

Title

# **WFP's Evaluation Function**

## **EB INDUCTION SESSION**

**WFP Office of Evaluation**

12<sup>th</sup> January 2015



**World Food Programme**

# What is Evaluation?

The **systematic & impartial, periodic assessment** of WFP's activities, operations, strategies and policies  
*UN Evaluation Group/WFP 2008 Evaluation Policy*

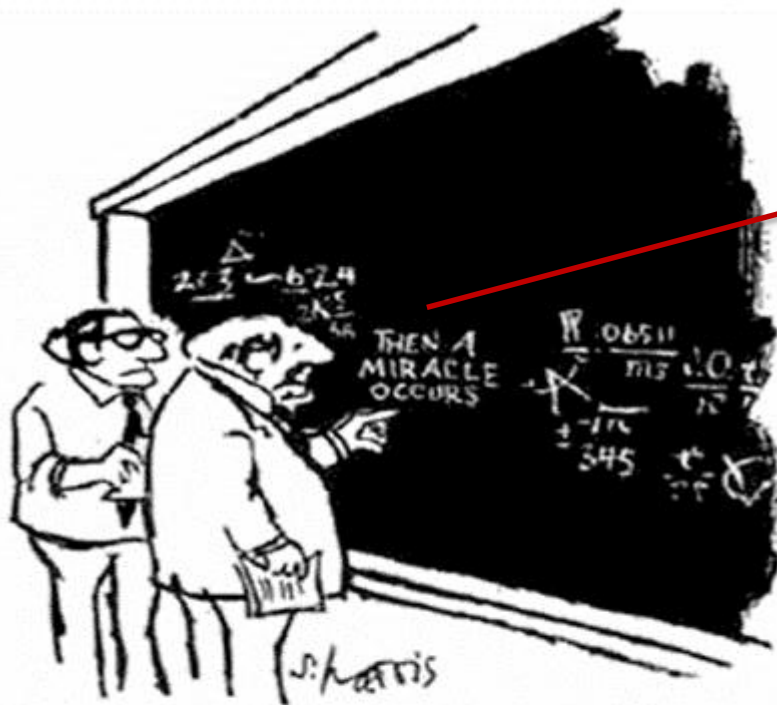


To:

- Provide independent assessment of intended & unintended results
- Explain the reasons for the results
- Inform future Policy and Programming



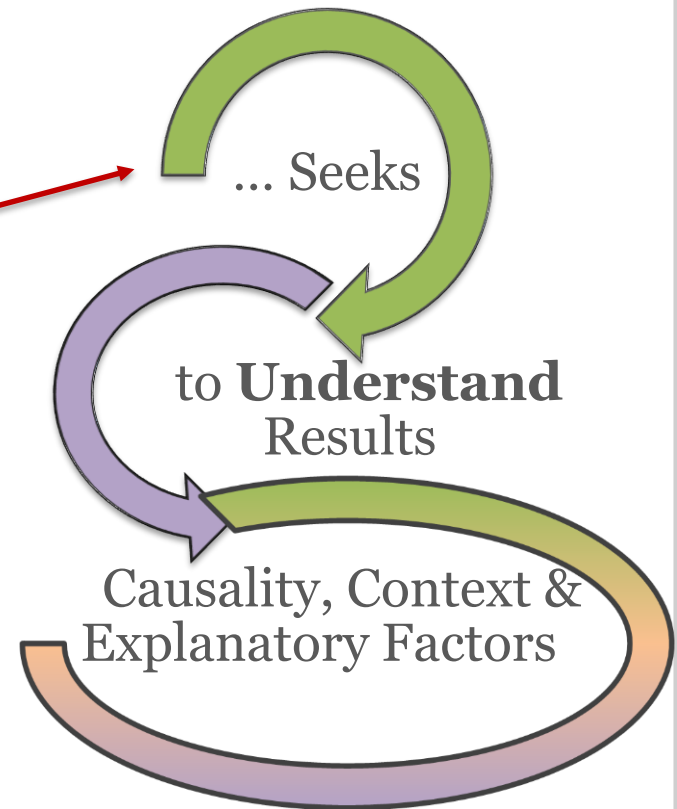
# Evaluation is more than just data...



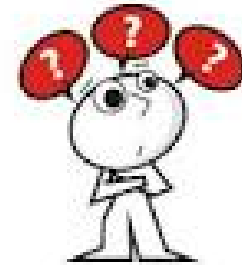
"I THINK YOU SHOULD BE MORE EXPLICIT  
HERE IN STEP TWO."

© 1985, 1974-81 (1982) -

Distributed By Cision-Edgeworks Ltd



# Evaluations assess:



... and 3 extra for humanitarian evaluations:

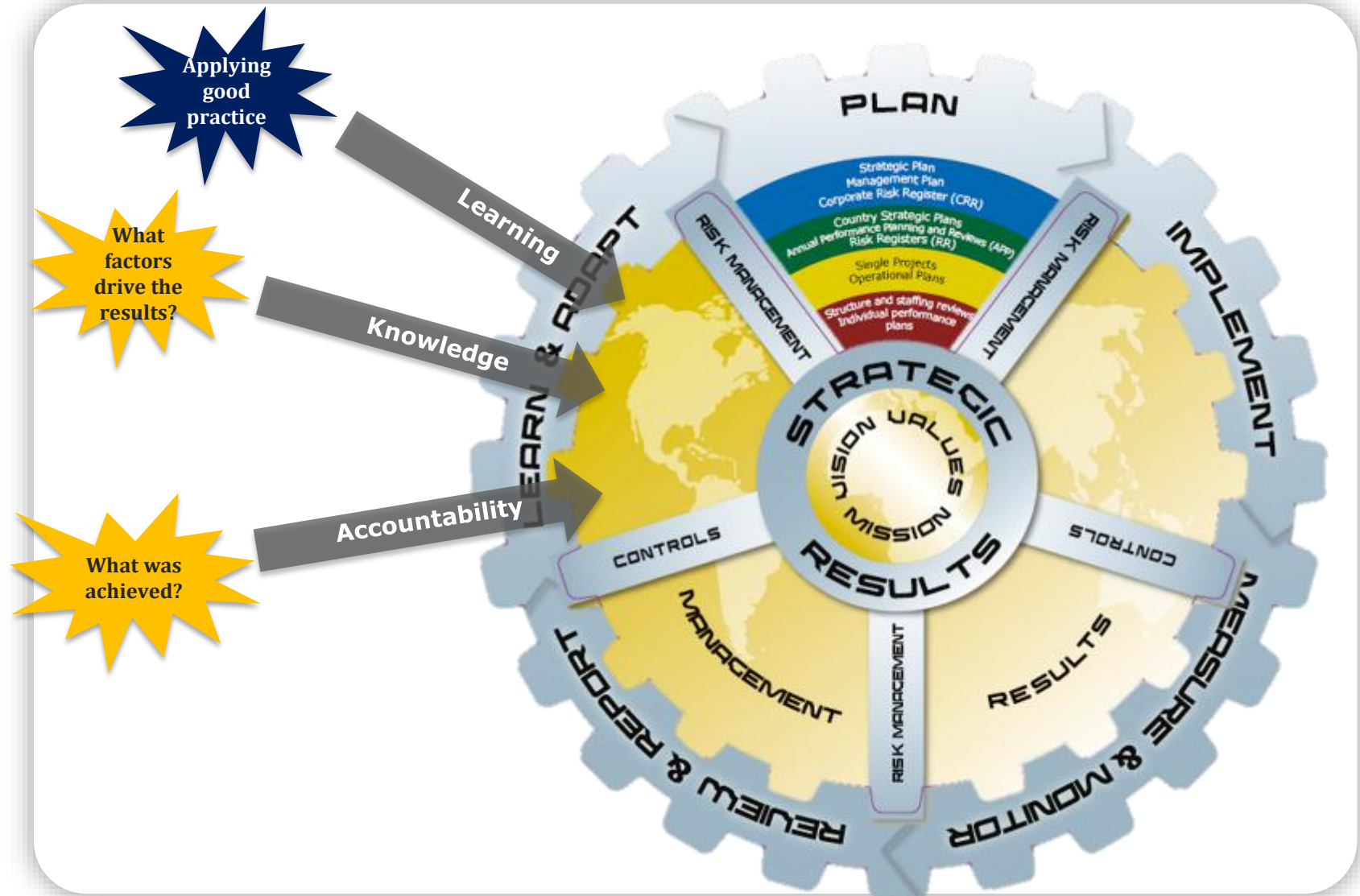
- ✓ Did we do what we said we'd do?
- ✓ Are we doing things right?
- ✓ Are we doing the right thing?
- ✓ Are there better ways of achieving intended results?
- ✓ What difference are we making?
- ✓ What have we learned?

Coverage

Connectedness

Coherence

# Evaluation – part of WFP's Performance Management System





World Food Programme

wfp.org

**EXECUTIVE DIRECTOR**  
**Ertharin Cousin**  
 Philip Young

**OFFICE OF THE EXECUTIVE DIRECTOR (OED)**

**Jim Harvey**  
 Anne Maraz

**Harriet Spence**  
 Cheryl Engemann

**OEV**

**RESOURCE MANAGEMENT & ACCOUNTABILITY DEPARTMENT (RM)**

**Manoj Juneja**  
 Assistant Executive Director & Chief Financial Officer

*Luciana Roman*

**OPERATIONS SERVICES DEPARTMENT (OS)**

**Ramiro Lopes da Silva**  
 Assistant Executive Director

*Margaret Masini*

**OPERATIONS MANAGEMENT DEPARTMENT (OM)**

**Amir Abdulla**  
 Deputy Executive Director & Chief Operating Officer

*Luciana Potts*

**PARTNERSHIP & GOVERNANCE SERVICES DEPARTMENT (PG)**

**Elisabeth Rasmussen**  
 Assistant Executive Director

*Isabelle Quaker*

**FINANCE & TREASURY (RMF)**

**Robert van der Zee**  
 Acting Director for S. O'Brien  
*Julian Steynard*

**BUDGET & PROGRAMMING (RMB)**

**Finbarr Carran**  
*Anna D'Amico*

**STRATEGIC PLANNING (OSS)**

**Arif Hasani**  
*Paula Hunt*

**INFORMATION TECHNOLOGY (OST)**

**Jahob Kera**  
 Alessandro  
*Stefano*

**REGIONAL BUREAUX**

**BANGKOK (OM)**  
 David Eastwood  
 Assoc. Mkhitar Haroutyan  
 Fakhri El-Sagoff  
 Catherine Hovav

**CAIRO (OM)**  
 Mohamed D. Elb  
 Assoc. Mervin Jirong  
 Fakhri El-Sagoff  
 Ghazwan Ibrahim

**PRIVATE SECTOR PARTNERSHIPS (PGP)**

**Jay Aldous**  
 Marjorie Longmuir

**INTERAGENCY PARTNERSHIPS (NY) (PGI)**

**Thomas Yanga**  
 Sarah Robinson

**PERFORMANCE MGMT & MONITORING (RMP)**

**Christopher Kaye**  
 Julia Chelimo

**BUSINESS INNOVATION & SUPPORT (RMI)**

**Robert Opp**  
*Wesley Swartz*

**SENIOR NUTRITION ADVISOR (NSA)**

**Martin Ekoua**  
 Anouche Hottel  
 Fabrice

**LOGISTICS (OSL)**

**Wolfgang Herbringer**  
*Patrick Mutschler*

**JOHANNESBURG (OM)**  
 Chris N. Bond  
 Assoc. Christo Angewand  
 Fakhri El-Sagoff  
 Maria Ngidi

**DAKAR (OM)**  
 Denise Brown  
 Assoc. Fatima Atikar  
 Fakhri El-Sagoff  
 Rosemarie Gu

**PARTNERSHIP, POLICY COORDINATION AND ADVOCACY (PGC)**

**Arnold Spence**  
 Ingrida Sereva

**EXECUTIVE BOARD SECRETARIAT (PGE)**

**Philip Ward**  
 (not working)  
 Li-Hsin Jenh

**MANAGEMENT SERVICES (RMM)**

**Dominik Heinrich**  
 Patricia Metz

**PROCUREMENT (OSP)**

**Coriann Fleischer**  
 Anouche  
 Mireille

**POLICY, PROGRAMME & INNOVATION (OSI)**

**Stanlake Sambo**  
 Carle Opande

**NAIROBI (OM)**  
 Valerie Casaroli  
 Assoc. Christo Angewand  
 Fakhri El-Sagoff  
 Mireille Akhbar

**PANAMA (OM)**  
 Miguel Barrios  
 Assoc. Mkhitar Haroutyan  
 Fakhri El-Sagoff  
 Leticia Gonzalez

**BRASIA (OM)**  
 Daniel Balaban

**GOVERNMENT PARTNERSHIPS (PGG)**

**Claudia von Reeh**  
 A. Bachmann

**HOME-BASED AGENCIES & COMMITTEE ON WORLD FOOD SECURITY (PGH)**

**Mikoko Tamamer**  
 Fawzi Hameed

**COMMUNICATIONS (OM)**

**Jean-Philippe Charney**  
 Brenda Maguire

**HUMAN RESOURCES (OM)**

**Priscilla Inzer**  
 Julia Pothner

**LEGAL OFFICE (OM)**

**Bartholomew Wignall**  
 Alan Taylor

**INSPECTOR GENERAL'S OFFICE (OM)**

**David Johnson**  
 Deborah Anderson

**OFFICE OF EVALUATION (OM)**

**Julian Hodgwood**  
 Melissa Lopez

**OFFICE OF THE OMBUDSMAN (OM)**

**Francisco Espino**  
 Melissa Davis

**ETHICS OFFICE (OM)**

**Stevanie Green**  
 Catherine Gidney

**Executive Management Group**

**EMERGENCY PREPAREDNESS (OME)**

**Stefano Parretti**  
 Faber Aerts

**GENDER OFFICE (OMG)**

**Suzanne Ruedin**  
 Maria Anouche  
 Anouche

**FIELD SECURITY (OMF)**

**Stephen Glasing**  
 Anouche Oler

**REGIONAL BUREAUX SUPPORT**

**Glencarlo Ciri**  
 L. Mariani/AL Lari/ML  
 C. Agostini/ML Oler

**BEIJING (OM)**  
 Wangshuohua Hui  
 (Officer in Charge)  
 Anouche Maitland

**BRUSSELS (OM)**  
 Stephen Redmond  
 Mireille Demarle

**BERLIN (OM)**  
 Ralf Tenschel

**REYKJAVIK (OM)**  
 Eirun Bjornsson

**DURBAN (OM)**  
 Jibekulakhi JI-Vardak

**PARIS (OM)**  
 Marina Calmes

**MADRID (OM)**  
 Antonio Salazar-Pons

**SEOUL (OM)**  
 Hyung-Joon Lim

**ADDIS ABABA (OM)**  
 Wengshuohua Hui  
 (Officer in Charge)  
 Anouche Maitland

**ADDIS ABABA (OM)**  
 Stephen Redmond  
 Mireille Demarle

**TOKYO (OM)**  
 Stephen Anderson  
 Julia Oler

**WASHINGTON (OM)**  
 Jim Strasser  
 Anouche Oler

**LONDON (OM)**  
 Gregory Brown  
 Mireille Demarle

**GENEVA (OM)**  
 Barbara Tyson  
 Fakhri El-Sagoff

Prepared by: Laura Paragiani (OED)  
Last update: 19 November 2014

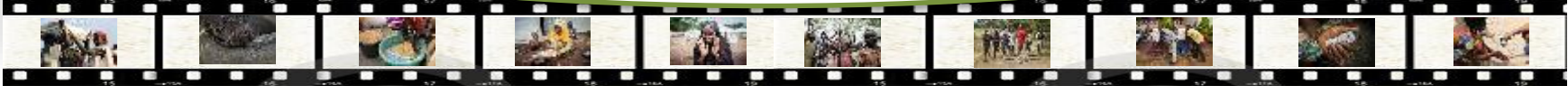
# Post-2015 SDG's



*‘Evaluation ...is essential  
...current constrained budgetary  
climate... makes it more important  
than ever’*  
**Ban Ki-moon, UN Secretary General, 2014**

*‘WFP will.. Support independent evaluations & build  
CO capacity to undertake self-evaluations for project  
design, implementation and risk management’*  
**WFP Strategic Plan 2014-17**

*‘Significant improvements can and will be made with  
respect to monitoring, reporting and evaluation...’.*  
**Ertharin Cousin, WFP’s Executive Director**  
**Fit for Purpose 2012**







# EB and Evaluation in WFP

## Roles

2015

- Evaluation Policy Custodian  
*(Ensure Independence, Credibility & Utility)*
- Strategic Function Guidance *(Peer Review)*
- OEV Work Plan Review & Budget Approval
- Management Response & Follow-up

**New**  
**Evaluation Policy**  
**EB.2/2015**

*(Peer Review follow-up)*

## EB Evaluation Calendar 2015

**Round Table** (26/1): Discuss Evaluation Reports & Management Responses

**EB.1/2015**: Formal Consideration of Reports & Responses

**1<sup>st</sup> IC/Annual Consultation** (14/5): Eval. Policy Outline; Work Plans

**EB.A/2015**: Annual Evaluation Report & Response

**Inf. Consul.2** (late July): Draft Evaluation Policy

**Round Table** (21/10): Discuss Evaluation Reports & Management Responses

**EB.2/2015**: Policy Approval; Evaluation Budget Approval

# Evaluation - a mirror to look behind you & guide future direction

## Evidence-based decisions

Analysis of implementation

Door to program implementation

Better results

Value for money

Informing Strategy

What is & isn't working?

Humanitarian Principles

Analysis of results

Objective

Beneficiary's Perspective

Validating a theory of change

Better design for the future

Equity

Partners' perspective

Knowing what to do differently

Gender-responsive

CHANGE

A tool

Making the world we want

Assessment of design

## A Learning Tool for a better world (ZHC)