



WFP EVALUATION

Evaluation Work Plan 2026-2028

WFP Office of Evaluation

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World Food Programme

SAVING
LIVES
CHANGING
LIVES

May 2025

Evaluation work planning in changing context

Key questions informing prioritization

- What must be prioritized ?
- What we will stop doing or do differently?
- What can we scale down?

Principles

- Sustain 'core business' as much as possible (coverage norms)
- Retain status & integrity of function to best serve WFP
- Retain scope for agility

Evaluation function priorities moving forward

Centralized evaluations

- 2 global evaluations (policy or strategy),
- 1 synthesis
- 1 corporate emergency evaluation
- Between 10 to 12 CSP evaluations (risk of not meeting the 70% expected coverage every year)

Decentralized evaluations

- Provide sufficient technical support and quality assurance to country offices to deliver DEs on time to expected quality standard (About 50% of DEs donor demanded)

Impact evaluation

- Continued delivery and dissemination of evidence and fundraising

Cross-cutting

- Engagement across functions to ensure timely evaluation evidence use

What will we stop doing or do differently?

- Turning some of the in-person activities to **virtual engagement**
- **Missions** (1 person only)
- **Internalize**
 - Delivery of synthesis evaluations
 - Quality support to decentralized evaluations
 - Preparation of summaries of evaluation evidence

What will be scaled down?



CSP
evaluation
coverage



Decentralized
evaluation
coverage



Number of
impact
evaluations



Participation in
inter-agency
and global
joint
evaluations



Evaluation
capacity
development
activities



Guidance
updates

**Proposed programme of work
for centralized evaluations
2026-2028**

Strategic and Policy evaluations

2025

Policy

- ERM (2/25)

Strategic

- Supply Chain Strategic Roadmap (1/2026)
- Targeting and prioritization (1/2026)
- Support to social protection (A/2026)
- Adaptation to partnership landscape (2/2026)

2026

Policy

Strategic – consulting on

- *Global Assurance Project*
- *Humanitarian principles*
- *Commitment to stay and deliver*
- *Advocacy, communication & humanitarian diplomacy*

2027

Policy

- People Policy
- Protection and Accountability Policy

Strategic

- Changing Lives Transformation Fund

2028

Policy

- Anti Fraud and Corruption Policy

Strategic

- *Topic tbc*

About two global evaluations per year

Synthesis, corporate emergency and joint evaluations

2025

Corporate emergency

- Ukraine (A/25)
- Yemen (2/25)
- Sudan regional crisis (A/26)

Synthesis

- WFP's role in humanitarian co-ordination (A/2026)

Joint/inter-agency

- UNSCDFs
- UN Disability Inclusion
- Collective response to COVID-19
- Joint Synthesis People Pillar
- Türkiye/Syria Earthquake
- Ukraine synthesis
- Somalia
- IAHE Synthesis

2026

Corporate emergency

- Haiti

Synthesis – consulting on

- *Piloting*
- *Programme quality*

Joint/inter-agency

- Topic tbc

2027

Corporate emergency

- Topic tbc

Synthesis

- Topic tbc

Joint-interagency

- Topic tbc

2028

Corporate emergency

- Topic tbc

Synthesis

- Topic tbc

Joint-interagency

- Topic tbc

Country Strategic Plan evaluations

2025

- Caribbean MPC
- Congo ROC
- Mozambique
- Tajikistan*
- South Sudan
- Zimbabwe
- Togo

- Lebanon
- Bangladesh
- Cameroon
- Togo

2026

12 CSPEs

- Lebanon
- Bangladesh
- Cameroon
- Togo

- Iran
- Afghanistan
- Pacific
- Guinea Bissau
- Nigeria

Consulting on:

- ONE OF Pakistan, Sri Lanka, India or Kyrgyzstan
- EITHER Kenya OR Tanzania
- EITHER Ecuador OR El Salvador

2027

Minimum 10

[challenge to maintain 70% WFP Programme of work coverage]

2028

Minimum 10

[challenge to maintain 70% WFP Programme of work coverage]

* Also included in OIGA WP 2025

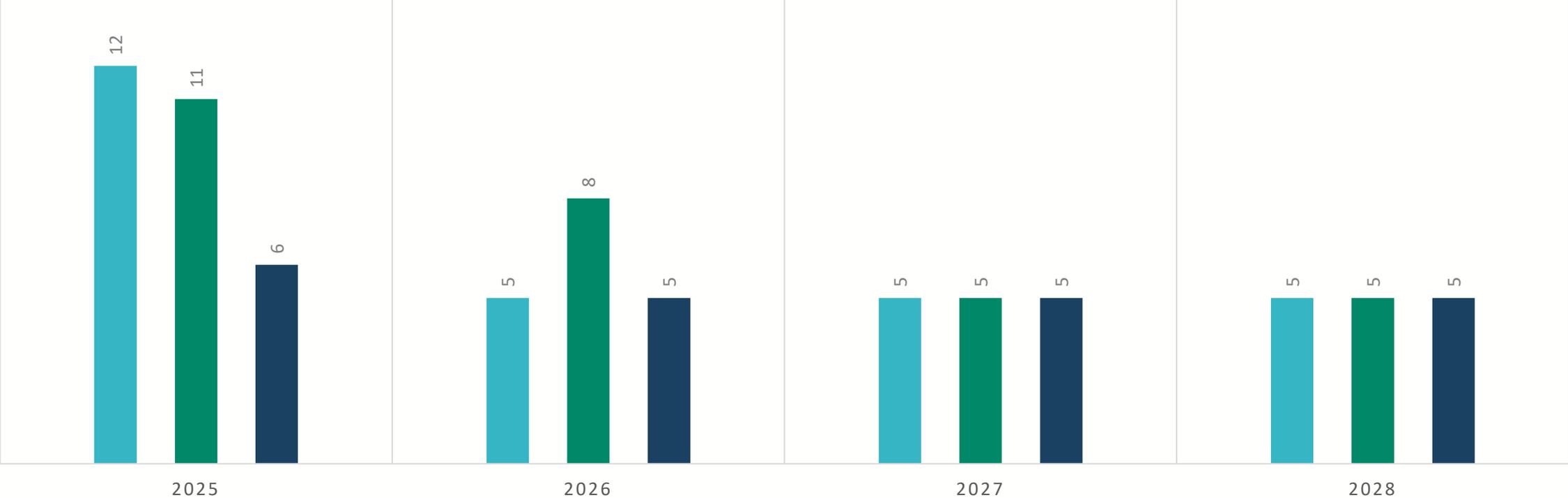
Programme of work for impact evaluations

Impact evaluations (2025-2027)

	2025	2026	2027
<p>Cash-based Transfers and Gender Window</p> <p>(Green = IE Trust Fund)</p>	<p>Under feasibility/ potential new IE:</p> <ol style="list-style-type: none"> 1. Afghanistan (Humanitarian CBT) 2-5. Three new IEs on Digital Financial Inclusion and Nutrition (Gates Foundation) <p>Finishing in 2025:</p> <ol style="list-style-type: none"> 6. DRC (Humanitarian Targeting) 7. Ghana 2.0 (Farmers) 8. Haiti 9. Kenya 10. Lebanon (Humanitarian Targeting) 11. Peru (Humanitarian CBT) 12. Rwanda (CBT & Climate and Resilience) 	<p>Continued from 2025:</p> <ol style="list-style-type: none"> 1-3. Three IEs on Digital Financial Inclusion and Nutrition (Gates Foundation) <p>Finishing in 2026:</p> <ol style="list-style-type: none"> 4. Afghanistan (Humanitarian CBT) <p>5. One new IE starting in 2026</p>	<p>IEs continued from 2026:</p> <ol style="list-style-type: none"> 1-3. Three IEs on Digital Financial Inclusion and Nutrition (Gates Foundation) 4. CBT IE <p>5. One new IE starting in 2027</p>
<p>Climate and Resilience Window</p> <p>(Green = IE Trust Fund)</p>	<p>Under feasibility/ potential new IE:</p> <ol style="list-style-type: none"> 1. DRC (BMZ joint with FAO and UNICEF) 2. Ghana (CLTF) 3. Mozambique (Anticipatory Action) 4. Niger (BMZ Long-term Follow-up) 5. Philippines (Anticipatory Action) 6. South Sudan (BMZ Long-term Follow-up) 7. Sudan (BMZ joint resilience project) <p>Finishing in 2025:</p> <ol style="list-style-type: none"> 8. Bangladesh (Anticipatory Action) 9. Ghana 1.0 (Farmers) 10. Mali (BMZ) 11. Nepal (Anticipatory Action) 	<p>Continued from 2025:</p> <ol style="list-style-type: none"> 1. DRC (BMZ joint with FAO and UNICEF) 2. Ghana (CLTF) 3. Sudan (BMZ joint resilience project) <p>Finishing in 2026:</p> <ol style="list-style-type: none"> 4. Mozambique (Anticipatory Action) 5. Niger (BMZ Long-term Follow-up) 6. Philippines (Anticipatory Action) 7. South Sudan (BMZ Long-term Follow-up) <p>8. One new IE starting in 2026</p>	<p>IEs continued from 2026</p> <ol style="list-style-type: none"> 1. DRC (BMZ joint with FAO and UNICEF) 2. Ghana (CLTF) 3. Sudan (BMZ joint resilience project) 4. Climate and Resilience IE <p>5. One new IE starting in 2027</p>
<p>School Meals Window</p>	<p>Under feasibility/ potential new IE:</p> <ol style="list-style-type: none"> 1. Burundi 2. Madagascar 3. Malawi (Norad) 4. Zambia <p>Finishing in 2025:</p> <ol style="list-style-type: none"> 5. The Gambia 6. Guatemala (pilot) 	<p>Continued from 2025:</p> <ol style="list-style-type: none"> 1. Burundi 2. Madagascar 3. Zambia <p>Finishing in 2026:</p> <ol style="list-style-type: none"> 4. Malawi (Norad) <p>5. One new IE starting in 2026</p>	<p>IEs continued from 2026</p> <ol style="list-style-type: none"> 1. Burundi 2. Madagascar 3. Zambia 4. School-meals IE <p>5. One new IE starting in 2027</p>

IE Workplan by Window

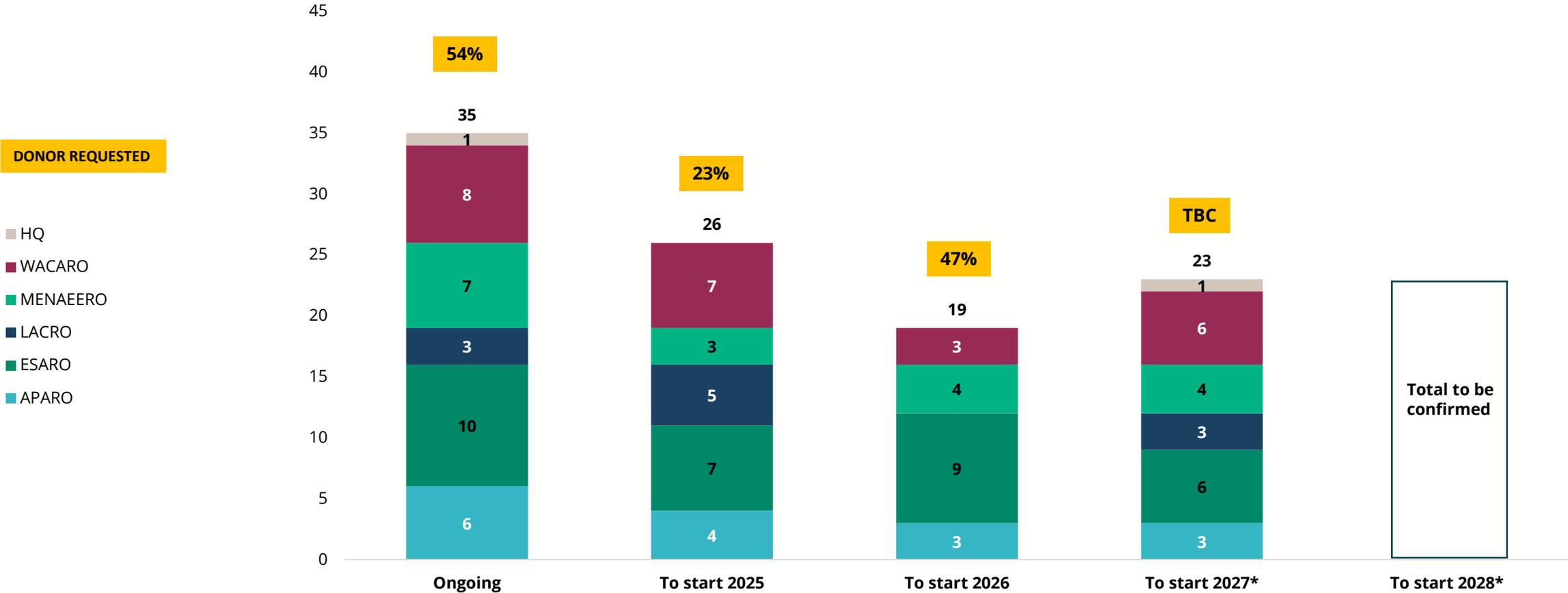
Cash Transfers Climate and Resilience School Meals



Programme of work for decentralized evaluations

Decentralized evaluations

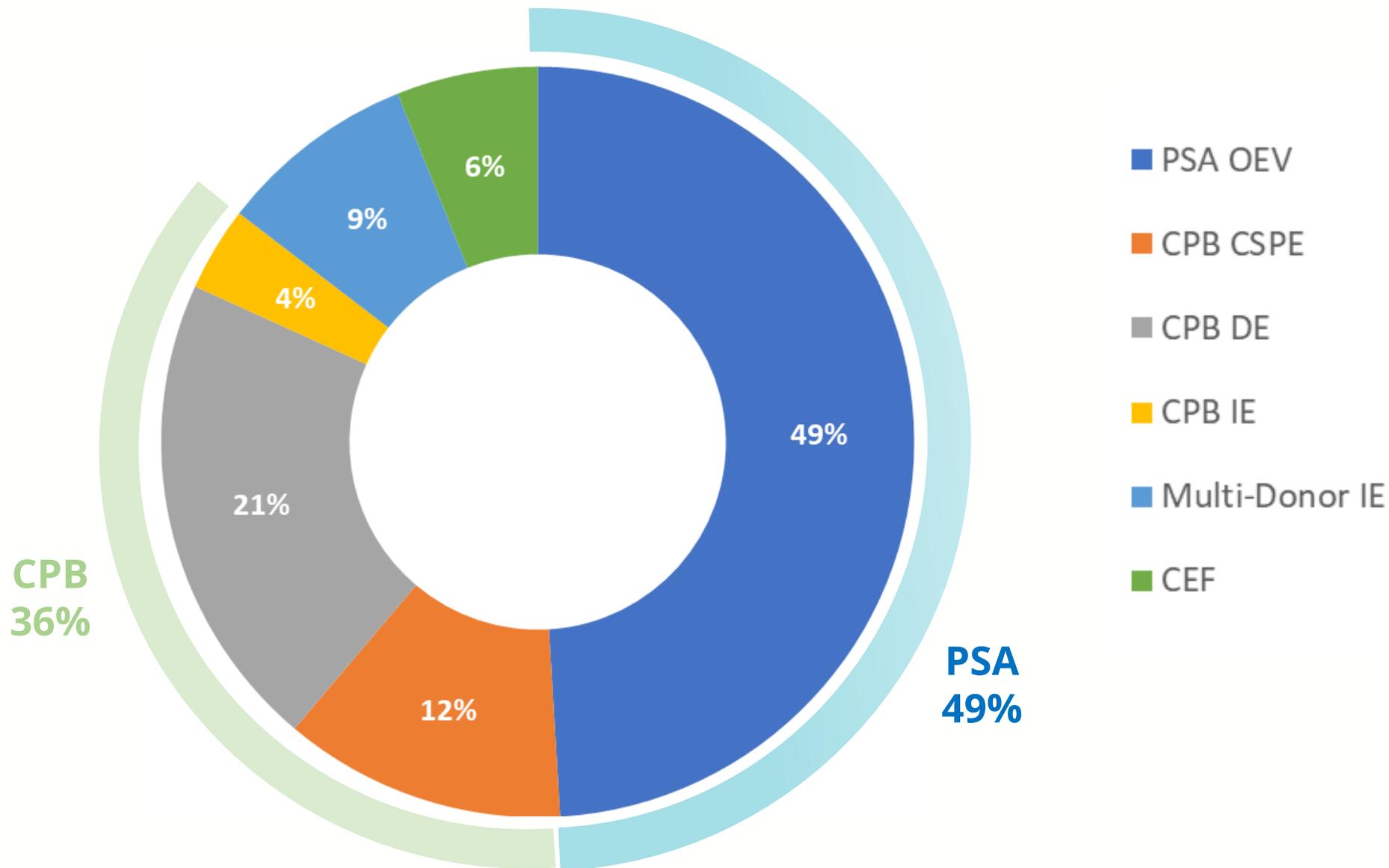
Ongoing and planned decentralized evaluations by Start Year and by Region/HQ



Questions on programme of work?

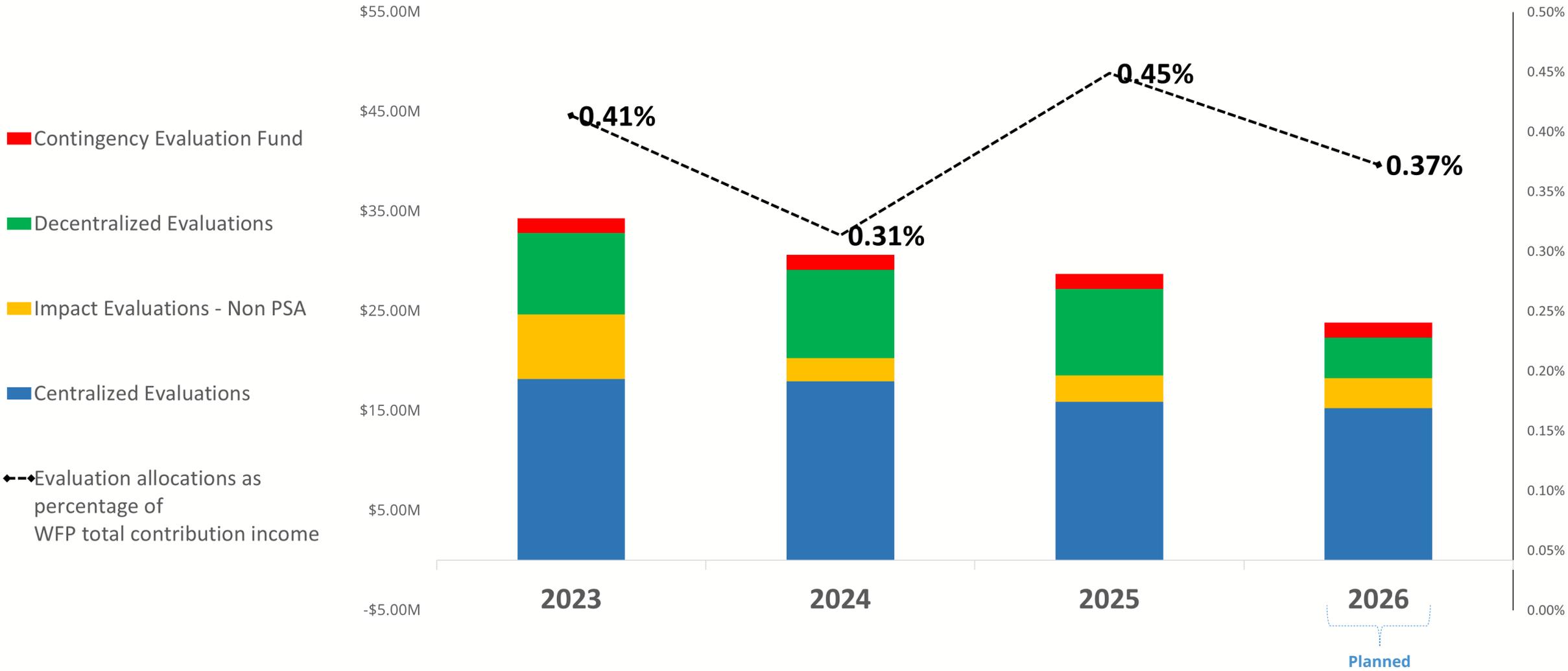
Resource requirements

Overall projected funding sources for WFP's evaluation function 2026



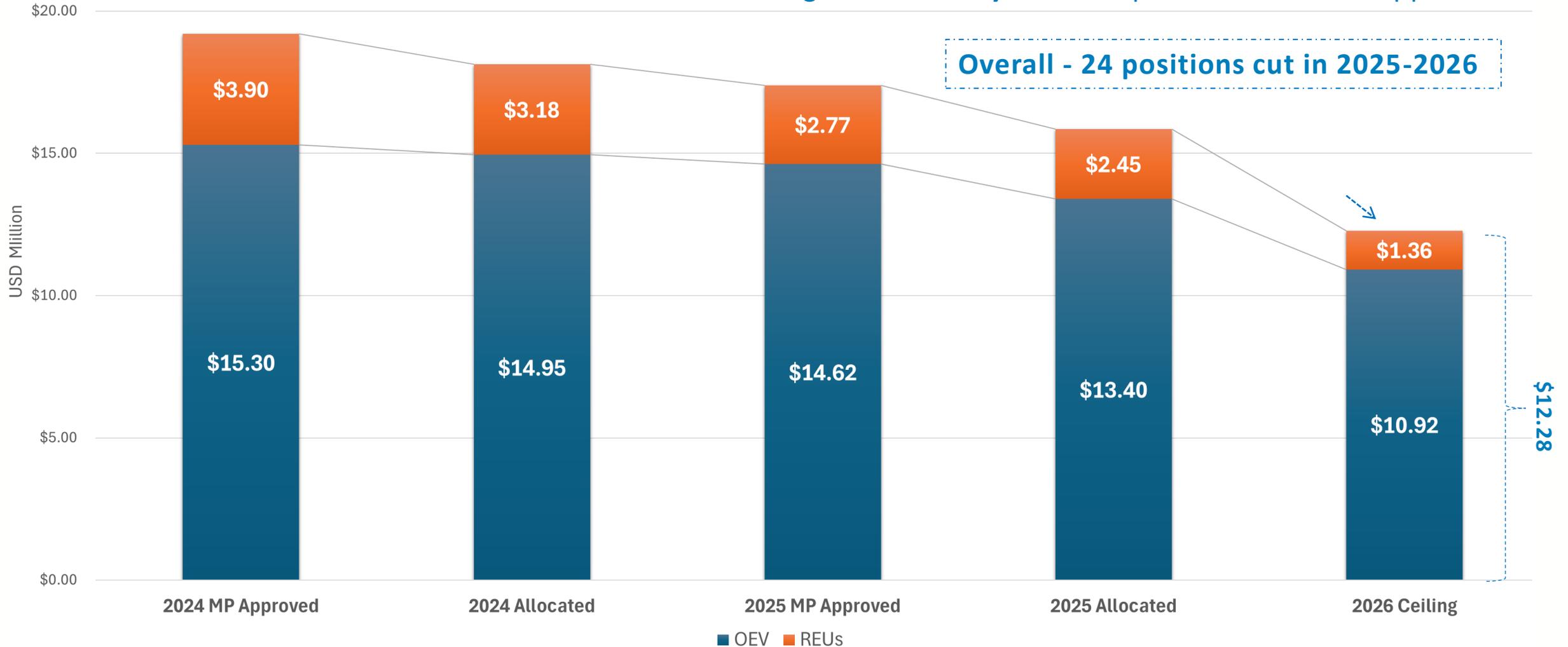
Resources allocated to evaluation 2023-2026

as percentage of WFP total contribution income, 2023-2026



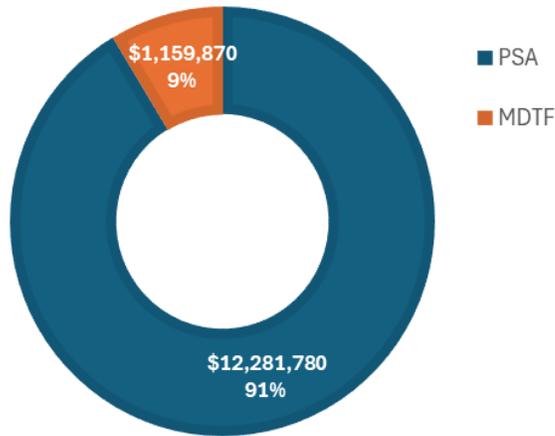
Evaluation Function PSA MP submission 2024-2026

- PSA ceiling decreased by 29% compared to 2025 MP approved
- PSA ceiling decreased by 36% compared to 2024 MP approved

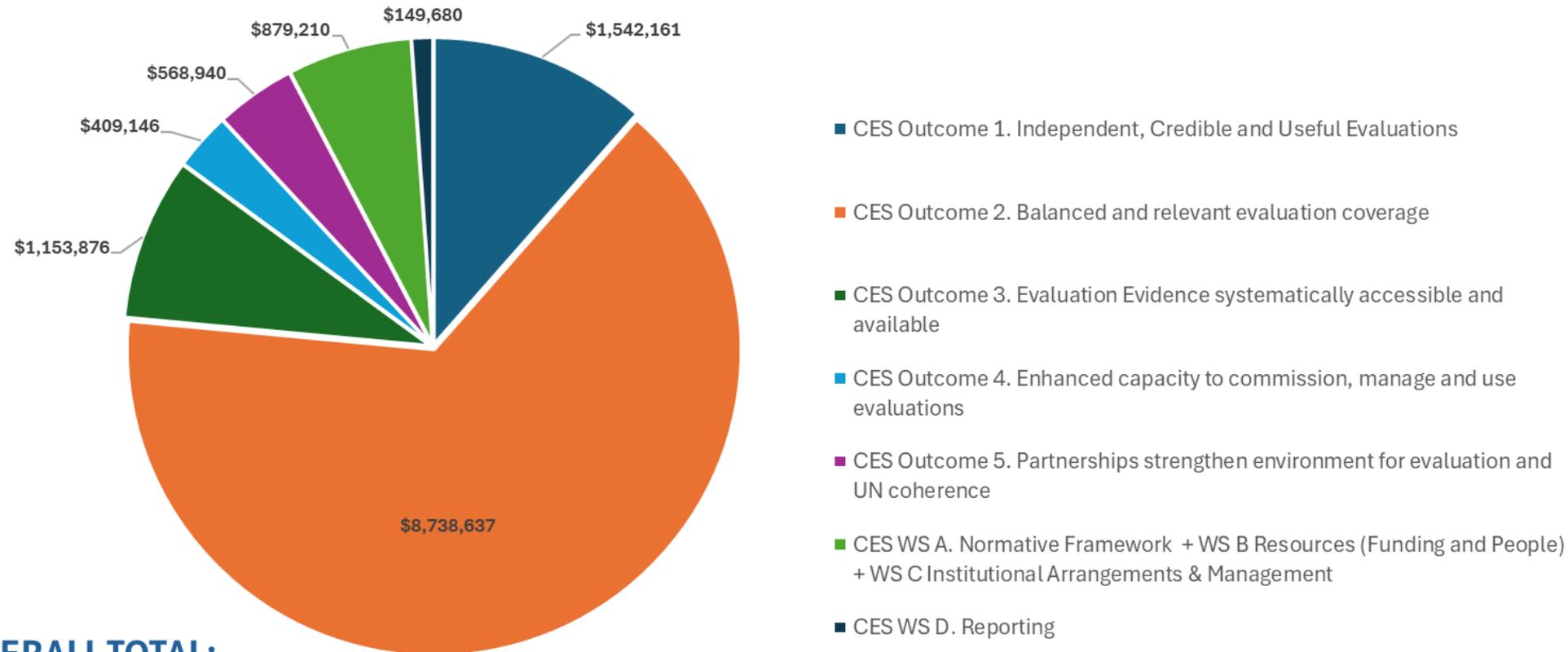


Evaluation Function Budget submission 2026

2026 BUDGET PLANNING
BY FUNDING SOURCE

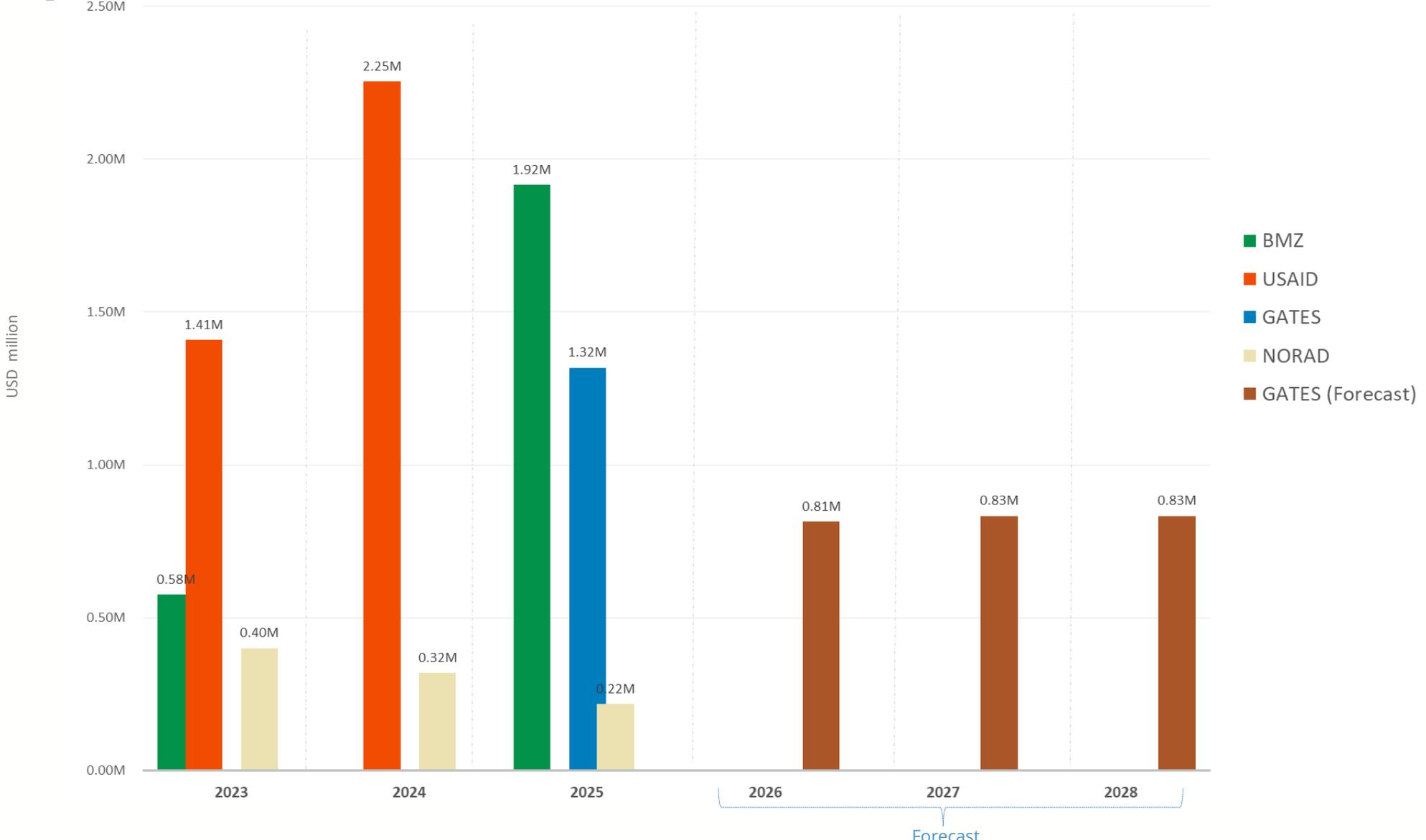


2026 PSA and TF BUDGET SUBMISSION PER ACTIVITY



OVERALL TOTAL:
\$ 13,441,650

Evolution of multi-donor/year trust fund resources for impact evaluation 2023-2028



Questions on resource requirements?