

**Executive Board Annual Session** 

Rome, 8-12 June 2009

# ORGANIZATIONAL AND PROCEDURAL MATTERS

Agenda item 12

For information\*



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# BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2009–2010)

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<sup>\*</sup> In accordance with the Executive Board's decisions on governance, approved at the Annual and Third Regular Sessions, 2000, items for information should not be discussed unless a Board member specifically requests it, well in advance of the meeting, and the Chair accepts the request on the grounds that it is a proper use of the Board's time.

# NOTE TO THE EXECUTIVE BOARD

#### This document is submitted to the Executive Board for information.

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Secretary to the Executive Board, REB\*: Ms C. von Roehl tel.: 066513-2603

Head, REBT\*\*: Ms M.-F. Perez tel.: 066513-2638

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact Ms C. Panlilio, Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).



<sup>\*</sup> Executive Board Secretariat

<sup>\*\*</sup> Translation and Documents Unit

- 1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for information.
- 2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.



The Board takes note of the "Biennial Programme of Work of the Executive Board (2009–2010)" (WFP/EB.A/2009/12-B/Rev.1) as proposed by the Bureau and the Secretariat.

<sup>\*</sup> This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.



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# SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2009–2010)

EB.1/2009 (9–11 February)	EB.A/2009 (8–12 June)	EB.2/2009 (9–13 November)
INTRODUCTION	INTRODUCTION	INTRODUCTION
<ul><li>Adoption of the Agenda (A)</li><li>Election of the Bureau</li></ul>	> Adoption of the Agenda (A)	➤ Adoption of the Agenda (A)
<ul> <li>➤ Appointment of the Rapporteur</li> <li>➤ Current and Future Strategic Issues (C)</li> </ul>	<ul> <li>Appointment of the Rapporteur</li> <li>Opening Remarks by the Executive Director (C)</li> </ul>	<ul> <li>➤ Appointment of the Rapporteur</li> <li>➤ Opening Remarks by the Executive Director (C)</li> </ul>
POLICY ISSUES	POLICY ISSUES	POLICY ISSUES
<ul> <li>Annual Report for 2008 to ECOSOC and FAO Council (A)</li> <li>WFP Gender Policy and Strategy (A)</li> <li>WFP Policy on Disaster Risk Reduction (C)</li> <li>Strategic Results Framework (C)</li> </ul>	<ul> <li>Annual Performance Report for 2008 (A)</li> <li>Follow-up to General Assembly Resolution 63/232 on Operational Activities for Development of the United Nations System: Extension of the WFP Strategic Plan (A)</li> </ul>	<ul> <li>WFP School Feeding Policy (C)</li> <li>WFP Policy on Capacity Development (C)</li> <li>Gender Action Plan (I)</li> <li>Update of Consolidated Framework of WFP Policies (I)</li> <li>Update on WFP's Response to HIV and AIDS (I)</li> </ul>
RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS
<ul> <li>Fourth Update on the WFP Management Plan (2008–2009) (C)</li> <li>WFP Audit Committee Terms of Reference (A)</li> <li>Appointment of the External Auditor (A)</li> <li>Review of WINGS II and Preparedness for IPSAS: Report by the External Auditor and WFP Management Response (C)</li> </ul>	<ul> <li>Audited Annual Accounts, 2008 (A)</li> <li>Appointment of members to the Audit Committee (A)</li> <li>Financial Framework Review (C)</li> <li>Report on the Implementation of the External Auditor's Recommendations (C)</li> <li>Report of the Inspector General (C)</li> <li>Fifth Update on the WFP Management Plan (2008–2009) (C)</li> <li>Annual Report of the Audit Committee (C)</li> <li>Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (g)) (I)</li> <li>Update on the WINGS II Project (I)</li> <li>Note on the Process for the Selection and Appointment of the External Auditor for the term 1 July 2010–30 June 2016 (A)</li> </ul>	<ul> <li>WFP Biennial Management Plan (2010–2011)         <ul> <li>(A)</li> </ul> </li> <li>Financial Framework: outcome of the review         <ul> <li>(A)</li> </ul> </li> <li>Report on the Management Dividend offered by the Implementation of IPSAS-Compliant Accounts and the Use of Financial and Management Information at Senior Management and Board Levels: Report by the External Auditor and WFP Management Response (C)</li> <li>Selection and Appointment of the WFP External Auditor (I)</li> </ul>
EVALUATION REPORTS (C)	EVALUATION REPORTS (C)	EVALUATION REPORTS (C)
<ul> <li>Summary Evaluation Madagascar PRRO 10442.0</li> <li>Summary Evaluation Nicaragua EMOP 10700.0</li> </ul>	<ul> <li>Annual Evaluation Report</li> <li>Summary Report of the Strategic Evaluation of the Effectiveness of WFP Livelihood Recovery Interventions</li> <li>Summary Evaluation Burkina Faso PRRO 10541.0</li> <li>Summary Evaluation Liberia PRRO 10454.0</li> <li>Summary Evaluation Mozambique CP 10446.0</li> </ul>	<ul> <li>Summary report of the Strategic Evaluation of WFP Contingency Planning</li> <li>Summary Report of the Joint Strategic Evaluation of the FAO/WFP Information Systems for Food Security</li> <li>Summary Evaluation Bangladesh CP 10410.0</li> <li>Summary Evaluation Côte d'Ivoire PRRO 10672.0</li> <li>Summary Evaluation Democratic Republic of the Congo PRRO 10608.0</li> <li>Summary Evaluation Malawi Country Portfolio</li> <li>Summary Evaluation Republic of the Congo PRRO 10312.1</li> <li>Summary Evaluation Lao People's Democratic Republic Country Portfolio</li> </ul>
OPERATIONAL MATTERS	OPERATIONAL MATTERS  Draft Country Programmes (C)  ➤ Uganda	OPERATIONAL MATTERS  Draft Country Programmes (C)  ➤ Guatemala



EB.1/2009 (9–11 February)	EB.A/2009 (8–12 June)	EB.2/2009 (9–13 November)
		Country Programmes (A)
	Projects approved by correspondence (I)	> Uganda
	Protracted relief and recovery operations approved	
	by the Board by correspondence between the First Regular Session and the Annual Session, 2009	
	Kenya 10666.0	
	➤ Uganda 10121.3	
Projects for Executive Board approval (A)	Projects for Executive Board approval (A)	Projects for Executive Board approval (A)
a) Development projects	a) Development projects	a) Development projects
		➢ Benin
b) Budget increases to development activities	b) Budget increases to development activities  Madagascar	b) Budget increases to development activities
c) Protracted relief and recovery operations	c) Protracted relief and recovery operations	c) Protracted relief and recovery operations
➤ Kenya 10666.0	Kenya	➤ Myanmar
➤ Uganda 10121.3		> Tajikistan
d) Budget increases to PRROs	d) Budget increases to PRROs	d) Budget increases to PRROs
Tajikistan 10603.0		> Mauritania
Budget increases to PRROs Approved by Correspondence (I)		
➤ Democratic Rep. of the Congo 10608.0		
Reports of the Executive Director on Operational Matters (1 July-31 December 2008) (I)	Reports of the Executive Director on Operational Matters (1 July–31 December 2008) (1)	Reports of the Executive Director on Operational Matters (1 January–30 June 2009) (I)
Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO	a) Budget Increases to Development Activities Approved by the Executive Director	a) Development Projects Approved by the Executive Director
and the Director-Oction of FAO	b) Protracted Relief and Recovery Operations Approved by the Executive Director	Budget Increases to Development Activities     Approved by the Executive Director     Protracted Relief and Recovery Operations
	c) Budget Increases to PRROs Approved by the Executive Director	Approved by the Executive Director d) Budget Increases to PRROs Approved by the
	d) Report on the Use of the Immediate Response Account	Executive Director  e) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO
ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS
➤ Biennial Programme of Work of the Executive Board (2009–2010) (I)	Collaboration on Administrative and Business Processes among FAO, IFAD and WFP (I)	➤ Biennial Programme of Work of the Executive Board (2010–2011) (A)
	➤ Biennial Programme of Work of the Executive Board (2009–2010) (I)	Extension of the WFP Strategic Plan: Amendment to General Rule VI.1 (A)
		> Directions for Collaboration among the Rome- based Agencies (C)
ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS
> Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)	Report on Post-Delivery Losses for the Period 1 January–31 December 2008 (C)	
	> Update on WFP Food Procurement (I)	
	<ul> <li>Statistical Report on WFP International Professional Staff and Higher Categories (I)</li> </ul>	
	Information Note on Funding of Security Management Arrangements (I)	
	> WFP Security Report (I)	



EB.1/2009 (9–11 February)	EB.A/2009 (8–12 June)	EB.2/2009 (9–13 November)
SUMMARY OF THE WORK OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2008	SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2009	SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2009
OTHER BUSINESS	OTHER BUSINESS	OTHER BUSINESS
> Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)	➤ Report on the Joint Field Visit to Cambodia of the Executive Boards of UNDP/UNFPA, UNICEF and WFP — 4-13 March 2009 (I)	
	<ul> <li>Report on the Field Visit to Burkina Faso of the Executive Board — 23-28 March 2009 (I)</li> </ul>	



# SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2009–2010)

EB.1/2010 (8–12 February)	EB.A/2010 (7–11 June)	EB.2/2010 (8–12 November)
INTRODUCTION	INTRODUCTION	INTRODUCTION
<ul> <li>Adoption of the Agenda (A)</li> <li>Election of the Bureau</li> </ul>	> Adoption of the Agenda (A)	> Adoption of the Agenda (A)
<ul> <li>Appointment of the Rapporteur</li> <li>Current and Future Strategic Issues (C)</li> </ul>	<ul> <li>Appointment of the Rapporteur</li> <li>Opening Remarks by the Executive Director (C)</li> </ul>	Appointment of the Rapporteur     Opening Remarks by the Executive Director (C)
POLICY ISSUES	POLICY ISSUES	POLICY ISSUES
<ul> <li>Annual Report for 2009 to ECOSOC and FAO Council (A)</li> <li>Resourcing Strategy for a Changing Environment (C)</li> </ul>	<ul> <li>Annual Performance Report for 2009 (A)</li> <li>Update on WFP's Response to HIV and AIDS (I)</li> </ul>	<ul> <li>Update of Consolidated Framework of WFP Policies (I)</li> </ul>
> HIV and AIDS Policy (C)		
➤ WFP's role in the humanitarian assistance system (C)		
> Strategic Results Framework (C)		
RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS	RESOURCE, FINANCIAL AND BUDGETARY MATTERS
<ul> <li>Financial Framework Review: final report (A)</li> <li>Selection and Appointment of the WFP External Auditor (A)</li> <li>Vertical Review of a Major Field-Based Project: Report by the External Auditor and WFP Management Response (C)</li> <li>Update on the WFP Management Plan (2010–2011) (I)</li> <li>EVALUATION REPORTS (C)</li> <li>Summary Evaluation Afghanistan PRRO 10427.0</li> <li>Summary Evaluation Occupied Palestinian Territory PRRO 10387.1</li> </ul>	<ul> <li>Audited Annual Accounts, 2009 (A)</li> <li>Review of the Audit Committee (C)</li> <li>Annual Report of the Audit Committee (C)</li> <li>Report on the Implementation of the External Auditor's Recommendations (C)</li> <li>Report of the Inspector General (C)</li> <li>Update on the WFP Management Plan (2010–2011) (I)</li> <li>Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (g)) (I)</li> <li>EVALUATION REPORTS (C)</li> <li>Summary Evaluation Cambodia PRRO 10305.1</li> <li>Summary Evaluation Ethiopia CP 10430.0</li> <li>Summary Evaluation Guatemala PRRO 10665.0</li> <li>Summary Evaluation Guatemala PRRO 10665.0</li> </ul>	<ul> <li>▶ Report of the External Auditor on Management Matters (C) and WFP Management Response (C)</li> <li>▶ Update on the WFP Management Plan (2010–2011) (I)</li> <li><b>EVALUATION REPORTS (C)</b></li> <li>▶ Summary Evaluation Chad EMOP 10559.0</li> <li>▶ Summary Evaluation Colombia PRRO 10588.0</li> <li>▶ Summary Evaluation Egypt CP 10450.0</li> <li>▶ Summary Evaluation Pakistan CP 10269.0</li> <li>▶ Summary Evaluation Sudan EMOP 10693.0</li> </ul>
OPERATIONAL MATTERS	10457.0  OPERATIONAL MATTERS	OPERATIONAL MATTERS
Country Programmes (A) ➤ Guatemala	Draft Country Programmes (C)  Bangladesh  Burkina Faso  Chad  Ghana  Mauritania  Nepal  Pakistan  Sierra Leone  Zambia	Draft Country Programmes (C)  > United Republic of Tanzania  Country Programmes (A)  > Bangladesh  > Burkina Faso  > Chad  > Ghana  > Mauritania  > Nepal  > Pakistan  > Sierra Leone  > Zambia
Projects for Executive Board approval (A)	Projects for Executive Board approval (A)	Projects for Executive Board approval (A)
<ul><li>a) Development projects</li><li>Republic of Congo</li></ul>	<ul><li>a) Development projects</li><li>Central African Republic</li></ul>	<ul><li>a) Development projects</li><li>Cambodia</li></ul>



EB.1/2010 (8–12 February)	EB.A/2010 (7–11 June)	EB.2/2010 (8–12 November)
b) Budget increases to development activities	b) Budget increases to development activities	b) Budget increases to development activities
c) Protracted relief and recovery operations	c) Protracted relief and recovery operations	c) Protracted relief and recovery operations
Afghanistan     Zimbabwe  d) Budget increases to PRROs  Reports of the Executive Director on Operational Matters (1 July–31 December 2009) (1)      Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO	<ul> <li>▶ Democratic Republic of the Congo</li> <li>▶ Occupied Palestinian Territory</li> <li>▶ Timor-Leste</li> <li>d) Budget increases to PRROs</li> <li>Reports of the Executive Director on Operational Matters (1 July-31 December 2009) (1)</li> <li>a) Development Projects Approved by the Executive Director</li> <li>b) Budget Increases to Development Activities Approved by the Executive Director</li> </ul>	<ul> <li>Algeria</li> <li>Cambodia</li> <li>Ethiopia</li> <li>Indonesia</li> <li>Sri Lanka</li> <li>d) Budget increases to PRROs</li> </ul> Reports of the Executive Director on Operational Matters (1 January-30 June 2010) (I) <ul> <li>a) Development Projects Approved by the Executive Director</li> <li>b) Budget Increases to Development Activities Approved by the Executive Director</li> </ul>
	c) Protracted Relief and Recovery Operations Approved by the Executive Director d) Budget Increases to PRROs Approved by the Executive Director e) Report on the Use of the Immediate Response Account	c) Protracted Relief and Recovery Operations Approved by the Executive Director  d) Budget Increases to PRROs Approved by the Executive Director  e) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO
ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS	ORGANIZATIONAL AND PROCEDURAL MATTERS
➤ Biennial Programme of Work of the Executive Board (2010–2011) (I)	> Biennial Programme of Work of the Executive Board (2010–2011) (I)	➤ Biennial Programme of Work of the Executive Board (2011-2012) (A)
ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS	ADMINISTRATIVE AND MANAGERIAL MATTERS
> Reports of the Joint Inspection Unit Relevant to the Work of WFP (C)	<ul> <li>Report on Post-Delivery Losses for the Period 1 January–31 December 2009 (C)</li> <li>Update on WFP Food Procurement (I)</li> <li>Statistical Report on WFP International Professional Staff and Higher Categories (I)</li> <li>Information Note on Funding of Security Management Arrangements (I)</li> <li>WFP Security Report (I)</li> </ul>	
SUMMARY OF THE WORK OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2009	SUMMARY OF THE WORK OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2010	SUMMARY OF THE WORK OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2010
OTHER BUSINESS	OTHER BUSINESS	OTHER BUSINESS
<ul> <li>Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)</li> </ul>		



# ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2009–2010)

(classified by subject and session)

# **POLICY ISSUES**

#### EB.1/2009 (9–11 February)

Annual Report for 2008 to ECOSOC and FAO Council (A)

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (2004/EB.A/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

➤ WFP Gender Policy and Strategy (A)

This document builds on the strengths of the former gender policy and sets out a framework for mainstreaming gender more fully in WFP's policies and programmes. It identifies priorities and actions that build on WFP's comparative advantages, incorporates the findings of a recent evaluation of its gender policy and indicates ways in which WFP can work more constructively to protect women, especially in camps. This paper is submitted for approval.

➤ WFP Policy on Disaster Risk Reduction (C)

The WFP Strategic Plan (2008–2011) recognized the need for WFP to further engage in disaster risk reduction by making it a Strategic Objective. This document proposes that WFP integrate the goal of disaster reduction in its programmes and provides a policy framework for such activities. It is submitted for consideration.

➤ Strategic Results Framework (C)

The Strategic Results Framework is a core component of WFP's strategic, management and accountability frameworks. It is also the basis for WFP's performance measurement system, which enables WFP to translate its mandate and strategy into tangible outcomes. The matrix helps to demonstrate WFP's contributions to achieving its Strategic Objectives and the Millennium Development Goals. The Strategic Results Matrix links the five Strategic Objectives with outcomes and outputs and provides the basis for measuring and reporting results at the country and corporate levels. As agreed at the Annual Session of 2008 when the Strategic Plan 2008–2011 was approved, this paper is submitted for consideration to the Board, and has been developed in consultation with the membership.

#### EB.A/2009 (8–12 June)

➤ Annual Performance Report for 2008 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2008 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

Follow-up to General Assembly Resolution 63/232 on operational activities for development of the United Nations system: extension of the WFP Strategic Plan (A)

During its Sixty-third Session in 2008, the United Nations General Assembly decided to change the Comprehensive Policy Review of Operational Activities for Development of the United Nations System from a triennial to a quadrennial cycle, and to hold its next comprehensive policy review in 2012, with subsequent reviews on a quadrennial basis. The resolution urged the Executive Boards of the funds and programmes to carry out any



required changes in order to align their planning cycles with the Quadrennial Comprehensive Policy Review, including the implementation of mid-term reviews as necessary. A draft decision is submitted to the Board for approval.

# EB.2/2009 (9-13 November)

➤ WFP School Feeding Policy (C)

The paper provides an updated framework for school feeding and explains why it is one of WFP's main tools to break the cycle of hunger. Specifically, it describes the expected outcomes of school feeding programmes and gives general operating principles for their implementation to be adapted to the different contexts in which WFP works.

*▶ WFP Policy on Capacity Development (C)* 

At its Annual Session in 2008, the Board requested that, following the recommendations contained in the Summary Report of the Evaluation of WFP's Capacity Development Policy and Operations, the Secretariat update the capacity development policy; the paper will review the dual objectives of capacity development as well as the areas in which WFP provides its assistance and will bring the Policy in line with latest thinking, including on the definition of capacity development and WFP's approach to "beneficiaries". The document is submitted for consideration.

Gender Action Plan (I)

At its First Regular Session in 2009, the Board approved the WFP Gender Policy and invited the Secretariat to Present a time-bound corporate action. The corporate action plan, submitted for information, will translate the gender policy into concrete actions with verifiable indicators and targets, will assign responsibilities and indicate resource requirements. The plan will contribute to the achievement of WFP strategic objectives and will support regional and country offices to incorporate measurable, context-based gender actions into their work plans based on gender analysis. The gender action plan will cover the period 2010-2011.

➤ Update of Consolidated Framework of WFP Policies (I)

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. A hard copy of the update of the Consolidated Framework is submitted to the Board for information. (An electronic update is available at the WFP website <a href="https://www.wfp.org">www.wfp.org</a>).

➤ Update on WFP's Response to HIV and AIDS (I)

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV/AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is therefore submitted to the Board for information.

## EB.1/2010 (8-12 February)

➤ Annual Report for 2009 to ECOSOC and FAO Council (A)

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (EB.A/2004/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

Resourcing Strategy for a Changing Environment (C)

Following a discussion at the First Regular Session of the Executive Board in 2007, Board members requested that WFP inform them of its communication and resourcing strategy. This document, which is submitted for consideration, outlines WFP's resourcing strategy from 2009 to 2011 in a climate of declining food supplies, high food prices and new mechanisms for delivering and financing international aid. The strategy is closely aligned with the Strategic Plan (2008-2011), and identifies approaches for effectively and efficiently meeting WFP's funding needs.



#### ➤ HIV and AIDS Policy (C)

The Summary Report of the Thematic Evaluation of WFP's HIV and AIDS Interventions in Sub-Saharan Africa, which was submitted to the Board at its Second Regular Session in 2008, recommended that WFP's HIV and AIDS policy be revised to reflect the realities, experience and knowledge base that had evolved since 2003. A policy document will therefore be submitted to the Board that will: i) reflect new programming and funding realities; ii) set out WFP policy on HIV programming and a framework of objectives and implementation strategies; and iii) offer a practical interpretation of WFP's mandate in HIV programming in view of operational realities and current financing for AIDS programmes. This document will be submitted for consideration.

➤ WFP's Role in the Humanitarian Assistance System (C)

At its First Regular Session in 2009, the Board asked that a document reviewing the role of WFP in the humanitarian assistance system be submitted for consideration to its First Regular Session in 2010. As requested, the document will focus on the role of the resident and humanitarian coordinators, WFP's role in the cluster system, and WFP's use of common funding structures.

➤ Strategic Results Framework (C)

At its First Regular Session of 2009, the Board accepted the Strategic Results Framework as a basis for reporting in 2010. A more comprehensive report will be presented to the Board for consideration at its First Regular Session of 2010, including an assessment of challenges to move towards greater emphasis on outcome level results and lessons learned during the implementation of the framework

#### EB.A/2010 (7-11 June)

➤ Annual Performance Report for 2009 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2009 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

➤ Update on WFP's Response to HIV and AIDS (I)

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV and AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is submitted to the Board for information.

#### EB.2/2010 (8–12 November)

➤ Update of Consolidated Framework of WFP Policies (I)

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. A hard copy of the update of the Consolidated Framework is submitted to the Board for information. (An electronic update is available at the WFP website <a href="https://www.wfp.org">www.wfp.org</a>)

# RESOURCE, FINANCIAL AND BUDGETARY MATTERS

# EB.1/2009 (9–11 February)

Fourth Update on the WFP Management Plan (2008–2009) (C)

This update of the Management Plan (2008–2009), for consideration, provides an overview of changes in the Programme of Work since the approval of the Plan, and outlines a total Programme of Work of US\$10.9 billion for the biennium. It also includes an overview of the status of the Programme Support and Administrative Equalization Account, along with the latest forecast for the unearmarked portion of the General Fund.



➤ WFP Audit Committee Terms of Reference (A)

In early 2008, the Bureau asked the External Auditor to prepare a report on the role, mandate and composition of WFP's Audit Committee, addressing issues such as reporting to the Board and the need for an independent membership, based on best practice advice. This document, prepared by the External Auditor, is submitted to the Board for approval.

➤ Appointment of the External Auditor (A)

At its Second Regular Session in 2005, the Board invited the Bureau to prepare for a decision by the Board on changes to the Basic Texts, with a view to clarifying the procedures for appointment of the External Auditor. The proposed changes, taking into account the latest developments at the United Nations in the field of governance and oversight, are submitted by the Bureau to the Board for approval.

Review of WINGS II and Preparedness for IPSAS: Report by the External Auditor and WFP Management Response (C)

The upgrade of the WINGS system is important to the effectiveness and reliability of future financial accounting and reporting under IPSAS, although the implementation of the WINGS II project has been delayed beyond the Programme's first year of IPSAS implementation. NAO will examine WFP's progress in project management with the design of the application and report on the extent to which WINGS II appears to be fit for the purpose, with audit observations for the Board as appropriate on progress with IPSAS implementation. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

#### EB.A/2009 (8-12 June)

Audited Annual Accounts, 2008 (A)

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2008. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

The 2008 financial statements have been prepared in accordance with the International Public Sector Accounting Standards (IPSAS). This is the first set of financial statements prepared under IPSAS; the Board, at its Annual Session in June 2006, approved the adoption of IPSAS effective January 2008. WFP is the first United Nations agency to implement IPSAS, in line with the approval of the High-Level Committee on Management that IPSAS be adopted by United Nations System organizations.

Appointment of members to the Audit Committee (A)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. It also agreed that members of the existing Audit Committee would continue serving until the end of their present mandate. This document, submitted for approval, puts forward the Executive Director's recommended candidates to fill those Audit Committee slots left open following the resignation or rotation of members.

➤ Financial Framework Review (C)

The Board will examine a paper outlining the key issues identified for the review, together with a timetable for their resolution. The document is submitted for consideration

Report on the Implementation of the External Auditor's Recommendations (C)

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.



#### > Report of the Inspector General (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board will be provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3. This eighth report of the Inspector General covers the period from January to December 2008. It presents the Inspector General and Oversight Services Division (OSD) and its core strategy; gives an overview of oversight activities, losses identified and amounts recovered; describes cooperation with other oversight bodies; and gives a preview of the work for 2009

#### Fifth Update on the WFP Management Plan (2008–2009) (C)

The Board will have before it, for consideration, the fifth and final report on the implementation of the Management Plan for 2008–2009. This update puts particular emphasis on changes in the Programme of Work since the fourth Management Plan update. The updated Programme of Work is presented together with an overview of the projected resource level required to fund it; forecast opening and closing balances of the Programme Support and Administrative (PSA) Equalization Account based on the approved appropriations; and projections for the unearmarked portion of the General Fund.

#### ➤ Annual Report of the Audit Committee (C)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2008 through 31 March 2009. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)

In accordance with General Rules XII.4 and XIII.4 (g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

#### ➤ Update on the WINGS II Project (I)

This paper, submitted to the Board for information, is a report on the WFP Information Network and Global System (WINGS II) project, outlining the project's current activities and funding.

Note on the Process for the Selection and Appointment of the External Auditor for the term 1 July 2010–30 June 2016 (A)

The term of office of the present External Auditor is ending on 30 June 2010. Because the selection process is quite lengthy, special measures need to be taken before the Second Regular Session of 2009 to enable the Board to approve the appointment of an External Auditor at its First Regular Session in 2010. The Bureau will submit a note for approval by the Board on the measures proposed to approve the selection and appointment process of the External Auditor.

#### EB.2/2009 (9-13 November)

➤ WFP Biennial Management Plan (2010–2011) (A)

As per Financial Regulation 9.2, a Management Plan is to be submitted to the Board each financial biennium, at the last regular session in the second year of each biennium period; the first Management Plan was presented to the Board at the Third Regular Session in 2003. The "WFP Biennial Management Plan (2010–2011)" includes the evaluation budget and workplan for 2010–2011. The document is submitted to the Board for approval.

# ➤ Financial Framework: outcome of the review (A)

As a follow up to the paper submitted to the Annual Session which framed the background and context of the review, outlined the main issues to be addressed and proposed a procedure for taking the process forward, this document will summarize the results of the review, calling attention to any decisions that would require Board approval.



Report on the Management Dividend Offered by the Implementation of IPSAS-Compliant Accounts and the Use of Financial and Management Information at Senior Management and Board Levels: Report by the External Auditor and WFP Management Response (C)

The implementation of financial statements in compliance with IPSAS offers a significant opportunity for improved accountability and better management and decision-making. NAO will present an assessment of how the improved accounting and reporting of financial information under IPSAS can be used for better financial decision-making and to improve WFP's business management. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

Selection and Appointment of the WFP External Auditor (I)

A paper summarizing the progress made to date in the selection of the External Auditor will be submitted by the Evaluation Panel to the Board for information.

# EB.1/2010 (8-12 February)

Financial Framework Review: final report (A)

Taking into account the results of the financial framework review process, a paper will be presented that outlines any changes to the financial framework that require Board approval.

Selection and Appointment of the WFP External Auditor (A)

This paper presents to the Board, for approval, the recommendation of the Evaluation Panel for the appointment of the External Auditor of WFP for 2010–2016.

Vertical Review of a Major Field-Based Project: Report by the External Auditor and WFP Management Response (C)

A major country-based project will be selected for which NAO will provide an independent assessment of: how the Secretariat has planned for and succeeded in meeting project objectives; compliance with policy and procedures; and the identification of any constraints on the effectiveness and efficiency of project activities. Risks, weaknesses and good practice will be assessed, from which organization-wide lessons may be available. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ Update on the WFP Management Plan (2010–2011) (I)

The Board will have before it, for information, a report on the implementation of the Management Plan.

#### EB.A/2010 (7–11 June)

➤ Audited Annual Accounts, 2009 (A)

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2009. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

➤ Review of the Audit Committee (C)

At its First Regular Session in 2009, the Board requested that a review of experience with the Audit Committee be presented to its Annual Session in June 2010. Such review will be submitted to the Board for consideration.

➤ Annual Report of the Audit Committee (C)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2008 through 31 March



2009. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

➤ Report on the Implementation of the External Auditor's Recommendations (C)

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

Report of the Inspector General (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

Update on the WFP Management Plan (2010–2011) (I)

The Board will have before it, for information, a report on the implementation of the Management Plan.

> Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

#### EB.2/2010 (8–12 November)

> Report of the External Auditor on Management Matters (C) and WFP Management Response (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

Update on the WFP Management Plan (2010-2011) (I)

The Board will have before it, for information, a report on the implementation of the Management Plan.

# **EVALUATION REPORTS**

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

## EB.1/2009 (9–11 February)

Summary Evaluation Madagascar PRRO 10442.0

This report summarizes the findings of the evaluation of PRRO 10442.0 "Response to Recurrent Natural Disasters and Seasonal Food Insecurity", conducted between June and August 2008. Its objectives were to: i) report on activities undertaken and the extent to which their implementation was in line with the original plan; and ii) identify reasons for successes and failures and derive lessons learned. Given the innovative nature of this PRRO, the evaluation also sought to draw lessons from the atypical use of this programme category, which could be replicated in other operations.

Summary Evaluation Nicaragua EMOP 10700.0

The evaluation assesses WFP's response to the needs of people affected by Hurricane Felix in September 2007. Natural disasters occur frequently in Central America and the Caribbean, and Nicaragua has experienced a series of them. The summary report presents conclusions and recommendations and highlights good practice for the design and implementation of future emergency responses to hurricanes in Nicaragua.



#### EB.A/2009 (8–12 June)

#### > Annual Evaluation Report

Further to the adoption of the Evaluation Policy by the Board at its Second Regular Session in 2008, this fourth annual evaluation report of the Office of Evaluation (OEDE) is submitted for consideration. It presents a synthesis of findings from seven evaluations managed by OEDE and completed in 2008. It also takes note of 12 decentralized evaluations and reviews carried out by regional bureaux and country offices in 2008. The report is divided into five main sections: i) evaluation findings; ii) strengthening the WFP evaluation system; iii) WFP evaluation activities in 2008; iv) outreach; and v) outlook.

Summary Report on the Strategic Evaluation of the Effectiveness of WFP Livelihood Recovery Interventions

This strategic evaluation assesses the extent to which WFP recovery interventions achieve their stated and implicit livelihood recovery objectives; it is intended to inform both the design and implementation of future livelihood recovery programmes. The evaluation is based on a combination of desk analysis and field-based case studies of ongoing emergency operations (EMOPs) and protracted relief and recovery operations (PRROs) conducted in October and November 2008.

Summary Evaluation Burkina Faso PRRO 10541.0

In Burkina Faso, WFP, UNICEF and the World Bank have joined forces to fight malnutrition. WFP plays a leading role through the implementation of PRRO 10541.0 whose objectives are to: i) reduce levels of moderate acute undernutrition among children under 3, pregnant women and lactating mothers; and ii) enhance the Government's capacity to implement the National Plan of Action for Nutrition, in particular the aspects related to strengthening household food security and setting up a nutrition surveillance system. The evaluation assesses the extent to which these objectives have been achieved and whether there is room for improvement.

Summary Evaluation Liberia PRRO 10454.0

Liberia PRRO 10454.0 is a single-country operation designed and implemented following a series of regional PRROs that provided an overall framework of assistance for Guinea, Liberia and Sierra Leone. The first objective of the evaluation was to determine the degree to which stated project objectives were achieved and to assess the manner in which they were achieved.

The second objective was to draw lessons from the current operation to contribute to improved performance in the next phase of the Liberia PRRO, to begin in July 2009.

Summary Evaluation Mozambique CP 10446.0

The Mozambique country programme (CP) was approved by the Board in October 2006 for the period 2007–2009. The strategic focus of the CP was to strengthen national capacities to respond to the triple threat of food insecurity, HIV and AIDS, and weakening government capacities. The CP focuses on support to human capital through a component for education and children and a government capacity development component.

The evaluation provides an assessment of WFP support to: i) the education of the food-insecure school-aged population of Mozambique and ii) the Government's capacity to manage a national school feeding programme at national and sub-national levels. It also aims to inform decision-making about future food-for-education interventions in Mozambique, including a possible extension of the CP until 2010 to harmonize with the poverty reduction strategy and the United Nations Development Assistance Framework (UNDAF).

# EB.2/2009 (9-13 November)

> Summary Report of the Strategic Evaluation of WFP Contingency Planning

WFP employs several early-warning tools to enable timely and informed decisions and actions that enhance preparedness and response. This evaluation focuses on the effectiveness, accuracy and usefulness of WFP contingency plans and their activation (in countries with *and* without WFP presence); partnerships for developing and activating contingency plans; and early-warning systems. It compares standards and good practices with WFP's current policies and working methods, with a view to understanding WFP's contributions to the development of good practice. The evaluation focuses on a cross-section of contingency plans in various emergency contexts.

> Summary Report of the Joint Strategic Evaluation of the FAO/WFP Information Systems for Food Security

This evaluation is conducted jointly by FAO and WFP, at the suggestion of the FAO Programme Committee, which originated the request for the evaluation. Information on food security is essential in making the right



choices about providing assistance, especially in a changing global environment that affects the availability of food and cost of assistance. FAO and WFP have devoted considerable resources to information systems both jointly and separately and have undertaken several related evaluations. But there has been no evaluation of information systems for food security as a whole in terms of their responsiveness to users' information needs and their eventual use in decision-making. The evaluation is important to the cooperation arrangements of FAO and WFP, joint work and future strategies supporting information systems for food security.

#### Summary Evaluation Bangladesh CP 10410.0

Bangladesh is a low-income, food-deficit country with annual average food grain imports of 2 million mt since 1990–1991. After India and China, it has the highest number of hungry people in the world; an estimated 28 million people survive on less than 1,805 kcal per day and risk losing life and livelihood to recurrent natural disasters. This is compounded by an increasing disparity in income distribution and high prevalence of malnutrition among women and children. The goal of this CP is to support the Government in improving the food security of very poor households, their nutritional well-being and their livelihoods. The evaluation will take stock of achievements and provide guidance for future CPs in Bangladesh.

#### Summary Evaluation Côte d'Ivoire PRRO 10672.0

The political instability in Côte d'Ivoire resulted in the country splitting into two parts in September 2002. In early 2007, as a result of the Ouagadougou Agreement, the Zone of Confidence separating the two parts was dismantled, a peace process launched and steps taken for economic recovery in the country. In order to facilitate the recovery, WFP developed PRRO 10672.0 "Assistance to Populations Affected by the Côte d'Ivoire Protracted Crisis" which was approved for a period of 18 months (1 July 2007–31 December 2008) for a total cost of US\$41,239,517.

The evaluation assesses the extent to which the PRRO contributed to a return to stability and assisted household food security through food aid interventions protecting human and productive assets.

#### ➤ Summary Evaluation the Democratic Republic of the Congo PRRO 10608.0

The evaluation of PRRO 10608.0 "Targeted Food Aid for Victims of Armed Conflict and Other Vulnerable Groups in the Democratic Republic of the Congo" will contribute to accountability and learning, generate corporate separately lessons for WFP, inform programme design in case of subsequent operations and inform relevant OEDE strategic evaluations to be conducted later in 2008 and 2009.

#### > Summary Evaluation Malawi Country Portfolio

The evaluation provides an analysis and assessment of the portfolio over the period 2000–2008 looking at: i) how well WFP is aligned with government policies and partner strategies and whether the Programme positioned itself strategically within that context; b) how WFP made strategic choices in the past; and c) what the outcomes and impacts of the operations were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and implications for programme implementation.

#### Summary Evaluation Republic of the Congo PRRO 10312.1

This PRRO addresses the relief and recovery needs of vulnerable populations affected by the conflicts that ravaged the country in the 1990s. The evaluation examines the extent to which the PRRO has improved the food security and socio-economic recovery of the affected populations focusing on the recovery components of the PRRO: the food-for-work, food-for-education and HIV/AIDS activities.

# > Summary Evaluation Lao People's Democratic Republic Country Portfolio

The evaluation encompasses the entirety of WFP activities for the period from 2000 to 2008 and evaluates the performance and results of the portfolio as a whole. It provides evaluative insights for evidence-based decision-making as WFP makes strategic decisions about positioning itself in Laos, its strategic partnerships, and the way in which operations are designed and implemented. The evaluation of the Lao People's Democratic Republic portfolio is the second of this type.



#### EB.1/2010 (8–12 February)

#### > Summary Evaluation Afghanistan PRRO 10427.0

This operation aims to enhance food security and improve human and productive capital in food-insecure and remote areas, with emphasis on vulnerable women and children. It supports 6.6 million Afghans in food-insecure areas through food for work, food for training and food for education in partnership with the Government, non-government partners and communities. The evaluation reviews the extent to which objectives were achieved and provide recommendations for future interventions in Afghanistan.

#### Summary Evaluation Occupied Palestinian Territory PRRO 10387.1

Poverty and food insecurity resulting from protracted conflict and the closure policy in the Occupied Palestinian Territory undermine economic development, affecting 34 percent of the population and threatening another 12 percent. WFP's operation aims to meet the food needs of the most vulnerable non-refugee people through protracted and emergency relief to contribute to the poverty reduction strategy of the Palestinian National Authority by supporting the development of productive activities and skills. It focuses on i) enhancing the knowledge base, ii) strengthening partnerships and advocacy efforts on food insecurity to improve targeting and coordination and iii) ensuring effective use of resources while minimizing negative effects on production and markets. This mid-term evaluation will provide an update on the operations achievements and provide inputs to guide the design of the PRRO from 2010.

#### EB.A/2010 (7-11 June)

#### Summary Evaluation Cambodia PRRO 10305.1

Between 2004 and 2006, an average 6 percent of the rice crop in Cambodia was destroyed by drought, flooding or crop infestation. Rising inequality and landlessness and deterioration of common property resources have eroded the coping capacity of food-insecure people. Limited access for the poor to education and health services, low levels of investment in public infrastructure and weak governance structures perpetuate food insecurity and undernutrition, especially in rural areas. The objective of the PRRO is to enhance the resilience and coping capacity of vulnerable households through targeted food aid interventions using: i) school feeding and take-home rations, ii) food assistance for people living with HIV and households with orphans and other vulnerable children, iii) food assistance for households of tuberculosis patients; and iv) disaster risk reduction through community asset creation, food for training and relief assistance. The evaluation will measure the degree of success of the operation and make recommendations for future interventions.

#### Summary Evaluation Ethiopia CP 10430.0

The CP contributes to achieving the Millennium Development Goals (MDGs) of eradicating extreme poverty and hunger; achieving universal primary education; promoting gender equality and empowering women; combating HIV and AIDS, malaria and other diseases; and ensuring environmental sustainability. The evaluation will review overall coherence of the WFP intervention to achieve the CP objectives, their degree of success and inform decision-making about future programmes in Ethiopia.

#### Summary Evaluation Ethiopia PRRO 10665.0

The operation aims at reducing people's vulnerability to acute food insecurity, and at supporting capacities to manage risk, enabling food-insecure people to invest in more resilient livelihoods. Its four components support the Government's productive safety-net programme, national relief response and national child survival programme, and the strategic framework for the national response to HIV and AIDS. WFP provides food assistance only when it is the most appropriate tool, based on vulnerability and options available at the community level. The evaluation will provide evidence of whether objectives are being met and make recommendation regarding the future implementation of the operation.

#### Summary Evaluation Guatemala PRRO 10457.0

In Guatemala, 49.3 percent of children under 5 suffer from chronic malnutrition; 12 percent of infants are born underweight and 50 percent of children are chronically malnourished by the age of 3. The objectives of the WFP operation are to contribute to saving lives through supplementary and therapeutic feeding, and to fight chronic malnutrition by addressing several of the underlying causes in the target areas, including: i) limited access to food of adequate quantity and quality; ii) inadequate weaning, care and health practices; and iii) women's limited control over community resources. The evaluation will review the effectiveness and relevance of the operation to address chronic malnutrition in other countries of the region where nutrition is a strategic issue.



#### EB.2/2010 (8–12 November)

#### Summary Evaluation Chad EMOP 10559.0

This operation aims at balancing the immediate needs of the Sudanese refugees with the longer-term needs of the internally displaced persons (IDPs) and host populations through the provision of general food rations and supplementary and therapeutic feeding for the refugees, the provision of food-for-work (FFW) or food-for-asset (FFA) assistance for the IDPs and host populations and school feeding for IDP children. The evaluation will review the success of the following phase or new operation to start in January 2009.

#### Summary Evaluation Colombia PRRO 10588.0

Colombia has suffered more than four decades of violence resulting in the displacement of millions of people; estimates range between 1.8 million and 3.7 million IDPs over the past 20 years. This operation aims to: i) protect and help restore the livelihoods of the displaced and other violence-affected populations; ii) support the improvement of the nutritional status of targeted populations, especially pregnant and lactating women and children under 5; and iii) support access to education for displaced and at-risk populations. The evaluation will measure the degree of success of the operation and make recommendations for future interventions.

#### Summary Evaluation Egypt CP 10450.0

The CP aims at strengthening government capacity to reduce poverty, food insecurity and malnutrition in Egypt. This is to be achieved through WFP support to the reform of existing food-based safety net programmes in order to increase their efficiency and effectiveness. The CP concentrates on providing two kinds of support: technical assistance to strengthen institutional capacity, and small-scale demonstrations of best-practice models in food-for-education and food-for-assets activities. Areas of focus include pro-poor resource allocation and improved management practices. Institutional strengthening and knowledge transfer support a smooth phasing out of WFP food-based activities by the end of the CP in 2011. This evaluation will take stock of achievements in developing capacities of the Government and communities to implement sound food assistance programmes.

#### Summary Evaluation Pakistan CP 10269.0

The CP's objectives are to help to improve access to food in ways that enable women and girls to take advantage of development opportunities and address gender disparity in education, health and access to productive assets. The expected outcomes of the country programme include: i) retention of girls in schools; ii) increased enrolment rates for girls; iii) increased attendance by women at rural health facilities to obtain reproductive health care and immunization; and iv) increased organizational and self-development capacities of the various women's groups, achieved through creation and preservation of assets. The evaluation will measure the degree of success of the CP and make recommendations for future interventions.

#### > Summary Evaluation Sudan EMOP 10693.0

The Sudan continues to be WFP's largest humanitarian operation. The ongoing conflict in Darfur, the lingering effects of the civil war in Southern Sudan and the underlying structural problems, combined with the effects of past drought and conflict in the Central, East and Three Areas (CETA) have left much of the Sudan food-insecure and dependent on international aid. The main role of food aid is to meet the emergency needs of the IDPs and host communities in Darfur, and of returnees and other highly vulnerable people in Southern Sudan and the CETA. The evaluation assesses the degree of WFP's success in providing assistance to the most vulnerable, food-insecure populations in the Sudan and highlights good practices for interventions in conflict areas.

# OPERATIONAL MATTERS

#### EB.1/2009 (9–11 February)

Projects for Executive Board Approval (A)

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Kenya 10666.0
- Uganda 10121.3



**Budget Increases to PRROs** 

The Board will have before it, for approval, the following budget increase to PRRO exceeding the Executive Director's delegated authority:

Tajikistan 10603.0

Budget Increases to PRROs Approved by Correspondence

The Board will have before it, for information, the following PRRO budget increase approved by correspondence by the Executive Board between its Second Regular Session in 2008 and its First Regular Session in 2009:

Democratic Republic of the Congo 10608.0

Reports of the Executive Director on Operational Matters (1 July-31 December 2008) (1)

Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

#### EB.A/2009 (8-12 June)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then be posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

#### Uganda

Project Approved by Correspondence (I)

The Board will have before it, for information, the following PRRO approved by correspondence by the Executive Board between its First Regular Session and its Annual Session in 2009:

- Kenya 10666.0
- Uganda 10121.3

 $Projects \ for \ Executive \ Board \ Approval \ (A)$ 

Budget Increases to Development Activities

The Board will have before it, for approval, the following budget increase to development activity exceeding the Executive Director's delegated authority:

Madagascar

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

Kenya

 $Reports\ of\ the\ Executive\ Director\ on\ Operational\ Matters\ (1\ July-31\ December\ 2008)\ (I)$ 

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2008).

#### EB.2/2009 (9–13 November)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then be posted on the



WFP website and approved at the Second Regular Session on a "no-objection" basis; it discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CP will be submitted for consideration:

Guatemala

Country Programmes (A)

Uganda

Projects for Executive Board Approval (A)

**Development Projects** 

The Board will have before it, for approval, the following development project exceeding the Executive Director's delegated authority:

Benin

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Myanmar
- Tajikistan

**Budget Increases to PRROs** 

The Board will have before it, for approval, the following budget increase to PRRO exceeding the Executive Director's delegated authority:

Mauritania

Reports of the Executive Director on Operational Matters (1 January-30 June 2009) (1)

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

# EB.1/2010 (8-12 February)

Country Programmes (A)

Guatemala

Projects for Executive Board Approval (A)

**Development Projects** 

The Board will have before it, for approval, the following development project exceeding the Executive Director's delegated authority:

Republic of Congo

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Afghanistan
- Zimbabwe

Reports of the Executive Director on Operational Matters (1 July-31 December 2009) (I)

> Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.



#### EB.A/2010 (7-11 June)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then be posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Bangladesh
- Burkina Faso
- Chad
- Ghana
- Mauritania
- Nepal
- Pakistan
- Sierra Leone
- Zambia

Projects for Executive Board Approval (A)

**Development Projects** 

The Board will have before it, for approval, the following development project exceeding the Executive Director's delegated authority:

Central African Republic

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

- Democratic Republic of the Congo
- Occupied Palestinian Territory
- Timor-Leste

Reports of the Executive Director on Operational Matters (1 July-31 December 2009) (I)

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2009).

#### EB.2/2010 (8–12 November)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then be posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CP will be submitted for consideration:

United Republic of Tanzania

Country Programmes (A)

- Bangladesh
- Burkina Faso
- Chad
- Ghana
- Mauritania
- Nepal
- Pakistan
- Sierra Leone
- Zambia



Projects for Executive Board Approval (A)

**Development Projects** 

The Board will have before it, for approval, the following development project exceeding the Executive Director's delegated authority:

Cambodia

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Algeria
- Cambodia
- Ethiopia
- Indonesia
- Sri Lanka

Reports of the Executive Director on Operational Matters (1 January-30 June 2010) (1)

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

# ORGANIZATIONAL AND PROCEDURAL MATTERS

# EB.1/2009 (9-11 February)

▶ Biennial Programme of Work of the Executive Board (2009–2010) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2009–2010) is presented for information.

#### EB.A/2009 (8–12 June)

Collaboration on Administrative and Business Processes among FAO, IFAD and WFP (I)

This paper, submitted for information, provides indications on progress made in collaboration on administrative and business processes among the three Rome-based United Nations agencies. It gives an account of the areas of current collaboration and a list of initiatives for potential joint working arrangements.

▶ Biennial Programme of Work of the Executive Board (2009–2010) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2009–2010) is presented for information.

#### EB.2/2009 (9-13 November)

▶ Biennial Programme of Work of the Executive Board (2010–2011) (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for (2010–2011).

Extension of the WFP Strategic Plan: Amendment to General Rule VI.1 (A)

Should the Board approve the extension of WFP's Strategic Plan, amendments made necessary to General Rule VI.I by this decision will be submitted to the Board for approval.



Directions for Collaboration among the Rome-based Agencies (C)

At its Second Regular Session in 2007, the Board requested the Secretariat to consult with the Rome-based agencies on undertaking a joint document on the direction that future purpose driven operational partnerships could take at the global, regional and country levels. The document, which is submitted for consideration, sets out a four-pillar framework for collaboration and identifies five topical areas for focus in the immediate and medium term.

## EB.1/2010 (8-12 February) and EB.A/2010 (7-11 June)

➤ Biennial Programme of Work of the Executive Board (2010–2011) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2010–2011) is presented for information.

#### EB.2/2010 ((8–12 November)

▶ Biennial Programme of Work of the Executive Board (2011–2012) (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2011–2012.

# ADMINISTRATIVE AND MANAGERIAL MATTERS

#### EB.1/2009 (9–11 February)

Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2008;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

#### EB.A/2009 (8–12 June)

Report on Post-Delivery Losses for the Period 1 January–31 December 2008 (C)

The Executive Director submits to the Board, for consideration, a report on commodity losses incurred after delivery in recipient countries.

The report on post-delivery losses concerns country-specific and commodity-specific issues and describes the measures taken by WFP to keep post-delivery commodity losses to a minimum. The reporting period covered is 1 January to 31 December 2008. The report lists commodity losses by reason, commodity and country, covering losses equal to or greater than 2 percent of the total net cost of a given project. The largest losses, whether in terms of absolute or proportional net cost, insurance and freight value, receive specific mention in this report, as do significant but proportionately small losses in countries where large programmes are being implemented.

► Update on WFP Food Procurement (I)

At its First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to "Food Procurement in Developing Countries" (WFP/EB.1/2006/5-C). This report, presented for information, provides details on i) food procurement trends, ii) the impact of rising food costs, iii) WFP food procurement capacity, and iv) the most salient food procurement activities.



> Statistical Report on WFP International Professional Staff and Higher Categories (I)

The Board will have before it, for information, a document reflecting WFP staffing as at 31 December 2008. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments at Headquarters and in country offices; junior professional officers and United Nations volunteers participating in WFP activities are also included. The report also provides statistics on gender and geographical distribution of WFP international professional staff and higher categories.

Information Note on Funding of Security Management Arrangements (I)

At its Annual Session in 2005, the Board considered the document "Information Paper on the Implementation of New Security Arrangements" (WFP/EB.A/2005/12-D) and took note of the Secretariat's intention to inform the Board periodically of progress and to report to the Board on any significant changes in WFP's share of United Nations System costs or in the cost-sharing mechanism. This document is submitted for information.

**▶** WFP Security Report (I)

At its Second Regular Session in 2007, the Board requested that the WFP security report be shared with Board members. This document, which is submitted for information, presents an analysis of significant security incidents involving WFP staff, assets and partners in 2008 along with statistical data on geographical distribution and types of security incidents.

#### EB.1/2010 (8–12 February)

Reports of the Joint Inspection Unit Relevant to the Work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2009;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

#### EB.A/2010 (7-11 June)

Report on Post-Delivery Losses for the Period 1 January–31 December 2009 (C)

The Executive Director will submit to the Board, for consideration, a report on commodity losses incurred after delivery in recipient countries.

The 2000 Annual Session of the Board "encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence". The report on post-delivery losses concerns country-specific and commodity-specific issues and describes the measures taken by WFP to keep post-delivery commodity losses to a minimum. The reporting period covered is the calendar year 1 January to 31 December 2009. The report lists commodity losses by reason, commodity and country and by those losses equal to or greater than 2 percent of the total net cost. The largest losses, both in terms of absolute and proportional net cost, insurance and freight value, receive specific mention in this report; as do significant but proportionately small losses in countries where large programmes are being implemented.

➤ Update on WFP Food Procurement (I)

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to "Food Procurement in Developing Countries" (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.



> Statistical Report on WFP International Professional Staff and Higher Categories (1)

The Board will have before it, for information, a document reflecting WFP staffing as at 31 December 2009. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments at Headquarters and in country offices as at 31 December 2009. Junior professional officers (JPOs) and United Nations volunteers (UNVs) participating in WFP activities as at 31 December 2009 are also included. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

► Information Note on Funding of Security Management Arrangements (I)

At its Annual Session in 2005, the Board considered the document "Information Paper on the Implementation of New Security Management Arrangements" (WFP/EB.A/2005/12-D) and took note of the information it contained, including the Secretariat's intention to inform the Board periodically of progress and to report to the Board any significant changes in WFP's share of costs or in the cost-sharing mechanism. This document is submitted for information.

**▶** WFP Security Report (I)

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document, which is submitted for information, presents an analysis of significant security incidents involving WFP staff, assets and partners in 2009 as well as statistical data on geographical distribution and types of security incidents.

# **OTHER BUSINESS**

# EB.1/2009 (9-11 February)

Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (1)

A report on the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP, which is to take place on 23 and 26 January 2009, will be presented orally to the Board for information.

#### EB.A/2009 (8-12 June)

Report on the Joint Field Visit to Cambodia of the Executive Boards of UNDP/UNFPA, UNICEF and WFP — 4-13 March 2009 (I)

A report on the joint field visit to Cambodia of the Executive Boards of UNDP/UNFPA, UNICEF and WFP, which took place on 4-13 March 2009, will be presented orally to the Board for information.

Report on the Field Visit to Burkina Faso of the Executive Board — 23–28 March 2009 (1)

A report on the field visit to Burkina Faso of the Executive Board, which took place on 23–28 March 2009, will be presented orally to the Board for information.

# EB.1/2010 (8–12 February)

Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.



# PROVISIONAL FAO/IFAD/WFP CALENDAR OF GOVERNING AND OTHER BODIES 2009

		2009
JANUARY		
FEBRUARY	84 CCLM	2-4
	124 FC	5
	WFP	9-11
	ECOSOC 1	10-13
	IFAD/GC	16-20
MARCH	28 COFI	2-6
	125 FC	9-10
	19 COFO	16-20
	29 <sup>th</sup> APRC	26-31
APRIL	67 CCP	20-22
	21 COAG	22-25
	IFAD/EB	27-30
MAY	126 FC	11-15
	101 PC	11-15
JUNE	WFP	8-12
	136 CL	15-19
	32 CODEX	29/06 – 4/07 (Rome)
JULY	85 CCLM	13-15
	127 FC	27-31
	102 PC	27-31
	ECOSOC 2	6-31
AUGUST		
SEPTEMBER	IFAD/EB	7-11
	UNGA	15
	86 CCLM	23-25
	137 CL	28/09 - 2/10
OCTOBER	WFD	16 (Friday)
OCTOBER	XIII WFC	18-25
NOVEMBER	WFP	9-13
	36 C	14- 21
	138 CL	23
DECEMBER	IFAD/EB	14-18
<b>1</b>		

 Easter:
 12 April 2009

 Ramadan begins:
 22 August 2009

 Eid Al-Fitr:
 21 Sept 2009

 Eid Al-Adha:
 28 Nov 2009

APRC	Regional Conference for Asia and the Pacific (dates in 2009 to be decided)	ERC	Regional Conference for Europe
ARC	Regional Conference for Africa	FC	Finance Committee
C	Conference	IFAD/EB	IFAD Executive Board
CCLM	Committee on Constitutional and Legal Matters	IFAD/GC	IFAD Governing Council
CCP	Committee on Commodity Problems	LARC	Regional Conference for Latin America and
CFS	Committee on World Food Security (dates in		the Caribbean
	second half of 2009 to be decided)		
CL	Council	NERC	Regional Conference for the Near East
COAG	Committee on Agriculture	PC	Programme Committee
COFI	Committee on Fisheries	UNGA	United Nations General Assembly (Opening)
COFO	Committee on Forestry	WFD	World Food Day
ECOSOC	Economic and Social Council (1: Organizational	WFP	World Food Programme Executive Board
	session opens; 2: Substantive session opens)		
		WFC	World Forestry Congress
		CODEX	Codex Alimentarius Commission

