

Executive Board Third Regular Session

Rome, 11-14 October 2004

ORGANIZATIONAL AND PROCEDURAL MATTERS

Agenda item 11

For approval



Distribution: GENERAL WFP/EB.3/2004/11/Rev.1

5 October 2004 ORIGINAL: ENGLISH

PROVISIONAL BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2005–2006)

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NOTE TO THE EXECUTIVE BOARD

This document is submitted for approval to the Executive Board.

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Secretary to the Executive Board: Mr T. Yanga tel.: 066513-2603

Assistant Secretary to the Executive Board: Ms C. Von Roehl tel.: 066513-2917

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact the Supervisor, Meeting Servicing and Distribution Unit (tel.: 066513-2328).



1. At its Annual and Third Regular sessions of 2000, the Executive Board approved several recommendations for strengthening the governance of the World Food Programme. Among others, the Board made the decision that "strategic planning of the Board business should be undertaken by the Board itself. Each October the Board should review its programme of work for the forthcoming biennium and look back on its operations over the previous 12 months."

- 2. When reviewing the Biennial Programme of Work the Board should:
 - decide which matter should be the subject of preliminary discussions or informal consultations;
 - consider the case for symposium on food aid and;
 - look back at its work over the previous 12 months and draw out any lesson that will improve its function in the future. In that regard, Board members are expected to assess the impact of the document size limitation approved by the Bureau in early 2004 and implemented at the Annual session of 2004.
- 3. Through the same recommendation², the Board requested that items for information should not be discussed unless a Board member specifically requests it and the Chair accepts the request on the grounds that it is a proper use of the Board's time.
- 4. The attached Biennial Programme of Work which is presented in two different formats, a summary and an annotated version, is in conformity with Board decision 2004/EB.A/10 by which Board sessions are reduced from four to three.
- 5. Also attached is the draft FAO/IFAD/WFP Calendar of Governing and Other Bodies, 2005-2006, prepared by the three organizations in an effort to harmonize their calendars of meetings. The dates of meetings of each organization are subject to the approval of those organizations' respective governing bodies.



The Board approves the Biennial Programme of Work 2005–2006 (WFP/EB.3/2004/11) as proposed by the Bureau and the Secretariat.

^{*} This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.



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¹ Executive Board decision 2000/EB.3/1, sub-paragraph (q), of 26 October 2000 (WFP/EB.3/2000/13).

² Executive Board decision 2000/EB.3/1 sub-paragraph (1) of 26 October 2000 (WFP/EB.3/2000/13).

SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2005–2006)

EB.1/2005 (31 Jan-4 Feb)	EB.A/2005 (6–10 June)	EB.2/2005 (7-11 Nov)
INTRODUCTION	INTRODUCTION	INTRODUCTION
► Adoption of the Agenda (A)	► Adoption of the Agenda (A)	► Adoption of the Agenda (A)
Election of the Bureau		
► Appointment of the Rapporteur	➤ Appointment of the Rapporteur	➤ Appointment of the Rapporteur
POLICY ISSUES	POLICY ISSUES	POLICY ISSUES
➤ Current and Future Strategic Issues (C)	➤ Current and Future Strategic Issues (C)	➤ Current and Future Strategic Issues (C)
➤ Definition of Emergencies (A)	➤ Annual Performance Report for 2004 (A)	➤ Update of Consolidated Framework of WFP
➤ Exiting Emergencies (C)	➤ Strategic Plan (2006–2009) (A)	Policies (I)
Annual Report to ECOSOC and FAO Council (C)	➤ Food for Training (C)	Humanitarian Access (A/C)
	➤ Progress Report on the Implementation of WFP Policy on HIV/AIDS (I)	 Targeting (A/C) Follow-Up Report on the Decentralization Initiative (C)
	➤ Food Aid Sources (C)	➤ Status Report on RBM (I)
	> Local Purchases and Procurement (C)	 Update on the Implementation and Achievements
	> MTR of the Implementation of the Gender Policy (I)	of the MOU between WFP and NEPAD (I)
RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS
➤ Business Process Review: Working Capital	➤ Consolidated Financial Report (C)	> WFP Biennial Management Plan (2006–2007) (A)
Financing (A)	Report of the External Auditor on Management Matters (C)	Follow-Up on the Recommendations of the External Auditor (C)
		➤ Risk Management Policy/Strategy (C)
		> Multilateral Contributions to WFP (C)
		➤ Report of the External Auditor on Management Matters (C)
EVALUATION REPORTS (C)	EVALUATION REPORTS (C)	EVALUATION REPORTS (C)
Afghanistan PRRO Evaluation Report	➤ Chad Portfolio of Activities	➤ Thematic Evaluation of Nutrition Interventions
➤ Interim Progress Report on the Implementation Plan of the PRRO Evaluation Recommendations	➤ Uganda Portfolio of Activities ➤ UNJLC Evaluation Synthesis Report	➤ Thematic Evaluation of Key Targeting Challenges and Opportunities for Reaching the Needy in Relief Situations
	> OEDE Impact Study on Recommendations'	➤ Angola Portfolio of Activities
	Follow-Up > Evaluation Report on Democratic Republic of Congo PRRO	➤ Joint UNHCR-WFP Evaluation of the Pilot Food Distribution Projects
	Congo i rico	➤ PR China Phase-out Impact Evaluation
OPERATIONAL MATTERS	OPERATIONAL MATTERS	OPERATIONAL MATTERS
	Draft Country Programmes (C)	Country Programmes (A)
	➤ Bangladesh	➤ Bangladesh
	➤ Uganda	➤ Uganda
	➤ Burkina Faso	➤ Burkina Faso
	➢ Ghana	➤ Ghana
	➤ Chad	➤ Chad
Projects for Executive Board approval (A)	Projects for Executive Board approval (A)	Projects for Executive Board approval (A)
a) Development projects	a) Development projects	a) Development projects
Cambodia MCH	Cape Verde	
	> Peru (SF/NUTR)	
b) Budget increases to development projects	b) Budget increases to development projects	b) Budget increases to development projects
c) Protracted relief and recovery operations	c) Protracted relief and recovery operations	c) Protracted relief and recovery operations
> Uganda 10121.1	> Kenya 10258.1	> Iran 10231
Bangladesh special PRRO for the Chiitagong	➤ Democratic Republic of Congo 10288.1	> Azerbaijan 10168
Hiand Colombia	> Sudan	Afghanistan 10233
ColombiaBangladesh on floods		> Tajikistan
, Dangiagesh on noods		> Angola > Côte d'Ivoire
		Côte d'IvoireGuinea Bissau
		Great Lakes Regional 10062.2
		Great Lakes Regional 10062.2Ethiopia 10127.1



EB.1/2005 (31 Jan-4 Feb)	EB.A/2005 (6–10 June)	EB.2/2005 (7–11 Nov)
Reports of the Executive Director on Operational Matters (1 July–31 December 2004) (I)	Reports of the Executive Director on Operational Matters (1 July–31 December 2004) (I)	Reports of the Executive Director on Operational Matters (1 January–30 June 2005) (I)
Emergency Operations Approved by the Executive Director or Jointly by the Executive	a)Development Projects Approved by the Executive Director	a) Development Projects Approved by the Executive Director
Director and the Director-General of FAO	b)Budget Increases to Development Projects Approved by the Executive Director	b) Budget Increases to Development Projects Approved by the Executive Director
	c)Protracted Relief and Recovery Operations Approved by the Executive Director	c) Protracted Relief and Recovery Operations Approved by the Executive Director
	d)Budget Increases to PRROs Approved by the Executive Director	d) Budget Increases to PRROs Approved by the Executive Director
		e) Emergency Operations Approved by the Executive Director or Jointly by the Executive Director and the Director-General of FAO
ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS
		 Biennial Programme of Work 2006–2007 of the Executive Board and Identification of Issues that will Require Informal Consultation (A)
ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS
➤ Information Note on the Security Upgrade	 Report on Post-Delivery Losses (C) 	➤ Comprehensive Human Resources Review (C)
Programme (I)	 Composition of WFP International Professional Staff and Higher Categories (I) 	> Operational Review (C)
	> Information Paper on the Implementation of New Security Management Arrangements (I)	
SUMMARY OF THE WORK OF THE THIRD REGULAR SESSION OF THE EXECUTIVE BOARD, 2004	SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2005	SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2005
OTHER BUSINESS	OTHER BUSINESS	OTHER BUSINESS
Report of the Bureau on Governance Matters		



SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2005–2006)

EB.1/2006 (20–24 February)	EB.A/2006 (12–16 June)	EB.2/2006 (6–10 November)
INTRODUCTION	INTRODUCTION	INTRODUCTION
► Adoption of the Agenda (A)	► Adoption of the Agenda (A)	► Adoption of the Agenda (A)
Election of the Bureau		
Appointment of the Rapporteur	➤ Appointment of the Rapporteur	➤ Appointment of the Rapporteur
POLICY ISSUES	POLICY ISSUES	POLICY ISSUES
Current and Future Strategic Issues (C)	Current and Future Strategic Issues (C)	Current and Future Strategic Issues (C)
➤ Annual Report to ECOSOC and FAO Council (C)	Annual Performance Report for 2005 (A)	,
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RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS
WAITERS	➤ Audited Biennial Accounts 2004–2005 (A)	Follow-Up on the Recommendations of the
	Consolidated Financial Report (C)	External Auditor (C)
	Consolidated I maneral Report (C)	
EVALUATION REPORTS (C)	EVALUATION REPORTS (C)	EVALUATION REPORTS (C)
➤ Bhutan CP evaluation	➤ Central America PRRO	➤ Ethiopia EMOP
	➤ Ethiopia Country Programme	➤ Somalia PRRO
	> Tanzania Country Programme	➤ Sudan CP
OPERATIONAL MATTERS	OPERATIONAL MATTERS	OPERATIONAL MATTERS
	Draft Country Programmes (C)	Country Programmes (A)
	➤ Nepal	➤ Nepal
	➤ Egypt	➤ Egypt
	➤ Sri Lanka	➤ Sri Lanka
	➤ India	➤ India
	➤ Bhutan	➤ Bhutan
	➤ Malawi	➤ Malawi
	➤ Senegal	➤ Senegal
	➤ Guinea	➤ Guinea
	➤ Mozambique	➤ Mozambique
	➤ Zambia	➤ Zambia
	> Ethiopia	➤ Ethiopia
	> Tanzania	> Tanzania
	> Rwanda	➤ Rwanda
Projects for Executive Board approval (A)	Projects for Executive Board approval (A)	Projects for Executive Board approval (A)
a) Development projects	a) Development projects	a) Development projects
Côte d'Ivoire	> Syria 10070	
b) Budget increases to development projects	b) Budget increases to development projects	b) Budget increases to development projects
c) Protracted relief and recovery operations	c) Protracted relief and recovery operations	c) Protracted relief and recovery operations
➤ Georgia 10211	➤ Algeria 10172	➤ Sri Lanka 10067
➤ Myanmar 10066.1		➤ Cambodia 10305
➤ Armenia 10053		≻Liberia
7 THINGHA 10000		
7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		➤ Côte d'Ivoire



EB.1/2006 (20–24 February)	EB.A/2006 (12–16 June)	EB.2/2006 (6–10 November)
Reports of the Executive Director on Operational Matters (1 July–31 December 2005) (I)	Reports of the Executive Director on Operational Matters (1 July–31 December 2005) (I)	Reports of the Executive Director on Operational Matters (1 January–30 June 2006) (I)
> Emergency Operations Approved by the Executive Director or Jointly by the	a) Development Projects Approved by the Executive Director	a) Development Projects Approved by the Executive Director
Executive Director and the Director-General of FAO	b) Budget Increases to Development Projects Approved by the Executive Director	b) Budget Increases to Development Projects Approved by the Executive Director
	c) Protracted Relief and Recovery Operations Approved by the Executive Director	c) Protracted Relief and Recovery Operations Approved by the Executive Director
	d) Budget Increases to PRROs Approved by the Executive Director	d) Budget Increases to PRROs Approved by the Executive Director
		e) Emergency Operations Approved by the Executive Director or Jointly by the Executive Director and the Director-General of FAO
ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS
		➤ Biennial Programme of Work 2007–2008 of the Executive Board and Identification of Issues that will Require Informal Consultation (A)
ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS
> Report of the Joint Inspection Unit (C)	> Report on Post-Delivery Losses (C)	
	 Composition of WFP International Professional Staff and Higher Categories (I) 	
	 Information Paper on the Implementation of New Security Management Arrangements (I) 	
SUMMARY OF THE WORK OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2005	SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2006	SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2006
OTHER BUSINESS	OTHER BUSINESS	OTHER BUSINESS



ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2005–2006)

(classified by subject and session)

POLICY ISSUES

Current and Future Strategic Issues (C) (common to all sessions)

Under this item, the Executive Director will provide, for the Board's consideration, an oral presentation on strategic issues facing the Programme.

EB.1/2005 (31 Jan-4 February)

➤ Definition of Emergencies (A)

This paper **for approval** would review the Programme's existing definition of emergencies in light of the definitions in use by other United Nations agencies and partners and current emergency trends. This paper is prepared in response to the Board's request, in its discussion of the first "Consolidated Framework of WFP Policies" at its 2002 Annual Session, that the Secretariat present proposals for policy topics to be discussed at future sessions, with particular focus on topics related to emergencies.

Exiting Emergencies (C)

This paper will review lessons learned from WFP and partner experiences in closing down emergency operations in countries where longer term activities were not deemed necessary. The paper, which would seek to engage the Board on potential policy options and approaches, is prepared in response to the Board's request, in its discussion of the first "Consolidated Framework of WFP Policies" at its 2002 Annual Session, that the Secretariat present proposals for policy topics to be discussed at future sessions with particular focus on topics related to emergencies. This paper will be **for consideration**, depending on whether or not the conclusions of the paper would require Executive Board approval of any specific policy changes in the "Consolidated Framework of WFP Policies".

Annual Report to the United Nations Economic and Social Council (ECOSOC) and the FAO Council (C)

With regard to streamlining corporate reporting to the Executive Board and WFP parent bodies (WFP/EB.A/2004/5-F), the Board decided at EB.A/2004 that the Annual Report to ECOSOC and the FAO Council would be presented at the First Regular Session every year, starting in 2005. The report combines three previous reports—Section II of the former Annual Report of the Executive Director, the Report on Follow-Up to General Assembly and ECOSOC Resolutions and the Progress Report on General Assembly Resolution A/RES/56/201, Triennial Comprehensive Policy Review—into a single report that provides a comprehensive picture of WFP's engagement in United Nations system-wide activities and responses to relevant United Nations General Assembly and ECOSOC resolutions. This report is presented to the Board for consideration.

EB.A/2005 (6-10 June)

➤ Annual Performance Report for 2004 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board **for its approval** an Annual Report and other reports as directed by the Board". Further, Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2004 aims at presenting a relevant and credible analysis of WFP's performance vis-à-vis the commitments made for the year as defined in the Strategic and Management Plans for the period 2004-2007.



> Strategic Plan (2006–2009) (A)

At its Third Regular Session in 2000 the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (b) establishes that the current Strategic and Financial Plan should be adapted into a Strategic Plan, notably by the incorporation of results-based objectives. The Strategic Plan was first presented at the Third Regular Session of 2003. This document is submitted to the Board **for approval.**

➤ Food for Training (C)

This paper, **for consideration**, examines lessons learned from experience, including implementation of the commitment to ensure that women and adolescent girls constitute at least 70 percent of the participants in food-assisted training activities, articulated in the Gender Policy approved by the Board at its Third Regular Session of 2002.

➤ Progress Report on the Implementation of WFP Policy on HIV/AIDS (I)

A "Progress Report on the Implementation of the WFP Policy on HIV/AIDS" will be presented **for information** in response to the decision of the Board at its First Regular Session, 2003 (WFP/EB.1/2003/10) to request a progress report on the implementation of the policy to be submitted to the Board in 2005.

Food Aid Sources (C)

This paper, **for consideration**, reviews trends in the availability and sources of food aid, and the implications of those trends for the Programme.

► Local Purchases and Procurement (C)

This paper, **for consideration**, clarifies WFP's purchase and procurement of services and commodities and these efforts' potential for making a positive contribution in developing countries.

➤ MTR of the Implementation of the Gender Policy (I)

WFP's mission is to provide access to food for hungry people in situations of acute and chronic food insecurity, thus contributing to the Millennium Development Goal of halving the number of hungry people by 2015. In this context, WFP has developed a Gender Policy for 2003–2007, which was approved by the Board in 2002. The mid-term review will report on the status of implementation of the major initiatives that operationalize and mainstream the Gender Policy. These programme support initiatives include baseline surveys, guidelines, training in implementation of the Enhanced Commitments to Women and field research. The document is presented to the Board for information

EB.2/2005 (7–11 November)

➤ Update of Consolidated Framework of WFP policies (I)

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance Recommendation (d) established that the WFP policy statement should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. A hard copy of the update of the Consolidated Framework is submitted to the Board for information.

► Humanitarian Access (A/C)

This paper informs the Board of processes that clarify the Programme's approach, in collaboration with its United Nations partners, to securing safe and unhindered access to people affected by emergencies, and seek guidance where needed. The paper is prepared in response to the Board's request, in its discussion of the first "Consolidated Framework of WFP Policies" at its 2002 Annual Session that the Secretariat present proposals for policy topics to be discussed at future sessions, with particular focus on topics related to emergencies. This paper will be **for approval or consideration**, depending on whether or not the conclusions of the paper require Board approval of any specific policy changes in the "Consolidated Framework of WFP Policies".



Targeting (A/C)

This paper reviews and assesses WFP's targeting policies and practices, update the Board on the latest trends in this area, and identify issues or areas upon which the Board might wish to focus particular attention. This paper would be **for approval or consideration**, depending on whether or not the conclusions of the paper require Executive Board approval of any specific policy changes in the "Consolidated Framework of WFP Policies".

► Follow-Up Report on the Decentralization Initiative (C)

During discussion of the Review of WFP's decentralization initiative, at the Third Regular Session of the Board in October 2003, members requested that a follow-up review of decentralization be undertaken during 2005, with a focus on regional knowledge sharing, cost efficiency and the effect of programming on beneficiaries. It should also take into account other organizations' experience with decentralization. The paper being presented to the Board **for consideration** is the result of that request.

> Status Report on Results-Based Management (I)

At its Annual Session and Third Regular Session in 2003, the Secretariat presented information notes on the status of RBM implementation in WFP and anticipated the next steps. The Executive Board requested that another status report be provided at some time in the 2004–2005 biennium, and asked the Secretariat to propose the timing for such a report. The Secretariat proposed the Third Regular Session of 2005, so that sufficient time could be given for training, for developing performance information systems, and for completing baseline studies, as well as for completing two Annual Performance Reports (for 2003 and 2004) upon which to assess progress. The document is submitted **for information**.

Update on the Implementation and Achievements of the MOU between WFP and NEPAD (I)

The paper is prepared in response to the Board's request made during its discussions at its 2004 First Regular Session (23–26 February 2004) of item 4 f) Information Note on WFP's support for the New Partnership for Africa's Development (NEPAD), including the Memorandum of Understanding established on 19 November between NEPAD and WFP, that the secretariat submit, at least on a biennial basis, a progress report on implementation of the MoU, with particular focus on priorities selected for early action. The document is submitted for information.

EB.1/2006 (20–24 February)

➤ Annual Report to ECOSOC and the FAO Council (C)

With regard to streamlining corporate reporting to the Board and WFP parent bodies (WFP/EB.A/2004/5-F), the Board decided at EB.A/2004 that the Annual Report to ECOSOC and the FAO Council would be presented at the First Regular Session every year, starting in 2005. The report combines three previous reports—Section II of the former Annual Report of the Executive Director, the Report on Follow-Up to General Assembly and ECOSOC Resolutions and the Progress Report on General Assembly Resolution A/RES/56/201, Triennial Comprehensive Policy Review—into a single report that provides a comprehensive picture of WFP's engagement in United Nations system-wide activities and responses to relevant United Nations General Assembly and ECOSOC resolutions. This report is presented to the Board **for consideration**.

EB.A/2006 (12–16 June)

➤ Annual Performance Report for 2005 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board **for its approval** an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2005 aims to present a relevant and credible analysis of WFP's performance in terms of the commitments made for the year as defined in the Strategic and Management Plans for 2004–2007.



RESOURCE, FINANCIAL AND BUDGETARY MATTERS

EB.1/2005 (31 Jan-4 February)

➤ Business Process Review: Working Capital Financing (A)

EB.A/2005 (6-10 June)

➤ Consolidated Financial Report (C)

The Board will have before it, **for consideration**, a document that presents various financial issues in a comprehensive report.

Pursuant to General Regulation XIV.4, the Executive Director will forward the document for review to the Advisory Committee on Academic and Budgetary Questions (ACABQ) and the FAO Finance Committee. Their comments and recommendations will be submitted to the Board **for information**.

Report of the External Auditors on Management Matters (C)

The Board will have before it, for consideration, a report of the External Auditor on management matters.

It will also have before it, **for information**, the comments and recommendations of the Advisory Committee of Administrative and Budgetary Questions (ACABQ) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee.

EB.2/2005 (7–11 November)

➤ WFP Biennial Management Plan (2006–2007) (A)

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (f) established that a Management Plan would be submitted to the Board each financial biennium. The first Management Plan was presented to the Board at the Third Regular Session, 2003 (Management Plan 2004–2005). The Management Plan includes the evaluation budget and workplan for 2006–2007. The document is submitted to the Board for approval.

Follow-Up on the Recommendations of the External Auditor (C)

The Second Progress Report on the Implementation of the Recommendations in the 2002–2003 Report of the External Auditor is presented to the Board **for consideration.**

➤ Risk Management Policy/Strategy (C)

The "Best Practices in Oversight Mechanisms" paper (WFP/EB.3/2003/5-D/1) presented to the Board at its Third Regular Session in 2003 identified risk management as an important best practice in governance. The Board looked forward to development of a policy and an associated action plan for its consideration in October 2005 (decision 2003/EB.3/9). The paper, **for consideration** by the Board, focuses on WFP's policy and strategy for implementing corporate risk management.

➤ Multilateral Contributions to WFP (I/C)

The paper will review the multilateral contributions level, the utilization and reporting of those contributions. The paper is submitted to the Board **for information/consideration**.



➤ Report of the External Auditors on Management Matters C)

The Board will have before it, for consideration, a report of the External Auditor on management matters.

It will also have before it, **for information**, the comments and recommendations of the Advisory Committee of Administrative and Budgetary Questions (ACABQ) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee.

EB.A/2006 (12-16 June)

Audited Biennial Accounts 2004–2005 (A)

In accordance with General Regulation XIV.6(b), the Executive Director will submit to the Board, **for approval**, the biennial financial statements of WFP together with the report of the External Auditor. The financial statements are submitted under cover of the Executive Director's statement on biennial accounts.

Consolidated Financial Report (C)

The Board will have before it, **for consideration**, a document that presents various financial issues in a comprehensive report.

Pursuant to General Regulation XIV.4, the Executive Director will forward the document for review to ACABQ and the FAO Finance Committee. Their comments and recommendations will be submitted to the Board for information.

EB.2/2006 (6–10 November)

- Follow-Up on the Recommendations of the External Auditor (C)
 - ♦ Final report on the Implementation of the Recommendations in the 2002–2003 Report of the External Auditor.
 - ♦ First Progress Report on the Implementation of the Recommendations in the 2004–2005 Report of the External Auditor.

EVALUATION REPORTS

EB.1/2005 (31 Jan-4 February)

The Evaluation documents submitted under this item are presented to the Board **for consideration**. The Board is requested to take note of the reports and the associated information note summarizing the action taken so far by management in implementing the recommendations.

➤ Afghanistan Protracted Relief and Recovery Operation (PRRO) Evaluation Report

The evaluation of the Afghanistan PRRO took place in May 2004. In line with WFP's commitment to results based management (RBM), OEDE's policy, and repeated requests from the Executive Board, the evaluation of PRRO in Afghanistan is focusing on the progress towards results achieved through the implementation of WFP activities.

> Interim Progress Report on the Implementation Plan of the PRRO Evaluation Recommendations (I)

An "Interim Progress Report on the Implementation Plan of the PRRO Evaluation Recommendations" will be presented **for information** in response to the request of the Board at its Second Regular Session, 2004 (WFP/EB.2/2004/2-A) for an update on the implementation of key actions identified by WFP to improve the quality of its PRROs.



EB.A/2005 (6-10 June)

The Evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and the associated information note summarizing the action taken so far by management in implementing the recommendations.

- Chad Portfolio of Activities
- Uganda Portfolio of Activities

The above two evaluations examine WFP's development, emergency relief and recovery activities in Chad and Uganda, focusing on relevance and outcomes, and, in the case of Chad, on the influence of emergency relief on the implementation of the country programme. Both Chad and Uganda are first generation country programmes.

United Nations Joint Logistics Centre (UNJLC) Evaluation Synthesis Report

The evaluation synthesis summarizes major findings and conclusions of the reviews of the UNJLC field operations in Afghanistan, Iraq and Liberia. It contains a list of emerging issues arising from these reviews requiring further inter-agency discussion with a view to defining options for the future direction of the UNJLC.

OEDE Impact Study on Recommendation Follow-Up (RFU)

The RFU Impact Study is OEDE's first systematic attempt to follow up the results of its evaluation. It aims to learn about the extent of recommendation follow-up action undertaken in response to OEDE evaluation recommendations and to assess the effectiveness of the recommendations in producing improvement in evaluated projects, operations, policy and operational support, and in defining best evaluation practices reflecting the perspectives of different management units and other stakeholders. RFU covers the first three years of evaluation experience after the introduction of recommendation management response tracking matrices in 2000: It consists of five phases, starting from desk review and survey and ending with validation of findings and production of final evaluation report.

> Evaluation Report on the PRRO of the Democratic Republic of Congo

EB.2/2005 (7–11 November)

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the report and the associated information note summarizing the action taken so far by management in implementing the recommendations.

> Thematic Evaluation on Nutrition Interventions

As a follow-up to the "Desk Review of Mother-and-Child Nutrition (MCN) Activities" undertaken in 2002, the Nutrition Service (PSPN) has requested OEDE to carry out a thematic evaluation of current approaches in WFP-supported nutrition interventions, based on a number of case studies in different geographical regions. The evaluation is taking place in 2004 and assesses the extent to which the four principles essential for the success of MCN programmes have been applied and their effectiveness in reaching programme objectives.

Thematic Evaluation of Targeting Challenges and Opportunities for Reaching the Needy in Relief Situations

In cooperation with the Strategy, Policy and Programme Support Division (PSP), OEDE will undertake in 2004-2005 a thematic evaluation on challenges and constraints facing WFP in the effort to ensure efficient and effective targeting. The evaluation results should support, new corporate policy formulation, especially in relation to relief targeting. It will focus on selected relief situations that are on-going or that have recently been completed.

Angola Portfolio of Activities

The evaluation of Angola's portfolio of activities composed of the PRRO and related special operations (SOs) will be a follow-up to the evaluation undertaken in late 2001 and should yield interesting results in view of the political changes that have taken place in the country since then.

➤ Joint UNHCR-WFP Evaluation of the Pilot Food Distribution Projects

The main objective of the evaluation jointly undertaken by the Office of the United Nations High Commissioner for Refugees (UNHCR) and WFP, is to assess the effectiveness of the new arrangement under which WFP assumes responsibility of food distributions in refugee operations, piloted in five countries. Evaluation findings should facilitate future decisions by UNHCR and WFP on whether food distributions should be handed over to WFP.



> People's Republic of China Phase-out Impact Evaluation

The evaluation is planned for October/November 2004 and will have a dual purpose: (i) a review of WFP's assistance to China since the start of operations in 1979 and (ii) an evaluation of the current country programme and the phase-out process. Particular attention will be paid to the WFP/IFAD/Ministry of Agriculture partnership in China.

EB.1/2006 (20–24 February)

The Evaluation document submitted under this item is presented to the Board for consideration. The Board is requested to take note of the report and the associated information note summarizing the action taken so far by management in implementing the recommendations.

Bhutan Country Programme Evaluation

The evaluation is planned for the second quarter of 2005. This will be an evaluation of Bhutan's first country programme; it is anticipated that the evaluation will provide guidance for the future direction of WFP operations in Bhutan.

EB.A/2006 (12–16 June)

The Evaluation documents submitted under this item are presented to the Board **for consideration**. The Board is requested to take note of the reports and the associated information note summarizing the action taken so far by management in implementing the recommendations.

- Central America PRRO
- > Ethiopia Country Programme
- Tanzania Country Programme

EB.2/2006 (6–10 November)

The Evaluation documents submitted under this item are presented to the Board **for consideration**. The Board is requested to take note of the reports and the associated information note summarizing the action taken so far by management in implementing the recommendations.

- Ethiopia EMOP
- Somalia PRRO
- Sudan CP

OPERATIONAL MATTERS

EB.1/2005 (31 Jan-4 February)

Projects for Executive Board approval (A)

- a) Development projects
 - Cambodia MCH
- b) Budget increases to development projects
- c) Protracted relief and recovery operations

The Board will have before it, **for approval**, the following protracted relief and recovery operations exceeding the Executive Director's delegated authority:

- Uganda 10121.1
- Bangladesh special PRRO for the Chiitagong Hiand
- Colombia



- Bangladesh on floods
- d) Budget increases to PRROs

Reports of the Executive Director on Operational Matters (1 July-31 December 2004) (1)

Emergency Operations Approved by the Executive Director or Jointly by the Executive Director and the Director-General of FAO

The Executive Board will have before it, **for information**, a document summarizing emergency operations approved by the Executive Director, or the Executive Director and the Director General of FAO, under the authority delegated in sub-paragraph (b) of the Appendix to the General Rules.

EB.A/2005 (6-10 June)

Draft Country Programmes (C)

In October 2002, the Executive Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft country programmes will be reviewed by the Board at the Second Regular Session in June. The country programme will then be posted on the WFP website and approved at the Third Regular Session on a "no-objection" basis, i.e. it will be discussed if, and only if, five Board members or more request it in writing (ref. WFP/EB.2/2003/INF/6). The following country programmes would be approved on that basis:

- Bangladesh
- Uganda
- Burkina Faso
- Ghana
- Chad

Projects for Executive Board approval (A)

a) Development projects

The Board will have before it, **for approval**, the following development projects exceeding the Executive Director's delegated authority:

- Cape Verde
- Peru (School Feeding/Nutrition)
- b) Budget increases to development projects
- c) Protracted relief and recovery operations

The Board will have before it, **for approval**, the following protracted relief and recovery operations exceeding the Executive Director's delegated authority:

- ➤ Kenya 10258.1
- ➤ Democratic Republic of Congo 10288.1
- ➤ Sudan
- d) Budget increases to PRROs

Reports of the Executive Director on Operational Matters (1 July–31 December 2004) (I)

The Board may have before it, **for information**, (i) summaries of development projects, PRROs and EMOPs; and (ii) summaries of budget increases to development projects and PRROs approved by the Executive Director within his delegated authority. It may also have EMOPs approved by the Executive Director and by the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.2/2005 (7–11 November)

Country Programmes (A)

In October 2002, the Executive Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft country programmes will be reviewed by the Board at the Second Regular Session, in June. The country programme will be then posted on the WFP website and approved at the Third Regular Session on a



"no-objection" basis, i.e. it will be discussed if, and only if, five Board members or more request it in writing (ref. WFP/EB.2/2003/INF/6). The following country programmes would be approved on that basis:

- Bangladesh
- Uganda
- Burkina Faso
- ➤ Ghana
- Chad

Projects for Executive Board approval (A)

- a) Development projects
- b) Budget increases to development projects
- c) Protracted Relief and Recovery Operations

The Board will have before it, **for approval**, the following protracted relief and recovery operations exceeding the Executive Director's delegated authority:

- ➤ Iran 10231
- ➤ Azerbaijan 10168
- ➤ Afghanistan 10233
- > Tajikistan
- Angola
- ➤ Côte d'Ivoire
- Guinea Bissau
- Great Lakes Regional 10062.2
- ➤ Ethiopia 10127.1
- d) Budget increases to PRROs

Reports of the Executive Director on Operational Matters (1 January-30 June 2005) (1)

The Board may have before it, **for information,** (i) summaries of development projects, PRROs and EMOPs; and (ii) summaries of budget increases to development projects and PRROs approved by the Executive Director within his delegated authority. It may also have EMOPs approved by the Executive Director and by the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.1/2006 (20–24 February)

Projects for Executive Board approval (A)

a) Development projects

The Board will have before it, **for approval**, the following development project exceeding the Executive Director's delegated authority:

- Côte d'Ivoire
- b) Budget increases to development projects
- c) Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- ➤ Georgia 10211
- ➤ Myanmar 10066.1
- Armenia 10053
- d) Budget increases to PRROs

Reports of the Executive Director on Operational Matters (1 July-31 December 2005) (1)

Emergency operations approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO



The Executive Board will have before it, **for information**, a document summarizing emergency operations approved by the Executive Director, or the Executive Director and the Director General of FAO, under the authority delegated in sub-paragraph (b) of the Appendix to the General Rules.

EB.A/2006 (12-16 June)

Draft Country Programmes (C)

In October 2002, the Executive Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft country programmes will be reviewed by the Board at the Second Regular Session in June. The country programme will then be posted on the WFP website and approved at the Third Regular Session on a "no-objection" basis; it will be discussed if, and only if, five Board members or more request it in writing (ref. WFP/EB.2/2003/INF/6). The following country programmes are to be approved on that basis:

- Nepal
- Egypt
- Sri Lanka
- ➤ India
- Bhutan
- Malawi
- Senegal
- Guinea
- Mozambique
- Zambia
- Ethiopia
- > Tanzania
- Rwanda

Projects for Executive Board Approval (A)

a) Development projects

The Board will have before it, **for approval**, the following development projects exceeding the Executive Director's delegated authority.

- ➤ Syria 10070
- b) Budget increases to development projects
- c) Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- ➤ Algeria 10172
- d) Budget increases to PRROs

Reports of the Executive Director on Operational Matters (1 July–31 December 2005) (I)

The Board may have before it, **for information**, (i) summaries of development projects, PRROs and EMOPs and (ii) summaries of budget increases to development projects and PRROs approved by the Executive Director within his delegated authority. It may also have EMOPs approved by the Executive Director and by the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.



EB.2/2006 (6-10 November)

Country Programmes (A)

In October 2002, the Executive Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft country programmes will be reviewed by the Board at the Second Regular Session, in June. The country programme will be then posted on the WFP website and approved at the Third Regular Session on a "no-objection" basis; it will be discussed if, and only if, five Board members or more request it in writing (ref. WFP/EB.2/2003/INF/6). The following country programmes are to be approved on that basis:

- > Nepal
- > Egypt
- Sri Lanka
- India
- > Bhutan
- Malawi
- > Senegal
- Guinea
- > Mozambique
- Zambia
- > Ethiopia
- Tanzania
- > Rwanda

Projects for Executive Board Approval (A)

- a) Development projects
- b) Budget increases to development projects
- c) Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- ➤ Sri Lanka 10067
- Cambodia 10305
- ➤ Liberia
- Côte d'Ivoire
- d) Budget increases to PRROs

Reports of the Executive Director on Operational Matters (1 January-30 June 2006) (1)

The Board may have before it, **for information** (i) summaries of development projects, PRROs and EMOPs and (ii) summaries of budget increases to development projects and PRROs approved by the Executive Director within his delegated authority. It may also have EMOPs approved by the Executive Director and by the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

ORGANIZATIONAL AND PROCEDURAL MATTERS

EB.2/2005 (7–11 November)

Biennial Programme of Work 2006–2007 of the Executive Board and Identification of Issues that will Require Informal Consultation (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, **for approval**, its Provisional Biennial Programme of Work for 2006–2007. In accordance with its decisions 2000/EB.A/6 and 2000/EB.3/1, during the review of the Provisional Programme of Work, the Board should also:

- o advise on the purpose of each document (for approval, for consideration, or for information);
- o consider the case for an occasional symposium on food aid;



o identify subjects that would benefit from being handled through an informal consultation before being brought to the Board for decision; and

o look back on its operations over the previous 12 months, and decide if pre-session briefings should be arranged for the following year, and if so, on which subjects.

EB.2/2006 (6-10 November)

Biennial Programme of Work 2007–2008 of the Executive Board and Identification of Issues that will Require Informal Consultation (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, **for approval**, its Provisional Biennial Programme of Work for 2007–2008. In accordance with its decisions 2000/EB.A/6 and 2000/EB.3/1, during the review of the provisional programme of work, the Board should also:

- o advise on the purpose of each document (for approval, for consideration, or for information);
- o consider the case for an occasional symposium on food aid;
- o identify subjects that would benefit from being handled through an informal consultation before being brought to the Board for decision; and
- o look back on its operations over the previous 12 months, and decide whether pre-session briefings should be arranged for the following year, and if so, on which subjects.

ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.1/2005 (31 Jan-4 February)

Information Note on the Security Upgrade Programme (I)

At its Annual Session of 2004, the Executive Board considered the document "Information paper on the Implementation of New Security Management Arrangements" (WFP/EB.A/2004/7-C) and took note of the information it contained, including the Secretariat's intention to inform the Board of progress and funding status of the WFP Security Upgrade Programme at its First Regular Session in 2005. This document is submitted for information.

EB.A/2005 (6–10 June)

Report on Post-Delivery Losses (C)

The Executive Director will submit to the Board, for consideration, a report on losses of commodities incurred after delivery in recipient countries.

This report, required annually, is in line with the request made by the 12th session of the Sub-Committee on Projects (SCP) in 1994, which "stressed the need for more informative reporting on losses sustained after delivery to recipient countries". The Annual Session of the Executive Board for 2000 "encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence". As a direct follow-up to the Board's recommendation, the Report on Post-Delivery Losses outlines the measures that the Secretariat put in place.

Composition of WFP International Professional Staff and Higher Categories (I)

The Board will have before it, **for information**, a list of international Professional staff and higher-level staff with contracts of one year or longer employed by WFP as at 31 December 2004. This includes WFP international Professional staff, Junior Professional Officers, United Nations Volunteers, and other categories of staff employed by the Programme.



> Information Paper on the Implementation of New Security Management Arrangements (I)

At its Annual Session of 2004, the Executive Board considered the document "Information Paper on the Implementation of New Security Management Arrangements" (WFP/EB.A/2004/7-C) and took note of the information it contained, including the Secretariat's intention to inform the Board periodically of progress. The Biennial Programme of Work for 2004–2005 (WFP/EB.1/2004/10-A) approved by the Board scheduled the Secretariat's update on this important topic for its Annual Session each year. This document is submitted for information.

EB.2/2005 (7–11 November)

Comprehensive Human Resources Review (I)

At its First Regular Session in 2004 and during discussions on the WFP Policy on Staff Recruitment and Geographical Representation of Member States, the Board was informed about WFP methodology in establishing appropriate representation among international professional staff and requested (decision 2004/EB.1/3) that its opinions be taken into account in the context of a Human Resources management review. The Comprehensive Human Resources Review, which also includes recruiting and hiring policies, will be presented to the Board for information

Operational Review Report on Supply-Chain Management and the Decentralization and Delegation of Authority (DoA) (C)

The "Operational Review Report on Supply-Chain Management and the Decentralization and Delegation of Authority (DoA)" will be presented **for information** under "Administrative and Managerial Matters" at its Second Regular Session in November 2005. This is to inform Board members about the actions identified to improve the supply chain management in WFP, and to further review DoA and to make recommendations to increase the level of delegated authority to country directors.

EB.1/2006 (20-24 February)

➤ Reports of the Joint Inspection Unit (JIU)(C)

The Executive Board by its decision 2002/EB.2/17 recommended that the JIU Reports submitted annually by the Secretariat to the Board should comprise the following items:

- WFP comments on the JIU reports relevant to the work of WFP presented two years previously (comments on the 2004 JIU report would be made at the 2006 First Regular Session);
- (ii) a list of JIU reports issued in that year; and
- (iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other Funds and Programmes, the Secretariat will present to the Board each year at EB.1, a summary report containing the items listed above **for its consideration.**

EB.A/2006 (12-16 June)

➤ Report on Post-Delivery Losses (C)

The Executive Director will submit to the Board, **for consideration**, a report on commodity losses incurred after delivery in recipient countries.

This report, required annually, is in line with the request made by the 12th session of the Sub-Committee on Projects (SCP) in 1994, which "stressed the need for more informative reporting on losses sustained after delivery to recipient countries". The 2000 Annual Session of the Executive Board "encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence". As a follow-up to the Board's recommendation, the Report on Post-Delivery Losses outlines the measures that the Secretariat put in place.



Composition of WFP International Professional Staff and Higher Categories (I)

The Board will have before it, **for information**, a list of international professional staff and higher-level staff with contracts of one year or longer employed by WFP as at 31 December 2005. This includes WFP international professional staff, junior professional officers, United Nations volunteers and other categories of staff employed by WFP.

> Information Paper on the Implementation of New Security Management Arrangements (I)

At its Annual Session of 2002, the Executive Board considered the document "Implementation of Funding Arrangements for United Nations Staff Safety and Security" (WFP/EB.A/2002/6-B) and took note of the information it contained, including the Secretariat's intention to inform the Board periodically of progress. The Biennial Programme of Work for 2003–2004 (WFP/EB.3/2002/11/Rev.1) approved by the Board scheduled the Secretariat's update on this important topic for its Annual Session each year. This document is submitted **for information**.

OTHER BUSINESS

EB.1/2005 (31 Jan-4 February)

➤ Report of the Bureau on Governance Matters



PROVISIONAL FAO/IFAD/WFP CALENDAR OF GOVERNING AND OTHER BODIES 2005–2006

		2005		2006
JANUARY	WFP	31/1- 04/02	24 ARC	30/1-3/2
FEBRUARY	IFAD/GC	14-18	IFAD/GC WFP	13-17 20-24
MARCH	26 COFI COFI MM COFO MM 17 COFO	7-11 12 14 15-19	28 NERC 80 CCLM	12-16 27-28
APRIL	78 CCLM 65 CCP 19 COAG IFAD/EB	4-5 6-8 12-15 18-22	IFAD/EB 29 LARC	10-13 24-28
MAY	IFAD/VII (1) 109 FC 93 PC 31 CFS	2-6 9-13 9-13 23-26	95 PC 111 FC 28 APRC	8-12 8-12 15-19
JUNE	WFP 128 CL	6-10 20-25	25 ERC WFP	7-9 12-16
JULY	IFAD/VII (2) IFAD/VII (2)	4-8 11-15		
AUGUST				
SEPTEMBER	IFAD/VII (3) IFAD/EB 110 FC 94 PC 79 CCLM	1-2 12-16 19-23 19-23 28-29	IFAD/EB 32 CFS 112 FC 96 PC 81 CCLM	4-8 11-15 18-22 18-22 28-29
OCTOBER	WFD	17 (Mon)	WFD	16
NOVEMBER	WFP 129 CL 33 C 130 CL	7-11 16-18 19-26 28	WFP 131 CL	6-10 20-25
DECEMBER	IFAD/EB IFAD/VII (4)	12-15 16	IFAD/EB	11-15

Eid A	I-Adha 21 Jan 05		Eid Al-Adha	11 Jan 06
Easte	er 27 Mar 05	j	Easter	16 Apr 06
Rama	adan 4 Oct – 2	Nov 05	Ramadan	24 Sep – 23 Oct.
Eid A	I-Fitr 3 Nov 05		Eid Al-Fitr	24 Oct
APR	C Regional	Conference for Asia and the Pacific	ERC	Regional Conference for Europe
ARC	Regional	Conference for Africa	FC	Finance Committee
С	Conference	ce	IFAD/EB	IFAD Executive Board
CCLI	A Committee	e on Constitutional and Legal Matters	IFAD/GC	IFAD Governing Council
		3	IFAD/VII	IFAD Replenishment Consultations
CCP	Committe	e on Commodity Problems	LARC	Regional Conference for Latin America and the Caribbean
CFS	Committe	e on World Food Security	NERC	Regional Conference for the Near East
CL	Council	•	PC	Programme Committee
COA	G Committe	e on Agriculture	WFD	World Food Day
COF		e on Fisheries	WFP	World Food Programme Executive Board
COF	Committe	e on Forestry		
MM	Ministeria	•		

