

Management response to the recommendations in the summary report of the synthesis on evaluations of WFP's engagement in middle-income countries (2019–2024)

MPC

22-23 May 2025 - Round table on evaluation reports

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### **Background**

The evaluation synthesis covered activities implemented between 2019 and 2024 in 25 middle-income countries across all WFP regions. Taking a utilization-focused, consultative approach, the synthesis served the dual purposes of accountability and learning.

#### **Recommendations**

4.

Set out a clearer rationale for WFP's presence, positioning and resourcing in middle-income countries and, in particular, in upper-middle-income countries.

2

Clarify and strengthen the development and use of partnership strategies in middle-income countries

3

Strengthen planning for programme handover and transition, where relevant and the path to WFP's exit from the country, where appropriate.

4

Enhance the generation of evidence from pilot activities to inform decisions regarding potential scale-up.



REC.1 - Set out a clearer rationale for WFP's presence, positioning and resourcing in middle-income countries and, in particular, in upper-middle-income countries

- ☐ Within CSP frameworks and building on WFP's comparative advantages, clearly articulate the strategic rationale for WFP's engagement in middle-income countries.
- ☐ Assess and articulate the rationale for WFP maintaining its presence and response capacity in middle-income countries so that it can pivot swiftly to crisis response if needed.
- ☐ State a clear intention to seek funding from diverse sources including global funding mechanisms, host governments and private sector partners.



## REC.2 - Clarify and strengthen the development and use of partnership strategies in middle-income countries

Revise existing or prepare new guidance for country offices on strengthening the development and use of strategic and operational partnership strategies for WFP's engagement in middle-income countries.





REC.3 - Strengthen planning for programme handover and transition, where relevant and the path to WFP's exit from the country, where appropriate



☐ Set clear guidance for programme handover and transition, and/or country exit, as appropriate, including by providing relevant guidance to country offices.



# REC.4 - Enhance the generation of evidence from pilot activities to inform decisions regarding potential scale-up

☐ Provide clear guidance on the assessment of results from pilot initiatives.





### **Action Roadmap**

31 Dec 2025

30 June 2026

31 Dec 2026

31 Dec 2028

- Rec 1. Rollout WFP's Resource Mobilization Strategy.
- Rec 2. Update CD
  job profile to clarify
  partnership
  management in
  middle income
  countries.
- •Rec 1. Guidance note on long-term programming for impact.
- •Rec 2 Guidance for COs on developing and supporting Government Partnerships.

- Rec 4. Roll out the smart piloting guidance to country offices to inform how they design, implement, monitor and evaluate field pilot projects.
- Rec 2. Document and disseminate lessons learned on piloting projects

 Rec 3. Document examples and provide guidance on effective programme handover and transition.

