



Chief Financial Officer Division (CFO)

Evaluation Recommendations Implementation Status Report 2023

Corporate Planning, Budgeting & Reporting Service

May 2024

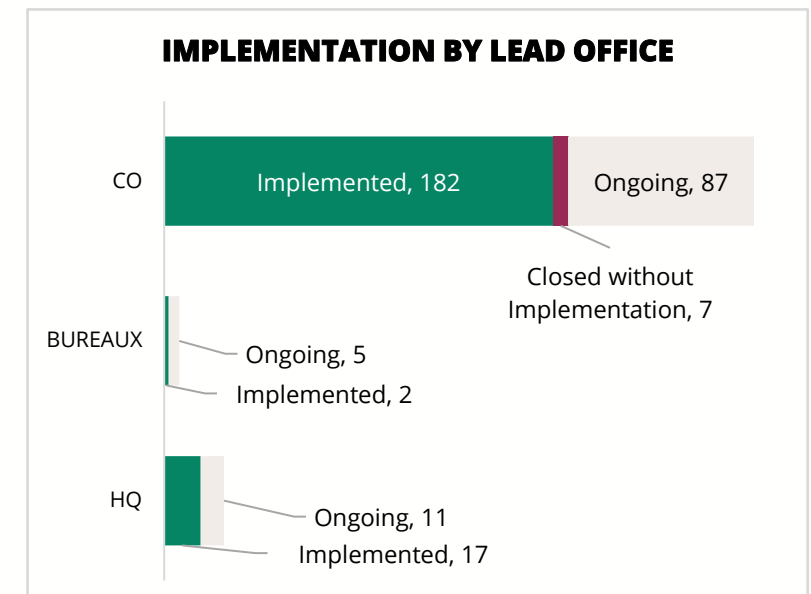
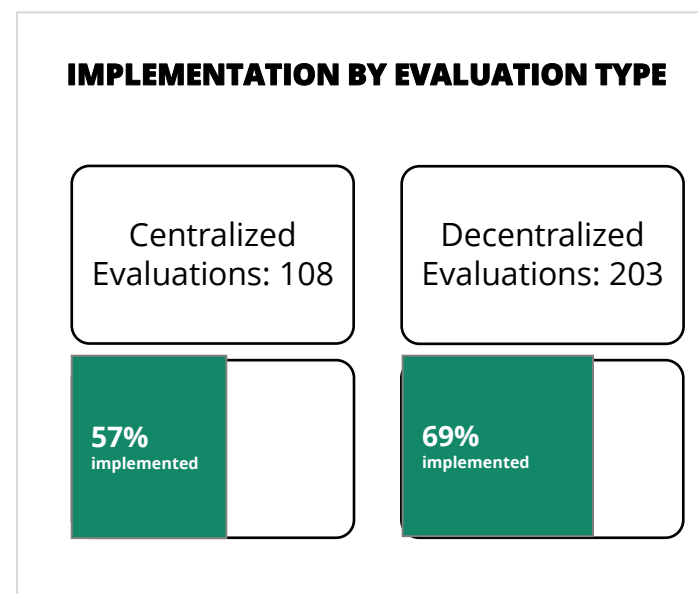
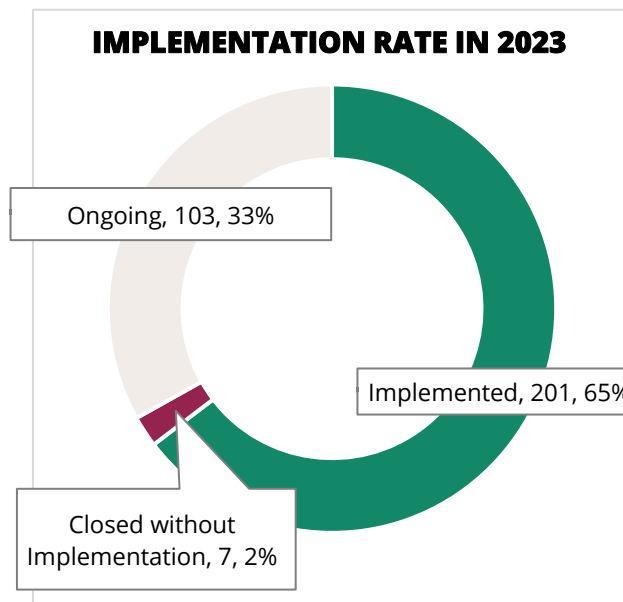


World Food Programme

**SAVING
LIVES
CHANGING
LIVES**

Implementation status of recommendations due in 2023

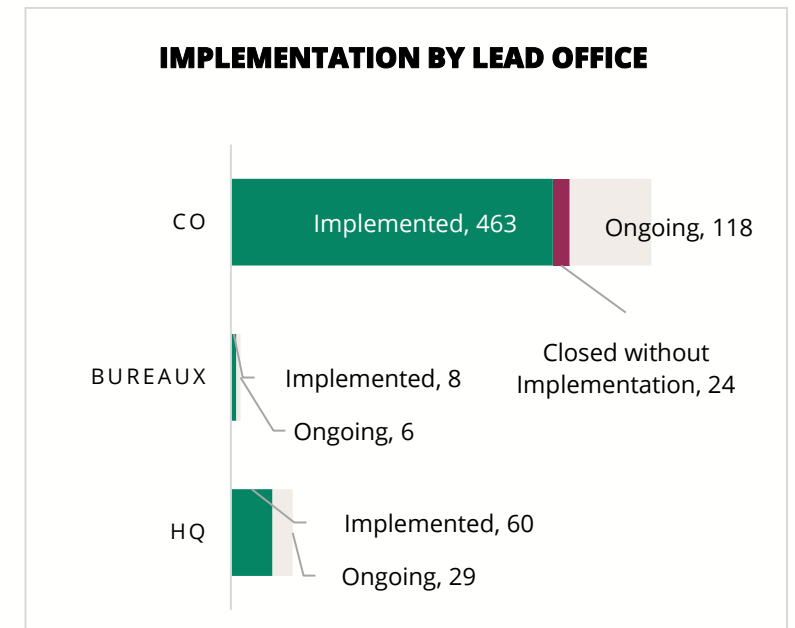
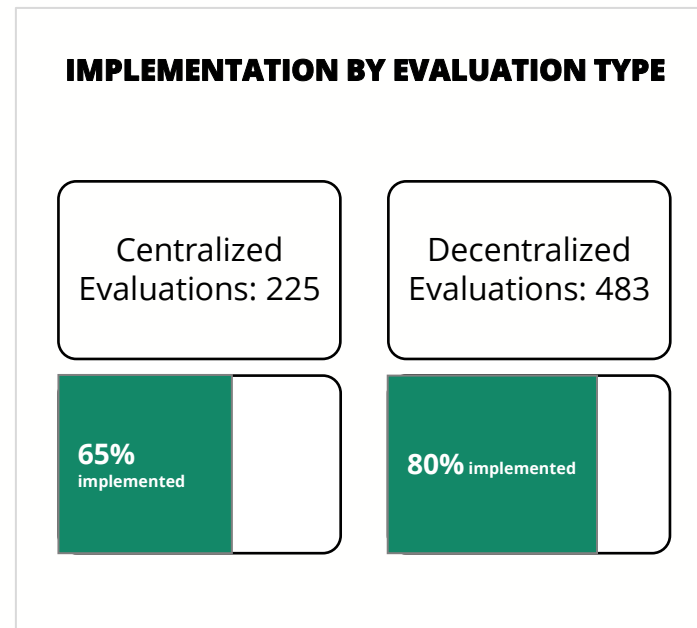
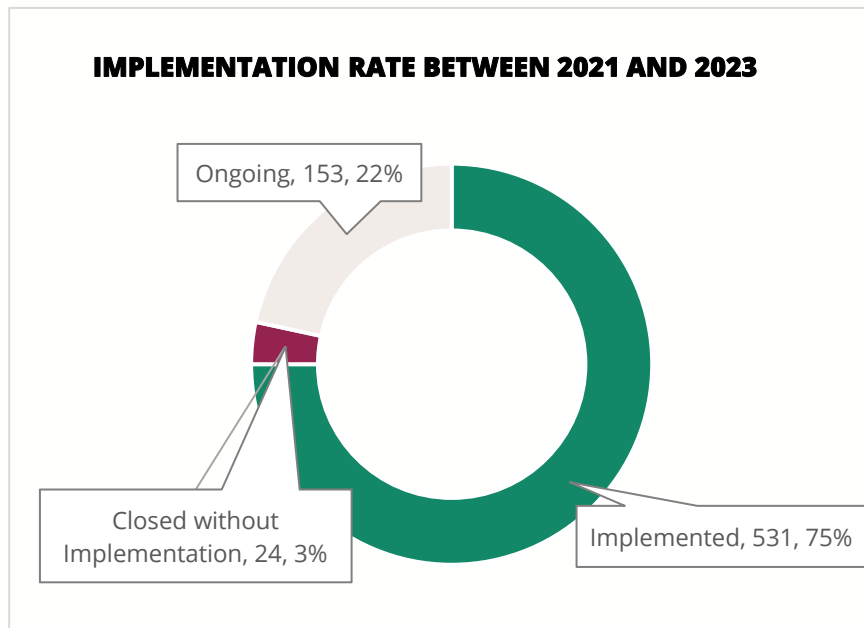
- Despite a 51% increase in the number of evaluation recommendations, WFP implemented **similar percentage of recommendations in 2023** (65%) as in 2022 (66 %).



■ Implemented
 ■ Closed without implementation
 ■ Ongoing

Implementation status of recommendations due in 2021-23

- Between 2020 and 2022 there were 115 evaluations resulting in 613 recommendations. This rose to **140 evaluations** and **708 recommendations** between 2021 and 2023. Despite this increase, WFP management successfully implemented **75 percent of the recommendations** due for implementation in this latter period



■ Implemented ■ Closed without implementation ■ Ongoing

Perceived impact of recommendations

Methodology

13 key informant interviews conducted with 35 participants from 11 COs and 2 HQ divisions

Findings

Key Elements for Success

- Timeliness and Quality of Recommendations
- Evaluations conducted using participatory Approach
- Senior Leadership Engagement in all phases of the evaluation process

Challenges Encountered

- Challenges in Government Engagement
- Resource Constraints
- Recommendation Quality
- Dynamic Operating Environments
- Time-consuming evaluation process

Perceived Impact

- Improved Operations and Programmes
- Enhancements in service delivery for beneficiaries
- Strengthened strategic and operational partnerships
- Improved Strategic Alignment

Lessons Learnt

1

• Engage as early as possible with evaluation teams to ensure the ownership of recommendations

2

• Develop comprehensive resource mobilization strategies

3

• Draft actionable and precise recommendations that are formulated with appropriate language

4

• Ensure the robust tracking of recommendations in line with corporate procedures

5

• Leverage support of senior management

6

• Adopt a flexible approach in developing recommendations for quick adaptation to dynamic and emergency situations