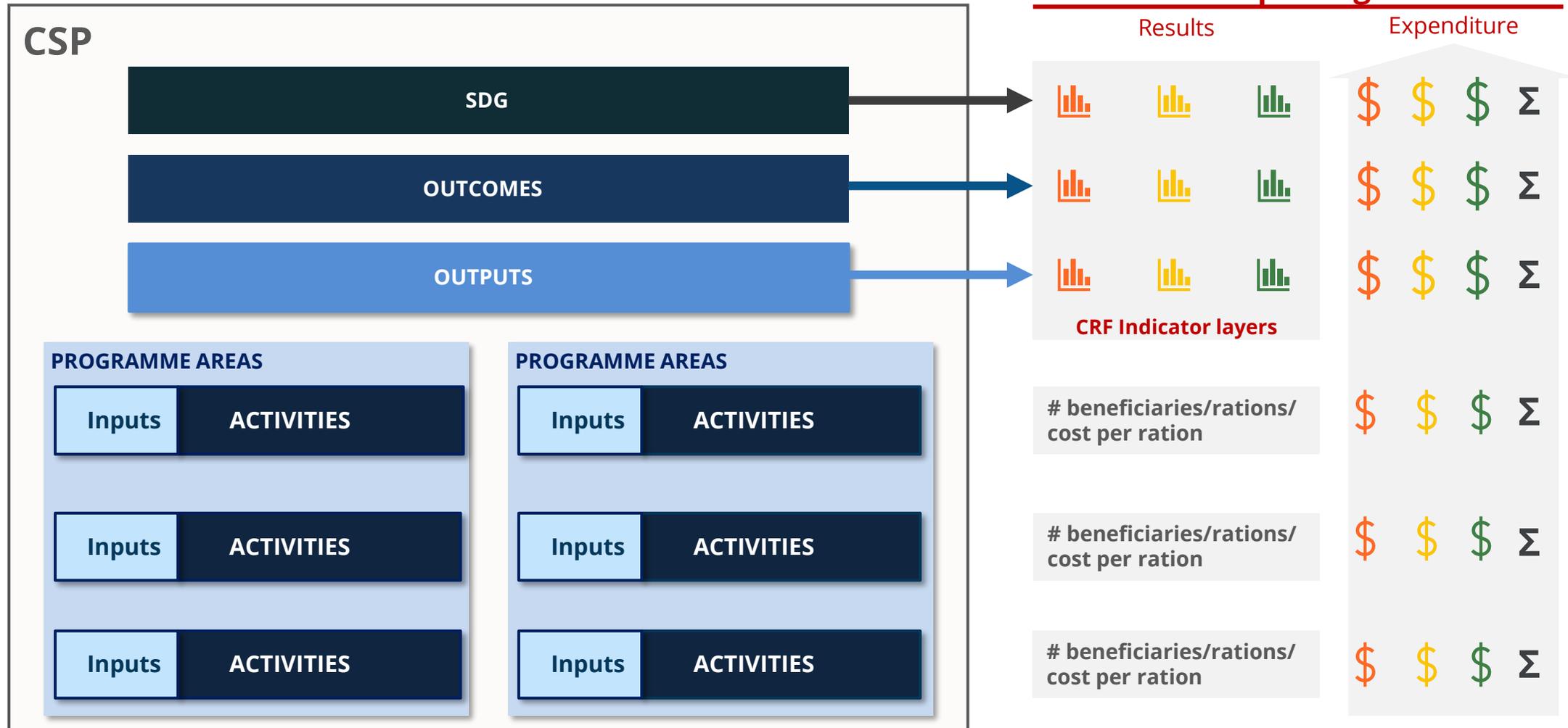
ENABLERS



Programmatic linkages: Illustrative activities to SDGs

	1 NO POVERTY	2 ZERO HUNGER	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	5 GENDER EQUALITY	6 CLEAN WATER AND SANITATION	7 AFFORDABLE AND CLEAN ENERGY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	11 SUSTAINABLE CITIES AND COMMUNITIES	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	13 CLIMATE ACTION	15 LIFE ON LAND	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS
1.1 Emergency preparedness and early action	✓	✓									✓				✓	✓
1.2 Unconditional Resource Transfer	✓	✓	✓	✓	✓					✓	✓		✓		✓	✓
1.3 Malnutrition prevention programme		✓	✓		✓										✓	✓
1.4 Malnutrition treatment programme	✓	✓	✓		✓										✓	✓
1.5 School Based Programmes	✓	✓	✓	✓	✓			✓		✓					✓	✓
1.6 Community and Household Asset Creation	✓	✓		✓	✓	✓	✓		✓		✓		✓	✓	✓	✓
1.7 Household and individual Skill and Livelihood Creation	✓	✓		✓	✓			✓					✓	✓	✓	✓
1.8 Smallholder agricultural market support programmes	✓	✓		✓	✓		✓	✓		✓		✓	✓	✓	✓	✓
1.9 Actions to protect against climate shocks	✓	✓			✓		✓	✓		✓			✓		✓	✓

Performance measurement, results and financial reporting





**World Food
Programme**