

**Executive Board Annual Session** 

Rome, 3-6 June 2013

# ORGANIZATIONAL AND PROCEDURAL MATTERS

Agenda Item 10

For information\*



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28 May 2013 ORIGINAL: ENGLISH

# BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2013–2014)

This document is printed in a limited number of copies. Executive Board documents are available on WFP's Website (http://executiveboard.wfp.org).

<sup>\*</sup> In accordance with the Executive Board's decisions on governance, approved at the Annual and Third Regular Sessions, 2000, items for information should not be discussed unless a Board member specifically requests it, well in advance of the meeting, and the Chair accepts the request on the grounds that it is a proper use of the Board's time.

# NOTE TO THE EXECUTIVE BOARD

# This document is submitted to the Executive Board for information.

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Secretary to the Executive Board, Ms E. Joergensen tel.: 066513-2603

PGB\*:

Chief, PGBT\*\*: Ms M.-F. Perez tel.: 066513-2638

Should you have any questions regarding availability of documentation for the Executive Board, please contact the Conference Servicing Unit (tel.: 066513-2645/2558).



<sup>\*</sup> Executive Board Secretariat Division

<sup>\*\*</sup> Translation and Documentation Branch

1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for information.

2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.



The Board takes note of "Biennial Programme of Work of the Executive Board (2013–2014)" (WFP/EB.A/2013/10/Rev.1) as proposed by the Bureau and the Secretariat.

<sup>\*</sup> This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.



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# SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2013–2014)

| EB.1/2013 (18–19 February)   | EB.A/2013 (3–6 June)  | EB.2/2013 (4–8 November)   |
|--|---|--|
| INTRODUCTION   | INTRODUCTION  | INTRODUCTION   |
| <ul> <li>Adoption of the Agenda (A)</li> <li>Election of the Bureau and Appointment of the<br/>Rapporteur</li> </ul>   | <ul> <li>Adoption of the Agenda (A)</li> <li>Appointment of the Rapporteur</li> </ul>   | <ul> <li>Adoption of the Agenda (A)</li> <li>Appointment of the Rapporteur</li> </ul>  |
| Current and Future Strategic Issues  | > Opening Remarks by the Executive Director   | > Opening Remarks by the Executive Director  |
| POLICY ISSUES  | POLICY ISSUES   | POLICY ISSUES  |
| ➤ Annual Report for 2012 to ECOSOC and FAO Council (A)   | <ul> <li>Annual Performance Report for 2012 (A)</li> <li>WFP Strategic Plan (2014–2017) (A)</li> <li>WFP Private-Sector Partnerships and Fundraising Strategy (2013–2017) (A)</li> <li>Update on WFP's Role in the Humanitarian Assistance System (I)</li> <li>Update on WFP's Response to HIV and AIDS (I)</li> <li>Update on the Nutrition Policy (I)</li> <li>Update on the Implementation of the WFP Gender Mainstreaming Accountability</li> </ul>   | <ul> <li>WFP Policy on Transition (A)</li> <li>WFP's Strategic Plan 2014–2017:<br/>Performance Management System (A)</li> <li>Comprehensive Strategy on<br/>Human Resources (C)</li> <li>Update on the School Feeding Policy (I)</li> <li>Update on the Collaboration of the<br/>Rome-Based Agencies (I)</li> <li>Compendium of Policies relating to the<br/>Strategic Plan (I)</li> </ul> |
| RESOURCE, FINANCIAL AND<br>BUDGETARY MATTERS   | Framework (I)  RESOURCE, FINANCIAL AND BUDGETARY MATTERS  | RESOURCE, FINANCIAL AND<br>BUDGETARY MATTERS   |
| ➤ Appointment of the Inspector General and Director of the Oversight Office (A)  | <ul> <li>Audited Annual Accounts, 2012 (A)</li> <li>Appointment of Two Executive Board Members to the Selection Panel for the Appointment/Renewal of Two Audit Committee Members (A)</li> <li>Review of Financial Regulation 9.2 – Timing of the Management Plan (A)</li> <li>Annual Report of the Audit Committee (C)</li> <li>Annual Report of the WFP Inspector General (C) and Note by the Executive Director (C)</li> <li>Report of the External Auditor on Working with Cooperating Partners and Management Response (C)</li> <li>Report of the External Auditor on the Use of Cash and Vouchers and Management Response (C)</li> <li>Report on the Implementation of the External Auditor Recommendations (C)</li> <li>Financial Rules Update (I)</li> <li>Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (h)) (I)</li> <li>Report on the Utilization of WFP's Advance Financing Mechanisms (1 January-31 December 2012) (I)</li> </ul> | <ul> <li>▶ WFP Management Plan (2014–2016) (A)</li> <li>▶ Work Plan of the External Auditor (I)</li> </ul>   |
| EVALUATION REPORTS (C)   | EVALUATION REPORTS (C)  | EVALUATION REPORTS (C)   |
| <ul> <li>Summary Report of the Joint UNHCR/WFP Impact Evaluation on the Contribution of Food Assistance to Durable Solutions in Protracted Refugee Situations – Chad and Management Response</li> <li>Summary Report of the Joint UNHCR/WFP</li> </ul> | <ul> <li>Annual Evaluation Report, 2012 and<br/>Management Response</li> <li>Summary Evaluation Report – The Kyrgyz<br/>Republic Country Portfolio (2008–2012) and<br/>Management Response</li> <li>Summary Evaluation Report – The Niger</li> </ul>  | <ul> <li>Summary Evaluation Report of the Impact of<br/>Food for Assets on Livelihood Resilience in<br/>Guatemala and Management Response</li> <li>Summary Evaluation Report of the Impact of<br/>Food for Assets on Livelihood Resilience in<br/>Bangladesh and Management Response</li> </ul>  |
| Impact Evaluation on the Contribution of Food Assistance to Durable Solutions in Protracted Refugee Situations – Bangladesh and Management Response  Synthesis Summary Report of the Joint   | Country Portfolio (2007–2011) and Management Response  Summary Evaluation Report – Timor-Leste Country Portfolio (2008–2012) and Management Response  | <ul> <li>Summary Evaluation Report of the Impact of<br/>Food for Assets on Livelihood Resilience in<br/>Nepal and Management Response</li> <li>Summary Evaluation Report – The Sudan<br/>Country Portfolio and Management Response</li> </ul>  |
| UNHCR/WFP Impact Evaluations on the<br>Contribution of Food Assistance to Durable<br>Solutions in Protracted Refugee Situations and<br>Management Response   | Management Response     Implementation Status of Evaluation Recommendations (I)   | Summary Evaluation Report – The Republic of the Congo Country Portfolio and Management Response  |



| EB.1/2013 (18–19 February)  | EB.A/2013 (3–6 June)   | EB.2/2013 (4–8 November)  |
|---|--|---|
| OPERATIONAL MATTERS   | OPERATIONAL MATTERS  | OPERATIONAL MATTERS   |
| Country Programmes (A) ➤ Nicaragua 200434   | Country Programmes (A)  > Egypt Country Programme 200238 (2013–2017)  > Rwanda Draft Common Country Programme, 2013–2018   | Draft Country Programmes (C)  ➤ Cuba (TBC)  |
| Projects for Executive Board Approval (A)   | Projects for Executive Board Approval (A)  | Projects for Executive Board Approval (A)   |
| a) Development projects   | a) Development projects  | a) Development projects   |
|   | <ul><li>Côte d'Ivoire 200465</li><li>Yemen 200432</li></ul>  | ➤ Bhutan  |
| b) Budget increases to development activities   | b) Budget increases to development activities  | b) Budget increases to development activities  > Burundi  > Chad  > Kenya  > Madagascar  > Republic of the Congo  |
| c) Protracted relief and recovery operations  | c) Protracted relief and recovery operations   | c) Protracted relief and recovery operations  |
| <ul><li>Burkina Faso 200509</li><li>Zimbabwe 200453</li></ul>   | <ul> <li>Democratic People's Republic of Korea<br/>200532</li> </ul>   | <ul><li>Afghanistan</li><li>Burundi</li></ul>   |
| Zimotowe 200433   | ➤ Democratic Republic of the Congo<br>200540   | <ul> <li>Central America</li> <li>Haiti</li> <li>The Niger</li> <li>State of Palestine</li> <li>South Sudan</li> </ul>  |
|   |  | United Republic of Tanzania   |
| d) Budget increases to PRROs  ➤ Niger 200051  | d) Budget increases to PRROs   | d) Budget increases to PRROs  ➤ Chad  ➤ Ethiopia (relief)   |
| Reports of the Executive Director on  | Reports of the Executive Director on Operational   | Reports of the Executive Director on Operational  |
| <ul> <li>Operational Matters (I)</li> <li>a) Development Projects approved by the Executive Director (1 January–31 December 2012)</li> <li>b) Budget Increases to Development Activities approved by the Executive Director (1 January–31 December 2012)</li> <li>c) Protracted Relief and Recovery Operations approved by the Executive Director (1 July–31 December 2012)</li> <li>d) Budget Increases to Protracted Relief and Recovery Operations approved by the Executive Director (1 July–31 December 2012)</li> </ul> | Matters (I)  | <ul> <li>Matters (1)</li> <li>a) Protracted Relief and Recovery Operations Approved by the Executive Director (1 January–30 June 2013)</li> <li>b) Budget Increases to Protracted Relief and Recovery Operations Approved by the Executive Director (1 January–30 June 2013)</li> <li>c) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 January–30 June 2013)</li> </ul> |
| e) Emergency Operations approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July-31 December 2012)   |  |   |
| ORGANIZATIONAL AND<br>PROCEDURAL MATTERS  | ORGANIZATIONAL AND<br>PROCEDURAL MATTERS   | ORGANIZATIONAL AND<br>PROCEDURAL MATTERS  |
| ➤ Biennial Programme of Work of the Executive Board (2013–2014) (I)   | ➤ Biennial Programme of Work of the Executive Board (2013–2014) (I)  | ➤ Biennial Programme of Work of the Executive Board (2014–2015) (A)   |
| ADMINISTRATIVE AND MANAGERIAL MATTERS   | ADMINISTRATIVE AND MANAGERIAL MATTERS  | ADMINISTRATIVE AND MANAGERIAL MATTERS   |
| Reports by the Joint Inspection Unit Relevant to<br>the Work of WFP (C)   | <ul> <li>Address by Staff Representative Bodies to the Board</li> <li>Report on Post-Delivery Losses for the Period 1 January—31 December 2012 (I)</li> <li>Update on WFP Food Procurement (I)</li> <li>Statistical Report on WFP International Professional Staff and Higher Categories (I)</li> <li>WFP Security Report (I)</li> </ul> |   |



| EB.1/2013 (18–19 February)   | EB.A/2013 (3–6 June)   | EB.2/2013 (4–8 November)   |  |
|--|--|--|--|
| SUMMARY OF THE WORK OF THE SECOND<br>REGULAR SESSION OF THE<br>EXECUTIVE BOARD, 2012   | SUMMARY OF THE WORK OF THE FIRST<br>REGULAR SESSION OF THE<br>EXECUTIVE BOARD, 2013  | SUMMARY OF THE WORK OF THE<br>ANNUAL SESSION OF THE<br>EXECUTIVE BOARD, 2013 |  |
| OTHER BUSINESS  > Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I) | OTHER BUSINESS  Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to Bankok, Thailand and Mynamar (I)  Oral Report on the Joint Meeting of the Executive Board Bureaux of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I) | OTHER BUSINESS   |  |



# SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2013–2014)

| EB.1/2014 (10–14 February)   | EB.A/2014 (3–6 June)   | EB.2/2014 (10–14 November)  |  |
|--|--|---|--|
| INTRODUCTION   | INTRODUCTION   | INTRODUCTION  |  |
| <ul> <li>Adoption of the Agenda (A)</li> <li>Election of the Bureau and Appointment of the Rapporteur</li> <li>Current and Future Strategic Issues</li> </ul>  | <ul> <li>Adoption of the Agenda (A)</li> <li>Appointment of the Rapporteur</li> <li>Opening Remarks by the Executive Director</li> </ul>   | <ul> <li>Adoption of the Agenda (A)</li> <li>Appointment of the Rapporteur</li> <li>Opening Remarks by the Executive Director</li> </ul>  |  |
| POLICY ISSUES  | POLICY ISSUES  | POLICY ISSUES   |  |
| > Annual Report for 2013 to ECOSOC and FAO Council (A) > Resource Mobilization Strategy (C)  | Annual Performance Report for 2013 (A)     Update on WFP's Role in the Humanitarian Assistance System (I)     Update on WFP's Response to HIV and AIDS (I)     Update on the Implementation of the WFP Gender Mainstreaming Accountability Framework (I)     Update on the Implementation of the Protection Policy (I)     Update on the Collaboration of the Rome-Based Agencies (I)  | Emergency Preparedness and Response Policy (A)      Update on the WFP Gender Policy (C)      Compendium of Policies relating to the Strategic Plan (I)  |  |
| RESOURCE, FINANCIAL AND<br>BUDGETARY MATTERS   | RESOURCE, FINANCIAL AND<br>BUDGETARY MATTERS   | RESOURCE, FINANCIAL AND<br>BUDGETARY MATTERS  |  |
|  | <ul> <li>Audited Annual Accounts, 2013 (A)</li> <li>Appointment of Two Members to the Audit Committee (A)</li> <li>Appointment of Two Executive Board Members to the Selection Panel for the Appointment of Three Members of the Audit Committee (A)</li> <li>Annual Report of the Audit Committee (C)</li> <li>Annual Report of the WFP Inspector General (C) and Note by the Executive Director (C)</li> <li>Report of the External Auditor on Management Matters and WFP Management Response (C)</li> <li>Report on the Implementation of the External Auditor Recommendations (C)</li> <li>Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (h)) (I)</li> <li>Report on the Utilization of WFP's Advance Financing Mechanisms (1 January—31 December 2013) (I)</li> </ul> | ➤ WFP Management Plan (2015–2017) (A) ➤ Work Plan of the External Auditor (I)   |  |
| EVALUATION REPORTS (C)   | EVALUATION REPORTS (C)   | EVALUATION REPORTS (C)  |  |
| <ul> <li>Summary Evaluation Report of the Gender Policy and Management Response</li> <li>Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Country 4 and Management Response</li> <li>Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Country 5 and Management Response</li> </ul> | <ul> <li>Annual Evaluation Report, 2013 and Management Response</li> <li>Synthesis Report on the Impact of Food For Assets on Livelihood Resilience Series and Management Response</li> <li>Summary Evaluation Report of WFP's Use of Pooled Funds and Management Response</li> <li>Summary Report of the Regional Portfolio Evaluation in Central America and Management Response</li> <li>Summary Report of the UNEG-DAC Peer Review of WFP's Evaluation Function and Management Response</li> <li>Implementation Status of Evaluation Recommendations (I)</li> </ul>  | <ul> <li>Summary Evaluation Report of WFP's Preparedness and Response to Urban Food Insecurity and Management Response</li> <li>Summary Evaluation Report of the Cash and Vouchers Policy and Management Response</li> <li>Summary Evaluation Report – Uganda Country Portfolio and Management Response</li> <li>Summary Evaluation Report – The Democratic Republic of the Congo Country Portfolio and Management Response</li> <li>Summary Final Evaluation of the Pilot Purchase for Progress Initiative 2008–2013 and Management Response</li> <li>Joint Summary Evaluation Report of the FAO/WFP-led Global Food Security Cluster and Management Response</li> </ul> |  |



| EB.1/2014 (10–14 February)   | EB.A/2014 (3–6 June)  | EB.2/2014 (10–14 November)   |  |
|--|---|--|--|
| OPERATIONAL MATTERS  | OPERATIONAL MATTERS   | OPERATIONAL MATTERS  |  |
| Draft Country Programmes (C)  ➤ Kenya  Country Programmes (A)  ➤ Cuba (TBC)  | Draft Country Programmes (C)  Guinea-Bissau  Haiti  Mali (TBC)  Republic of the Congo  Sierra Leone  Uganda  Country Programmes (A)  Kenya  | Draft Country Programmes (C)  Madagascar  Country Programmes (A)  Guinea-Bissau  Haiti Mali (TBC)  Republic of the Congo  Sierra Leone  Uganda   |  |
| Projects for Executive Board Approval (A)  | Projects for Executive Board Approval (A)   | Projects for Executive Board Approval (A)  |  |
| a) Development projects  | a) Development projects   | a) Development projects  |  |
| b) Budget increases to development activities  | b) Budget increases to development activities   | b) Budget increases to development activities  |  |
| c) Protracted relief and recovery operations  The Sudan  | c) Protracted relief and recovery operations  Kenya (refugees)  | c) Protracted relief and recovery operations  Colombia  Ethiopia (relief)  Ethiopia (refugees)   |  |
| d) Budget increases to PRROs   | d) Budget increases to PRROs  | d) Budget increases to PRROs   |  |
| <ul> <li>Operational Matters (I)</li> <li>a) Development Projects Approved by the Executive Director (1 January–31 December 2013)</li> <li>b) Budget Increases to Development Activities Approved by the Executive Director (1 January–31 December 2013)</li> <li>c) Protracted Relief and Recovery Operations Approved by the Executive Director (1 July–31 December 2013)</li> <li>d) Budget Increases to PRROs Approved by the Executive Director (1 July–31 December 2013)</li> <li>e) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July–31 December 2013)</li> </ul> | Reports of the Executive Director on Operational Matters (I)  | <ul> <li>Reports of the Executive Director on Operational Matters (1)</li> <li>a) Protracted Relief and Recovery Operations Approved by the Executive Director (1 January–30 June 2014)</li> <li>b) Budget Increases to PRROs Approved by the Executive Director (1 January–30 June 2014)</li> <li>c) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 January–30 June 2014)</li> </ul> |  |
| ORGANIZATIONAL AND<br>PROCEDURAL MATTERS   | ORGANIZATIONAL AND<br>PROCEDURAL MATTERS  | ORGANIZATIONAL AND<br>PROCEDURAL MATTERS   |  |
| ➤ Biennial Programme of Work of the Executive Board (2014–2015) (I)  | ➤ Biennial Programme of Work of the Executive Board (2014–2015) (I)   | ➤ Biennial Programme of Work of the Executive Board (2015–2016) (A)  |  |
| ADMINISTRATIVE AND MANAGERIAL MATTERS  Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)  | ADMINISTRATIVE AND MANAGERIAL MATTERS  Address by Staff Representative Bodies to the Board  Report on Post-Delivery Losses for the Period 1 January–31 December 2013 (I)  Update on WFP Food Procurement (I)  Statistical Report on WFP International Professional Staff and Higher Categories (I)  WFP Security Report (I) | ADMINISTRATIVE AND<br>MANAGERIAL MATTERS   |  |
| SUMMARY OF THE WORK OF THE SECOND<br>REGULAR SESSION OF THE<br>EXECUTIVE BOARD, 2013   | SUMMARY OF THE WORK OF THE FIRST<br>REGULAR SESSION OF THE<br>EXECUTIVE BOARD, 2014   | SUMMARY OF THE WORK OF THE<br>ANNUAL SESSION OF THE<br>EXECUTIVE BOARD, 2014   |  |
| OTHER BUSINESS  > Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)   | OTHER BUSINESS  > Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)   | OTHER BUSINESS   |  |



# ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2013–2014)

(classified by subject and session)

# **POLICY ISSUES**

# EB.1/2013 (18-19 February)

Annual Report for 2012 to ECOSOC and FAO Council (A)

The Annual Report to the Economic and Social Council of the United Nations (ECOSOC) and the Food and Agriculture Organization of the United Nations (FAO) Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (EB.A/2004/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report.

## EB.A/2013 (3-6 June)

➤ Annual Performance Report for 2012 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1—Follow-up to Executive Board decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved".

The Annual Performance Report for 2012 aims to present a relevant and evidence based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

- ➤ WFP Strategic Plan (2014–2017) (A)
- This paper, submitted to the Board for approval, will provide an updated strategic framework for WFP over the following five years. It will incorporate lessons learned and inputs from a wide range of stakeholders, including the Executive Board, national governments, non-governmental organizations (NGOs) and WFP staff throughout the world. It will also incorporate findings from the Mid-Term Review of the Strategic Plan 2008–2013, and findings from a survey on global trends in food security. It will be aligned with the planning cycles of other agencies, as directed by the General Assembly and the Executive Board, and take into account cooperation among the Rome-based United Nations agencies.
- ➤ WFP Private-Sector Partnerships and Fundraising Strategy (2013–2017) (A)

Further to the summary evaluation report of WFP's 2008 Private-Sector Partnership and Fundraising Strategy (WFP/EB.2/2012/6-A), which concluded that while WFP had achieved the main goals set forth in the Strategy, the environment in which WFP was forging partnerships had changed, a revised WFP strategy will be submitted for approval to the Board. It will include a clearer distinction between private partnerships and fundraising; a recommendation for fundraising from the general public; and a review of the financing mechanism to support WFP's efforts to engage with private donors. The revised strategy will be fully aligned with the "Fit for Purpose" principles and the new Strategic Plan.

➤ Update on WFP's Role in the Humanitarian Assistance System (I)

This document, submitted for information, will provide an update on WFP's role in the multilateral humanitarian assistance system and the most recent reforms undertaken within the Inter-Agency Standing Committee to strengthen the cluster coordination, leadership, and accountability of humanitarian action in a context of growing and complex challenges and emergencies.

➤ Update on WFP's Response to HIV and AIDS (I)

The annual update on HIV/AIDS, for information, will provide a progress report on the implementation of WFP's new HIV and AIDS Policy (EB.2/2010) against the backdrop of the continued scale-up of treatment with anti-retroviral drugs. In addition, it will summarize recent successes in integrating food and nutrition into HIV and Tuberculosis Global Fund proposals.



#### Update on the Nutrition Policy (I)

As agreed with the Executive Board at its 2012 Annual Session, the Secretariat will update the Board on the nutrition policy at Annual Sessions in alternate years beginning in 2013. The Secretariat will provide, for information, an update addressing the key content areas agreed for these updates, detailing engagement and action at the global and country level already undertaken by WFP to apply the 2012 Nutrition Policy, an update on funding and key issues for future directions.

Update on the Implementation of the WFP Gender Mainstreaming Accountability Framework (1)

At its Annual Session in 2012, the Board requested the Secretariat to report on the implementation of its Gender Mainstreaming Accountability Framework on an annual basis. WFP's Accountability Framework, including minimum standards, is fully aligned with the United Nations system-wide action plan (SWAP) and its performance indicators. The annual report will therefore provide information on progress made against the baselines established for both frameworks. This will include an overview on achievements, opportunities and challenges. The document will be submitted for information.

#### EB.2/2013 (4–8 November)

#### ➤ WFP Policy on Transition (A)

This paper will replace the From Crisis to Recovery policy and will focus on a broad set of challenges that arise during the transition period between crisis and longer-term recovery. The policy will include engagement on recovery and transition with nations and the broader United Nations system.

➤ WFP's Strategic Plan 2014–2017: Performance Management System (A)

The 2014–2017 Strategic Results Framework (SRF) is a key instrument for operationalizing the Strategic Plan, 2014–2017 by: i) translating the high level goals and objectives included in the Strategic Plan into actionable results and deliverables; ii) guiding the design of WFP projects during the 2014–2017 period; iii) informing the conduct of country level outcome and output monitoring; and iv) providing a framework for the outcome and output level reporting included in WFP standard project reports and the APR. The SRF is also a core element of WFP's performance management and accountability framework and ensures harmonized approaches to project design, monitoring and reporting across all WFP operations. As such, it will be included within a document that will: a) provide an update of WFP's performance management framework; and b) explain how the framework will support the implementation of the new strategic plan. The document will be submitted for approval.

> Comprehensive Strategy on Human Resources (C)

Following the approval of WFP's Strategic Plan, the Comprehensive Strategy on Human Resources will outline measures to be taken to ensure that the organization's approach to the management of human resources and staffing profile is aligned with the capacity requirements as foreseen in the new Strategic Plan.

> Update on the School Feeding Policy (I)

At the request of the Board, WFP will present the Update on the School Feeding Policy. The document will i) bridge the gap between policy and implementation, including a definition of indicators to monitor the implementation of the policy, the role of partners and measures to enhance WFP's capacity; and ii) update the treatment of key themes, specifically what home-grown school feeding means for WFP; school feeding and nutrition; a clearer understanding of the transition to sustainability and hand-over; and the role of school feeding in social protection.

➤ Update on the Collaboration of the Rome-Based Agencies (I)

At the Second Regular Session in November 2010, Board members asked WFP to report annually on Rome-Based Collaboration as a follow up to the Directions for Collaboration among the Rome-Based Agencies (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration as outlined in the Directions paper (policy advice, knowledge and monitoring; operations; advocacy and communication; and administrative collaboration), as well as any new areas of collaboration, initiatives and partnerships for food and nutrition security.

Compendium of Policies relating to the Strategic Plan (I)

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, this compendium, which is presented annually for information at EB.2, has been reorganized and redrafted to focus on policies relating to the goals in the Strategic Plan.



#### EB.1/2014 (10-14 February)

➤ Annual Report for 2013 to ECOSOC and FAO Council (A)

The Annual Report to ECOSOC and FAO Council is presented at the First Regular Session every year in accordance with the Board's 2004 decision on streamlining corporate reporting to the Board and WFP parent bodies (EB.A/2004/11). The report provides a comprehensive picture of WFP's engagement in United Nations system-wide activities, organized according to the common format for United Nations funds and programme reports to ECOSOC and taking into account the comments expressed by the WFP Board on the desired content of the report.

Resource Mobilization Strategy (C)

Following the organizational design and realignment of WFP outlined in the Management Plan (2013–2015), in view of the central role of partnerships in supporting WFP's mission, WFP will review its resource mobilization strategy to reflect lessons learned and harmonize the various modalities while keeping in mind the differences in approaches needed. The revision will be timed to ensure alignment with the new Strategic Plan to be submitted to the Board for approval at the 2013 Annual Session. The membership will have the opportunity to review the document at informal consultations before it is presented to the Board for consideration in early 2014.

#### EB.A/2014 (3-6 June)

➤ Annual Performance Report for 2013 (A)

General Rule VII.2 states: "Each year the Executive Director shall submit to the Board for its approval an Annual Report and other reports as directed by the Board". Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: "An Annual Performance Report should be developed based on the Biennial Management Plan previously approved".

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This document, submitted for information, will provide an update on WFP's role in the multilateral humanitarian assistance system and the most recent reforms undertaken within the Inter-Agency Standing Committee to strengthen the cluster coordination, leadership and accountability of humanitarian action in a context of growing and complex challenges and emergencies.

➤ Update on WFP's Response to HIV and AIDS (I)

The annual update on HIV/AIDS will provide a progress report on the implementation of WFP's new HIV and AIDS Policy (WFP/EB.2/2010) against the backdrop of the continued scale-up of treatment with anti-retroviral drugs. In addition, it will summarize recent successes in integrating food and nutrition into HIV and TB Global Fund proposals.

> Update on the Implementation of the WFP Gender Mainstreaming Accountability Framework (I)

At its Annual Session in 2012, the Board requested the Secretariat to report on the implementation of its Gender Mainstreaming Accountability Framework on an annual basis. WFP's Accountability Framework including minimum standards, is fully aligned with the United Nations system-wide action plan (SWAP) and its performance indicators. The annual report will therefore provide information on progress made against the baselines established for both frameworks. This will include an overview on achievements, opportunities and challenges.

Update on the Implementation of the Protection Policy (I)

As agreed with the Board at its 2012 First Regular Session when the WFP Humanitarian Protection Policy was approved, the Secretariat will update the Board on the implementation of the protection policy. An implementation plan was presented to the Board at the 2012 Annual Session, which gave an outline of a multi-year action plan to improve protection outcomes and integrate protection concepts into all aspects of WFP's work, focused particularly on: i) training and capacity development; ii) support for operations; and iii) inter-agency and bilateral cooperation.

➤ Update on the Collaboration of the Rome-Based Agencies (I)

At the Second Regular Session in November 2010, Board members asked WFP to report annually on Rome-Based Collaboration as a follow up to the Directions for Collaboration among the Rome-Based Agencies (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration as outlined in the Directions paper (policy advice, knowledge and monitoring; operations; advocacy and communication; and administrative collaboration), as well as any new areas of collaboration, initiatives and partnerships for food and nutrition security.



#### EB.2/2014 (10–14 November)

Emergency Preparedness and Response Policy (A)

In the face of a constantly changing humanitarian context, the new policy paper on emergency preparedness and response will fill a critical gap in WFP policies, as identified in the 2011 Compendium of WFP Policies Relating to the Strategic Plan (WFP/EB.2/2011/4-B). It will seek to clearly define WFP's approach to emergency preparedness and response, focusing on the principles of accountability, transparency and risk management. The policy will build on the updated Emergency Preparedness and Response Framework (EPRF 2013), and reflect the findings of the evaluation of the corporate Preparedness and Response Enhancement Programme (PREP).

➤ Update on the WFP Gender Policy (C)

At its First Regular Session in 2013, the Board requested that an Update to the Gender Policy be submitted for consideration to the Second Regular Session in 2014. The current WFP Gender Policy, approved in 2009, is not time bound. Rather, it is rendered operational by the 2009-2011 WFP Gender Action Plan. This action plan was extended for two years, until 2013. In the second half of 2013, the Gender Policy will be the object of an evaluation, to be submitted to the First Regular Session in 2014. On the basis of the results of the evaluation, the management response thereto and the advice of the Executive Board, the Secretariat will present a revised Gender Policy document also incorporating the lessons learned from the first year's roll-out of UNSWAP.

Compendium of Policies relating to the Strategic Plan (I)

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, this compendium, which is presented annually for information at EB.2, has been reorganized and redrafted to focus on policies relating to the goals in the Strategic Plan.

# RESOURCE, FINANCIAL AND BUDGETARY MATTERS

# EB.1/2013 (18-19 February)

Appointment of the Inspector General and Director of the Oversight Office (A)

The Executive Director will recommend to the Board, for approval, the proposed candidate to the post of Inspector General and Director of the Oversight Office.

## EB.A/2013 (3-6 June)

➤ Audited Annual Accounts, 2012 (A)

The Annual Audited Accounts submitted to the Board, for approval, present a full set of financial statements and notes for 2012. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Appointment of Two Executive Board Members to the Selection Panel for the Appointment/Renewal of Two Audit Committee Members (A)

A document will be submitted to the Board, for approval, on the appointment of two Board members to sit on the panel that will proceed with the selection of Audit Committee Members, who will be appointed in 2014.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Review of Financial Regulation 9.2 – Timing of the Management Plan (A)

WFP Financial Regulation 9.2 requires that the Management Plan be circulated to Board members no later than 60 days before the session. The FAO Finance Committee and the ACABQ both recommended to reduce the deadline for publication. A document on this matter will therefore be submitted to the Board for approval.



#### ➤ Annual Report of the Audit Committee (C)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report, which is submitted for consideration, covers the activities of the Audit Committee from 1 April 2012 through 31 March 2013. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Annual Report of the WFP Inspector General (C) and Note by the Executive Director (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report will cover the period from January to December 2012; it will provide the oversight perspective regarding WFP's governance, risk management and control, and will provide overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. This document, together with the Note by the Executive Director will be submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Report of the External Auditor on Working with Cooperating Partners and Management Response (C)

This report presents the results of the External Auditor on working with cooperating partners.

For WFP, its collaboration and partnership with NGOs and government partners is beneficial and in countries with poor infrastructure and weak governmental administrative capacity, these partnerships are critical. Working with cooperating partners (CPs) enables synergy to develop strong grassroots linkages and enhances the sustainability of WFP's interventions. This audit report will outline the results of the auditor's review of implementation of the guidelines on a selection of CPs in order to assess the risk of deviations from the guidelines in selection and retention of CPs and thereby raising the risk of compromising the programme objectives. The document, together with the WFP Management Response, is submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Report of the External Auditor on the Use of Cash and Vouchers and Management Response (C)

This report presents the results of the audit on the use of cash and vouchers.

The share of cash and voucher transfers in the food aid provided by WFP has steadily grown since 2008. From US\$5 million in 2008, these transfers are projected to rise greatly in 2012 and beyond. WFP has put in place the policy and accounting framework for cash and voucher transfers and is expected to pilot standard IT solutions for cash and voucher transfers in 2012 in order to provide greater flexibility in meeting identified needs, strengthening local markets, enabling beneficiaries to decide and choose what they need the most and result in a decreased response time. This audit report will assess the adequacy and implementation of the internal controls in these transfers that help WFP maximize the benefits. The document, together with the WFP Management Response, is submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Report on the Implementation of the External Auditor Recommendations (C)

The Report on the Implementation of the Recommendations of the External Auditor will be presented for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Financial Rules Update (I)

Per Financial Regulation 2.2, the Board will have before it, for information, an update on the Financial Rules.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.



Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(h)) (I)

In accordance with General Rules XII.4 and XIII.4(h), this document will be submitted to the Board for information. It will contain information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Report on the Utilization of WFP's Advance Financing Mechanisms (1 January-31 December 2012) (1)

The Board will have before it, for information, a report on the utilization of Advance Financing including the Immediate Response Account and the Working Capital Facility, including the Forward Purchase Facility. This report will describe their usage over the period of 1 January–31 December 2012.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

#### EB.2/2013 (4–8 November)

➤ WFP Management Plan (2014–2016) (A)

The Board will have before it, for approval, the Management Plan for the period 2014–2016, including WFP's budget for 2014.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Work Plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2013 to 2014. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments; it is submitted to the Board for information.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

#### EB.A/2014 (3-6 June)

> Audited Annual Accounts, 2013 (A)

The Audited Annual Accounts present a full set of financial statements and notes for 2013. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Executive Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Appointment of Two Members to the Audit Committee (A)

As the terms of two members of the Audit Committee are coming to an end in 2014, a panel has been set up as per the Audit Committee Terms of Reference to select new members or renew the tenure of the outgoing members, and submit its recommendations to the Executive Director and the President of the Board. This document, containing the recommendations, will be submitted to the Board for approval.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Appointment of Two Executive Board Members to the Selection Panel for the Appointment of Three Members of the Audit Committee (A)

The Board will appoint two of its members to sit on the panel that will proceed with the selection of Audit Committee Members, who will be appointed in 2015.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.



➤ Annual Report of the Audit Committee (C)

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report covers the activities of the Audit Committee from 1 April 2013 through 31 March 2014. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Annual Report of the WFP Inspector General (C) and Note by the Executive Director (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covers the period from January to December 2013; it provides the oversight perspective regarding WFP's governance, risk management and control, and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit (OSA) and the Office of Inspections and Investigations (OSI). This document, together with the Note by the Executive Director, is submitted for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Report of the External Auditor on Management Matters and WFP Management Response (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ Report on the Implementation of the External Auditor Recommendations (C)

The Report on the Implementation of the Recommendations of the External Auditor is presented for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(h)) (I)

In accordance with General Rules XII.4 and XIII.4(h), this document is submitted to the Board for information. It contains information on the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only, from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

> Report on the Utilization of WFP's Advance Financing Mechanisms (1 January-31 December 2013) (1)

The Board will have before it, for information, a report on the utilization of Advance Financing including the Immediate Response Account and the Working Capital Facility, including the Forward Purchase Facility. This report will describe their usage over the period of 1 January 2013–31 December 2013.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

# EB.2/2014 (10–14 November)

➤ WFP Management Plan (2015–2017) (A)

The Board will have before it, for approval, the Management Plan for the period 2015–2017, including WFP's budget for 2015.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.



➤ Work Plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2014 to 2015. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments; it is submitted to the Board for information.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

# **EVALUATION REPORTS**

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

#### EB.1/2013 (18–19 February)

> Summary Joint UNHCR/WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Chad and Management Response

The evaluation will look at the immediate and longer-term effects of food assistance to refugees in protracted situations and draw lessons on how short-term actions affect the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and UNHCR may want to adjust their programming.

Summary Joint UNHCR/WFP Impact Evaluation of Food Assistance to Refugees in Protracted Situations in Bangladesh and Management Response

The evaluation will look at the immediate and longer-term effects of food assistance to refugees in protracted situations and draw lessons on how short-term actions affect the potential for positive long-term effects. It will include assessing the impacts of past operations. It will draw lessons from this experience that can inform how WFP and UNHCR may want to adjust their programming.

> Synthesis Summary Report of the Series of Impact Evaluations of Food Assistance to Refugees in Protracted Situations and Management Response

This synthesis evaluation will complete the series of impact evaluations on the impact of food assistance to refugees in protracted situations by analysing findings and conclusions from the four component evaluations conducted in Bangladesh, Chad, Ethiopia and Rwanda and deriving strategic recommendations for enhancing the effectiveness of international policy and programming towards durable solutions for refugees in protracted situations.

#### EB.A/2013 (3-6 June)

Annual Evaluation Report, 2012 and Management Response

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations to function better. It will also provide an account of the initiatives implemented to improve the evaluation function of WFP. The evaluation report and the management response will be submitted for consideration.

Summary Evaluation Report – The Kyrgyz Republic Country Portfolio (2008–2012) and Management Response

This evaluation will provide an analysis and assessment of the portfolio over a five year period. It will look at three questions: i) how well WFP is aligned with government policies and partner strategies, and whether WFP has positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the operation's performance and results were. The evaluation findings and recommendations will assist the country office in defining its future strategies and taking appropriate operational decisions. The evaluation report and the management response are submitted for consideration.



> Summary Evaluation Report – The Niger Country Portfolio (2007–2011) and Management Response

This evaluation will provide an analysis and assessment of the portfolio from 2007 to 2011. It will look at three questions: i) how well WFP is aligned with government policies and partner strategies, and whether WFP has positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the operation's performance and results were. The evaluation findings and recommendations will assist the country office in defining its future strategies and taking appropriate operational decisions. The evaluation report and the management response are submitted for consideration.

Summary Evaluation Report – Timor-Leste Country Portfolio (2008–2012) and Management Response

This evaluation will provide an analysis and assessment of the portfolio from 2008 to 2012. It will look at three questions: i) how well WFP is aligned with government policies and partner strategies, and whether WFP has positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the operation's performance and results were. The evaluation findings and recommendations will assist the country office in defining its future strategies and taking appropriate operational decisions. The evaluation report and the management response are submitted for consideration.

Implementation Status of Evaluation Recommendations (I)

This document, which is submitted for information, is the third annual status report to the Board, following WFP/EB.A/2010/7-F, about the implementation of the evaluation recommendations. It provides information about how the actions planned to implement the evaluation recommendations have been implemented by Headquarters divisions, regional bureaux and country offices. This report covers the recommendations arising from evaluation reports presented to the Board in 2008–2012.

#### EB.2/2013 (4–8 November)

Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Guatemala and Management Response

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Bangladesh and Management Response

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Nepal and Management Response

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

Summary Evaluation Report – The Sudan Country Portfolio and Management Response

This evaluation will provide an analysis and assessment of the portfolio from 2007 to 2011. It will look at three questions: i) how well WFP is aligned with government policies and partner strategies, and whether WFP has positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the operation's performance and results were. The evaluation findings and recommendations will assist the country office in defining its future strategies and taking appropriate operational decisions.

> Summary Evaluation Report – The Republic of the Congo Country Portfolio and Management Response

This evaluation will provide an analysis and assessment of the portfolio over a five-year period. It will look at three questions: i) how well WFP is aligned with government policies and partner strategies, and whether WFP has positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the operation's performance and results were. The evaluation findings and recommendations will assist the country office in defining its future strategies and taking appropriate operational decisions.



## EB.1/2014 (10–14 February)

Summary Evaluation Report of the Gender Policy and Management Response

This evaluation falls due under WFP's policy evaluation cycle and has been selected as the highest priority among policy evaluations. It has high internal and external relevance and offers a rare opportunity to assess the follow up to the 2008 evaluation recommendations in policy, the quality and extent of implementation, and to help inform future direction taking account of developments at the international system level. The evaluation will feed into the first reporting on a system-wide action plan (SWAP), led by UN-Women, which sets common performance standards and also takes stock of WFP's 2010–2011 Gender Corporate Action Plan.

Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Country 4 and Management Response

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

> Summary Evaluation Report of the Impact of Food for Assets on Livelihood Resilience in Country 5 and Management Response

The evaluation will evaluate the outcomes and impact achieved by food-for-assets programmes on livelihood resilience at household and community levels and draw lessons to inform WFP's future programming.

#### EB.A/2014 (3-6 June)

Annual Evaluation Report, 2013 and Management Response

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous years to highlight common areas of strength and identify opportunities for systemic improvements that will help WFP operations to function better. It also provides an account of the initiatives implemented to improve the evaluation function of WFP.

Synthesis Report on the Impact of Food for Assets on Livelihood Resilience Series and Management Response

This report will synthesize the main findings and conclusions from the series of five mixed-method impact evaluations on this subject conducted in 2012 and 2013.

> Summary Evaluation Report of WFP's Use of Pooled Funds and Management Response

One of four strategic evaluations on different dimensions of the theme of emergency preparedness and response, this evaluation will analyse the contribution made by financial flows from all pooled funds, including the Central Emergency Response Fund (CERF) but also the Emergency Response Fund (ERF) and the Common Humanitarian Fund (CHF), to WFP's effective preparedness and response, including its work with implementing and coordination partners.

> Summary Report of the Regional Portfolio Evaluation in Central America and Management Response

The first of its type, the evaluation will provide an analysis and assessment of the strategic positioning and performance of the portfolio of operations in an entire region. This will address an emerging gap in coverage of smaller country portfolios and countries with a limited range of operations. The findings and recommendations will assist the regional bureau and country offices in defining future strategies and taking appropriate operational decisions.

Summary Report of the UNEG-DAC Peer Review of WFP's Evaluation Function and Management Response

Following a United Nations Evaluation Group-Development Assistance Committee (UNEG-DAC) framework agreed for use across the United Nations system, this review will assess the independence, credibility and utility of WFP's evaluation function and progress made since the last peer review in 2007. Its findings will be used to ensure that WFP's evaluation policy and function adapts to remain fit for purpose, and that the Office of Evaluation's (OE) evaluation quality and management systems, resourcing and governance conform with evolving international best practice.

> Implementation Status of Evaluation Recommendations (I)

This document, which is submitted for information, is the fifth annual status report to the Board, following WFP/EB.A/2010/7-F, about the implementation of the evaluation recommendations. It provides information about how the actions planned to implement the evaluation recommendations have been implemented by Headquarters divisions, regional bureaux and country offices. This report covers the recommendations arising from evaluation reports presented to the Board.



## EB.2/2014 (10-14 November)

Summary Evaluation Report of WFP's Preparedness and Response to Urban Food Insecurity and Management Response

One of four strategic evaluations on different dimensions of the theme of emergency preparedness and response, this evaluation will examine the role and effectiveness of WFP in preparedness and response to emergencies in urban settings and urban food insecurity. Urban settings display many of the new and complex dimensions of hunger, often concerning food prices and access rather than food availability, and where WFP's new tools and modalities for social protection and safety nets have particular relevance. The findings will inform formulation of a new policy or strategy.

> Summary Evaluation Report of the Cash and Vouchers Policy and Management Response

The expansion in the range of modalities available to WFP that cash and vouchers represent is one of the Strategic Plan's most profound shifts and is being applied across all contexts and types of WFP operation. Due under WFP's policy evaluation cycle, this evaluation will assess the quality of the policy, its associated implementation support, business processes, financing, modality selection, cost-effectiveness, and monitoring systems and the results. The longitudinal studies commissioned by the Policy, Planning and Strategy Division and conducted by the International Food Policy Research Institute (IFPRI) will augment the evidence base.

➤ Summary Evaluation Report – Uganda Country Portfolio and Management Response

This evaluation will provide an analysis and assessment of the portfolio from 2007 to 2011. It will look at three questions: i) how well WFP is aligned with government policies and partner strategies, and whether WFP has positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the operation's performance and results were. The evaluation findings and recommendations will assist the country office in defining its future strategies and taking appropriate operational decisions.

> Summary Evaluation Report – The Democratic Republic of the Congo Country Portfolio and Management Response

This evaluation will provide an analysis and assessment of the portfolio over a five-year period. It will look at three questions: i) how well WFP is aligned with government policies and partner strategies, and whether WFP has positioned itself strategically within that context; ii) how WFP made strategic choices in the past; and iii) what the operation's performance and results were. The evaluation findings and recommendations will assist the country office in defining its future strategies and taking appropriate operational decisions.

> Summary Final Evaluation of the Pilot Purchase for Progress Initiative 2008–2013 and Management Response

This is the summative evaluation of this major pilot programme. Although Purchase for Progress (P4P) is a specific programme, the evaluation is categorized as strategic in view of its wide operational reach, its innovative approach building on existing WFP operations for enhanced developmental impact, and its implications for WFP's future strategy with respect to cross-cutting issues, e.g. procurement, capacity development, partnerships, as well as monitoring and evaluation systems.

> Joint Summary Evaluation Report of the FAO/WFP-Led Global Food Security Cluster and Management Response

One of four strategic evaluations on different dimensions of the theme of emergency preparedness and response, this evaluation, conducted jointly with the FAO Evaluation Office, will assess the value-added and effectiveness of this jointly-led cluster, established in 2011. Within the strategic theme, it concerns the element of international response architecture and offers a good opportunity for learning across two of the Rome-based agencies.

# **OPERATIONAL MATTERS**

#### EB.1/2013 (18–19 February)

Country Programmes (A)

➤ Nicaragua 200434

Projects for Executive Board Approval (A)

#### Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Burkina Faso 200509
- ➤ Zimbabwe 200453



#### Budget increases to protracted relief and recovery operations

The Board will have before it, for approval, the following budget increase to a PRRO exceeding the Executive Director's delegated authority:

➤ The Niger 200051

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have emergency operations (EMOPs) approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

#### EB.A/2013 (3–6 June)

Country Programmes (A)

The following WFP country programme and common country programme are submitted to the Board following a special request from the two governments of Egypt and Rwanda to the Executive Committee (ExCom) agencies to present the country programme documents for consideration and approval at the same time in order to better align them to the government planning processes. All agencies have agreed to this special request. It should also be noted that the Rwanda common country programme is presented in the agreed "Delivering as One" Country Programme format.

- Egypt Country Programme 200238 (2013–2017)
- Rwanda<sup>1</sup> Draft Common Country Programme, 2013–2018

Projects for Executive Board Approval (A)

#### Development projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Côte d'Ivoire 200465
- ➤ Yemen 200432

#### Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- ➤ Democratic People's Republic of Korea 200532
- ➤ Democratic Republic of the Congo 200540

#### EB.2/2013 (4–8 November)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

Cuba (TBC)

<sup>&</sup>lt;sup>1</sup> Following the request of the Governments of Rwanda and Egypt not to elaborate a country programme before the national plan is finalized, the UNDG agencies agreed to propose that these country programmes be submitted only once to the Board, for approval. The bureau agreed to this proposal at its meeting on 26 September 2012.



Projects for Executive Board Approval (A)

#### Development projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

Bhutan

#### Budget increases to development activities

The Board will have before it, for approval, the following budget increases to development projects exceeding the Executive Director's delegated authority:

- > Burundi
- ➤ Chad
- Kenya
- > Madagascar
- Republic of the Congo

#### Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Afghanistan
- Burundi
- > Central America
- ➤ Haiti
- > The Niger
- > State of Palestine
- > South Sudan
- United Republic of Tanzania

#### Budget increases to protracted relief and recovery operations

The Board will have before it, for approval, the following budget increase to a PRRO exceeding the Executive Director's delegated authority:

- ➤ Chad
- Ethiopia (relief)

Reports of the Executive Director on Operational Matters (1 January–30 June 2013) (1)

The Board may have before it, for information, i) summaries of PRROs; and ii) summaries of budget increases to PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

# EB.1/2014 (10-14 February)

Draft Country Programmes (C)

Kenya

Country Programmes (A)

Cuba (TBC)



Projects for Executive Board Approval (A)

#### Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

The Sudan

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It will also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

#### EB.A/2014 (3–6 June)

Draft Country Programmes (C)

In October 2002, the Board approved the harmonized procedure for country programme approval (WFP/EB.3/2002/4-B), whereby draft CPs would be reviewed by the Board at the Annual Session in June. The CP is then posted on the WFP website and approved at the Second Regular Session on a "no-objection" basis; it is discussed if, and only if, five Board members or more request so in writing (ref. WFP/EB.2/2003/INF/6). The following draft CPs will be submitted for consideration:

- Guinea-Bissau
- Haiti
- ➤ Mali (TBC)
- Republic of the Congo
- Sierra Leone
- Uganda

Country Programmes (A)

Kenya

Projects for Executive Board Approval (A)

#### Protracted relief and recovery operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

➤ Kenya (refugees)

#### **EB.2/2014 (10–14 November)**

Draft Country Programmes (C)

Madagascar

Country Programmes (A)

- Guinea-Bissau
- ➤ Haiti
- Mali (TBC)
- Republic of the Congo
- Sierra Leone
- Uganda

Projects for Executive Board Approval (A)

#### Protracted relief and recovery operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:



# ORGANIZATIONAL AND PROCEDURAL MATTERS

- Colombia
- Ethiopia (relief)
- > Ethiopia (refugees)

Reports of the Executive Director on Operational Matters (1 January-30 June 2014) (I)

The Board may have before it, for information, i) summaries of PRROs; and ii) summaries of budget increases to PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

# EB.1/2013 (18–19 February)

➤ Biennial Programme of Work of the Executive Board (2013–2014) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2013–2014) is presented for information.

#### EB.A/2013 (3-6 June)

➤ Biennial Programme of Work of the Executive Board (2013–2014) (1)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2013–2014) is presented for information.

#### EB.2/2013 (4–8 November)

► Biennial Programme of Work of the Executive Board (2014–2015) (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2014–2015.

# EB.1/2014 (10–14 February)

▶ Biennial Programme of Work of the Executive Board (2014–2015) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2014–2015) is presented for information.

#### EB.A/2014 (3–6 June)

➤ Biennial Programme of Work of the Executive Board (2014–2015) (I)

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2014–2015) is presented for information.

#### **EB.2/2014 (10–14 November)**

➤ Biennial Programme of Work of the Executive Board (2015–2016) (A)

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work for 2015–2016.



# ADMINISTRATIVE AND MANAGERIAL MATTERS

# EB.1/2013 (18–19 February)

Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2012;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

#### EB.A/2013 (3–6 June)

Address by Staff Representative Bodies to the Board

Staff Representative Bodies will present their second address to the Board on questions of interest to the organization and its staff.

➤ Report on Post-Delivery Losses for the Period 1 January–31 December 2012 (I)

The Executive Director submits to the Board, for information, a report on food losses incurred after delivery in recipient countries. The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2012. It makes specific mention of largest losses both in terms of absolute and proportional net cost, insurance and freight value.

► Update on WFP Food Procurement (I)

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to "Food Procurement in Developing Countries" (WFP/EB.1/2006/5-C). This report, submitted for information, presents an overview on food procurement; food procurement trends; market environment; highlights of food procurement, and status of procurement capacity.

> Statistical Report on WFP International Professional Staff and Higher Categories (I)

The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2012. It provides the number of international professional staff by gender, country and geographical representation, staff distribution by hardship classification and by duty station location, staff retirement forecast, average staff age and staffing statistics of junior professional officers.

➤ WFP Security Report (I)

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This report, which is submitted for information, reviews WFP field security, security incidents involving WFP staff and assets and partner staff, security risk management, field security capacity and provides an overview of WFP security training activities.

The report also contains information formerly provided in the Information Note on Funding of Security Management Arrangements, and includes data about WFP's share of United Nations Department of Safety and Security (UNDSS) field-related costs for 2011–2012 and the Security Emergency Fund. The budgetary information previously provided in the Information Note is now reported in the Management Plan which is submitted at the Second Regular Session of the Board.



#### EB.1/2014 (10-14 February)

Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit (JIU) reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- WFP comments on the JIU reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2013;
- ii) a list of JIU reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

#### EB.A/2014 (3-6 June)

Address by Staff Representative Bodies to the Board

Staff Representative Bodies will present their address to the Board on questions of interest to the organization and its staff.

Report on Post-Delivery Losses for the Period 1 January–31 December 2013 (I)

The Executive Director will submit to the Board, for information, a report on food losses incurred after delivery in recipient countries.

The 2000 Annual Session of the Board "encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence." The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2013. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost, insurance and freight value.

➤ Update on WFP Food Procurement (I)

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to "Food Procurement in Developing Countries" (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

Statistical Report on WFP International Professional Staff and Higher Categories (I)

The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2013. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments along with junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

➤ WFP Security Report (I)

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2013 as well as statistical data on geographical distribution and types of security incidents.

# **OTHER BUSINESS**

# EB.1/2013 (18-19 February)

> Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

The report of the joint meeting of the Executive Boards of the United Nations Development Programme (UNDP)/United Nations Population Fund (UNFPA)/United Nations Office for Project Services (UNOPS), United Nations Children's Fund (UNICEF), UN-Women and WFP is submitted to the Board for information.



## EB.A/2013 (3-6 June)

Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to Bangkok, Thailand and Myanmar (I)

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP to Bangkok, Thailand and Myanmar will be provided to the Board for information.

Oral Report on the Joint Meeting of the Executive Board Bureaux of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP\*

An oral report on the joint meeting of the Executive Board Bureaux of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP held in New York on 8 May will be provided to the Board for information.

# EB.1/2014 (10–14 February)

Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

The report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is submitted to the Board for information.

#### EB.A/2014 (3–6 June)

Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.



# PROVISIONAL CALENDAR OF FAO/IFAD/WFP GOVERNING BODIES AND OTHER MAIN SESSIONS 2013–2014

|           |              | 2013           |          | 2014           |
|-----------|--------------|----------------|----------|----------------|
| JANUARY   |              |                |          |                |
| FEBRUARY  | IFAD/GC      | 11-15          | WFP      | 10-14          |
|           | WFP          | 18-19          | IFAD/GC  | 17-21          |
|           |              |                | 32 NERC  | 23-27          |
| MARCH     | 96 CCLM      | 4-6            | 32 APRC  | 10-14          |
|           | 148 FC       | 18-22          | 98 CCLM  | 17-19          |
|           | 113 PC       | 18-22          | 28 ARC   | 24-28          |
| APRIL     | IFAD/EB      | 8-12           | 29 ERC   | 1-4            |
|           | 146 CL       | 22-26          | IFAD/EB  | 7-11           |
|           |              |                | 33 LARC  | 22-25          |
| MAY       | 149 FC (WFP) | 27-28          | 151 FC   | 26-30          |
|           | 14310 (W11)  | 27 20          | 115 PC   | 26-30          |
| JUNE      | WFP          | 3-6            | WFP      | 3-6            |
|           | 38 C         | 15-22          | 31 COFI  | 9-13           |
|           | 147 CL       | 24             | 149 CL   | 16-20          |
| JULY      | 36 CODEX     | 1-5 (Rome)     | 37 CODEX | 14-18 (Geneva) |
| AUGUST    |              |                |          |                |
| SEPTEMBER | IFAD/EB      | 16-20          | IFAD/EB  | 15-19          |
|           |              |                | 24 COAG  | 29/9-3/10      |
| OCTOBER   | 97 CCLM      | 2-4            | 70 CCP   | 6-8            |
|           | 40 CFS       | 7-11           | 41 CFS   | 13-17          |
|           | WFD          | 16 (Wednesday) | WFD      | 16 (Thursday)  |
|           | 150 FC       | 21-25          | 99 CCLM  | 20-22          |
|           | 114 PC       | 21-25          |          |                |
| NOVEMBER  | WFP          | 4-8            | 152 FC   | 3-7            |
|           | ICN/TC       | 13-15          | 116 PC   | 3-7            |
|           |              |                | WFP      | 10-14          |
|           |              |                | ICN2     | 19-21          |
| DECEMBER  | 148 CL       | 2-6            | 150 CL   | 1-5            |
|           | IFAD/EB      | 9-13           | IFAD/EB  | 15-19          |
|           | Easter:      | 31 March       | Easter:  | 20 April       |

|       | Easter:                                       | 51 March     |         | Easter:                               | 20 April                  |
|-------|---|--------------|---------|---------------------------------------|---------------------------|
|       | Ramadan:                                      | 9 July-7 Aug | gust    | Ramadan:                              | 28 June – 27 July         |
|       | Eid Al-Fitr:                                  | 8 August     |         | Eid Al-Fitr:                          | 28 July                   |
|       | Eid Al-Adha:                                  | 15 October   |         | Eid Al-Adha:                          | 4 October                 |
| APRC  | Regional Conference for Asia and the Pacific  |              | FC      | Finance Committee                     |                           |
| ARC   | Regional Conference for Africa                |              | IFAD/EB | IFAD Executive Board                  |                           |
| C     | Conference                                    |              | IFAD/GC | IFAD Governing Council                | l                         |
| CCLM  | Committee on Constitutional and Legal Matters |              | LARC    | Regional Conference for Latin America |                           |
| CCP   | Committee on Commodity Problems               |              |         | and the Caribbean                     |                           |
| CFS   | Committee on World Food Security              |              | NERC    | Regional Conference for               | the Near East             |
| CL    | Council                                       |              | PC      | Programme Committee                   |                           |
| COAG  | Committee on Agriculture                      |              | WFD     | World Food Day                        |                           |
| CODEX | Codex Alimentarius Commission                 |              | WFP     | World Food Programme                  | Executive Board           |
| COFI  | Committee on Fisheries                        |              | ICN/TC  | International Conference<br>Committee | ee on Nutrition/Technical |
| EDG   | D : 10 C C F                                  |              |         |                                       |                           |



Regional Conference for Europe

ERC