

Executive Board

First Regular Session Rome, 22–24 February 2021

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19 February 2021

Executive Board documents are available on WFP's website (https://executiveboard.wfp.org).

Biennial programme of work of the Executive Board (2021–2022)

- 1. Since 2005, the biennial programme of work is submitted at the first regular and annual sessions for information and at the second regular session for approval. This document is therefore submitted to the Board for information.
- 2. The biennial programme of work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

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SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2021–2022)

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ANNUAL REPORTS	ANNUAL REPORTS ➤ Annual performance report for 2020 (A) ➤ Annual report of the Ethics Office for 2020 (C) ➤ Annual report of the Office of the Ombudsman and Mediation Services for 2020 and management note (C)	ANNUAL REPORTS	
POLICY ISSUES > Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)	 POLICY ISSUES WFP people policy (A) Revised anti-fraud and anti-corruption policy (A) Revised policy for disclosure of oversight reports (A) Update on the implementation plan of the WFP protection and accountability policy (C) Update on WFP's role in the collective humanitarian response (C) Update on WFP's response to HIV and AIDS (I) 	POLICY ISSUES ➤ WFP Strategic Plan (2022–2026) (A) ➤ Corporate Results Framework (2022-2026) (A) ➤ Revised evaluation policy (A) ➤ Revised gender policy (A) ➤ Update on collaboration among the Rome-based agencies (I)	
RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS	
 Update on the bottom up strategic budgeting exercise (C) Update on operational requirements and funding forecast for 2021 (C) 	 Audited annual accounts, 2020 (A) Annual report of the Audit Committee (C) Annual report of the Inspector General (C) and note by the Executive Director (C) Management review of significant risk and control issues, 2020 (C) Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations (C) Report on the implementation of the External Auditor recommendations (C) Report on the utilization of WFP's advance financing mechanisms January-31 December 2020 (C) Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2020 (I) Revised financial rules (I) 	 WFP Management Plan (2022–2024) (A) Appointment of the WFP External Auditor for the term from 1 July 2022 to 30 June 2028 (A) Work plan of the External Auditor (I) 	

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OPERATIONAL MATTERS	OPERATIONAL MATTERS	OPERATIONAL MATTERS	
Country strategic plans (A) Colombia	Country strategic plans (A) ➤ Cuba	Country strategic plans (A)¹ > Bangladesh > China > Lao People's Democratic Republic > Libya > Morocco > Somalia > Syrian Arab Republic > Timor-Leste > Tunisia > Yemen	

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 $^{^{1}}$ The schedule for presenting country strategic plans and interim country strategic plans from the 2021 second regular session of the Executive Board onward is being constantly reviewed and will be communicated regularly to the Board through the Bureau.

EB.1/2021 (22–24 February)	EB.A/2021 (21–25 June)	EB.2/2021 (15–19 November)
Reports of the Executive Director on operational matters (I) Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 July–31 December 2020) Limited emergency operations and immediate response activities approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 July–31 December 2020)	Reports of the Executive Director on operational matters (I)	Reports of the Executive Director on operational matters (I)
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➤ Biennial programme of work of the Executive Board (2021–2022) (I)	➤ Biennial programme of work of the Executive Board (2021–2022) (I)	➤ Biennial programme of work of the Executive Board (2022–2023) (A)
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 Extension of the term of one Audit Committee member for one year (A) Oral update on preparations for the 2021 United Nations food systems summit (C) Oral global overview on humanitarian 	Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I) > Update on United Nations Humanitarian Air Service (I)	UNICEF, UN-Women and WFP (I) Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)
needs and operational concerns and priorities (I)		

EB.1/2022 (28 February–4 March)	EB.A/2022 (20-24 June)	EB.2/2022 (14–18 November)
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POLICY ISSUES ➤ Resilience policy (A) ➤ Country capacity-strengthening policy (A) ➤ Policy on WFP's role in urban areas (A) ➤ Aviation operations policy (A) ➤ Compendium of policies relating to the Strategic Plan (I)	POLICY ISSUES Revised school feeding policy (A) Update on WFP's role in the collective humanitarian response (C) Update on WFP's response to HIV and AIDS (I)	POLICY ISSUES Update on collaboration among the Rome-based agencies (I) Compendium of policies relating to the Strategic Plan (I)
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 EVALUATION REPORTS (C) ➤ Summary report on the strategic evaluation of WFP's use of technology in constrained environments and management response ➤ Summary report on the evaluation of the corporate emergency response to COVID-19 and management response ➤ Summary evaluation report – Zimbabwe country strategic plan evaluation and management response 	EVALUATION REPORTS (C) Annual evaluation report for 2021 and management response Summary report on the evaluation of peacebuilding in transition settings and management response Summary report on the strategic evaluation of nutrition and HIV/AIDS and management response Synthesis of evidence from evaluations and management response Summary evaluation report – Afghanistan country strategic plan evaluation and	Summary evaluation report – Bolivia (Plurinational State of) country strategic plan evaluation and management response Summary evaluation report – Central African Republic interim country strategic plan evaluation and management response Summary evaluation report – Chad country strategic plan evaluation and management response

management response

EB.1/2022 (28 February–4 March)	EB.A/2022 (20-24 June)	EB.2/2022 (14–18 November)
	 Summary evaluation report – Algeria country strategic plan evaluation and management 	> Summary evaluation report – Ecuador country strategic plan evaluation and
	response > Summary evaluation report – El Salvador country strategic plan evaluation and management response	 management response Summary evaluation report – Haiti country strategic plan evaluation and management response
	 Summary evaluation report – Mozambique country strategic plan evaluation and management response 	 Summary evaluation report – Jordan country strategic plan evaluation and management response
	 Summary evaluation report – United Republic of Tanzania and management response 	 Summary evaluation report – Kyrgyzstan country strategic plan evaluation and management response
	 Implementation status of evaluation recommendations 	 Summary evaluation report – Mauritania country strategic plan evaluation and management response
		 Summary evaluation report – Myanmar country strategic plan evaluation and management response
		 Summary evaluation report – Nigeria country strategic plan evaluation and management response
		 Summary evaluation report – Pakistan country strategic plan evaluation and management response
		 Summary evaluation report – Peru country strategic plan evaluation and management response
		 Summary evaluation report – Sao Tome and Principe country strategic plan evaluation ar management response
		 Summary evaluation report – Sri Lanka country strategic plan evaluation and management response
		 Summary evaluation report – State of Palestine country strategic plan evaluation and management response
		 Summary evaluation report – the Sudan country strategic plan evaluation and management response
		 Summary evaluation report – Tajikistan country strategic plan evaluation and management response
DPERATIONAL MATTERS	OPERATIONAL MATTERS	OPERATIONAL MATTERS
ountry strategic plans (A)	Country strategic plans (A)	Country strategic plans (A)
Burundi	> Afghanistan	> Angola
Cameroon	➤ Algeria	➤ Bolivia (Plurinational State of)
Caribbean interim multi-country strategic	➤ El Salvador	Central African Republic
plan	Mozambique	> Chad
Zimbabwe	Pacific interim multi-country strategic plan	Democratic People's Republic of Korea
	United Republic of Tanzania	> Ecuador
		> Gambia (the)
		> Guinea
		> Haiti
		> Honduras
		> Iran (Islamic Republic of)
		> Jordan
		KyrgyzstanLebanon
		> Mauritania
		> Myanmar
		,
		Nigeria

EB.1/2022 (28 February–4 March)	EB.A/2022 (20-24 June)	EB.2/2022 (14–18 November)
		 Peru Sao Tome and Principe South Sudan Sri Lanka State of Palestine Sudan (the) Tajikistan Turkey
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ADMINISTRATIVE AND MANAGERIAL MATTERS Reports by the Joint Inspection Unit relevant to the work of WFP (C)	ADMINISTRATIVE AND MANAGERIAL MATTERS ➤ Address by staff representative bodies to the Board ➤ Report on global losses for the period 1 January-31 December 2021 (I) ➤ Update on food procurement (I) ➤ Statistical report on international professional staff and higher categories at 31 December 2021 (I) ➤ Security report (I)	ADMINISTRATIVE AND MANAGERIAL MATTERS
SUMMARY OF THE WORK OF THE 2021 SECOND REGULAR SESSION OF THE EXECUTIVE BOARD	SUMMARY OF THE WORK OF THE 2022 FIRST REGULAR SESSION OF THE EXECUTIVE BOARD	SUMMARY OF THE WORK OF THE 2022 ANNUAL SESSION OF THE EXECUTIVE BOARD
OTHER BUSINESS	OTHER BUSINESS ➤ Oral report on the field visit of the WFP Executive Board (I) ➤ Oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I) ➤ Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I) ➤ Update on United Nations Humanitarian Air Service (I)	OTHER BUSINESS Report on the field visit of the WFP Executive Board (I) Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I) Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2021–2022)

(Classified by subject and session)

ANNUAL REPORTS

EB.A/2021 (21-25 June)

Annual performance report for 2020 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board." Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved."

The annual performance report for 2020 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the strategic and management plans.

Annual report of the Ethics Office for 2020 (C)

The annual report of the Ethics Office will be presented to the Board for its consideration. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2020 and will provide information about its activities.

> Annual report of the Office of the Ombudsman and Mediation Services for 2020 and management note (C)

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2020 and will provide information about its activities.

EB.A/2022 (20-24 June)

Annual performance report for 2021 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board." Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved."

The annual performance report for 2021 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the strategic and management plans.

➤ Annual report of the Ethics Office for 2021 (C)

The annual report of the Ethics Office will be presented to the Board for its consideration. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2021 and will provide information about its activities.

Annual report of the Office of the Ombudsman and Mediation Services for 2021 and management note (C)

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2021 and will provide information about its activities

POLICY ISSUES

EB.1/2021 (22-24 February)

Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

The Secretariat will update the Board on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. The update will be presented for information.

EB.A/2021 (21-25 June)

➤ WFP people policy (A)

Following the recommendations made in the evaluation of the WFP People Strategy (2014–2017) examined by the Board at its 2020 first regular session, the Secretariat will present a new people policy to the Board for approval.

Revised anti-fraud and anti-corruption policy (A)

The current anti-fraud and anti-corruption policy was approved by the Board at its 2015 annual session. Following recent developments of the WFP oversight framework, a revised policy will be presented to the Board for its approval.

Revised policy for disclosure of oversight reports (A)

The current policy for disclosure of oversight reports was approved by the Board at its 2017 annual session. As a result of the WFP oversight framework approved by the Board at its 2018 annual session and following discussions between the Inspector General and the members, a revised policy for disclosure of oversight reports will be presented to the Board for approval.

Update on the implementation plan of the WFP protection and accountability policy (C)

As requested by the Board when it approved the WFP protection and accountability policy at its 2020 second regular session, the Secretariat will present an update of the policy implementation plan, including an estimated budget. This item will be presented for consideration.

Update on WFP's role in the collective humanitarian response (C)

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

Update on WFP's response to HIV and AIDS (I)

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis.

EB.2/2021 (15-19 November)

WFP Strategic Plan (2022–2026) (A)

Building on the findings from the mid-term review of the Strategic Plan (2017–2021), the WFP Strategic Plan (2022–2026) will enable WFP to articulate its contribution to achieving relevant goals, targets and indicators of the 2030 Agenda for Sustainable Development. The new Strategic Plan will also take into account opportunities and address emerging challenges based on lessons learned from policy, programme and operation evaluations and assessments, and consultations with the Board and other stakeholders.

Corporate Results Framework (2022-2026) (A)

On the basis of the new strategic plan, the Secretariat will present an updated Corporate Results Framework (CRF) for 2022-2026. The updated CRF will keep on supporting an effective, efficient and economic management of operations while further enhancing accountability and transparency. This item will be presented to the Board for approval.

Revised evaluation policy (A)

On the basis of the results and recommendations of the peer review of WFP's evaluation function carried out by the United Nations Evaluation Group and the Development Assistance Committee of the Organisation for Economic Co-operation and Development in 2020 and following consultations with WFP management and the Member States, a revised evaluation policy will be presented to the Board for approval.

Revised gender policy (A)

An evaluation of the Gender Policy (2015–2020) will be presented at the 2021 annual session of the Board. Building on the recommendations from this evaluation and on further analysis, a revised gender policy will be presented to the Board for approval.

Update on collaboration among the Rome-based agencies (I)

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled "Directions for collaboration among the Rome-based agencies" (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

EB.1/2022 (28 February-4 March)

Resilience policy (A)

As a follow-up to the recommendations of the strategic evaluation of WFP's support for enhanced resilience submitted to the Board at its 2019 first regular session, the Secretariat will present to the Board a resilience policy for its approval.

Country capacity-strengthening policy (A)

As a follow-up to the recommendations presented to the Board at the first regular session of 2017 in the evaluation of WFP's policy on capacity development, the Secretariat will present a country capacity-strengthening policy for approval.

Policy on WFP's role in urban areas (A)

This policy will build on the document entitled "Urban Food Insecurity: Strategies for WFP", approved by the Board in 2002, and will reflect recent research, WFP experience in urban contexts and the outcome of the United Nations Conference on Housing and Sustainable Urban Development held in October 2016.

Aviation operations policy (A)

Following the recommendation by the External Auditor in its report on air transport services presented to the Board at its 2020 annual session, the Secretariat will present an aviation operations policy to the Board for its approval.

Compendium of policies relating to the Strategic Plan (I)

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the Strategic Plan.

EB.A/2022 (20-24 June)

Revised school feeding policy (A)

Building on the recommendations of the evaluation of the school feeding effects on hunger and nutrition that will be presented at the 2021 annual session, a revised school feeding policy will be presented to the Board.

Update on WFP's role in the collective humanitarian response (C)

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

Update on WFP's response to HIV and AIDS (I)

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis. This item is presented to the Board for information

EB.2/2022 (14-18 November)

Update on collaboration among the Rome-based agencies (I)

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled "Directions for collaboration among the Rome-based agencies" (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security

Compendium of policies relating to the Strategic Plan (I)

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the Strategic Plan

RESOURCE, FINANCIAL AND BUDGETARY MATTERS

For all items presented under this section, the Board will have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions and the FAO Finance Committee.

EB.1/2021 (22-24 February)

Update on the bottom up strategic budgeting exercise (C)

As requested by the Board at its 2020 second regular session, the Secretariat will present an update on the developments of the bottom up strategic budgeting exercise. This item will be presented to the Board for consideration.

The Board will also have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (ACABQ) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee.

Update on operational requirements and funding forecast for 2021 (C)

As requested by the Board at its 2020 second regular session, the Secretariat will present an update on operational requirements and the funding forecast for 2021, with a view to discussing any required adjustments should projected indirect support cost income fall below the approved programme support and administrative budget for 2021. This item will be presented to the Board for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

EB.A/2021 (21-25 June)

Audited annual accounts, 2020 (A)

The audited annual accounts present a full set of financial statements and notes for 2020. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements. This item is presented to the Board for approval.

➤ Annual report of the Audit Committee (C)

At its first regular session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2020 to 31 March 2021. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration.

Annual report of the Inspector General (C) and note by the Executive Director (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2020 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

Management review of significant risk and control issues, 2020 (C)

The Secretariat will provide further description and analysis of the eight significant risk and control matters which have been highlighted in the 2020 Executive Director's Statement on Internal Control available in the Audited Annual Accounts, 2020, and which have been prioritized for attention in 2021. The analysis will draw on the review of feedback provided by global management in the 2020 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item is presented to the Board for consideration.

Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its annual session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

Report on the implementation of the External Auditor recommendations (C)

This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations. This item is presented to the Board for consideration.

Report on the utilization of WFP's advance financing mechanisms (1 January-31 December 2020) (C)

The report covers use of the Immediate Response Account and the Working Capital Financing Facility from 1 January to 31 December 2020.

➤ Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2020

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs (ISC) and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

Revised financial rules (I)

As a result of the final stage of implementation of the Integrated Road Map and in line with its Financial Regulation 2.2, the Secretariat will present to the Board for information the revised financial rules established by the Executive Director.

EB.2/2021 (15-19 November)

WFP Management Plan (2022–2024) (A)

The Board will have before it, for approval, the Management Plan for the period 2022–2024, including WFP's budget for 2022.

Appointment of the WFP External Auditor for the term from 1 July 2022 to 30 June 2028 (A)

This paper will present to the Board, for approval, the recommendation of the evaluation panel for the appointment of the External Auditor of WFP for the term 1 July 2022–30 June 2028.

Work plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2021–2022. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EB.A/2022 (20-24 June)

Audited annual accounts, 2021 (A)

The audited annual accounts present a full set of financial statements and notes for 2021. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of the annual financial statements. This item is presented to the Board for approval.

Annual report of the Audit Committee (C)

At its first regular session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2021 to 31 March 2022. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration

Annual report of the Inspector General (C) and note by the Executive Director (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2021 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

Management review of significant risk and control issues, 2021 (C)

The Secretariat will provide further description and analysis of the eight significant risk and control matters which have been highlighted in the 2021 Executive Director's Statement on Internal Control available in the Audited Annual Accounts, 2021, and which have been prioritized for attention in 2022. The analysis will draw on the review of feedback provided by global management in the 2021 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item is presented to the Board for consideration.

Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its annual session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

Report on the implementation of the External Auditor's recommendations (C)

This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations. This item is presented to the Board for consideration.

- Report on the utilization of WFP's advance financing mechanisms (1 January–31 December 2021) (C)
 - The report covers use of the Immediate Response Account and the Working Capital Financing Facility from 1 January to 31 December 2021.
- Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2021 (I)

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs (ISC) and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

EB.2/2022 (14-18 November)

WFP Management Plan (2023–2025) (A)

The Board will have before it, for approval, the Management Plan for the period 2023–2025, including WFP's budget for 2023.

Work plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2022–2023. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EVALUATION REPORTS

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

EB.1/2021 (22-24 February)

Summary evaluation report - Bangladesh country strategic plan evaluation and management response (C)

The Board will have before it, for consideration, a summary report on the evaluation of the country strategic plan for Bangladesh (2017–2020). The report provides an analysis and assessment of all WFP activities conducted under the country strategic plan, evaluates performance and results and provides evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and programme design and implementation. The evaluation findings and recommendations will inform the country office's future strategic plans and programme implementation. The Board will also have before it management's response to the analysis and recommendations in the evaluation report.

EB.A/2021 (21-25 June)

Annual evaluation report for 2020 and management response (C)

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

 Summary evaluation report - Strategic evaluation of school feeding contribution to the Sustainable Development Goals (C)

The evaluation will cover WFP's school feeding-related activities from January 2014 to December 2019, including a focus on assessing how WFP is equipped and on understanding what is needed to successfully support school feeding in different country contexts while responding to the opportunities set out in the 2030 Agenda. The scope will also include an assessment of the results of the 2013 revised School Feeding Policy in light of the Sustainable Development Goals.

Synthesis of evidence and lessons on country capacity strengthening from decentralized evaluations (2016-2020) and management response (C)

This synthesis will analyse findings and recommendations from a specific theme or programmatic area addressed by WFP decentralized evaluations conducted since 2016. The synthesis will seek to draw lessons; assess performance; and contribute to WFP's evidence base.

Peer review of WFP's evaluation function and WFP response (C)

This report will present the results and recommendations of the peer review of WFP's evaluation function carried out by the United Nations Evaluation Group and the Development Assistance Committee of the Organisation for Economic Co-operation and Development (OECD-DAC) in 2020.

Implementation status of evaluation recommendations (C)

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

EB.2/2021 (15-19 November)

Summary evaluation report – Policy on South–South and triangular cooperation and management response (C)

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the policy on South–South and triangular cooperation approved by the Board at its 2015 annual session, its implementation arrangements and results.

Summary evaluation report – Joint evaluation of United Nations Rome-based agencies collaboration and management response (C)

The evaluation will assess RBA collaboration at global, regional and country levels as well as a range of activities from strategies and normative work, to programs, operations, administration, communications, advocacy and joint platforms. It will present evidence and formulate recommendations towards enhancing RBA collaboration with greater efficiency and effectiveness to achieve the Sustainable Development Goals.

Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- > China (2017–2021)
- Gambia (the) (2019–2021)
- > Honduras (2018–2021)
- ➤ Lao People's Democratic Republic (2017–2021)
- Lebanon (2018–2020)
- Review of the implementation of evaluation recommendations (C)

This document will include a synthesis report by the Office of Evaluation on the implementation of the recommendations made in evaluations presented to the Board.

EB.1/2022 (28 February-4 March)

Summary report on the strategic evaluation of WFP's use of technology in constrained environments and management response (C)

This strategic evaluation will examine how WFP uses technological innovations in humanitarian crises.

Summary report on the evaluation of the corporate emergency response to COVID-19 and management response (C)

This evaluation report will provide an analysis and assessment of how WFP implemented its corporate emergency response to COVID-19 and evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and emergency response design and implementation.

Summary evaluation report – Zimbabwe country strategic plan evaluation and management response (C)

The Board will have before it, for consideration, a summary report on the evaluation of the country strategic plan for Zimbabwe (2017–2021). The report provides an analysis and assessment of all WFP activities conducted under the country strategic plan, evaluates performance and results and provides evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and programme design and implementation. The evaluation findings and recommendations will inform the country office's future strategic plans and programme implementation. The Board will also have before it management's response to the analysis and recommendations in the evaluation report.

EB.A/2022 (20-24 June)

Annual evaluation report for 2021 and management response (C)

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

Summary report on the evaluation of peacebuilding in transition settings and management response (C)

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the policy on peacebuilding in transition settings approved by the Board at its 2013 second regular session, its implementation arrangements and results.

> Summary report on the strategic evaluation of nutrition and HIV/AIDS and management response (C)

Following an agreement between the Office and Evaluation and the Nutrition Division, this strategic evaluation will combine the evaluation of the nutrition policy, approved by the Board at its 2017 first regular session, and that of the HIV/AIDS policy, approved by the Board at it 2010 second regular session.

Synthesis of evidence from evaluations and management response (C)

This synthesis will analyse findings and recommendations from a specific theme or programmatic area addressed by evaluations. The synthesis will seek to draw lessons; assess performance; and contribute to WFP's evidence base.

Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- Afghanistan (2018–2022)
- > Algeria (2019–2022)
- > El Salvador (2017–2021)
- Mozambique (2017–2021)
- > United Republic of Tanzania (2017–2021)
- Implementation status of evaluation recommendations

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

EB.2/2022 (14-18 November)

> Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- ➤ Bolivia (Plurinational State of) (2018–2022)
- Central African Republic (2018–2020)
- Chad (2019–2023)
- Ecuador (2017–2021)
- Haiti (2019–2023)
- Jordan (2020–2022)
- Kyrgyzstan (2018–2022)
- Mauritania (2019–2022)
- Myanmar (2018–2022)
- Nigeria (2019–2022)
- Pakistan (2018–2022)
- Peru (2018–2022)
- Sao Tome and Principe (2019–2024)
- > Sri Lanka (2018–2022)

- State of Palestine (2018–2022)
- > Sudan (the) (2019–2023)
- > Tajikistan (2019–2024)

OPERATIONAL MATTERS

EB.1/2021 (22-24 February)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

Colombia

Reports of the Executive Director on operational matters (I)

- Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 July-31 December 2020)
 - The Board will have before it, for information, a document summarizing revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO within their delegated authority.
- ➤ Limited emergency operations and immediate response activities approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 July–31 December 2020)
 - The Board will have before it, for information, a document summarizing limited emergency operations and immediate response activities approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO within their delegated authority.

EB.A/2021 (21-25 June)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

Cuba

EB.2/2021 (15-19 November)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Bangladesh
- China
- > Lao People's Democratic Republic
- Libya
- Morocco
- Somalia
- Syrian Arab Republic
- > Timor-Leste
- Tunisia
- Yemen

EB.1/2022 (28 February-4 March)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Burundi
- Cameroon
- > Caribbean interim multi-country strategic plan
- Zimbabwe

EB.A/2022 (20-24 June)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Afghanistan
- Algeria
- > El Salvador
- > Mozambique
- Pacific interim multi-country strategic plan
- > United Republic of Tanzania

EB.2/2022 (14-18 November)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- > Angola
- Bolivia (Plurinational State of)
- Central African Republic
- Chac
- > Democratic People's Republic of Korea
- Ecuador
- > Gambia (the)
- Guinea
- Haiti
- Honduras
- > Iran (Islamic Republic of)
- > Jordan
- Kyrgyzstan
- Lebanon
- Mauritania
- Myanmar
- Nigeria
- Pakistan
- > Peru
- > Sao Tome and Principe
- > South Sudan
- > Sri Lanka
- State of Palestine
- > Sudan (the)
- Tajikistan
- Turkey

ORGANIZATIONAL AND PROCEDURAL MATTERS

EB.1/2021 (22-24 February)

Biennial programme of work of the Executive Board (2021–2022) (I)

Pursuant to Rule III of its rules of procedure, the Board will have before it, for information, its biennial programme of work for 2021–2022.

EB.A/2021 (21-25 June)

Biennial programme of work of the Executive Board (2021–2022) (I)

Further to a request by the Board at its 2004 third regular session, an updated version of the biennial programme of work (2021–2022) is presented for information.

EB.2/2021 (15-19 November)

Biennial programme of work of the Executive Board (2022–2023) (A)

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2022–2023).

EB.1/2022 (28 February-4 March)

➤ Biennial programme of work of the Executive Board (2022–2023) (I)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2022–2023) is presented for information.

EB.A/2022 (20-24 June)

▶ Biennial programme of work of the Executive Board (2022–2023) (I)

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2022–2023) is presented for information.

EB.2/2022 (14-18 November)

Biennial programme of work of the Executive Board (2023–2024) (A)

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2023–2024).

ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.1/2021 (22-24 February)

Reports by the Joint Inspection Unit relevant to the work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2020;
- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the first regular session a summary report containing the items listed above for its consideration.

EB.A/2021 (21-25 June)

Appointment of two members to the Audit Committee (A)

The second term of two members of the Audit Committee will come to an end on 14 November 2021. The Board will appoint two new members on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

Appointment of the Inspector General and Director of Oversight Office (A)

The Executive Director will recommend to the Board, for approval, the proposed candidate to the post of the Inspector General and Director of the Oversight Office.

Address by staff representative bodies to the board

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

Report on global losses for the period 1 January–31 December 2020 (I)

The Executive Director will submit to the Board, for information, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board "encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence". The report describes the measures taken by WFP to keep pre- and post-delivery losses to a minimum between 1 January and 31 December 2020. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

Update on food procurement (I)

At the Board's 2006 first regular session Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled "Food Procurement in Developing Countries" (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement. In accordance with General Rule XII.4, the report will also cover the use of unrestricted cash resources to purchase commodities in developing countries.

Statistical report on international professional staff and higher categories at 31 December 2020 (I)

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2020. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed-term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

Security Report (I)

At its second regular session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2020 along with statistical data on geographical distribution and types of security incidents.

EB.2/2021 (15-19 November)

> Appointment of one member to the Audit Committee (A)

The first term of one member of the Audit Committee will come to an end on 28 February 2022. The Board will appoint one new member on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

EB.1/2022 (28 February-4 March)

Reports by the Joint Inspection Unit relevant to the work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP submitted annually by the Secretariat to the Board should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2021;
- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at its first regular session a summary report containing the items listed above for its consideration.

EB.A/2022 (20-24 June)

Address by staff representative bodies to the Board

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

Report on global losses for the period 1 January–31 December 2021 (I)

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> Statistical report on international professional staff and higher categories at 31 December 2021 (I)

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2021. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff

Security report (I)

At its 2007 second regular session, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2021 along with statistical data on geographical distribution and types of security incidents. This item is presented to the Board for information.

OTHER BUSINESS

EB.1/2021 (22-24 February)

Appointment of five members from the Electoral Lists of the Executive Board to the selection panel for the appointment of Audit Committee members (A)

The Board will appoint five members to serve on a panel that will select Audit Committee members to be appointed in 2021. This item will be presented to the Board for approval.

> Extension of the term of one Audit Committee member for one year (A)

As the second and final term of several members of the Audit Committee will end in 2021, with a view to ensuring the continued effectiveness of the committee a proposal for the extension of the term of one Audit Committee member for one year will be submitted to the Board. This item will be presented for approval.

Oral update on preparations for the 2021 United Nations food systems summit (C)

At the request of the Bureau, the Secretariat will provide a regular brief update on the work undertaken by the Rome-based agencies in preparation for the 2021 United Nations summit on food systems. This item will be presented to the Board for consideration.

> Oral global overview on humanitarian needs and operational concerns and priorities (I)

As suggested by the Secretariat at the Bureau meeting of 15 January 2021, an oral global overview on humanitarian needs and operational concerns and priorities, including those directly related to the impact of the COVID-19 pandemic, will be presented to the Board for information.

EB.A/2021 (21-25 June)

Oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.

> Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.

Update on United Nations Humanitarian Air Service (I)

At the request of the Bureau, an update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board for information.

EB.2/2021 (15-19 November)

Report on the field visit of the WFP Executive Board (I)

A report on the visit of the Executive Board will be presented to the Board for information.

- Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)
 A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.
- > Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)
 A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and
 WFP will be presented to the Board for information.

EB.A/2022 (20-24 June)

Oral report on the field visit of the WFP Executive Board (I)

An oral report on the field visit of the WFP Executive Board will be presented to the Board for information.

Oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.

Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be provided to the Board for information.

Update on United Nations Humanitarian Air Service (I)

At the request of the Bureau, an oral update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board for information.

EB.2/2022 (14-18 November)

- Report on the field visit of the WFP Executive Board (I)
 - A report on the field visit of the WFP Executive Board will be presented to the Board for information.
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Provisional calendar of FAO/IFAD/WFP governing bodies and other main sessions 2021–2022

		2021	20	22
JANUARY	73 CCP	22		
	184 FC (WFP)	28-29		
FEBRUARY	34 COFI	1-5	36 NERC	7-11
	47 CFS	8-12	IFAD/GC	14-18
	IFAD/GC	15-19	32 ARC	21-25
	WFP	22-24	WFP	28/2-4/3
MARCH	112 CCLM	8-10	37 LARC	7-11
	74 CCP	10-12	114 CCLM	21-23
	185 FC	22-26		
	130 PC	22-26		
APRIL	IFAD/EB	19-23	36 APRC	4-8
	166 CL	26-30	IFAD/EB	25-29
MAY			33 ERC	2-6
			189 FC	16-20
			132 PC	16-20
JUNE	48 CFS	4	190 FC (WFP)	1-3
	186 FC (WFP)	7-9	169 CL	6-10
	WFP	21-25	WFP	20-24
			45 CODEX (Rome)	27/6-1/7
JULY	42 C	12-16	75 CCP	13-15
	167 CL	19	28 COAG	18-22
AUGUST				
SEPTEMBER	IFAD/EB	13-17	35 COFI	5-9
	18 CGRFA	27/9-1/10	IFAD/EB	12-16
OCTOBER	49 CFS	11-15	26 COFO	3-7
	WFD	15 (Friday)	WFD	17 (Monday)
	113 CCLM	25-27	50 CFS	17-21
	187 FC (WFP)	28-29	115 CCLM	24-26
			191 FC (WFP)	27-28
NOVEMBER	188 FC	8-12	192 FC	7-11
	131 PC	8-12	133 PC	7-11
	WFP	15-19	WFP	14-18
	168 CL	29/11-3/12		
DECEMBER	IFAD/EB	13-17	170 CL	5-9
			IFAD/EB	12-16

4 April 2021 17 April 2022 Easter: Easter: Orthodox Easter: 2 May 2021 Orthodox Easter: 24 April 2022 Ramadan: 13 April-12 May 2021 Ramadan: 2 April-1 May 2022 Eid Al-Fitr: 13 May 2021 Eid Al-Fitr: 2 May 2022 Eid Al-Adha: 20 July 2021 10 July 2022 Eid Al-Adha:

APRC ARC C	Regional Conference for Asia and the Pacific Regional Conference for Africa Conference	COFO ERC FC	Committee on Forestry Regional Conference for Europe Finance Committee
CCLM	Committee on Constitutional and Legal Matters	IFAD/EB	IFAD Executive Board
CCP	Committee on Commodity Problems	IFAD/GC	IFAD Governing Council
CFS	Committee on World Food Security	INARC	Informal Regional Conference for North America
CGRFA	Commission on Genetic Resources for Food and Agriculture	LARC	Regional Conference for Latin America and the Caribbean
CL	Council	NERC	Regional Conference for the Near East
COAG	Committee on Agriculture	PC	Programme Committee
CODEX COFI	Codex Alimentarius Commission Committee on Fisheries	WFD	World Food Day