



World Food Programme

World Health Organization  
Organisation mondiale de la Santé

WFP  
wfp.org

# WFP Strategic Plan Partnerships

*July 1<sup>st</sup>, 2021*

SAVING  
LIVES  
CHANGING  
LIVES

Photo: Hassam Al-Saleh



# Purpose of partnerships

Partnerships are **collaborative relationships** between actors that achieve **better outcomes for the people we serve**. Partnerships are **essential to reaching WFP's mission and objectives**:



**Reaching those we serve in the most effective, efficient and tailored manner**



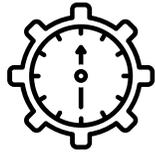
**Working with governments to achieve their national objectives**



WFP fully embraces the 2030 Agenda for Sustainable Development, with SDG 2 (Zero Hunger) and SDG 17 (Partnerships for the Goals) at the heart of its work. Effective partnerships are not only essential for reaching Zero Hunger but contribute to realizing ambitions across the full extent of the Agenda.

# Benefits of partnerships

By combining and leveraging **complementary resources**, working together in a **transparent, equitable and mutually beneficial way** and **sharing risks, responsibilities and accountability**, partnerships can achieve:



## Increased effectiveness

Creating more appropriate and relevant programme interventions



## Innovation

Drawing on different ways of solving problems



## Cost efficiency

Reducing costs, resource use and time by avoiding duplicating activities and services



## Long-term sustainability

Enhancing capacity to make a difference



## Increased access to people's skills and knowledge

Drawing on a wider pool of technical expertise, experience and skills



## Enhanced reputation and credibility

Motivating private sector partners and maintaining key partnerships

# WFP's main areas of partnerships

## Areas of partnership

**Resources**



Providing human, financial and technical resources

**Knowledge**



Supplying information, evaluation and analysis

**Policy & Governance**



Supporting regional and country hunger and nutrition policies, and hunger and institutional governance

**Advocacy**



Advocating for food security and nutrition

**Capability**



Designing and implementing programmes and operations

## Value delivered



# Programme Area 1

Meeting urgent food, nutrition & essential needs (1/3)

Selected examples – not exhaustive

Areas of collaboration	United Nations and International Financing Institutions (IFIs) partners											
	 OCHA	 unicef	 UNHCR The UN Refugee Agency	 FAO FIAT PANIS	 IOM UN MIGRATION	 World Health Organization	 UNFPA	 UNOPS	 UNITED NATIONS HUMAN RIGHTS OFFICE OF THE HIGH COMMISSIONER	 WORLD BANK GROUP	 ADB ASIAN DEVELOPMENT BANK	 IASC
Emergency preparedness and response	✓	✓	✓	✓	✓	✓						✓
Unconditional resource transfers		✓	✓	✓	✓		✓					
Nutrition	✓	✓	✓	✓		✓					✓	
Emergency school feeding		✓	✓	✓						✓		
Social protection		✓	✓	✓						✓		
Supply chain		✓	✓	✓	✓			✓			✓	
Digital services		✓	✓	✓	✓					✓	✓	
Humanitarian access	✓	✓	✓	✓	✓		✓					✓
Protection	✓	✓	✓	✓	✓	✓	✓	✓	✓			✓
Disability inclusion	✓	✓	✓	✓	✓	✓	✓	✓	✓			✓

✓ Partners collaborating in the specific area

# Programme Area 1

## Meeting urgent food, nutrition & essential needs (2/3)

Selected examples –  
not exhaustive

UN and IFI partners	Partners' role	WFP complementarity
	<ul style="list-style-type: none"> <li>• Coordination of the Humanitarian Programme Cycle (HPC) and emergency needs assessments and response plans (HNO and HRP)</li> <li>• Coordination of Humanitarian Access including United Nations civil military coordination</li> </ul>	<ul style="list-style-type: none"> <li>• Data-collection and analysis on hunger and food insecurity</li> <li>• Integration of assessment data in the calculation of People in Need</li> <li>• Augmentation of OCHA's field capacity</li> </ul>
	<ul style="list-style-type: none"> <li>• Leadership on water, sanitation and hygiene (WASH) and education clusters</li> <li>• Nutrition and education in emergencies</li> </ul>	<ul style="list-style-type: none"> <li>• Leadership on logistics and emergency telecoms clusters</li> <li>• Co-leadership food security cluster (with FAO)</li> <li>• Emergency school feeding, cash programming and prevention of malnutrition</li> </ul>
	<ul style="list-style-type: none"> <li>• Co-leadership on Global Camp Coordination and Camp Management</li> <li>• Essential needs assistance and protection of refugees</li> <li>• Advocacy for scale-up of social protection to cover refugees' needs</li> </ul>	<ul style="list-style-type: none"> <li>• Provision of in-kind and cash assistance to refugees</li> <li>• Support to inclusive national social protection systems</li> </ul>
	<ul style="list-style-type: none"> <li>• Global food security analysis</li> <li>• Joint Crop and Food Security Assessment Missions</li> <li>• Emergency seeds and tools to smallholder farmers</li> </ul>	<ul style="list-style-type: none"> <li>• Early warning systems</li> <li>• Joint Crop and Food Security Assessment Missions</li> <li>• Complementary food assistance to smallholder farmers</li> </ul>
	<ul style="list-style-type: none"> <li>• Co-leadership on Global Camp Coordination and Camp Management</li> <li>• Coordination and provision of shelters to displaced people and migrants</li> </ul>	<ul style="list-style-type: none"> <li>• Food assistance for displaced people and migrants</li> <li>• Research on the drivers of migration</li> </ul>

# Programme Area 1

## Meeting urgent food, nutrition & essential needs (3/3)

*Selected examples – not exhaustive*

UN and IFI partners	Partners' role	WFP complementarity
	<ul style="list-style-type: none"> <li>• Coordinates the international response to health emergencies</li> <li>• Normative work to define sustainable diets and nutrition actions</li> </ul>	<ul style="list-style-type: none"> <li>• Logistics support to transport health supplies</li> <li>• Malnutrition prevention and treatment of acute malnutrition</li> </ul>
	<ul style="list-style-type: none"> <li>• Sensitization on Gender-Based Violence (GBV) and gender equality</li> <li>• Sexual and reproductive health rights and services</li> <li>• Provision of dignity kits</li> </ul>	<ul style="list-style-type: none"> <li>• Logistics support to provide dignity kits</li> <li>• Provision of in-kind and cash assistance</li> </ul>
	<ul style="list-style-type: none"> <li>• Infrastructure and procurement in emergency settings (technical expertise and service provision)</li> </ul>	<ul style="list-style-type: none"> <li>• Transport and storage of strategic stock of humanitarian supplies</li> <li>• Complementary engineering services</li> </ul>
	<ul style="list-style-type: none"> <li>• Provides framework for human rights in United Nations programmes</li> <li>• Supports actors with monitoring and standard-setting duties</li> </ul>	<ul style="list-style-type: none"> <li>• Advocacy on the right to food</li> </ul>
	<ul style="list-style-type: none"> <li>• Policy advice, technical assistance and funding to governments on shock-responsive social protection systems</li> </ul>	<ul style="list-style-type: none"> <li>• Enabling national capacities on social protection</li> <li>• Delivering on behalf of governments</li> </ul>
	<ul style="list-style-type: none"> <li>• Loans to build physical and digital infrastructure</li> <li>• Policy advice and financial instruments</li> </ul>	<ul style="list-style-type: none"> <li>• Beneficiary digital services platform</li> <li>• Technical advice and digital capacity and services for social protection</li> </ul>
	<p>Inter-agency forum for coordination, policy development and decision-making involving key United Nations and non-United Nations humanitarian partners</p>	

# Programme Area 2

Addressing structural vulnerabilities & building human capital (1/2)

Selected examples – not exhaustive

Areas of collaboration	United Nations and IFI partners													
														
School feeding	✓	✓	✓					✓	✓	✓		✓	✓	
Nutrition	✓	✓		✓						✓		✓	✓	✓
Social protection	✓	✓		✓	✓	✓				✓	✓			
Digital financial inclusion	✓			✓		✓	✓			✓				
Skills development	✓	✓	✓	✓	✓	✓			✓	✓				

✓ Partners collaborating in the specific area

# Programme Area 2

## Addressing structural vulnerabilities & building human capital (2/2)

Selected examples – not exhaustive

UN and IFI partners	Partners' role	WFP complementarity
	<ul style="list-style-type: none"> <li>Primary health care systems, capabilities on prevention / treatment of wasting</li> <li>Education, WASH, vaccinations and micronutrients</li> </ul>	<ul style="list-style-type: none"> <li>Services for early detection and treatment of wasting</li> <li>School meals and Social Behaviour Change Communication (SBCC) as part of school health and nutrition package</li> </ul>
	<ul style="list-style-type: none"> <li>Smallholder farmer activities, nutrition education</li> </ul>	<ul style="list-style-type: none"> <li>Home-grown school feeding and support for local procurement</li> </ul>
	<ul style="list-style-type: none"> <li>Interagency coordination on school health and nutrition (SHN)</li> <li>Technical and Vocational Education and Training (TVET) Strategy</li> </ul>	<ul style="list-style-type: none"> <li>Joint mobilization, coordination, and advocacy on SHN</li> <li>Vocational training (Food assistance for training)</li> </ul>
	<ul style="list-style-type: none"> <li>Advocacy for scale-up of social protection and livelihoods for refugees</li> </ul>	<ul style="list-style-type: none"> <li>Food assistance for training (FFT) related to livelihood activities of refugees</li> </ul>
	<ul style="list-style-type: none"> <li>Social security systems, leader in advocacy for social protection floors</li> <li>Advocacy for universal social protection and coordination of Universal Social Protection 2030</li> </ul>	<ul style="list-style-type: none"> <li>Strengthen national social protection policies, systems and programs</li> <li>Expertise in food security and nutrition, working in fragile contexts</li> <li>FFT and TVET aimed at economic empowerment and income generation</li> </ul>
	<ul style="list-style-type: none"> <li>Health and hygiene services for adolescent girls, including in schools</li> </ul>	<ul style="list-style-type: none"> <li>Provision of school meals as part of SHN package</li> </ul>
	<ul style="list-style-type: none"> <li>Education, school health and nutrition and social protection</li> <li>Technical assistance and policy guidance</li> </ul>	<ul style="list-style-type: none"> <li>Operational experience, analytical capabilities on food and essential needs</li> <li>Digital financial inclusion through cash transfer programmes</li> </ul>
	United Nations inter-agency coordination and collaboration mechanism for nutrition at the global and country levels	
	United Nations network for Scaling Up Nutrition, contributing to the effectiveness of United Nations support on nutrition	

# Programme Area 3

Improving livelihood & risk management (1/2)

Selected examples – not exhaustive

Areas of collaboration	United Nations and IFI partners								
									
Climate risk management and financing	✓	✓	✓				✓	✓	✓
Smallholder agricultural market support	✓	✓	✓					✓	
Asset creation	✓	✓	✓	✓	✓			✓	
Energy for food security				✓		✓			
Disaster risk reduction	✓	✓	✓				✓		

✓ Partners collaborating in the specific area

# Programme Area 3

## Improving livelihood & risk management (2/2)

*Selected examples – not exhaustive*

UN and IFI partners	Partners' role	WFP complementarity
	<ul style="list-style-type: none"> <li>• Support and technical advice on national agricultural policies</li> <li>• Expertise on food production, including adaptation to climate change</li> <li>• Smallholder farmers' support programmes</li> </ul>	<ul style="list-style-type: none"> <li>• Home grown school feeding and support for local procurement</li> <li>• Smallholder agricultural market support (SAMS) activities</li> <li>• Climate risk management and financing</li> </ul>
	<ul style="list-style-type: none"> <li>• Government policy support and capacity strengthening to manage risk, prevent, respond and recover more effectively from shocks and crises</li> <li>• Support to actors on climate change adaptation and resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Asset creation to promote livelihoods and strengthen food security</li> <li>• Climate risk management, financing systems and market-based activities</li> </ul>
	<ul style="list-style-type: none"> <li>• Finance national pro-smallholder value chain development projects</li> <li>• Technical knowledge and research on food systems and production</li> </ul>	<ul style="list-style-type: none"> <li>• Rehabilitate and strengthen the natural resource base (soil, water, tree cover)</li> <li>• Provide markets to smallholder farmers</li> <li>• Climate risk management and financing systems for smallholder farmers</li> </ul>
	<ul style="list-style-type: none"> <li>• Expertise and capabilities in the provision of clean water and sanitation</li> </ul>	<ul style="list-style-type: none"> <li>• Asset creation to protect farmland, including water infrastructure</li> <li>• Community engagement &amp; planning on asset creation</li> </ul>
	<p>United Nations Disaster Risk Reduction brings governments, partners and communities together to reduce disaster risk and losses for a more sustainable future</p>	
	<ul style="list-style-type: none"> <li>• Policy advice, technical assistance and funding to governments on livelihoods and agricultural growth</li> <li>• Financing to support countries to manage climate risks and to build resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Capabilities in demand-led value chain, asset creation</li> <li>• Anticipatory and early action to protect livelihoods from emerging food crises</li> </ul>

# Programme Area 4

## Strengthening national capacity & systems (1/2)

Selected examples – not exhaustive

Areas of collaboration	United Nations and IFI partners										
	 FAO	 UNICEF	 IFAD	 UNIDO	 ILO	 World Health Organization	 UNDP	 WORLD BANK GROUP	 ADB <small>ASIAN DEVELOPMENT BANK</small>	 UNOSSC	UN Regional Economic Commissions
Emergency preparedness and response systems	✓	✓		✓		✓	✓	✓			
Food systems	✓		✓	✓	✓	✓	✓	✓	✓		
Supply chain systems	✓	✓				✓		✓	✓		✓
Social protection systems		✓			✓		✓	✓			
South-south and triangular collaboration (SSTC)	✓		✓				✓			✓	
School feeding	✓	✓						✓			

✓ Partners collaborating in the specific area

# Programme Area 4

## Strengthening national capacity & systems (2/2)

*Selected examples – not exhaustive*

UN and IFI partners	Partners' role	WFP complementarity
	<ul style="list-style-type: none"> <li>National agricultural policies and expertise on food production</li> <li>Data methodology expertise</li> <li>Policy dialogue among Global South partners</li> </ul>	<ul style="list-style-type: none"> <li>Distribution and demand-side of the food system</li> <li>Data collection and analytical tools</li> <li>Brokering knowledge exchanges between developing countries</li> </ul>
	<ul style="list-style-type: none"> <li>Strengthen social protection systems to support the needs of children and their families</li> </ul>	<ul style="list-style-type: none"> <li>Strengthen social protection systems enhancing food security/nutrition impact and managing risks</li> </ul>
	<ul style="list-style-type: none"> <li>Expertise in value chain development and data collection</li> <li>Knowledge, technology and policies with Global South partners</li> </ul>	<ul style="list-style-type: none"> <li>Supply chain expertise, linking small holder farmers to markets</li> <li>Brokering knowledge exchanges between developing countries</li> </ul>
	<ul style="list-style-type: none"> <li>Strengthen systems to prevent and respond to health emergencies and to expand access to health care</li> </ul>	<ul style="list-style-type: none"> <li>Strengthen national capacities in supply chain, including medical supplies</li> </ul>
	<ul style="list-style-type: none"> <li>Government policy support and capacity strengthening to achieve the SDGs</li> <li>Connecting countries to knowledge, experience and resources</li> </ul>	<ul style="list-style-type: none"> <li>Expertise in emergency preparedness, supply chain, food systems and social protection</li> </ul>
	<ul style="list-style-type: none"> <li>Strengthen national social protection and education systems and transforming national food systems</li> <li>Data methodology expertise</li> </ul>	<ul style="list-style-type: none"> <li>Field presence, analytical expertise on food security and nutrition, capacity strengthening on social protection, school feeding, food systems</li> <li>Data collection and analytical tools on food security / nutrition</li> </ul>
	<p>Promote and coordinate SSTC globally and within the United Nations</p>	

# Programme Area 5

Providing augmented services & advisory solutions

Selected examples – not exhaustive

Services	United Nations and IFIs using mandated and on-demand services										
											
Food security cluster	✓	✓	✓	✓	✓	✓		✓			✓
Emergency telecommunication cluster	✓	✓	✓	✓	✓	✓		✓			
Logistics cluster	✓	✓	✓	✓	✓	✓		✓			
Common services	✓	✓	✓	✓	✓	✓		✓			
Supply chain	✓	✓	✓	✓	✓			✓		✓	
Cash transfers and services	✓	✓	✓	✓	✓			✓	✓		
Administrative and infrastructure services	✓	✓	✓	✓	✓	✓	✓	✓			
Analytics						✓	✓		✓	✓	✓

✓ Partners using mandated and on-demand services

# Cross-cutting United Nations and IFI partners

Selected examples – not exhaustive

Area of partnership	Key partners
<p><b>Conflict-Sensitivity</b></p>	
<p><b>Protection &amp; Accountability to Affected Populations (AAP)</b></p>	
<p><b>Gender Equality &amp; Women's Empowerment</b></p>	
<p><b>Nutrition Integration</b></p>	
<p><b>Environmental Sustainability</b></p>	
<p><b>Innovation and Digitalization</b></p>	

# RBA complementarity

The RBAs recognize the need to **build on their complementarities** rather than their similarities, considering where **collaborative approaches and collective efforts** add value to national efforts in the **attainment of the 2030 Agenda**



**Specialized agency of the United Nations that leads international efforts to defeat hunger<sup>1</sup>**

- Provide data and analysis, as well as evidence-based policy and technical advice
- Support dialogue and partnership-building based on country needs
- Conduct a wide range of investment support activities
- Develop treaties, standards and normative instruments through its intergovernmental bodies



**Humanitarian Organization dedicated to saving lives and changing lives**

- Deliver food assistance in emergencies
- Work with communities to improve nutrition and build resilience
- Focus on emergency assistance, relief and rehabilitation, development aid and special operations
- Provide services to the entire humanitarian community (e.g. food security analysis, passenger air transportation by United Nations Humanitarian Air Service)



**Specialized United Nations agency and the only International Financing Institution (IFI) among the RBAs**

- Provide investment vehicles for governments and other development partners, in the form of loans and grants dedicated to small-scale farming, and inclusive-rural transformation
- Provide policy advice to assist countries in reducing rural poverty

**Source of slide information:**  
FAO, Hundred and Sixty-fifth Session of the Council, October 2020, CL 165/13 Rev.1

# Additional Partners (1/2)



## NGOs

- Partner with local communities, organizations and governments
- Vast local experience and field presence contributing to inclusive, equitable and empowering interventions
- Assess the food security situation in communities at risk and in hard-to-reach areas
- Implement programmes at a local and national level
- Complementary resources, including staff, equipment and services
- IT tools and data collection
- Investments in global humanitarian diplomacy and cluster leadership



## Private sector

- Assets, expertise and resources to support WFP programmes, national and global priorities. For example:
  - Emergency transport services, infrastructure and equipment
  - Secure data management and data interoperability
  - Cutting edge technology and research
  - Business connections and market access for smallholders
- Co-creation of financial instruments aimed at supporting the most vulnerable
- Emergency fundraising, including unrestricted cash contributions
- Awareness-raising and influence on policy agendas for civil society, governments, businesses and general public
- Advocacy with stakeholders to encourage increased investments
- Private and public sector partnerships to champion food security
- Promote, advocate and support food systems to ensure sustainable and adequate food security and healthy diets

# Additional Partners (2/2)



## Academia/Think Tanks

- Research and technical capacity to address gaps in knowledge (e.g. climate change, food security and conflict, geospatial analysis, data science, engineering and drones, etc.)
- Network of national universities for knowledge management and lessons learned
- Contribute to evidence on WFP programmes and outcomes (e.g. on school health and nutrition, Food for Asset activities, impact on local economies, etc.)
- Scale-up of best practices and technologies
- Train and educate staff
- Advocacy and global approaches to SSTC
- Metrics and assessments on the price of healthy diets
- Weather forecast data and environmental risk analysis
- Methodology and expertise on green logistics and reduction of environmental impacts
- Protocols, resources and tools for resilience monitoring and measurement



## Regional Organizations

- Relationship-building with technical and industry partners
- Policy advice and review of national policies to include priorities on nutrition, school meals, education and gender
- Programme investments, promoting nutrition, education, gender equality and climate change
- Food and nutrition security information system strengthening
- Technical assistance to improve efficiency, reach and sustainability of supply chains and public health institutions
- Expertise and best practices to build knowledge and advocate for key issues.
- Rapid deployment of human resources, equipment and services
- Coordination and decision-making in major emergencies
- Promote peer learning exchanges, policy dialogues and a network of experts through South-South Cooperation to support country-level progress on food security and nutrition