



Risk Management Division

Evaluation Recommendations Implementation Status Report 2024

May 2025

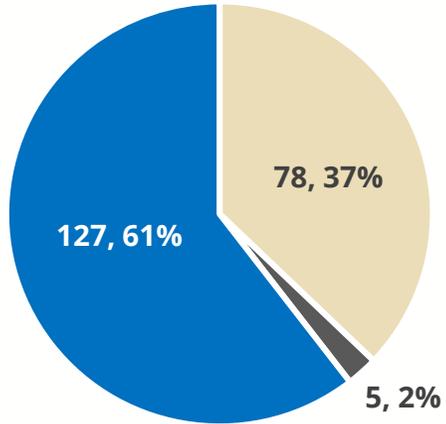


World Food
Programme

SAVING
LIVES
CHANGING
LIVES

Implementation status of evaluation recommendations due for closure in 2024

61% of Recommendations Implemented



- **210 recommendations** (requiring 749 actions) were due in 2024
- **83% of the 749 actions** were completed

KEY CHALLENGES

Contextual barriers

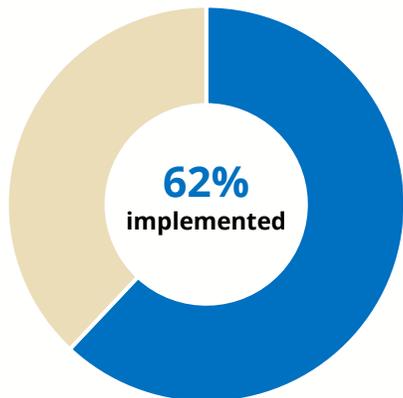
- Dynamic nature of operating environments
- Dependency on external factors

Operational barriers

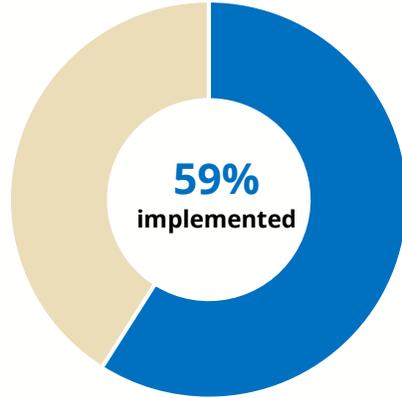
- Capacity and financial resources constraints
- Organizational restructuring
- Limited verification time and closure in system
- Some recommendations require better clarity

Implementation by Evaluation Category

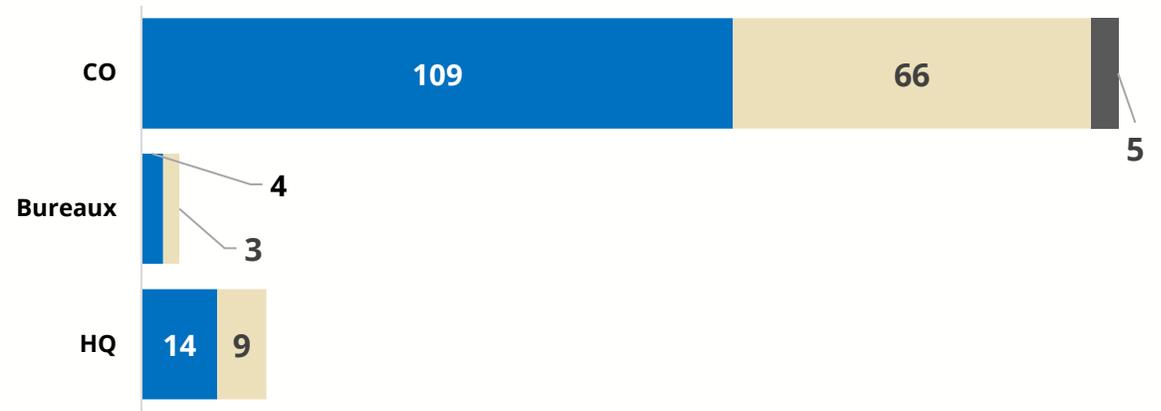
Centralized Evaluations
(90 recommendations)



Decentralized Evaluations
(120 recommendations)



Implementation by Lead Office



Key Thematic Insights from Recommendations due for Closure in 2024

WFP conducted a thematic analysis of the 210 recommendations due for closure in 2024 and focused on significant risk areas addressed in the Management review of significant risk and control issues, 2024



Targeting

- Community-driven
- Government-led
- Adaptive and Risk-responsive
- Inclusive
- Data-driven



Monitoring

- Robust monitoring systems
- Strong data quality, collection, and utilization
- Integration of cross-cutting issues
- Strong market and performance monitoring



Community Feedback Mechanism

- Robust systems and tools
- Enhanced accountability through stakeholder engagement and partnerships



Workplace Culture and Talent Management

- Well-structured and efficient country office structure
- Human Resources Division to address recruitment challenges
- Protection from sexual exploitation and abuse



Cooperating Partner Management

- Strong collaboration with national governments
- Mainstreamed conflict sensitivity
- Expansion of cooperation with civil society

Ongoing and Outstanding Recommendations – Overall Status

Overview of aging recommendations

- Between 2022 and 2024, **81% of recommendations** due for closure were implemented, the **highest three-year average** in the past three years
- All recommendations **due prior to 2021** have been closed

Outstanding recommendations

- 327 recommendations are ongoing and tracked through 1,639 actions of which 692 (42%) have been closed
- 147 (45%) of the 327 ongoing recommendations are overdue **since 2021**, mostly from country offices

Ongoing evaluations recommendations by original deadline (year)

