



World Food
Programme

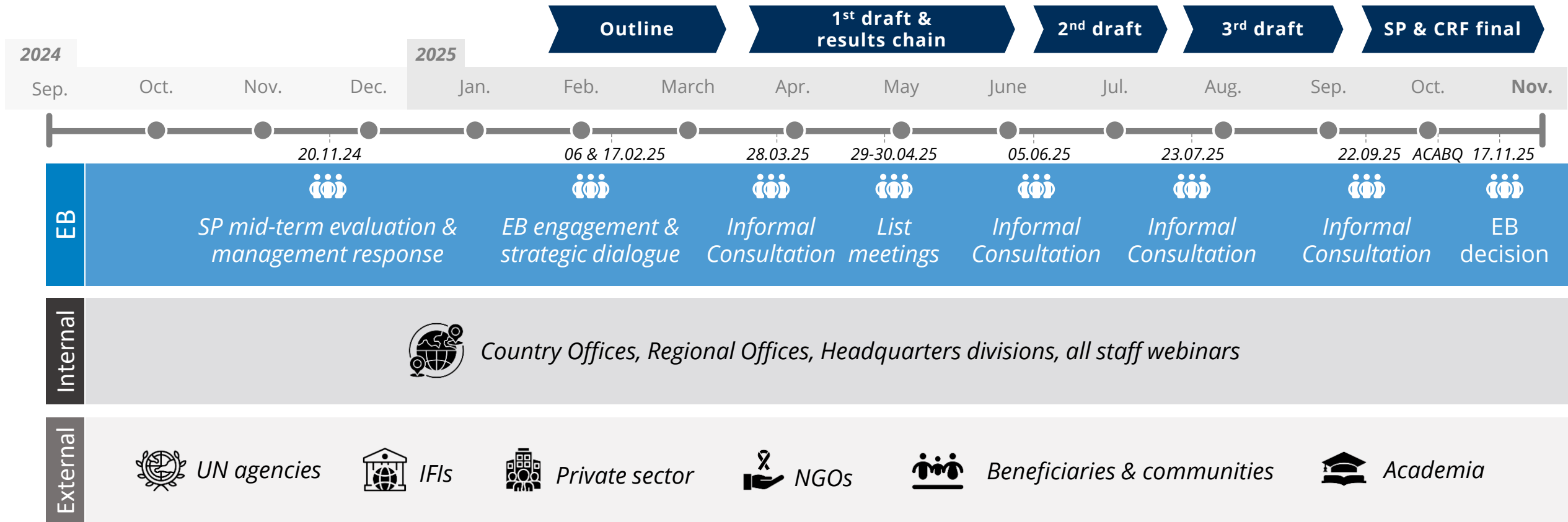
SAVING
LIVES
CHANGING
LIVES

Informal consultation on the WFP strategic plan and corporate results framework 2026-2029

September 22nd, 2025



Strategic plan and CRF development timeline



Evidence base

OEV

Mid-term evaluation of WFP's SP (2022-2025)

EPRI

Stakeholder mapping & WFP's comp. advantage

APP

Mid-term review of CRF (2022-2025)

BCG

Strategic foresight

APP

Context analysis

IDS

Political economy of hunger

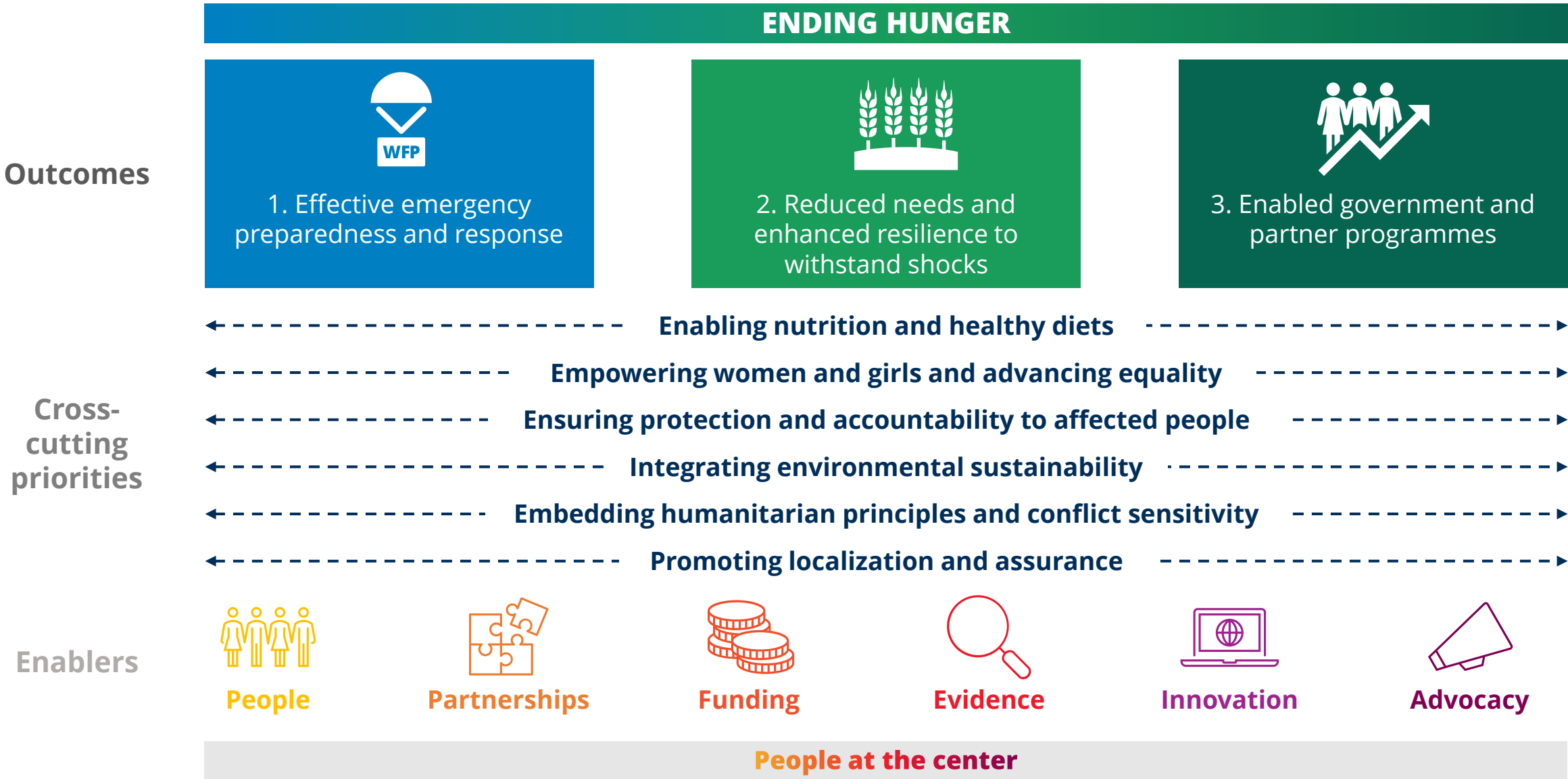


EB Informal Consultation 22 September

1 Strategic Plan 2026-2029 Draft 3

2 Corporate Results Framework (CRF) 2026-2029 Draft 2

Strategic plan framework



Key changes compared to the second draft

Across the document

UN80/ humanitarian reset:



Articulated WFP's commitment to the implementation of UN80/Humanitarian reset, with examples.

Collaboration across UN:



Detailed how WFP collaborates with other UN agencies.

Cash:



Outlined how WFP coordinates with other agencies on cash-based transfers.

Access/ humanitarian diplomacy:

Emphasized growing access constraints and the need for humanitarian diplomacy.

Targeting & prioritization:

Added details on how WFP's approach to prioritization.

Integration:

Articulated how integration between interventions will happen.

Host governments:

Further articulated the role of host governments



Evidence/ data:

Clarified WFP's strategy to use evidence and safeguard data.



Strategic outcomes

SO1:

Added details on targeting, partnerships with UN agencies and integration

SO2:

Added details on what WFP does and how, including through partnerships, funding and learnings (CLTF)

SO3:

Added more operational details and emphasized the role of evidence. Provided details on WFP's engagements under UN80.



Cross-cutting priorities/ enablers

Nutrition:

Explained use of evidence and detailed how WFP wants to achieve nutrition goals

Marginalized groups:

Emphasized WFP's consultative approach to planning

Protection:

Stated WFP's zero tolerance for child exploitation

Partnerships:

Articulated how WFP's aims to leverage synergies and complementarities





EB Informal Consultation 22 September

1 **Strategic Plan 2026-2029** Draft 3

2 **Corporate Results Framework (CRF) 2026-2029** Draft 2

Draft 2: What has changed



Results Structure

- Introduced **impact** level
- Added **Management Results layer** to the structure and outlined **Line of Sight** elements
- Added a list of **standard activities**
- Refined **standard outputs wording under SO2**



Guiding Principles

- Strengthened **alignment with the strategic plan** and overarching objectives
- Positioned CRF within the **broader humanitarian reset**
- Reinforcing **quality commitments**



Corporate Indicators

- Introduced an **enabler section** with indicators
- Refined some corporate **indicators**
- Enhanced **aggregation** of results, with a commitment to disaggregated data (by sex, age, residence status, and disability estimates)



Cross-cutting Indicators

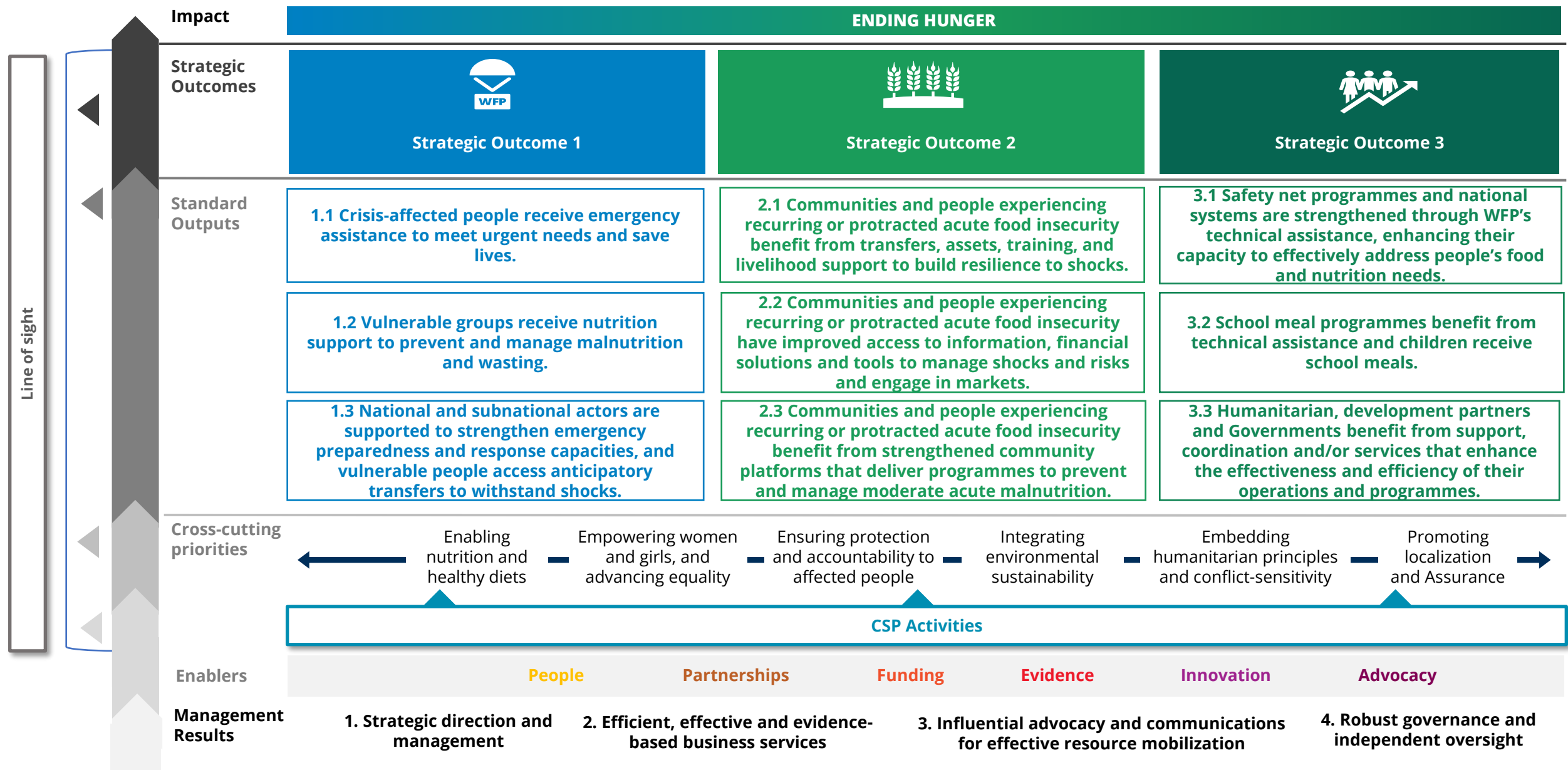
- **Expanded indicators** for all cross-cutting priorities, in line with strengthened commitments



Annexes

- Added a list of **mandatory country-level indicators**
- Updated the **list of Management Results Key Performance Indicators (KPIs)**

2026-29 CRF Structure (Draft 2)



Indicator Types of 2026-29 CRF

CORPORATE INDICATORS

SCOPE:

- **Flagship indicators** to track strategic plan results
- **Aggregated** from country-level indicators

WHERE:

- **Corporate** indicators listed in the CRF document
- Methodologies available in **WFP Indicator Compendium**

REPORTING:

Annual performance report

VS

COUNTRY-LEVEL INDICATORS

SCOPE:

- Support programme design, implementation, adjustments and accountability at country level
- Three types: **Mandatory**, **complementary** or **country-specific**

WHERE:

- **Mandatory** indicators listed in CRF Annex III
- All three types included in country **logframes**
- For all types, methodologies available in **WFP Indicator Compendium**

REPORTING:

Annual country reports

Baselines and Targets

	2022-25 CRF (Current)	2026-29 CRF (New)
Baselines	<ul style="list-style-type: none">• Included in the CRF but only for a sub-set of indicators (High-level targets).	<ul style="list-style-type: none">• Included in for all corporate output indicators, in the Management Plan.
Targets	<ul style="list-style-type: none">• Included in the CRF but only for a sub-set of indicators (High-level targets).• Set for a 4-year period.	<ul style="list-style-type: none">• Included in for all corporate output indicators, in the Management Plan.• Set yearly based on available resources.
Actual values	<p><u>No change:</u> actual values for corporate indicators will continue to be reported in WFP’s Annual Performance Report, while country-level results will remain reported in Annual country reports.</p>	
<p>At country level, <u>no change:</u> baselines, annual targets, end-of-CSP targets will continue to be set as usual and reported annually in Annual country reports.</p>		

Management Results and Management Results Outputs

Management results	Management Results			
	Appropriation Line 1: Strategic direction and management	Appropriation Line 2: Efficient, effective and evidence-based business services	Appropriation Line 3: Influential advocacy and communications for effective resources mobilization	Appropriation Line 4: Robust governance and independent oversight
MR Outputs	1.1. Leadership and direction	2.1. Emergency coordination and preparedness	3.1. Advocacy, communications and media	4.1. Engagement with governing and auxiliary oversight and advisory bodies
	1.2 .Management oversight, and compliance	2.2 Programme operation support	3.2. Partnerships and funding	4.2. Audit, investigation and evaluation
	1.3. Risk management	2.3. Supply chain services		
		2.4. People management and duty of care		
		2.5. Innovation and Technology		
		2.6. Administrative and financial services		



Thank you