

Annalisa Conte – Talking points

[Second informal consultation on the Mid-Term Review of the WFP Strategic Plan \(2017-2021\)](#)

I would like to start by thanking the EB for the substantive comments provided so far. The Mid-term review of the Strategic Plan has greatly advanced since the informal consultation in March.

Let me begin with some of the most prominent findings.

The **Strategic Plan's focus** on SDG2 (zero hunger) and 17 (Partnerships for the goals) remains relevant and compatible with WFP's mandate as well as with the commitment to contribute to the 2030 agenda.

Partnership is a core feature of the UN Reform and an essential factor to address the complexity of global challenges such as conflict, migration and climate change. Proactive development of partner coalitions, like in the context of school-based programmes, have the potential to take WFP's work to a new level.

At present, WFP's Strategic Plan does not quantify the intended **strategic results**. A quantification of expected results by the end of the Strategic Plan period would allow WFP to monitor its progress. Targets, defined by each CO, do not include WFP's direct and indirect beneficiaries. A reformulation of programmatic products and activities supporting the achievement of strategic Results would potentially remove current blockages in the ongoing effort to report on resources to results.

Several first-generation CSPs have been less transformative than expected. WFP and its member states should incentivize CSPs that promote resilience and support self-reliance while responding to humanitarian needs. COs should be supported in testing and financing promising, **transformative solutions**.

Now a few words on the entire report.

Several questions on the "**Methodology and scope of the MTR**" were received from the member states. We hope they have been adequately addressed in the report in front of you.

Since the adoption of the 2030 Agenda and the approval of WFP's Strategic Plan, some aspects of the "**global context**" have significantly gained in importance. These include climate change, migration, conflict, displacement and now COVID-19, a global pandemic. The rapid evolution of digital technology may present some challenges but also offers opportunities.

WFP's **external engagement** in recent years was influenced by on the UN's reform. The link between armed conflict and food insecurity highlighted by the UN Security Council underpins the importance of food security in the development of any nation. Joint work among the RBAs on resilience has been growing across regions and countries.

Much effort went into finding better ways of measuring WFP's performance and contribution to the 2030 Agenda. The revised **Corporate Results Framework** adopted in 2019 has already made progress compared to the previous two years. Nevertheless,

interviews with senior managers suggest a desire for less fragmentation in the way WFP expresses goals, objectives, results and focus areas; and less complexity to navigate through the multiple activity, output and outcome categories.

Annual Performance Reports show that WFP's role vis-à-vis SDG2 has been overall strong and received record high levels of resources, particularly for humanitarian interventions. WFP's work in the context of SDG 17 was successful as provider of common services and cluster coordination, but its potential contribution to the 2030 agenda appears under-leveraged.

Highly complex operational contexts are in some instances hampering WFP's ability to deliver on all aspects of beneficiary protection and accountability even when the assistance is provided in full accordance with humanitarian principles. Progress has been made on Gender, but further improvements are required to ensure full integration of gender in all of WFP's interventions. "Environmental sustainability" is an area where WFP has made good progress.

Recent "**Internal Reforms**" such as the functional review and the HQ re-organization are being pursued to better align the organization with its strategic direction and operational challenges.

Thank you for your attention. I will be happy to answer your questions and take note of your comments.