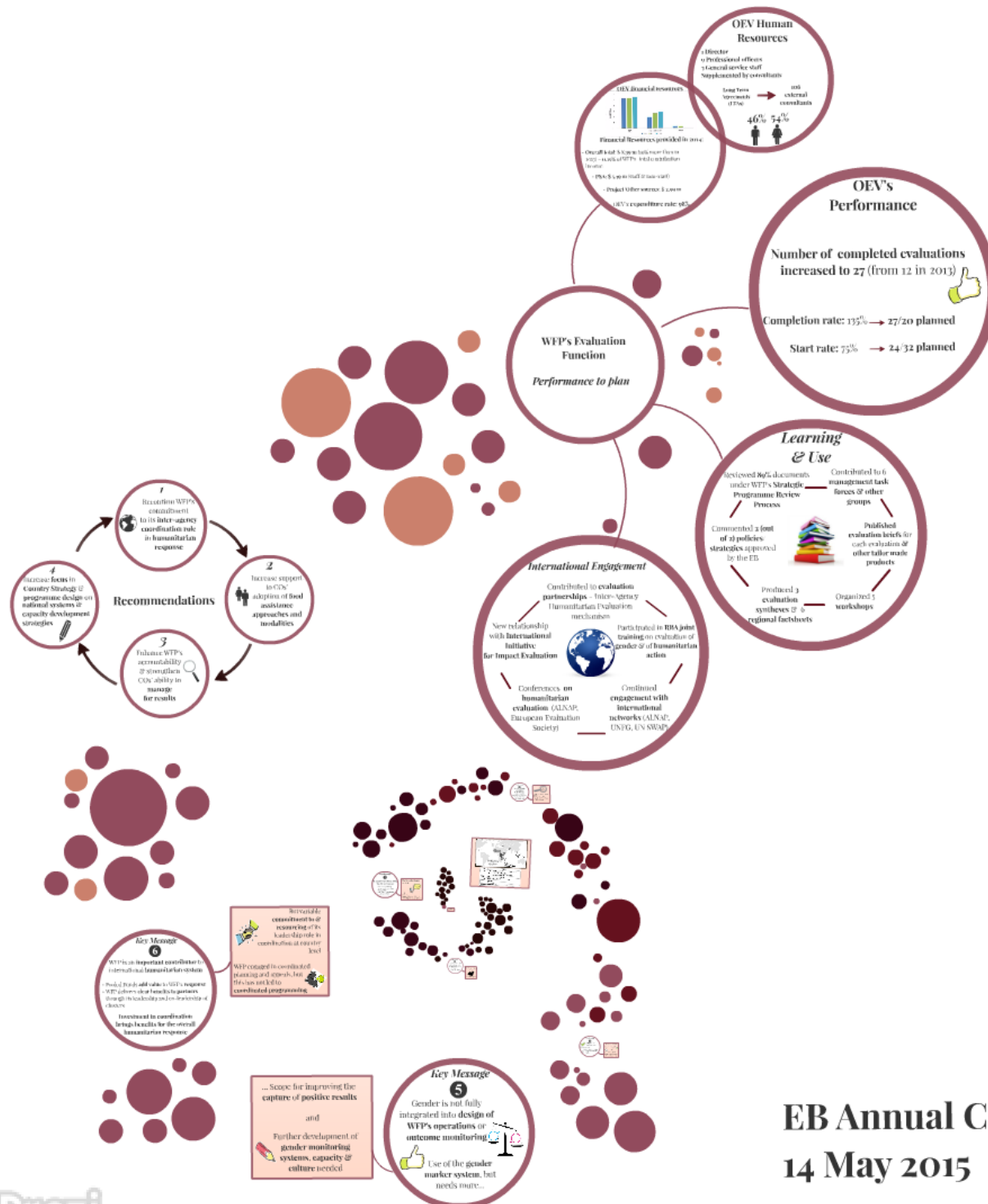
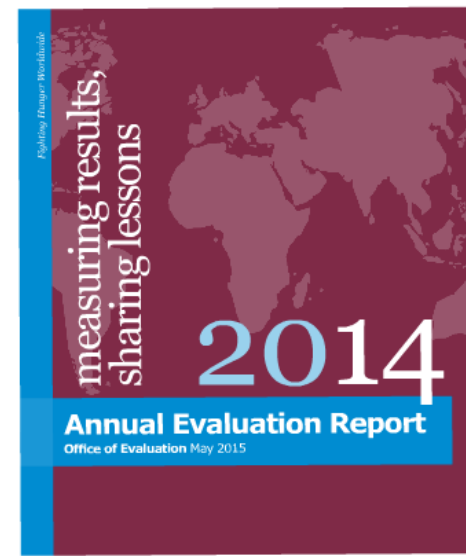
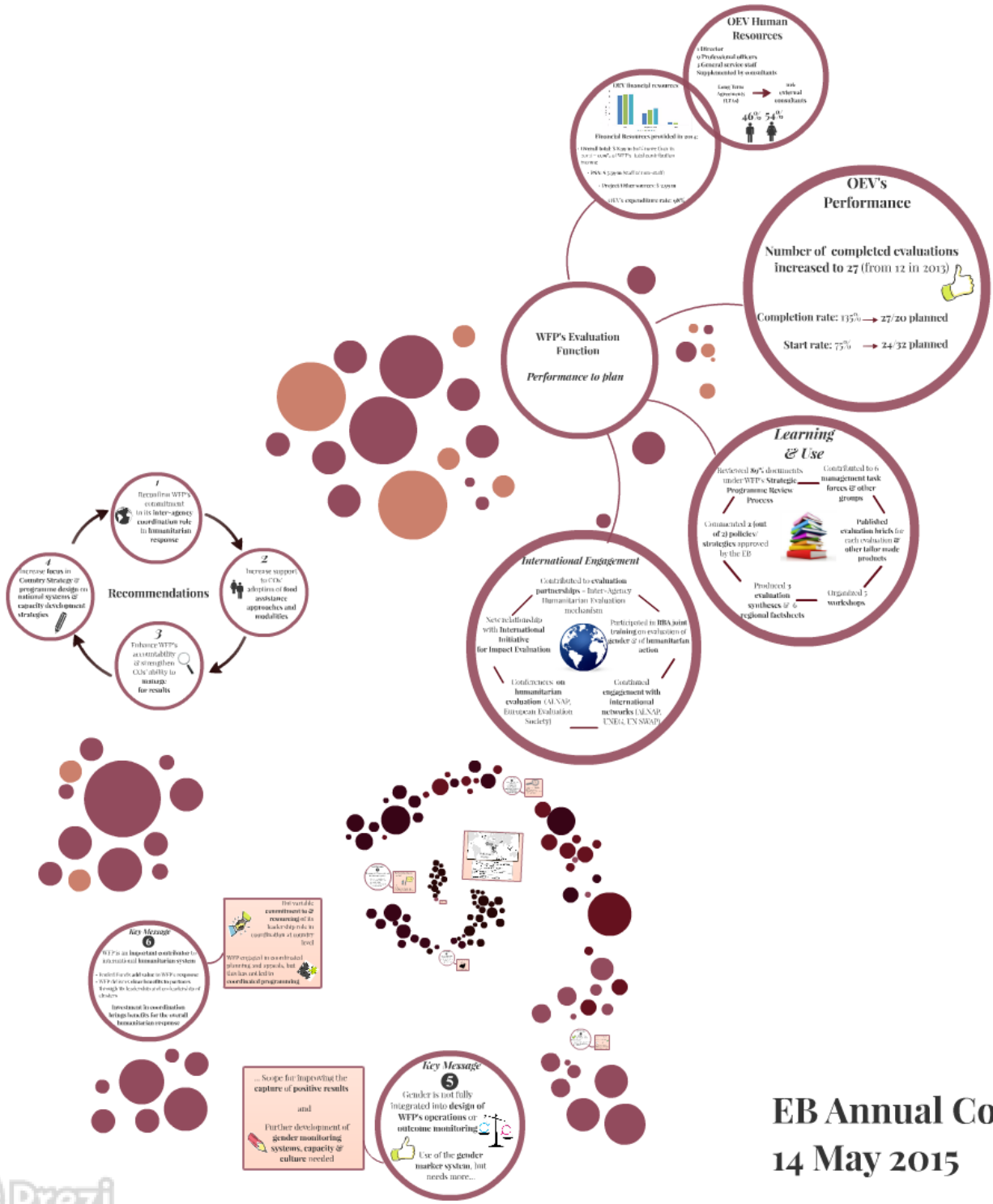


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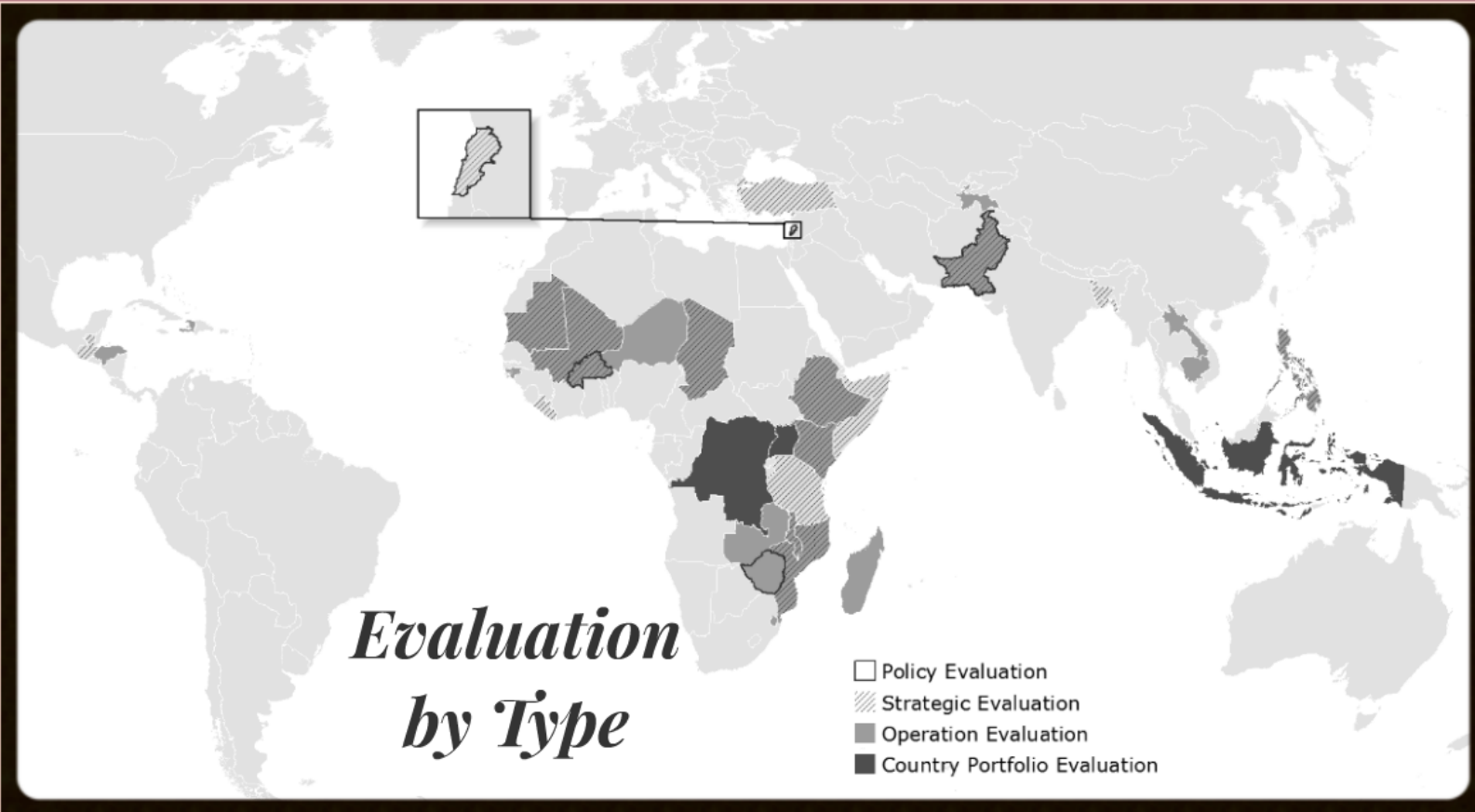


EB Annual Consultation on Evaluation 14 May 2015



Purpose of AER

1. Provide **strategic recommendations** for WFP based on the **synthesis of findings, conclusions, lessons and recommendations** from evaluations completed by the OEV in 2014
2. Report on:
 - OEV's **performance** against its Work Plan & resources allocated
 - OEV's activity to strengthen the **evaluation function** in WFP & **international system**



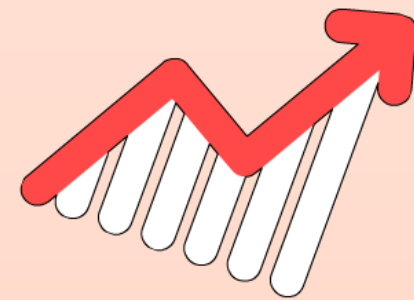
Type	Subject
Strategic	Global Food Security Cluster (joint with FAO)
	WFP's Use of Pooled Funds
	Purchase for Progress Pilot Initiative
Policy	Cash and Voucher Policy
Country portfolio	Democratic Republic of the Congo
	Uganda
	Indonesia
Operation Evaluations Synthesis (12 Evaluations)	

Key Message

1

The SP's strategic shift from implementer to enabler is relevant and appropriate to long-term trends

At CO and operational level, the **shift from food aid to food assistance**



is a work in progress

Key Message

2

To support COs in matching the change requires

- Sustained commitment
- Cross-functional working
- Central Guidance
- Systematic Dissemination
- Learning Support

Further adjustments needed:



Challenges and Gaps ahead

- tools
- services
- funding & staffing strategies
- measuring & reporting practices

Key Message

3

WFP makes **relevant contributions** in countries where **macroeconomic indicators are strong**, but **food & nutrition insecurity persist**



More
focus
needed
on

- Strengthening **national policy & systems**
- **Working in partnership**
- **Capacity development strategy & results measurement**

Key Message

4

 Output data
have improved

Weaknesses in:

- **Outcome** measurement & analysis
- Result chains in **project design**
- **Underreporting**

Limit WFP's ability to:

Manage for **results**



and



Obtain maximum
future benefits from
today's innovations

... Scope for improving the **capture of positive results**

and

Further development of **gender monitoring systems, capacity & culture** needed



Key Message

5

Gender is not fully integrated into **design of WFP's operations or outcome monitoring**



Use of the **gender marker system**, but needs more...

Key Message

6

WFP is an **important contributor** to international **humanitarian system**

- Pooled Funds **add value** to WFP's **response**
- WFP delivers **clear benefits to partners** through its leadership and co-leadership of clusters

Investment in coordination brings benefits for the overall humanitarian response



But variable **commitment to & resourcing** of its leadership role in coordination at country level

WFP engaged in coordinated planning and appeals, but this has not led to **coordinated programming**



Recommendations

1

Reconfirm WFP's commitment to its **inter-agency coordination role** in humanitarian response



2

Increase support to COs' adoption of **food assistance approaches and modalities**



3

Enhance WFP's accountability & strengthen COs' ability to **manage for results**



4

Increase **focus** in **Country Strategy & programme design** on national systems & capacity development strategies



1

Reconfirm WFP's
commitment
to its **inter-agency
coordination role
in humanitarian
response**



2

Increase support
to COs'
adoption of **food
assistance
approaches and
modalities**



LS

3

Enhance WFP's
accountability
& strengthen
COs' ability to
**manage
for results**



4

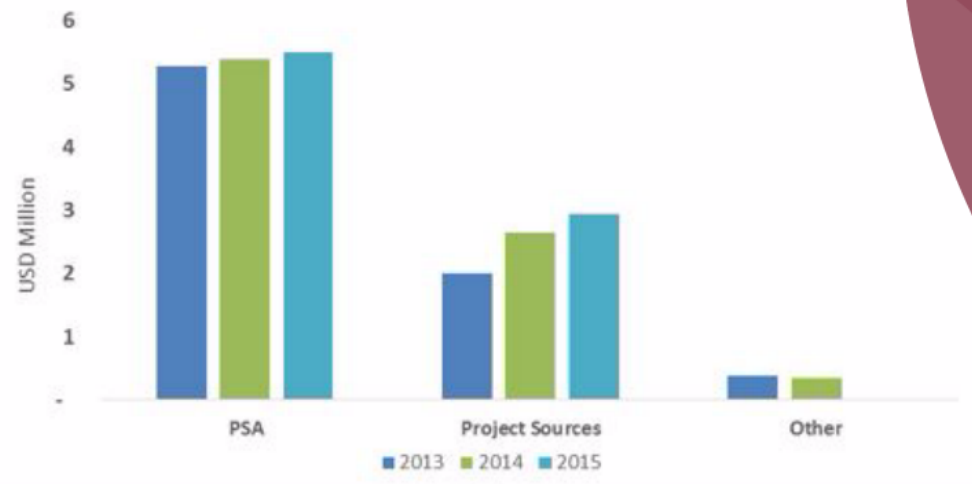
**Increase focus in
Country Strategy &
programme design on
national systems &
capacity development
strategies**



WFP's Evaluation Function

Performance to plan

OEV financial resources



Financial Resources provided in 2014:

- **Overall total: \$ 8.39 m** (10% more than in 2013) = **0.19%** of WFP's total contribution income
 - **PSA: \$ 5.39 m** (staff & non-staff)
 - **Project/Other sources: \$ 2.99 m**

OEV's expenditure rate: 98%

OEV Human Resources

1 Director
9 Professional officers
3 General service staff
Supplemented by consultants

**Long Term
Agreements
(LTAs)**



**106
external
consultants**

46% **54%**



resources



provided in 2014:

OEV's Performance

**Number of completed evaluations
increased to 27 (from 12 in 2013)**



Completion rate: 135% → 27/20 planned

Start rate: 75% → 24/32 planned

Learning & Use

Reviewed **89%** documents
under WFP's **Strategic
Programme Review
Process**

Contributed to **6
management task
forces & other
groups**

Commented **2 (out
of 2) policies/
strategies** approved
by the EB



**Published
evaluation briefs for
each evaluation &
other tailor made
products**

Produced **3
evaluation
syntheses & 6
regional factsheets**

**Organized 5
workshops**

International Engagement

Contributed to **evaluation partnerships** - Inter-Agency Humanitarian Evaluation mechanism

New relationship with **International Initiative for Impact Evaluation**

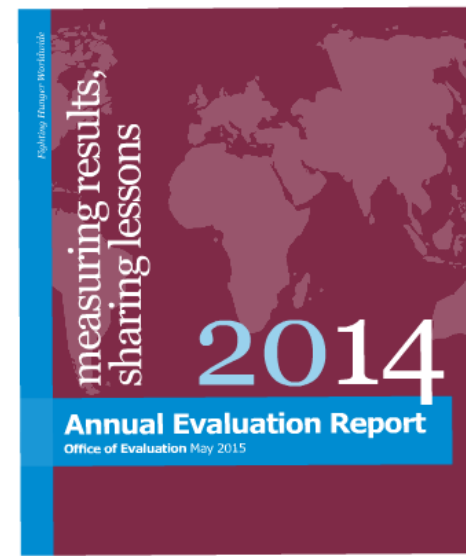
Participated in **RBA joint training** on evaluation of gender & of humanitarian action



Conferences on **humanitarian evaluation** (ALNAP, European Evaluation Society)

Continued **engagement with international networks** (ALNAP, UNEG, UN SWAP)

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strategies ap
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