



WFP EVALUATION

Annual Evaluation Report 2020

WFP Office of Evaluation

May 2021



World Food Programme

SAVING
LIVES
CHANGING
LIVES

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Director of Evaluation

- ❖ **PART 1: Overview of centralized, decentralized evaluations and impact evaluations 2020–2021**
- ❖ **PART 2: Progress report on WFP's evaluation function & performance**
- ❖ **PART 3: Outlook for WFP's evaluation function**



PART 1: Overview of centralized, decentralized and impact evaluations



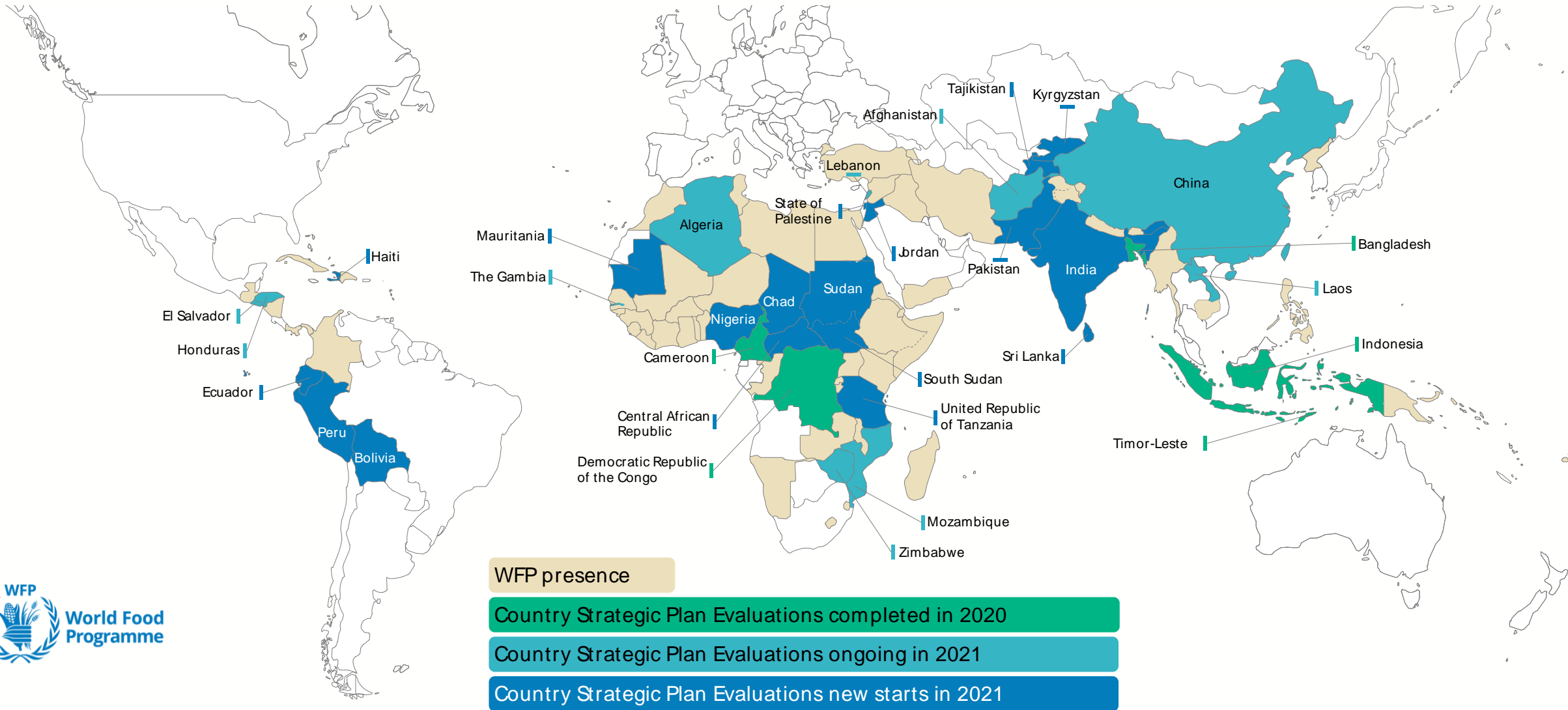
Policy evaluations

Title	2020	2021
• WFP gender policy	annual session	
• South-South and triangular cooperation policy	ongoing	annual session
• WFP's role in peacebuilding in transition settings	new start	ongoing

Strategic evaluations

Title	2020	2021
• Funding WFP's work	annual session	
• School feeding's contribution to the Sustainable Development Goals	ongoing	annual session
• WFP's use of technology in constrained environments		ongoing
• Nutrition and HIV/AIDS		new start

Country strategic plan evaluations




Evaluations of emergency responses

	Title	2020	2021
Corporate emergency response	<ul style="list-style-type: none"> WFP's response to the COVID-19 pandemic 		new start
Inter-agency humanitarian	<ul style="list-style-type: none"> Inter-agency humanitarian evaluation of the response to Cyclone Idai in Mozambique 	completed	
	<ul style="list-style-type: none"> Inter-agency humanitarian evaluation of gender equality and empowerment of women and girls 	completed	
	<ul style="list-style-type: none"> Inter-agency humanitarian evaluation of the response to the humanitarian crisis in Yemen 		new start
	<ul style="list-style-type: none"> Inter-agency humanitarian evaluation of the COVID-19 response 		new start





Evaluation syntheses

Title	2020	2021
• Synthesis of evidence and lessons from WFP's policy evaluations	annual session	
• Synthesis of evidence and lessons on country capacity strengthening from WFP decentralized evaluations	ongoing	annual session
• New topic to be determined		new start

Impact evaluation windows




Climate change and resilience

-  **Mali**
 -  **Niger**
 -  **Democratic Republic of the Congo**
 -  **South Sudan**
- Up to two additional IE**



Cash-based transfer modality and gender equitable and women's empowerment outcomes

-  **El Salvador**
 -  **Kenya**
 -  **Rwanda**
 -  **Syrian Arab Republic**
- Up to two additional IE**



School-based programming

Up to six additional IE

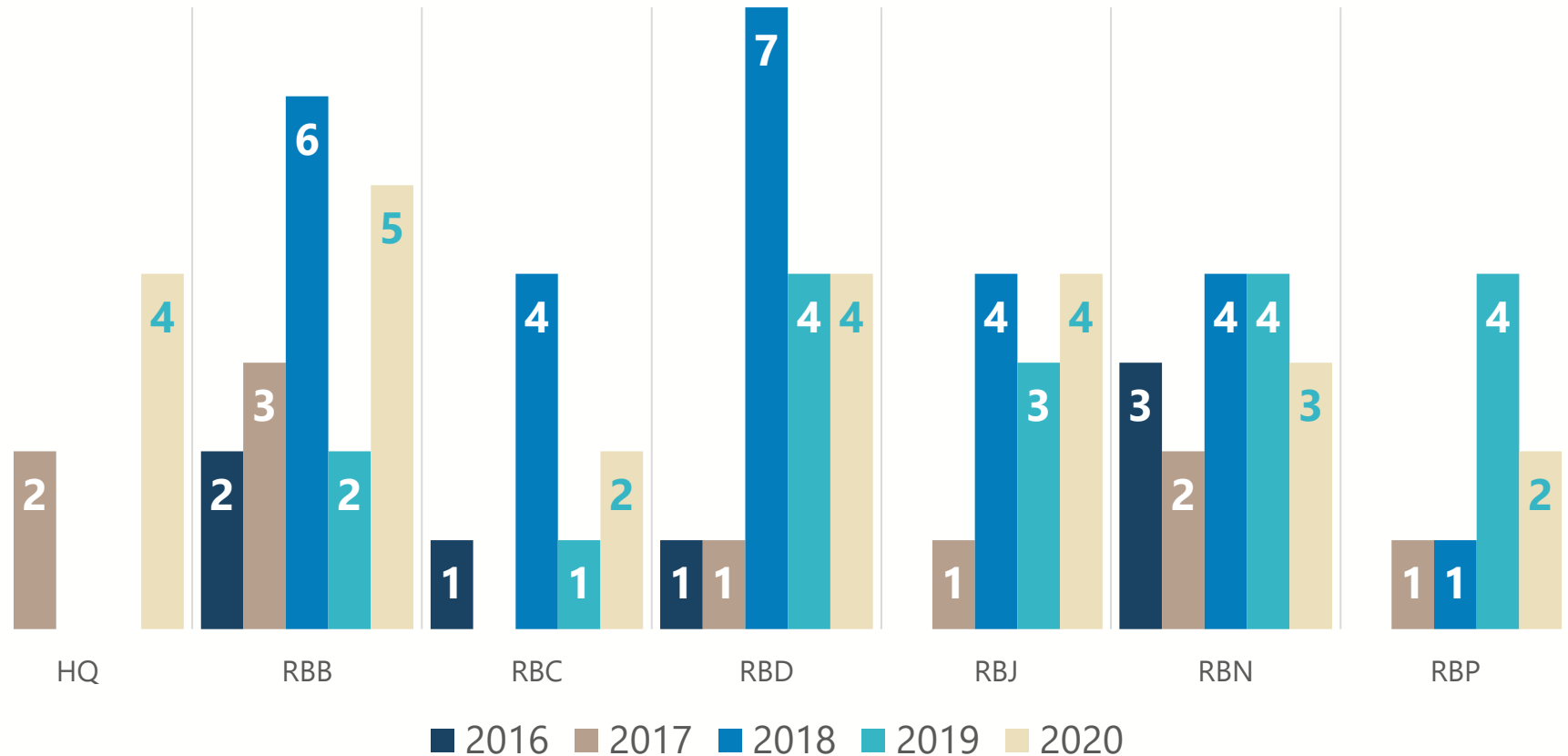
Joint evaluations and activities

	Title	2020	2021
Evaluations	<ul style="list-style-type: none"> Rome-based United Nations agency collaboration 	ongoing	second session
	<ul style="list-style-type: none"> Global Action Plan for Healthy Lives and Well-being 	completed	
Activities	<ul style="list-style-type: none"> COVID-19 Global Evaluation Coalition 	ongoing	ongoing
	<ul style="list-style-type: none"> United Nations Evaluation Group's COVID-19 Multi-Partner Trust Fund (MPTF) Advisory Group 	ongoing	ongoing
	<ul style="list-style-type: none"> Inter-agency exercise on food security and nutrition 	completed	

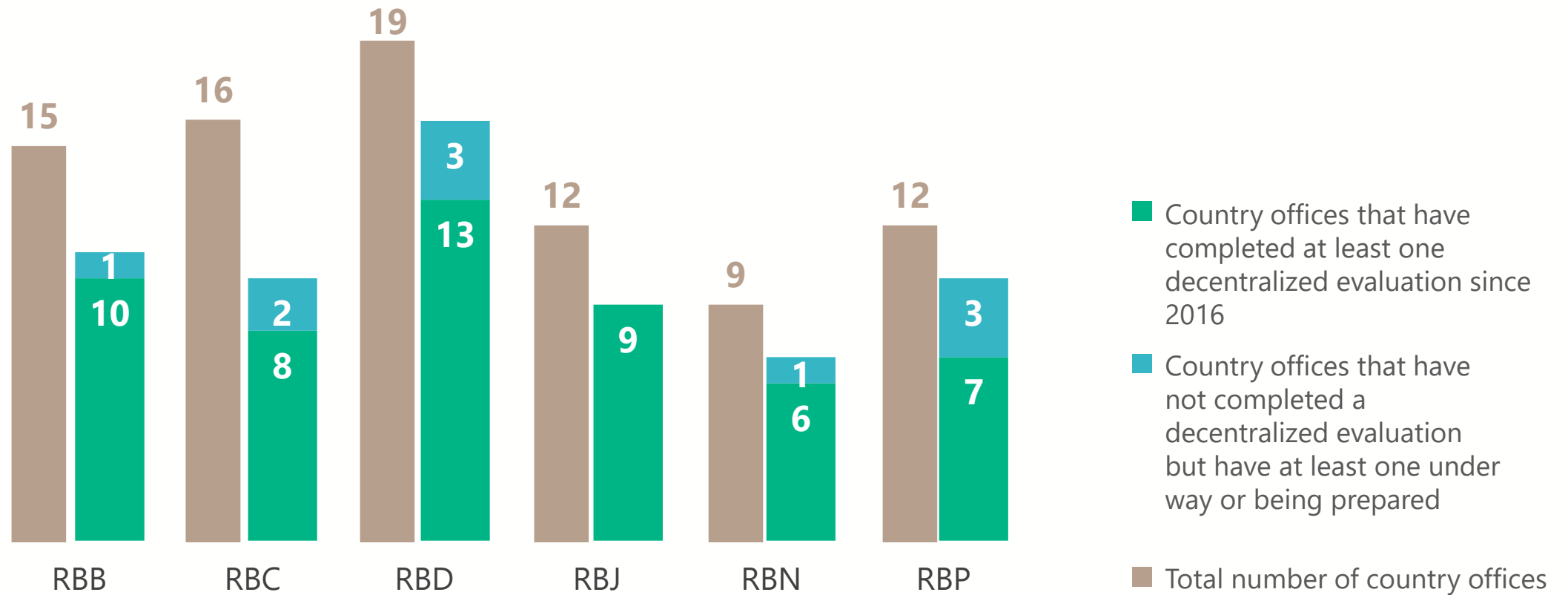
Completed decentralized evaluations by region/headquarters and year of completion, 2016–2020

TOTAL

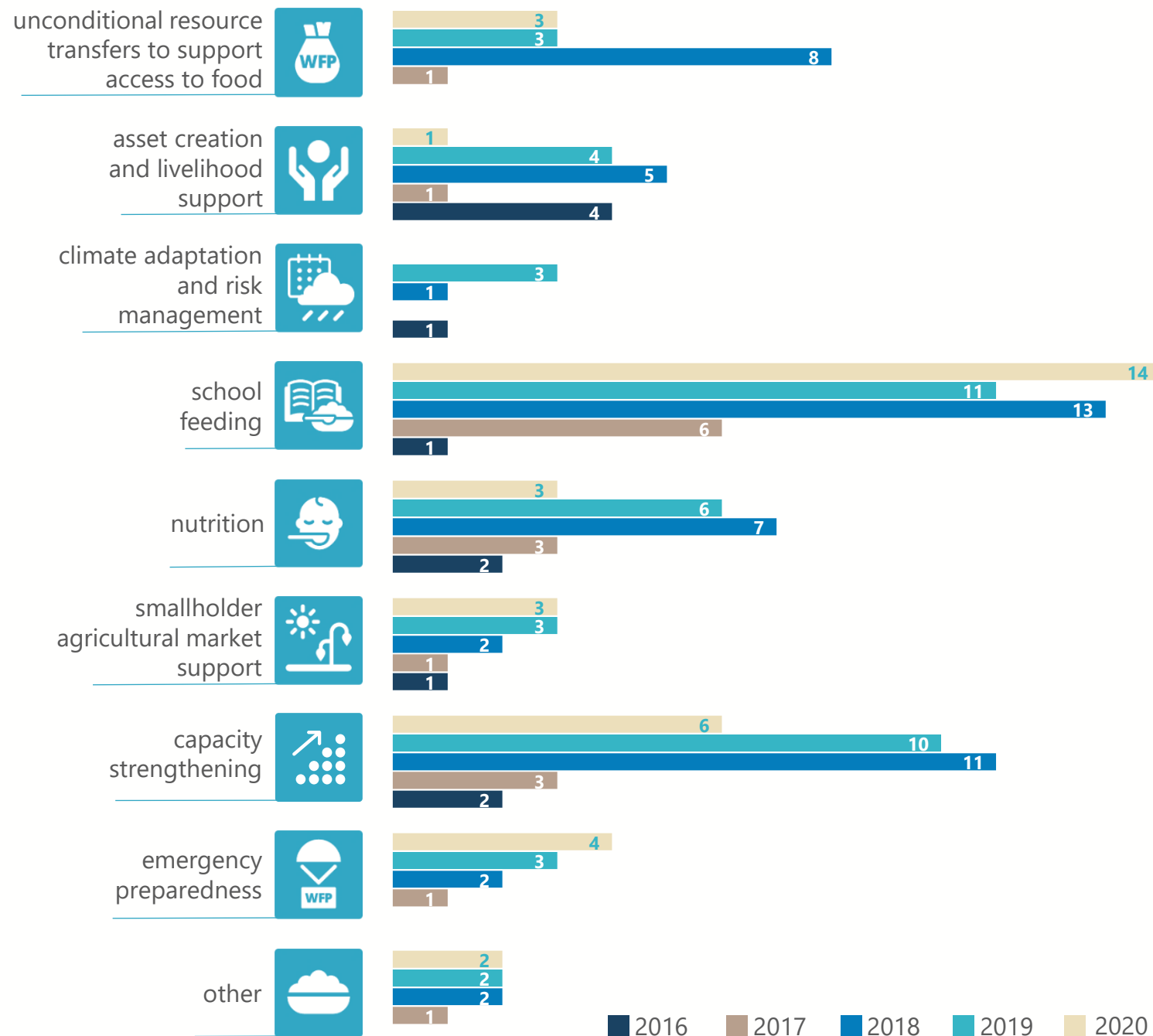
HQ	6
RBB	18
RBC	8
RBD	17
RBJ	12
RBN	16
RBP	8



Numbers of country offices with completed or ongoing decentralized evaluations by region (2016-2020)



Completed decentralized evaluations by programme area (2016–2020)



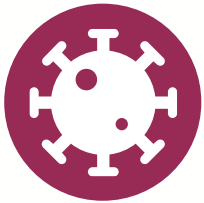
Decentralized evaluations can cover more than one programmatic area

PART 2:

Progress report on WFP's evaluation function in 2020



Major developments (i)



**Global
COVID-19
pandemic**



**Scaling up CSP
evaluations**



Resourcing



**Mid-term review of
regional evaluation
strategies**



**UNEG/OECD-DAC
external peer review
of evaluation**



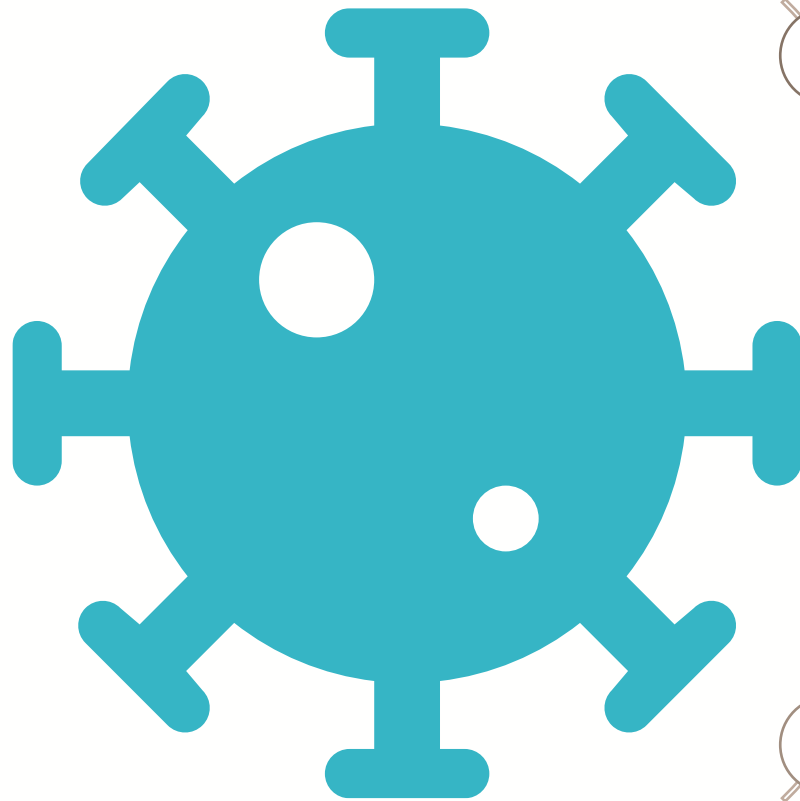
**Evaluation
function review**



**Strategy
development**

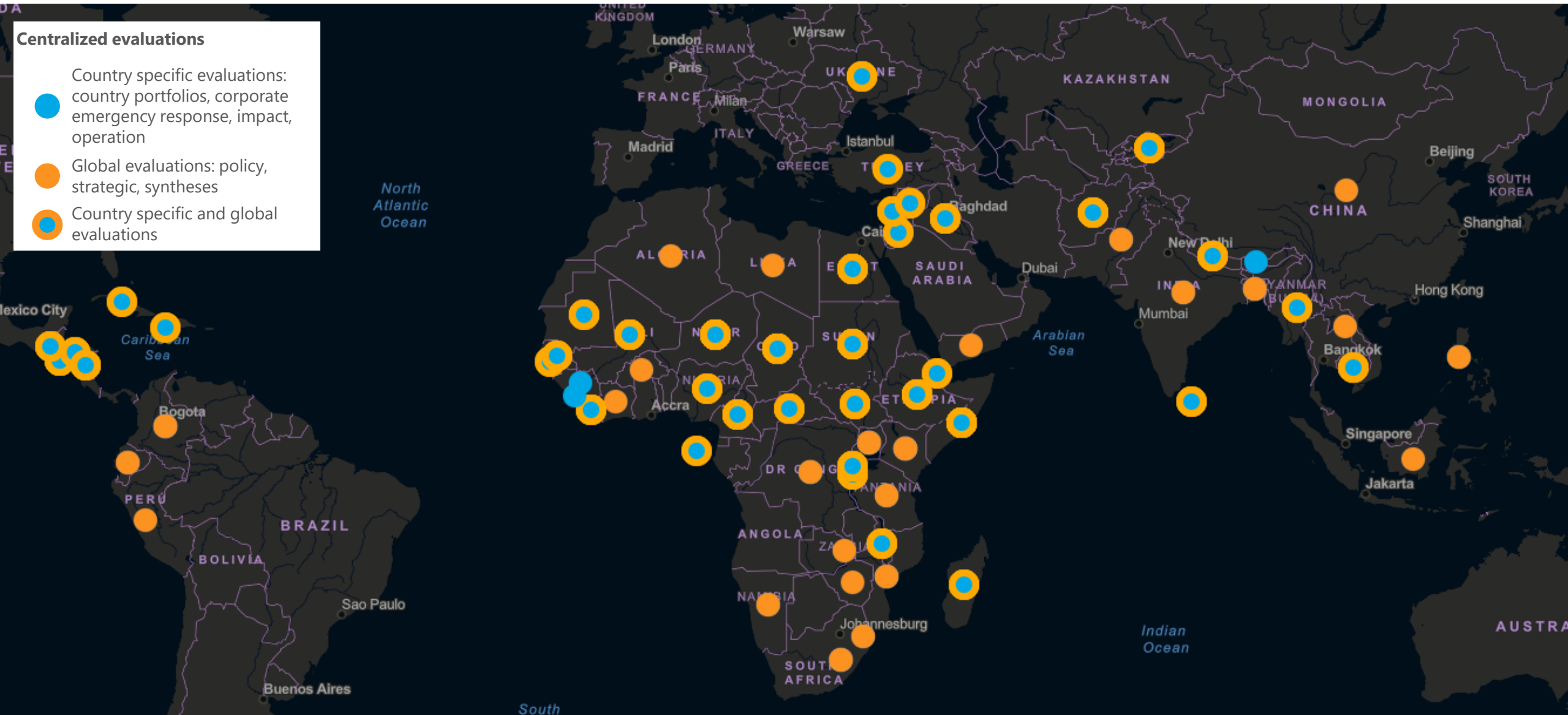
Major developments (ii)

Adaptation to COVID-19 pandemic



- REMOTE EVALUATIONS
- INTERACTIVE WEBINARS
- VIRTUAL MEETINGS
- VIRTUAL WORKSHOPS
- USE OF NATIONAL EVALUATORS
- VIRTUAL EVENTS
- REMOTE DATA COLLECTION

Evaluation coverage norms



Evaluation Quality

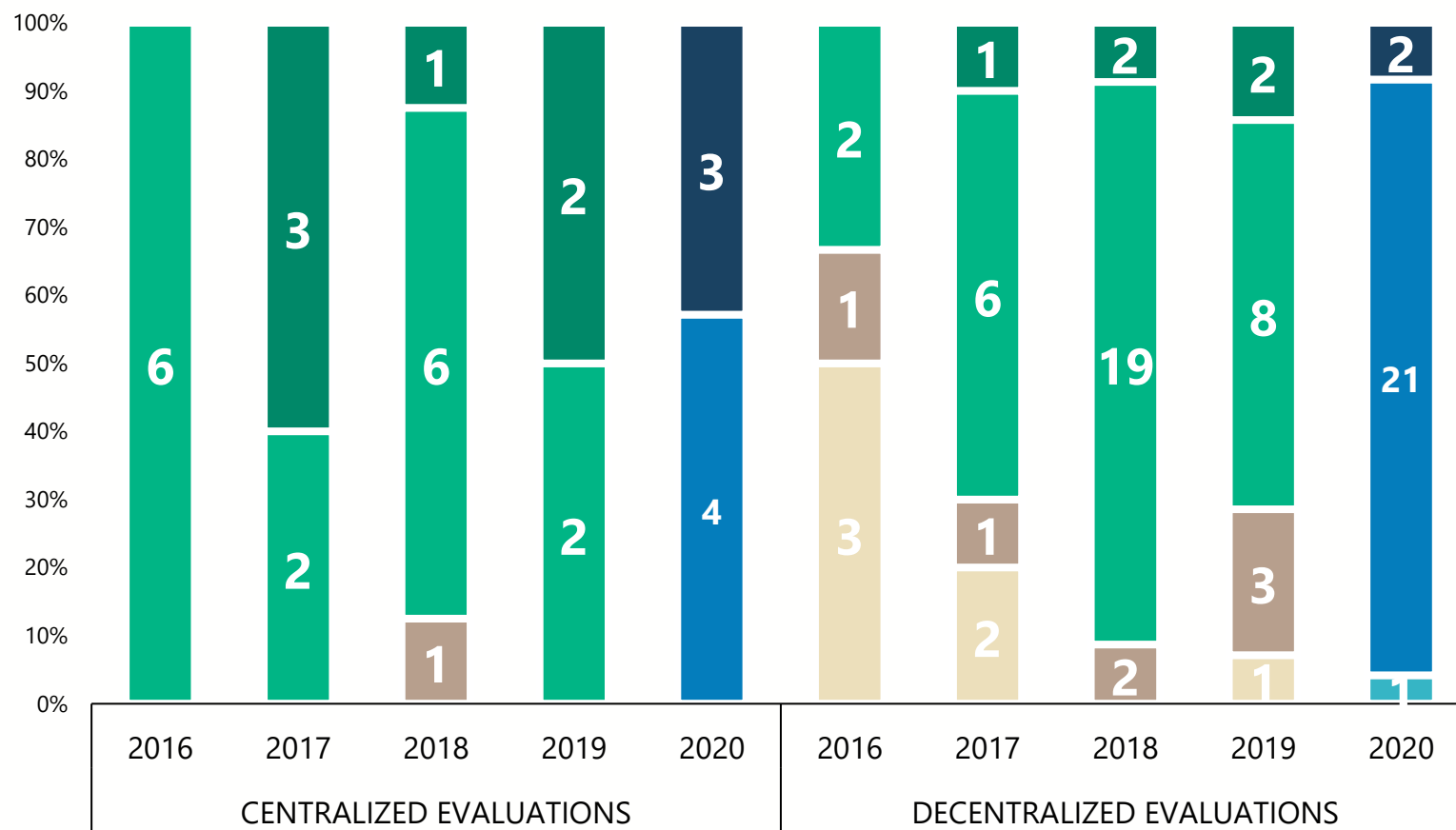
Post-hoc quality assessment of evaluation reports completed, 2016–2020

2016-2019

- Exceeds requirements
- Meets requirements
- Approaches requirements
- Partially meets requirements

2020

- Highly satisfactory
- Satisfactory
- Partly satisfactory
- Unsatisfactory



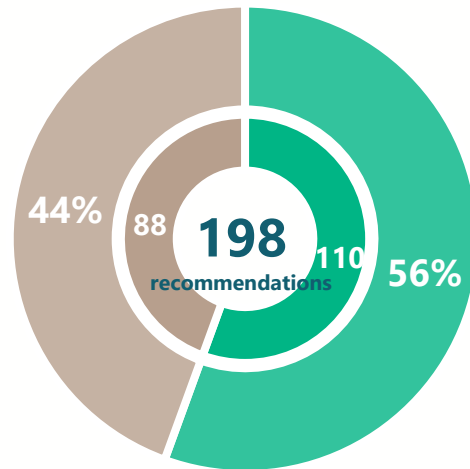
Evaluation uptake

Percentage of draft country strategic plans reviewed and commented on by the WFP Office of Evaluation



■ Commented
■ Not commented

Implementation status of evaluation recommendations due in 2020



■ Implemented
■ Not implemented





EvalMAPPER tool



technical notes



summary of evidence



accessible products



user engagement



R2 tracking system



promote use of evidence



virtual events and workshops



COVID-19 Global Evaluation Coalition



thematic learning papers



evaluation Twitter channel



evidence generation exercises

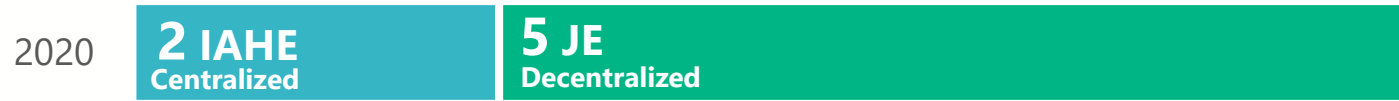
Strengthening evaluation partnerships



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Joint and Inter-Agency Humanitarian Evaluations



Government of Malawi



Government of Benin



Government of Mozambique



Government Of India



Government of Namibia



- Inter-Agency Humanitarian Evaluation
- Centralized Joint Evaluation
- Decentralized Joint Evaluation



unicef



Investing in rural people



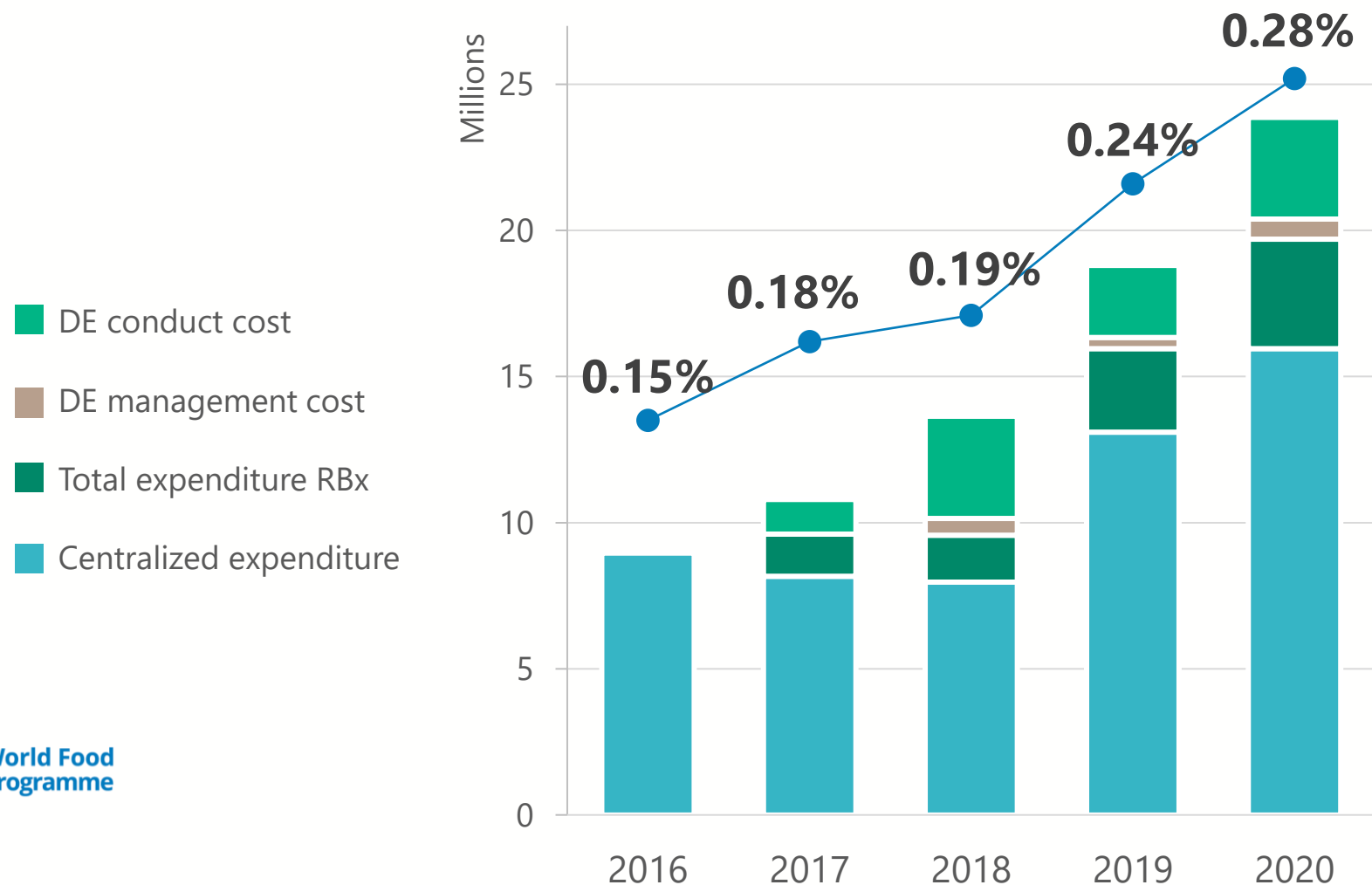
Strengthening national evaluation capacity

The central presentation slide features a conceptual framework with five interconnected components:

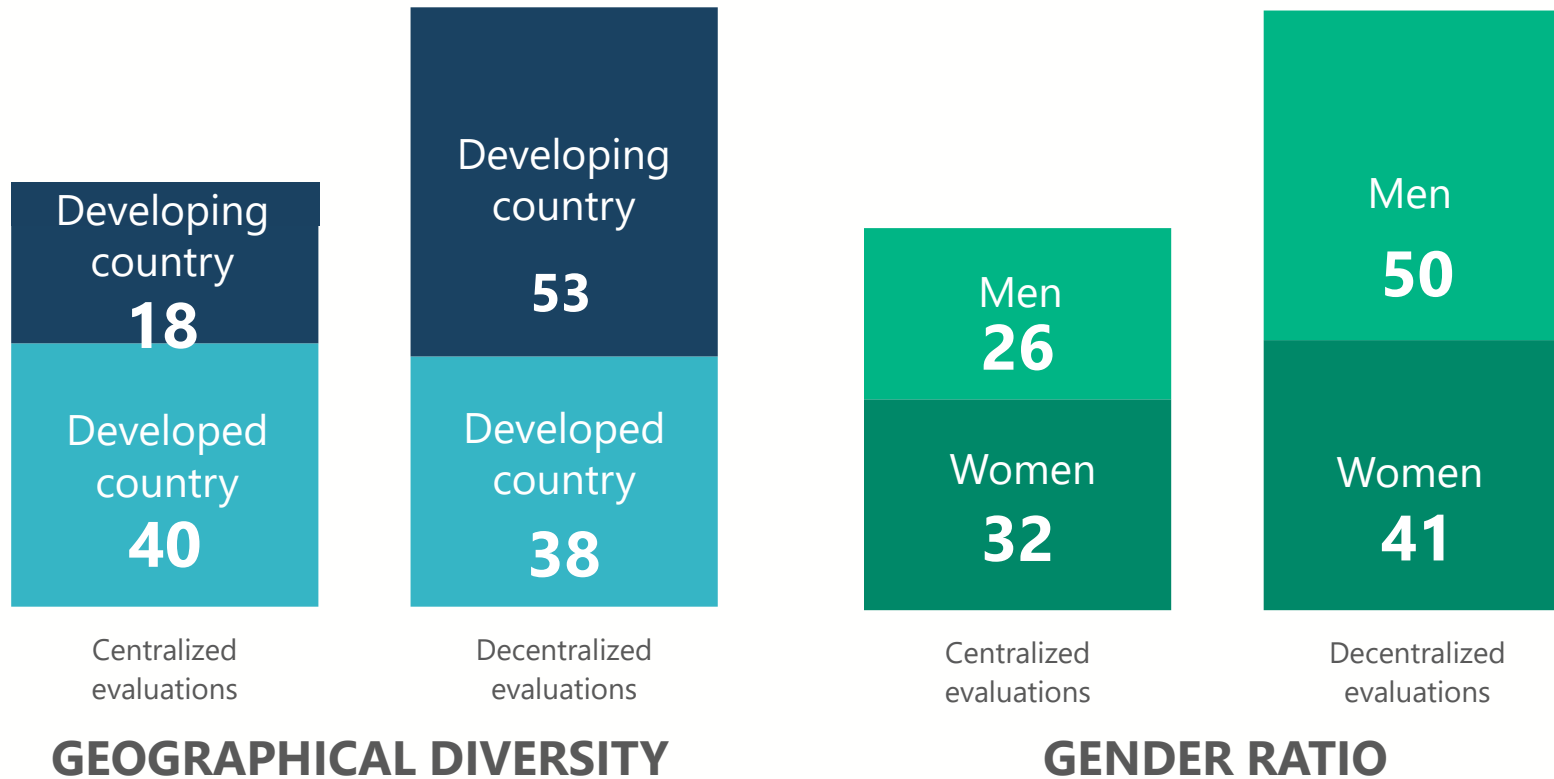
- ESTRUCTURA INSTITUCIONAL** (Institutional Structure) - Orange box at the top.
- USO DE LAS EVALUACIONES** (Use of Evaluations) - Green box on the left.
- OFERTA DE EVALUACIÓN** (Offer of Evaluation) - Purple box on the right.
- ESPACIOS INTERLOCUCIÓN MULTIACOR** (Multi-stakeholder Dialogue Spaces) - Blue box at the bottom left.
- CALIDAD DE LAS EVALUACIONES** (Quality of Evaluations) - Yellow box at the bottom right.

Arrows indicate relationships between these components: from Institutional Structure to Offer of Evaluation, from Offer of Evaluation to Quality of Evaluations, from Quality of Evaluations to Multi-stakeholder Dialogue Spaces, and from Multi-stakeholder Dialogue Spaces to Use of Evaluations. There are also bidirectional arrows between Institutional Structure and Use of Evaluations, and between Offer of Evaluation and Multi-stakeholder Dialogue Spaces.

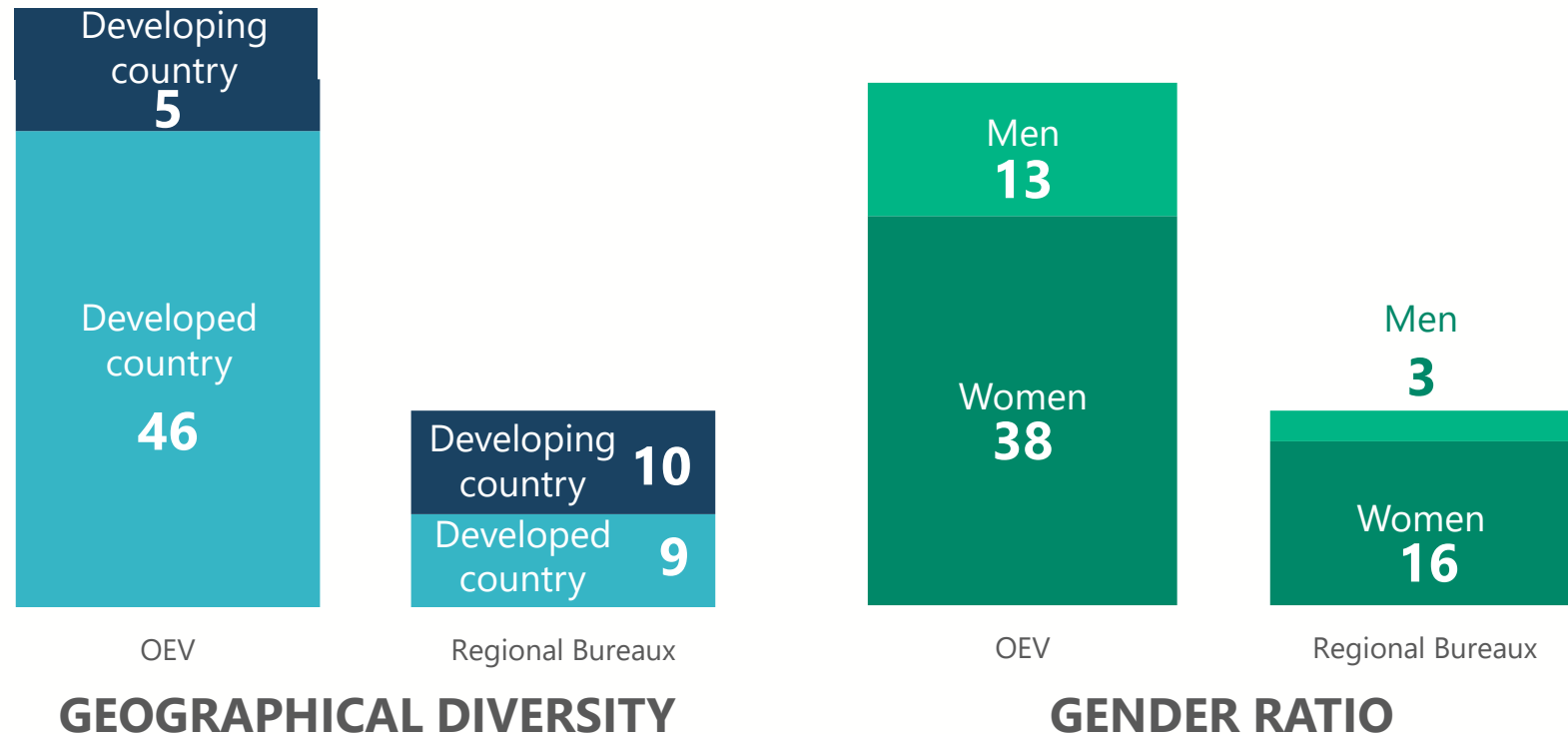
Expenditure on evaluation as a percentage of WFP total contribution income (2016–2020)



Composition of evaluation teams: gender ratio and geographical diversity, 2020



Composition of the Office of Evaluation and evaluation teams at the regional bureau level: gender ratio and geographical diversity



PART 3: Outlook for WFP's evaluation function



2020 Peer Review



OVERALL ASSESSMENT

- WFP has established a strong and mature centralized evaluation function.
- The decentralized evaluation system is less mature, but significant progress has been made



INDEPENDENCE

- WFP's central evaluation function has a high degree of structural and functional independence – finding in line with previous assessments



CREDIBILITY

- Evaluation function and its products have high degree of credibility
- OEV has established very robust principles, guidance and practices for both centralized and decentralized evaluations



UTILITY

- Evaluation increasingly is seen as enhancing learning and good practice, as well as accountability
- Need continued focus to drive transition from: "Accountability for results" to "accountability for learning for results", striking an optimal balance between accountability and learning

Key priorities for the evaluation function



1) Independent, credible and useful centralized and decentralized evaluations



2) Appropriate centralized and decentralized evaluation coverage



3) Adequate evaluation management capacity across WFP



4) Active evaluation partnerships in international arena