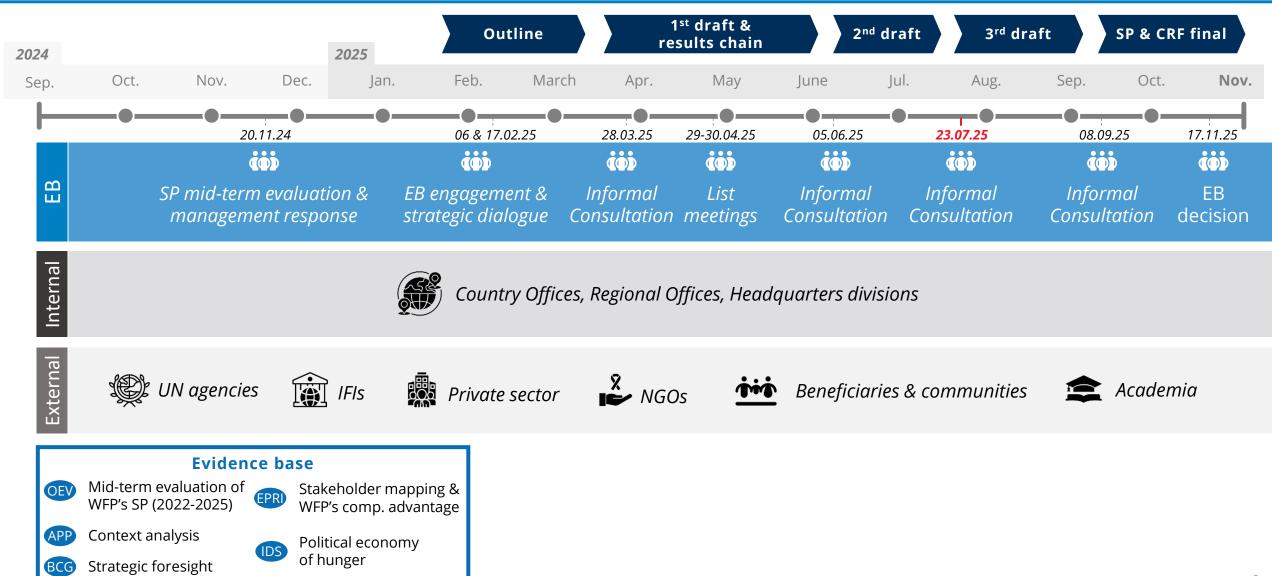


Informal consultation on the WFP strategic plan and corporate results framework 2026-2029

SAVING LIVES CHANGING LIVES



Strategic plan and CRF development timeline





EB Informal Consultation - 23 July

1 Strategic Plan 2026-2029 Draft 2

2 Corporate Results Framework (CRF)
2026-2029
Draft 1





ENDING HUNGER

Outcomes



1. Effective emergency preparedness and response



2. Reduced needs and enhanced resilience to withstand shocks

Enabling nutrition and healthy diets



3. Enabled government and partner programmes

Crosscutting priorities Empowering women and girls and advancing equality

----- Ensuring protection and accountability to affected people

----- Embedding humanitarian principles and conflict sensitivity ----

----- Promoting localization and assurance

Enablers



People



Partnerships



Funding



Evidence



Innovation



Advocacy

Strategic focus



ENDING HUNGER





1. Effective emergency preparedness and response

Deliver high quality assistance to the right people, at the right time and in the right way

Strategic focus

Invest in emergency preparedness, anticipatory action, and early action to respond faster, more effectively and more costefficiently



2. Reduced needs and enhanced resilience to withstand shocks

Reduce humanitarian needs

for people and communities that face protracted and recurring acute food insecurity

... by investing in **integrated**, scalable and sustainable solutions

... focusing on WFP's comparative advantage, and leveraging partners' expertise



3. Enabled government and partner programmes

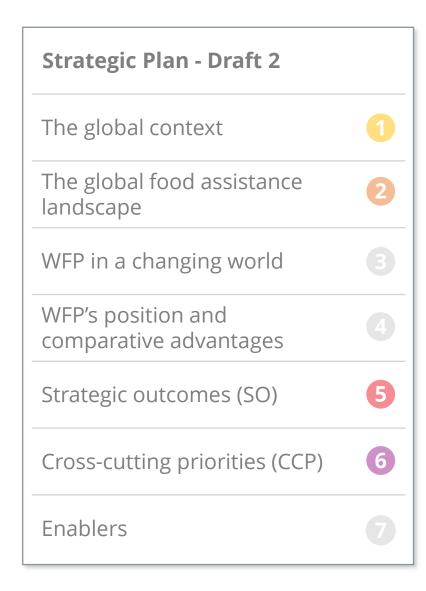
Support government programmes and systems to better:

- Reach the most vulnerable people
- Assist people to manage risks
- Address food insecurity and malnutrition

Strengthen the work of **partners** through the provision of common services



Key changes compared to the first draft



New content

Context: Added Box 1 synthetizing the **strategic orientation** of this plan

SO 1: Added Box 2 emphasizing WFP's support for **displaced populations**

Sections with most changes

Context: Starts with WFP's **vision**, relentlessly committed to ending hunger

SO 2: Clarified scope for **resilience**, reinforced complementarity with partners

SO 3: Better articulates support to national **safety nets**

CCP 3: Expanded text on **protection**

CCP 6: Aligned with new policy on **localization**

Changes to come

Landscape: Updates to humanitarian reset and UN80



EB Informal Consultation - 23 July

1 Strategic Plan 2026-2029 Draft 2

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Draft 1

2026-2029 CRF Outline





Introduction

- Development of the CRF
- Guiding principles and enhancements



Section I - CRF results structure

 Overview of the CRF results structure from strategic outcomes to standard outputs, cross-cutting priorities and activities.



Section II – Corporate Programme Indicators

 Brief narrative with the full of outcome, output and cross-cutting indicators set (Annex I) intended for corporate global performance monitoring.



Section III - Country Programme Indicators

 Outlines the types of programme indicators available to country offices for monitoring purposes and explains the CRF approach to selecting indicators at the country level.



Section IV - Management Results and Key Performance Indicators

 Brief narrative with the full set of management results and corresponding KPIs (Annex II).





Key changes from current CRF

	2022-25 CRF	2026-29 CRF (Draft 1)
CORPORATE MONITORING FRAMEWORK	SINGLE CORPORATE MONITORING FRAMEWORK	TAILORED COUNTRY AND CORPORATE MEASUREMENT FRAMEWORKS
	5 STRATEGIC OUTCOMES	3 STRATEGIC OUTCOMES
CRF RESULT STRUCTURE	12 STANDARD OUTPUTS	9 STANDARD OUTPUTS
	4 CROSS CUTTING PRIORITIES	6 CROSS CUTTING PRIORITIES
PROGRAMME INDICATORS	191	64
MANAGEMENT RESULTS	7	4
MANAGEMENT RESULTS KPIs	60	46

Section I - CRF results structure



Strategic Outcomes



SO1: Effective emergency preparedness and response

1.1 Crisis-affected populations receive emergency assistance to meet urgent needs and save lives.



1.2 Vulnerable groups receive nutrition

support to prevent and manage

malnutrition and wasting.

1.3 National and subnational actors are supported to strengthen emergency preparedness and response capacities, and vulnerable populations access anticipatory transfers to withstand shocks.



SO2: Reduced needs and enhanced resilience to withstand shocks

2.1 Communities and people experiencing recurring or protracted acute food insecurity benefit from transfers, assets, training, and livelihood support to build resilience to shocks.

2.2 Communities and people in foodinsecure areas have improved access to information, financial solutions and tools to manage shocks and risks and engage in markets.

2.3 People and communities experiencing recurring or protracted acute food insecurity benefit from strengthened community platforms that deliver programmes to prevent and manage moderate acute malnutrition.



SO3: Enabled government and partner programmes

3.1 Safety net programmes and national systems are strengthened through WFP's technical assistance and direct transfers, enhancing their capacity to effectively address people's food and nutrition needs.

3.2 School meal programmes benefit from technical assistance and children receive school meals.

3.3 Humanitarian, development partners and Governments benefit from support, coordination and/or services that enhance the effectiveness and efficiency of their operations and programmes.

Cross-cutting priorities



Section II - Corporate Programme Indicators (64)

nutrition and

healthy diets

(previously 21)

and girls, and

advancing equality

20 Outcome **Indicators Strategic Outcome 2 Strategic Outcome 3 Strategic Outcome 1** (previously 61) **5 Outcome Indicators** 9 Outcome Indicators **6 Outcome Indicators** 30 Output **7 Output Indicators 9 Output Indicators 14 Output Indicators Indicators** (previously 110) **Cross-cutting Enabling** Empowering women Embedding humanitarian Ensuring protection and Integrating **Promoting Indicators**

accountability to affected

people

environmental

sustainability

principles and conflict-

sensitivity

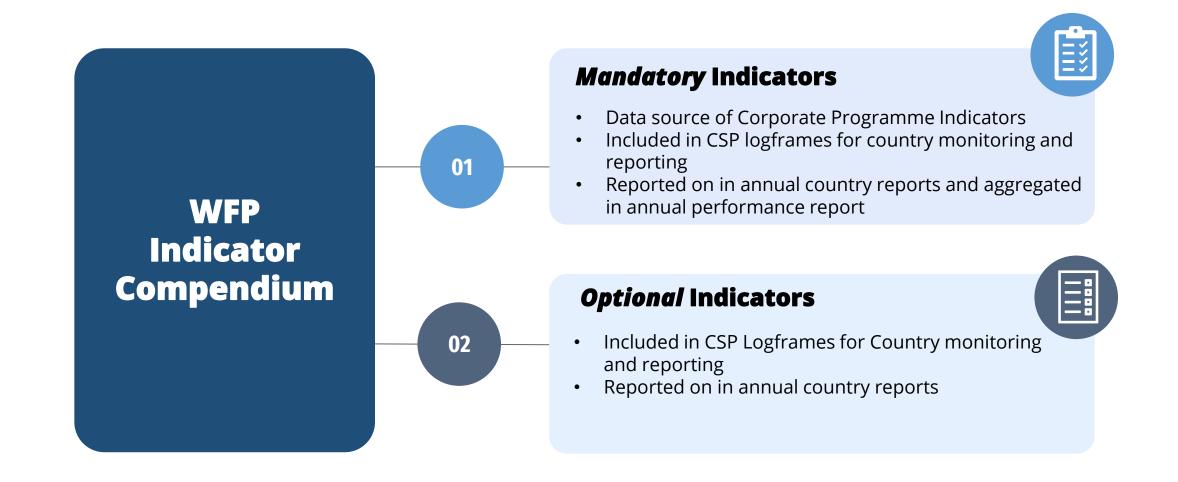
localization

and Assurance

Section III - Country Programme Indicators



(outcome, output, cross-cutting)





Section IV - Management results and associated outputs

Management Result and Appropriation Line 1: Effective strategy, direction and management

1.1. Strategic direction and change management

1.2 .Management oversight, and compliance

1.3. Risk management

Management Result and
Appropriation Line 2:
Efficient, effective and evidencebased business services

2.1. Emergency coordination and preparedness

2.2 Programme operation support

2.3. Supply chain services

2.4. People management and duty of care

2.5. Leveraging innovation and technology

2.6. Administrative and financial services

Management Result and
Appropriation Line 3:
Leverage advocacy and
communications for effective
partnerships and funding

3.1. Advocacy, communications and partnerships

3.2. Accelerated, diversified, flexible, multi-year funding

Management Result and
Appropriation Line 4:
Governance and independent
oversight

4.1. Effective engagement with governing bodies (Executive Board, FAO, UN ACABQ)

4.2. Audit, investigation and evaluation

- ✓ Strategic Plan "Enablers" are supported and steered through Management Results.
- ✓ Activities of the corporate budget will be mapped against the Management Results Outputs to strengthen Resources based Management.



ANNEX

Section III - Linkages between Country and Corporate Programme Indicators



Indicators' Examples

Mandatory Country Programme Indicators (Section III)

SO1: Effective emergency preparedness and response

Food Consumption Score

Corporate Programme Indicators (Section II)

SO1: Effective emergency preparedness and response

Proportion of countries where people provided with emergency assistance by WFP improve/maintain their food consumption

CC Priority: Ensuring protection and accountability to affected people

Percentage of beneficiaries reporting no safety concerns experienced as a result of their engagement in WFP programmes

Percentage of beneficiaries who report they experienced no barriers to accessing food and nutrition assistance

Percentage of beneficiaries who report being treated with respect as a result of their engagement in programmes

CC Priority: Ensuring protection and accountability to affected people

Percentage of WFP country offices where at least 90% of people assisted report that WFP assistance is delivered in a <u>safe</u>, <u>accessible</u>, and <u>dignified</u> manner, including free from Sexual Exploitation and Abuse (SEA)

