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Programme  
Alimentaire  
Mondial

World  
Food  
Programme

Programa  
Mundial  
de Alimentos

**Executive Board  
Second Regular Session**

**Rome, 8–11 November 2010**

## **ORGANIZATIONAL AND PROCEDURAL MATTERS**

**Agenda item 11**

*For approval*



Distribution: GENERAL

**WFP/EB.2/2010/11**

11 October 2010

ORIGINAL: ENGLISH

## **BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2011–2012)**

This document is printed in a limited number of copies. Executive Board documents are available on WFP's Website (<http://www.wfp.org/eb>).

## NOTE TO THE EXECUTIVE BOARD

**This document is submitted to the Executive Board for approval**

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

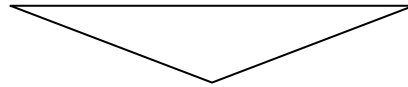
Secretary to the Executive Board: Ms E. Joergensen tel.: 066513-2603

Chief, Translation and Documentation Unit: Ms M.-F. Perez tel.: 066513-2638

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact Ms I. Carpitella, Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).

1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for approval.
2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

## DRAFT DECISION\*



The Board approves the “Biennial Programme of Work of the Executive Board (2011–2012)” (WFP/EB.2/2010/11) as proposed by the Bureau and the Secretariat.

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\* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.

## SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2011–2012)

EB.1/2011 (14–18 February)	EB.A/2011 (6–10 June)	EB.2/2011 (7–11 November)
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## ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2011–2012)

(classified by subject and session)

### POLICY ISSUES

#### EB.1/2011 (14–18 February)

- *Annual Report for 2010 to ECOSOC and FAO Council (A)*

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (2004/EB.A/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

#### EB.A/2011 (6–10 June)

- *Annual Performance Report for 2010 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2010 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

- *Cash Transfers and Vouchers Policy Update (A)*

This paper will update the 2008 Vouchers and Cash Transfers Policy, taking into account WFP's experience with implementation of voucher and cash transfer initiatives since 2008, and identifying major issues, opportunities and lessons arising during implementation. It is submitted to the Board for approval.

- *Nutrition Policy (A)*

At its informal consultation on 1 July 2010, the Board requested the Secretariat to submit a comprehensive nutrition policy, noting that several policy papers existed, but dated back to 2004, except for the Nutrition Improvement Approach which was being discussed. The new policy, submitted to the Board for approval, will give a comprehensive view of WFP's nutrition policy. It will cover the spectrum of emergency, relief, recovery and development activities, and include curative and preventive interventions, with a focus on vulnerable groups. This policy will replace all previous documents.

- *Update on WFP's Response to HIV and AIDS (I)*

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV and AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is submitted to the Board for information.

- *Hunger and Climate Change Information Note (I)*

Following an informal consultation and a seminar with experts in 2009, and in recognition of the links between climate change, hunger and malnutrition, Board members requested the Secretariat to provide further information regarding how WFP contributes to global efforts to address the impact of climate change on hunger and undernutrition. This document, which is submitted for information provides an overview of WFP's approach to climate change, illustrating some of the ongoing initiatives that, in line with the Strategic Plan (2008–2013), WFP undertakes to support the countries and people that are most affected



➤ *Information Note on the Implementation of the School Feeding Policy (I)*

The Secretariat will submit to the Board, for information, a progress report on the implementation of the school feeding policy

## **EB.2/2011 (7–11 November)**

➤ *Update of Consolidated Framework of WFP Policies (I)*

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The “Consolidated Framework of WFP Policies” was first submitted to the Board at its Annual Session in 2002. This updated version, which is submitted for information, includes the policies considered by the Board in 2010–2011.

## **EB.1/2012 (13–17 February)**

➤ *Annual Report for 2011 to ECOSOC and FAO Council (A)*

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (EB.A/2004/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report. This report is presented to the Board for approval.

## **EB.A/2012 (4–8 June)**

➤ *Annual Performance Report for 2011 (A)*

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed" based on the Biennial Management Plan previously approved.

The Annual Performance Report for 2011 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

➤ *Safety Nets Policy Update (A)*

This paper, which is submitted for approval, will provide an update on the implementation of the 2004 policy paper "WFP and Food-based Safety Nets: Concepts, Experiences and Future Programming Opportunities" taking into account WFP's new Strategic Plan 2008–2013 and the associated expanded toolbox, which project WFP not only as a front-line innovator in the humanitarian domain, but also as a stronger partner for national governments seeking to address underlying drivers of risk and vulnerability.

➤ *Mid-Term Review of the Strategic Plan (2008–2013) (C)*

At its Annual Session in 2009, in compliance with resolution 63/232 of the General Assembly changing the comprehensive policy review of operational activities from a triennial to a quadrennial cycle, the Board agreed to extend the present WFP Strategic Plan by two years, until the end of 2013 and requested the Secretariat to prepare a mid-term review of the Strategic Plan for presentation at its Annual Session in 2012. This mid-term review, which is submitted to the Board for consideration, will report progress on the strategic objectives, include a risk assessment and draw attention to the changes in the context since 2008 when the Strategic Plan was adopted and the need to take these into account in the next Strategic Plan for the period 2014–2017.

➤ *Programme Category Review: Implementation of Guidance (C)*

The Programme Category Review paper, presented for consideration by the Executive Board, will review the regulations, rules and policies that guide WFP's use of programme categories, and outline enhancements discussed in the context of the Financial Framework Review.

➤ *Update on WFP's Response to HIV and AIDS (I)*

At its First Regular Session in 2003, the Board asked to be informed annually about the status of WFP HIV and AIDS activities and relations with the Joint United Nations Programme on HIV/AIDS (UNAIDS). The update is submitted to the Board for information.

## **EB.2/2012 (5–9 November)**

➤ *Update of Consolidated Framework of WFP Policies (I)*

At its Annual Session in 2000, the Executive Board approved the recommendations contained in the Report on the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. The "Consolidated Framework of WFP Policies" was first submitted to the Board at its Annual Session in 2002. This updated version, which is submitted for information, includes the policies considered by the Board in 2011–2012.

# **RESOURCE, FINANCIAL AND BUDGETARY MATTERS**

## **EB.1/2011 (14–18 February)**

➤ *Report of the External Auditor on Management Matters (C) and WFP Management Response (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ *Report of the External Auditor on WFP Operations in Somalia (C) and WFP Management Response (C)*

The External Auditor will report on his work on Somalia concerning alleged food diversion, the awarding of contracts and conflict of interest. The audit should last six weeks, including four weeks in Nairobi, and is scheduled to finish by mid-November. The final report will be submitted to the Board for consideration at its First Regular Session.

➤ *Fourth Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

## **EB.A/2011 (6–10 June)**

➤ *Audited Annual Accounts, 2010 (A)*

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2010. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

➤ *Efficiency Initiatives in WFP (C)*

Further to a Board's request at its Annual Session in 2010, the Secretariat will submit to the Board a document presenting efficiency initiatives undertaken by WFP.

➤ *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2010 through 31 March 2011. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

➤ *Report on the Implementation of the External Auditor Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

➤ *Report of the Inspector General (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

➤ *Fifth Update on the WFP Management Plan (2010–2011) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

➤ *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)*

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

## **EB.2/2011 (7–11 November)**

➤ *WFP Biennial Management Plan (2012–2013) (A)*

As per Financial Regulation 9.2, a Management Plan is to be submitted to the Board each financial biennium, at the last regular session in the second year of each biennium period; the first Management Plan was presented to the Board at the Third Regular Session in 2003. The “WFP Biennial Management Plan (2012–2013)” includes the evaluation budget and work plan for 2012–2013. The document is submitted to the Board for approval.

➤ *Report of the External Auditor on Management Matters (C) and WFP Management Response (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

## **EB.1/2012 (13–17 February)**

➤ *Report of the External Auditor on Management Matters (C) and WFP Management Response (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ *Update on the WFP Biennial Management Plan (2012–2013)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

## **EB.A/2012 (4–8 June)**

➤ *Audited Annual Accounts, 2011 (A)*

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2011. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

➤ *Annual Report of the Audit Committee (C)*

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➤ *Report on the Implementation of the External Auditor's Recommendations (C)*

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

➤ *Report of the Inspector General (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities for consideration and forwarding to the United Nations Office of Internal Oversight Services (OIOS), as established by Board decision 1996/EB.3/3.

➤ *Update on the WFP Management Plan (2012–2013) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

➤ *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(g)) (I)*

In accordance with General Rules XII.4 and XIII.4(g), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

## **EB.2/2012 (5–9 November)**

➤ *Report of the External Auditor on Management Matters (C) and WFP Management Response (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented; both documents are submitted for consideration.

➤ *Update on the WFP Biennial Management Plan (2012–2013) (I)*

The Board will have before it, for information, a report on the implementation of the Management Plan.

## **EVALUATION REPORTS**

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

## **EB.1/2011 (14–18 February)**

➤ *Summary Evaluation Report Mali Country Portfolio and Management Response*

The evaluation will provide an analysis and assessment of the portfolio from 2003 to 2009. It will look at three questions; a) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; b) how WFP made strategic choices in the past; and c) what were the operation's performances and results. The evaluation findings and recommendations will assist the country office to define its future strategies and take appropriate operational decisions.

➤ *Summary Impact Evaluation of School Feeding in Cambodia and Management Response*

In Cambodia WFP has been supporting directly school-aged children for the past ten years using school meals and take-home rations, recently reaching 527,000 children. This is one of a series of impact evaluations of school feeding in five African and Asian countries, conducted by the Office of Evaluation (OE) between 2009 and 2011. The evaluation will report on outcomes and impacts of several school feeding operations over the period, explain factors that have enabled or hindered impact and recommend ways to increase impact in the future.

➤ *Summary Impact Evaluation of School Feeding in The Gambia and Management Response*

WFP's assistance to The Gambia covers 40 percent of enrolled primary schoolchildren. For the period 2001 to 2010 there were three projects with objectives of increased access to education and human capital development in assisted schools and reduced worm infestation rate in school-age children. This evaluation serves accountability

and learning purposes. The evaluation will: i) evaluate the outcomes and impact achieved so far in relation to stated educational, gender and nutritional objectives; ii) evaluate outcomes and impact achieved in relation to WFP's new social safety-net policy objectives and assess the extent to which the programme has met, or has the potential to meet these; and iii) identify changes needed to enable fulfilment of potential to contribute optimally to the objectives.

- *Multi-Donor Evaluation of Support to Conflict Prevention and Peacebuilding Activity in Southern Sudan since 2005 (I)*

Under the lead of the Policy and Operations Evaluation Department (IOB) of the Netherlands Ministry of Foreign Affairs with Denmark, a multi-donor evaluation of support to conflict prevention and peacebuilding activities in Southern Sudan was undertaken in 2009–2010. The evaluation covers the impact of collective international assistance to Southern Sudan including that of WFP. It uses the framework developed by the Organisation for Economic Co-operation and Development/Development Assistance Committee (OECD/DAC) for evaluating conflict prevention and peacebuilding initiatives. WFP's Office of Evaluation was part of the evaluation management group. The report is presented to the Board for information.

## **EB.A/2011 (6–10 June)**

- *Annual Evaluation Report, 2010 and Management Response*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous years to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations to function better. It also provides an account of the initiatives implemented to improve the evaluation function of WFP.

- *Strategic Evaluation Social Protection and Safety Nets and Management Response*

This is the first of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the WFP Strategic Plan (2008–2013). The evaluation focuses on how WFP's assistance would change if designed specifically to support food-based social safety nets. The evaluation analyses factors that help make WFP's interventions an integral and supportive part of sustainable food-based safety net systems and WFP's role in helping to reinforce a country's own systems. Findings and recommendations are synthesized from a number of case studies of WFP's current and past experience. The results will help country offices in making programme choices to support national social protection and safety net systems where appropriate.

- *Mid-Term Evaluation of Agriculture and Market Support in Uganda and Management Response*

Agriculture and market support is the second component of the Uganda 2009–2014 Country Programme supporting Government-led initiatives to address hunger. It aims at developing physical and market infrastructure and at enhancing productivity of smallholder farmers to ensure that farmers and traders are in a position to sell to WFP more than US\$100 million annually in locally produced food. The project is closely tied to the corporate Purchase for Progress project. The evaluation takes stock of mid-term achievements and provides recommendations for the implementation the project.

- *Summary Impact Evaluation of School Feeding in Côte d'Ivoire and Management Response*

In Côte d'Ivoire WFP has been supporting the Government's school feeding programme for many years across the country and throughout the conflict using school meals and take-home rations. This is one of a series of impact evaluations of school feeding in five African and Asian countries, conducted by OE between 2009 and 2011. The evaluation will report on outcomes and impacts of several school feeding operations since 1999, explain factors that have enabled or hindered impact and recommend ways to increase impact in the future.

## **EB.2/2011 (8–12 November)**

- *Strategic Evaluation of Partnerships and Management Response*

This is the second of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the WFP Strategic Plan (2008–2013). The evaluation focuses on how WFP's role and its partnerships would be affected by this change and by the Global Partnership. The evaluation analyses WFP's past and current partnership experiences at country, regional and global levels to build a better understanding of WFP's partnerships and with whom and how WFP can partner to maximize the overall effectiveness and efficiency of food assistance efforts. Findings and recommendations will be synthesized from a number of case studies. The results will help WFP make better choices about partnerships at all levels.

- *Strategic Evaluation of WFP's Role in Ending the Inheritance of Hunger and Management Response*

This is the third of four strategic evaluations that focus on how WFP exercises choices to adjust to the shift from food aid to food assistance outlined in the WFP Strategic Plan (2008–2013). This evaluation focuses on increasing understanding of how programme activities or operations are effectively designed to address the needs of specific target groups. It will identify conditions under which programmes targeted towards one group or another are most effective and efficient and discuss the trade-offs between working with different target groups to achieve WFP's

goal of contributing to long-term solutions to hunger. The evaluation will carry out case studies from a number of countries and develop lessons that can help improve WFP's choice of target groups.

➤ *Strategic Evaluation of WFP Adapting to Changing Needs and Management Response*

This is the fourth of four strategic evaluations that focus on choosing the right responses to hunger needs. The evaluation focuses on WFP's experience in shifting from emergency to recovery and development, or back to emergency, to learn about how country offices have redefined their roles and adjusted their objectives. The evaluation will carry out case studies from a number of countries and then develop lessons that can help improve WFP's choice of target groups.

➤ *Strategic Evaluation Purchase for Progress and Management Response*

Purchase for Progress (P4P) is a pilot five-year programme designed to contribute to transform food and nutrition assistance into a productive investment in local communities. WFP is testing alternative procurement in 21 countries and examining its impact on market development, access to markets and the welfare of smallholder farmers. The mid-term evaluation will carry out case studies from a number of countries and synthesize the results to review achievements and performance and contribute to corporate learning on transforming the way WFP buys in developing countries.

➤ *Summary Evaluation Report Haiti Country Portfolio and Management Response*

The country portfolio evaluation (CPE) will look at seven years of WFP support to vulnerable groups in Haiti, including the special operation, PRRO, EMOP and DEV/CP and the more recent response to the 2010 earthquake. It serves the dual objectives of accountability and learning, and will enable the country office to make informed decisions for its position in the country. The CPE addresses three issues: Strategic Alignment of the WFP Portfolio; Effectiveness and Impact of Strategic Decisions; and Performance and Results of the WFP portfolio.

➤ *Summary Evaluation Report Kenya Country Portfolio and Management Response*

The evaluation will provide an analysis and assessment of the portfolio over the period 2006–2010 looking at: i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts of the operations were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and programme implementation.

➤ *Summary Joint UNHCR–WFP Impact Evaluation of General Food Distributions in Refugee Camps in (Country to be determined)*

The evaluation will look at the immediate and longer-term effects of general food aid in refugee camps and draw lessons on how short-term actions can enhance or hinder the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and the Office of the United Nations High Commissioner for Refugees (UNHCR) may want to adjust their programming.

## **EB.1/2012 (13–17 February)**

➤ *Evaluation of WFP School Feeding Policy and Management Response*

This evaluation was requested by the Board at its Second Regular Session in 2009. The WFP School Feeding Policy, approved in 2009, implied a significant shift in the way WFP approaches school feeding in order to make it more effective and sustainable. The evaluation will focus on i) the quality of the policy; ii) the extent to which WFP is already implementing the new policy and action taken to ensure that the shifts outlined in the policy are translated into changes in operations/programmes at country level; iii) results which are already visible; and iv) lessons to be drawn from experience so far. It will draw upon the evidence generated from the impact evaluations of school feeding operations in five African and Asian countries and will use synthesized evidence from case studies conducted in selected Latin American countries.

➤ *Summary Evaluation of Impact of School Feeding in Bangladesh and Management Response*

This is one of a series of impact evaluations of school feeding in five African and Asian countries, conducted by OE between 2009 and 2011. In each country, school feeding has been large (usually more than 300,000 beneficiaries per year) and implemented over a long period, sometimes decades. Using a mixed-method approach, including primary data collection through surveys and participatory methods, the evaluation will report on outcomes and impacts of several school feeding operations over several years and explain factors that have impact. It will also analyse differences in results according to such variables as type of feeding (meals, biscuits, take-home rations) and types of operation and recommend ways to increase impact in the future.

➤ *Summary Evaluation Report Rwanda Country Portfolio Evaluation: Rwanda and Management Response*

The evaluation provides an analysis and assessment of the portfolio from 2006 to 2010 looking at: i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were.

The evaluation findings and recommendations will inform the country office's choices about strategies planning and implications for programme implementation.

## **EB.A/2012 (4–8 June)**

➤ *Annual Evaluation Report, 2011 and Management Response*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous years to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations to function better. It also provides an account of the initiatives implemented to improve the evaluation function of WFP.

➤ *Summary Evaluation Report Yemen Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over a five-year period looking at i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were. The evaluation findings and recommendations will inform the country office's choices about strategies, and planning and implications for programme implementation.

➤ *Summary Evaluation Report Lesotho Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over a five-year period looking at i) how well WFP is aligned with government policies and partner strategies and whether WFP positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were. The evaluation findings and recommendations will inform the country office's choices about strategies planning and implications for programme implementation.

➤ *Summary Joint UNHCR–WFP Impact Evaluation of General Food Distributions in Refugee Camps in (country to be determined)*

The evaluation will look at the effects of general food aid in refugee camps and draw lessons on how short-term actions affect the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and UNHCR may want to adjust their programming.

➤ *Summary Evaluation Report Zimbabwe Country Portfolio and Management Response*

The evaluation provides an analysis and assessment of the portfolio over the period 2003–2009 looking at i) how well WFP is aligned with government policies and partner strategies and whether the Programme positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the outcomes and impacts were. The evaluation findings and recommendations will inform the country office's choices about future strategic directions, strategic planning and implications for programme implementation.

## **OPERATIONAL MATTERS**

### **EB.1/2011 (14–18 February)**

*Draft Country Programmes (C)*

- Cambodia
- Timor-Leste
- United Republic of Tanzania

*Country Programmes (A)*

- Burkina Faso
- Zambia

*Projects for Executive Board Approval (A)*

## Development projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Republic of Congo
- Lesotho

## Budget increases to development activities

The Board will have before it, for approval, the following budget increase to development activity exceeding the Executive Director's delegated authority:

- Côte d'Ivoire (school feeding)

## Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Niger

## Budget increases to PRROs

The Board will have before it, for approval, the following budget increases to PRROs exceeding the Executive Director's delegated authority:

- Haiti

*Reports of the Executive Director on Operational Matters (1 July–31 December 2010) (I)*

- Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

**EB.A/2011 (6–10 June)***Draft Country Programmes (C)*

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Bangladesh
- Chad
- Egypt
- Ethiopia
- Ghana
- Guinea
- Honduras
- Indonesia
- Lao People's Democratic Republic of
- Malawi
- Mauritania
- Senegal
- Swaziland

*Country Programmes (A)*

- Cambodia
- Timor-Leste



- United Republic of Tanzania

*Projects for Executive Board Approval (A)*

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Kyrgyzstan (school feeding)

Budget Increases to Development Activities

The Board will have before it, for approval, the following budget increase to development activity exceeding the Executive Director's delegated authority:

- Liberia
- Madagascar

Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Kenya (refugees)

*Reports of the Executive Director on Operational Matters (1 July–31 December 2010) (I)*

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2010).

## **EB.2/2011 (7–11 November)**

*Progress Report on Country Programme Uganda 108070 (2009–2014)(I)*

At its second Regular Session in 2009, the Board asked for a progress report on the country programme to be presented at its Second Regular Session in 2011. Such report will be submitted for information.

*Draft Country Programmes (C)*

- *Mozambique*

*Country Programmes (A)*

- Bangladesh
- Chad
- Egypt
- Ethiopia
- Ghana
- Guinea
- Honduras
- Indonesia
- Lao People's Democratic Republic of
- Malawi
- Mauritania
- Senegal
- Swaziland

*Projects for Executive Board Approval (A)*

## Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Central African Republic (TBC)
- Yemen (school feeding)

## Protracted Relief and Recovery Operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Colombia
- Ethiopia
- Ethiopia (refugees)
- The Sudan
- United Republic of Tanzania

*Reports of the Executive Director on Operational Matters (1 January–30 June 2011) (I)*

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

**EB.1/2012 (13-17 February)***Country Programmes (A)*

- Mozambique

*Projects for Executive Board Approval (A)*

## Development projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- The Gambia (TBC)

## Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Kenya

*Reports of the Executive Director on Operational Matters (1 July–31 December 2011) (I)*

- Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO

The Board will have before it, for information, a document summarizing EMOPs approved by the Executive Director, or the Executive Director and the Director-General of FAO, under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

**EB.A/2012 (4–8 June)***Draft Country Programmes (C)*

In October 2002, the Board approved the harmonized procedure for Country Programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Madagascar
- Mali
- Sierra Leone

- Sri Lanka

*Reports of the Executive Director on Operational Matters (1 July–31 December 2011) (I)*

The Board may have before it, for information; i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have before it a report on the utilization of the Immediate Response Account (1 January–31 December 2011).

## **EB.2/2012 (5–9 November)**

*Country Programmes (A)*

- Madagascar
- Mali
- Sierra Leone
- Sri Lanka

*Projects for Executive Board Approval (A)*

Development Projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Rwanda

Budget increases to development activities

The Board will have before it, for approval, the following budget increase to development activity exceeding the Executive Director's delegated authority:

- Cameroon

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Sierra Leone

*Reports of the Executive Director on Operational Matters (1 January–30 June 2012) (I)*

The Board may have before it, for information, i) summaries of development projects and PRROs and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

## **ORGANIZATIONAL AND PROCEDURAL MATTERS**

### **EB.1/2011 (14–18 February)**

- *Review of the Distribution of Seats at the Executive Board (A)*

The current distribution of seats at the WFP Executive Board was adopted in 1999 by the United Nations General Assembly in resolution 53/223 of 23 April 1999 and by the FAO Conference in resolution 6/99 of 13 November 1999. That distribution of seats took effect from 1 January 2000 and shall expire on 31 December 2011. The United Nations General Assembly and the FAO Conference requested that it be reviewed before the end of one full rotation scheme, with the results entering into force on 1 January 2012. The Board will have before it, for approval, a proposal of distribution resulting from a consensus between the WFP Executive Board Bureau and the ECOSOC Bureau. Following Board approval, the distribution will be submitted for adoption both by the United Nations General Assembly (through ECOSOC) and the FAO Conference (through the FAO Council).

- *Biennial Programme of Work of the Executive Board (2011–2012) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2011–2012) is presented for information.

**EB.A/2011 (6–10 June)**

- *Biennial Programme of Work of the Executive Board (2011–2012) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2011–2012) is presented for information.

**EB.2/2011 (7–11 November)**

- *Biennial Programme of Work of the Executive Board (2012–2013) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2012–2013.

**EB.1/2012 (13–17 February)**

- *Biennial Programme of Work of the Executive Board (2012–2013) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2012–2013) is presented for information.

**EB.A/2012 (4–8 June)**

- *Biennial Programme of Work of the Executive Board (2012–2013) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work, (2012–2013) is presented for information.

**EB.2/2012 (5–9 November)**

- *Biennial Programme of Work of the Executive Board (2013–2014) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2013–2014.

**ADMINISTRATIVE AND MANAGERIAL MATTERS****EB.1/2011 (14–18 February)**

- *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2010;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

## **EB.A/2011 (6–10 June)**

### ➤ *Report on Post-Delivery Losses for the Period 1 January–31 December 2010 (C)*

The Executive Director will submit to the Board, for consideration, a report on food losses incurred after delivery in recipient countries. The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2010. It makes specific mention of largest losses both in terms of absolute and proportional net cost, insurance and freight value.

### ➤ *Update on WFP Food Procurement (I)*

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

### ➤ *Statistical Report on WFP International Professional Staff and Higher Categories (I)*

The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2010. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments, along with junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

### ➤ *Information Note on Funding of Security Management Arrangements (I)*

At its Annual Session in 2005, the Board took note of the Secretariat’s intention to inform the Board periodically of progress made on implementation of security arrangements and to report on any significant changes in the cost-sharing mechanism. This document is submitted for information.

### ➤ *WFP Security Report (I)*

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document, which is submitted for information, presents an analysis of significant security incidents involving WFP staff, assets and partners in 2010 as well as statistical data on geographical distribution and types of security incidents.

## **EB.1/2012 (13–17 February)**

### ➤ *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2011;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP’s implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

## **EB.A/2012 (4–8 June)**

### ➤ *Report on Post-Delivery Losses for the Period 1 January–31 December 2011 (C)*

The Executive Director will submit to the Board, for consideration, a report on food losses incurred after delivery in recipient countries.

The 2000 Annual Session of the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2011. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost, insurance and freight value.

➤ *Update on WFP Food Procurement (I)*

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

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## OTHER BUSINESS

### **EB.1/2011 (14–18 February)**

➤ *Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.

### **EB.1/2012 (13–17 February)**

➤ *Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP is submitted to the Board for information.

## PROVISIONAL FAO/IFAD/WFP CALENDAR OF GOVERNING AND OTHER BODIES 2011-2012

	2011		2012	
<b>JANUARY</b>	<b>29 COFI</b>	<b>31/01-04/02</b>	<b>27 ARC</b>	<b>30/01-3/02</b>
<b>FEBRUARY</b>	ECOSOC 1	2	WFP	13-17
	<b>105 PC</b>	8-9	IFAD/GC	20-24
	WFP	14-18	<b>31 NERC</b>	<b>26/02-01/03</b>
	IFAD/GC	19-20		
	IFAD/IX	<b>21</b>		
<b>MARCH</b>	<b>92 CCLM</b>	<b>7-9</b>	<b>31 APRC</b>	<b>12-16</b>
	<b>136 FC</b>	<b>21-25</b>	<b>94 CCLM</b>	<b>19-21</b>
	<b>106 PC</b>	<b>21-25</b>	<b>32 LARC</b>	<b>26-30</b>
<b>APRIL</b>	<b>141 CL</b>	<b>11-15</b>	IFAD/EB	9-13
			<b>28 ERC</b>	<b>16-20</b>
<b>MAY</b>	IFAD/EB	4-5	<b>138 FC</b>	<b>7-11</b>
			<b>108 PC</b>	<b>7-11</b>
			<b>69 CCP</b>	<b>21-23</b>
			<b>23 COAG</b>	<b>23-26</b>
<b>JUNE</b>	WFP	6-10	WFP	4-8
	<b>37 C</b>	<b>25/06-02/07</b>	<b>144 CL</b>	<b>11-15</b>
			<b>21 COFO</b>	<b>25-29</b>
<b>JULY</b>	<b>142 CL</b>	<b>4-5</b>	<b>35 CODEX</b>	<b>2-7 (Rome)</b>
	<b>34 CODEX</b>	<b>4-8 (Geneva)</b>	<b>30 COFI</b>	<b>9-13</b>
<b>AUGUST</b>				
<b>SEPTEMBER</b>	UNGA	13	<b>95 CCLM</b>	<b>10-12</b>
	IFAD/EB	21-22	<b>UNGA</b>	<b>18</b>
	<b>93 CCLM</b>	<b>21-23</b>	IFAD EB	24-28
<b>OCTOBER</b>	<b>134 FC</b>	<b>10-14</b>	<b>139 FC</b>	<b>8-12</b>
	<b>107 PC</b>	<b>10-14</b>	<b>109 PC</b>	<b>8-12</b>
	WFD	17	<b>WFD</b>	<b>16</b>
	<b>37 CFS</b>	<b>18-22</b>	<b>38 CFS</b>	<b>15-20</b>
<b>NOVEMBER</b>	WFP	7-11	WFP	5-9
	<b>143 CL</b>	<b>21-25</b>	<b>148 CL</b>	<b>26-30</b>
<b>DECEMBER</b>	IFAD/EB	14 - 15	IFAD EB	3-7

Easter: 24 April 2011  
 Ramadan: 1-30 August 2011  
 Eid Al-Fitr: 30 August 2011  
 Eid Al-Adha: 6 November 2011

Easter : 8 April 2012  
 Ramadan : 20 July – 18 Aug.  
 Eid Al-Fitr: 19 August 2012  
 Eid Al-Adha: 26 October 2012

APRC Regional Conference for Asia and the Pacific  
 ARC Regional Conference for Africa  
 C FAO Conference  
 CCLM Committee on Constitutional and Legal Matters  
 CCP Committee on Commodity Problems  
 CFS Committee on World Food Security  
 CL FAO Council  
 COAG Committee on Agriculture  
 COFI Committee on Fisheries  
 COFO Committee on Forestry  
 ECOSOC Economic and Social Council

ERC: Regional Conference for Europe  
 FC Finance Committee  
 IFAD/EB : IFAD Executive Board  
 IFAD/GC: IFAD Governing Council  
 LARC: Regional Conference for Latin America and the Caribbean  
 NERC : Regional Conference for the Near East  
 PC : Programme Committee  
 UNGA: United Nations General Assembly (Opening)  
 WFD: World Food Day  
 WFP : World Food Programme Executive Board