

Evaluation of Ethiopia WFP Country Strategic Plan 2020-2025

SAVING LIVES CHANGING LIVES

April 2025

Background

- Rising needs meant WFP operations expanded – Corporate emergency response activated in March 2021
- CSP budget increased USD 2.6 billion to USD 6.98 billion (May 2023)
- Uncovering of diversion led to temporary suspension of relief assistance in June 2023
- CSP strategy linked short term humanitarian assistance with sustainable long-term interventions



WFP strategic positioning



WFP areas of intervention **highly relevant to needs** in Ethiopia



Relevant **shift in focus** from southern to northern Ethiopia in response to changing needs – but CSP provided insufficient preparedness levels & strategic guidance

Ambitions for **shift from humanitarian assistance to resilience building** aligned with government vision – but based on overoptimistic assumptions & hindered by limited programme integration



Diverging views of **WFP comparative advantages** – funding not fully aligned to dual-track approach

Progress towards results



Unprecedented levels of assistance to crisis-affected populations broadly effective and helped them meet basic food and nutrition needs



School feeding & nutrition interventions contributed to both crisis response & resilience – but faced challenges



Implementation of **resilience initiatives** fell behind ambitions and results were not well captured

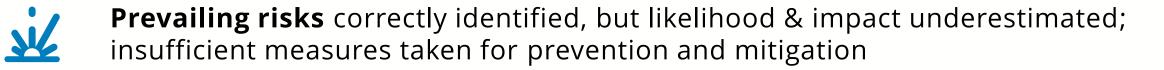


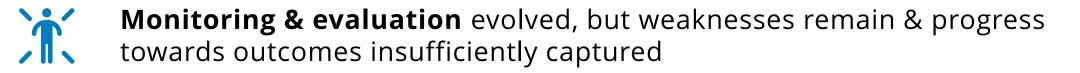
Progress made on advancing **gender equality considerations** and improvements to **accountability to affected people**, but **protection considerations/PSEA** require further enhancement

Challenges











High-levels of stress, management turnover, and fears about job security negatively affected **staff motivation**, **productivity and wellness**

Recommendations

Identify and explicitly address areas of uncertainty to ensure **strategic direction of next CSP** remains relevant over time

Continue shift from "saving lives" to "changing lives" agenda

Ensure a conducive environment for **principled humanitarian responses**

Improve **ability to demonstrate results**, in particular, for resilience and cross-cutting areas

Accelerate shift from in-kind to cash-based assistance

Improve **planning for staffing needs** to ensure agility and continuity in strategic direction