



World Food  
Programme



# Ethiopia: An evaluation of WFP's Portfolio (2012 -2017)

SAVING  
LIVES  
CHANGING  
LIVES

WFP Office of Evaluation

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# Context



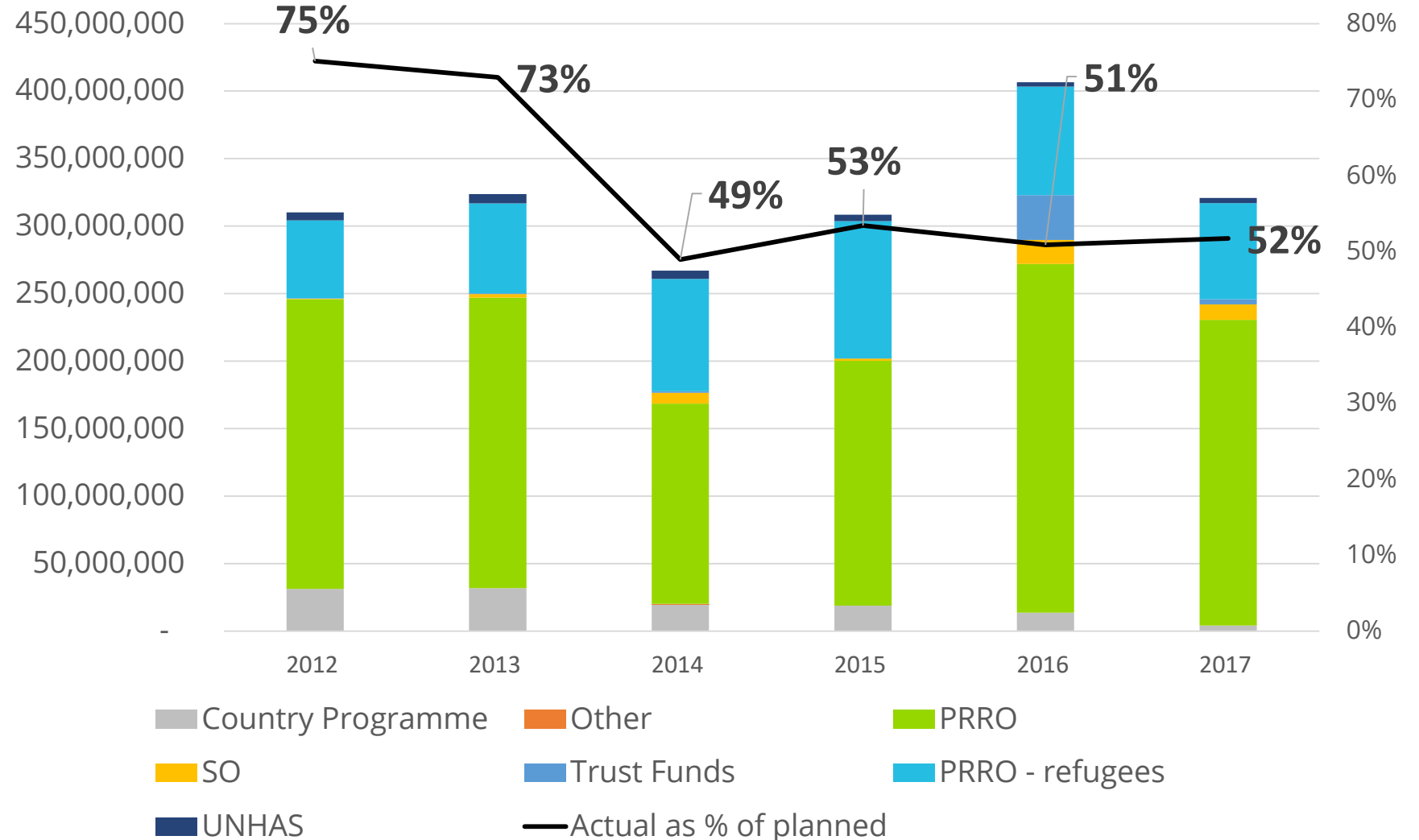
- 102 m population
- 174<sup>th</sup> HDI (2016)
- 115th Gender Parity Index (2017)
- Climatic shocks and food insecurity
- Key role of government in interventions

# WFP Portfolio – 11 operations (2012-2017)

**WFP FUNDING**  
**57%**

**6.5 m beneficiaries**  
**p.a.**

Ethiopia – Annual WFP Expenditure – USD million



# Q1 Strategic Alignment



- Relevant and appropriate approach
- Diminishing role of WFP in overall food assistance in country
  - *90% of total WFP food assistance is targeted at the Somali and Afar regions*
- Strategy not sufficiently well-articulated in recent years

## Q2 Quality of Decision-making



- Decision-making influenced by the role played by government and donor preferences
- Chronic weaknesses in monitoring, reporting and evaluation constrain learning and funding
- Internal constraints: WFP management continuity and senior positions left vacant

# Q3 Performance and Results

Assistance to over 80 percent of planned beneficiaries, in spite of funding shortfalls

Achieved by:

- Reduction in procurement and transport costs
- Reduction in level of assistance to beneficiaries



## GENERAL FOOD ASSISTANCE FOR NATIONALS AND FOR REFUGEES

Broadly effective, but funding shortfalls limit extent of intervention (especially refugees)



## GOVERNMENT LOGISTICS SUPPORT

Effective

# Q3 Performance and Results



## CASH-BASED TRANSFERS

10% of total delivery.



## NUTRITION

Programme is effective but funding is not sufficient.



## SCHOOL FEEDING

450.000 beneficiaries  
in 2015-2017.  
Effective but activities declining.



**P4P** finished in 2016.  
Inspired government  
emergency school feeding  
programme.



## INFRASTRUCTURE PROJECTS

Not fully delivering on  
efficiency and effectiveness  
promise.

# Q3 Performance and Results

## Other areas for attention – programme



### GENDER

- Programme design
- WFP staff ratio



### HUMANITARIAN PRINCIPLES AND ACCESS



### AFFECTED POPULATIONS

- Refugees
- IDPs
- Somali region



# Conclusions – Part 1



During 2012–2017, WFP played a substantial role in responding to emergencies in Ethiopia, especially the 2015/2016 El Niño crisis, providing support for national systems and logistics as well as its own deliveries of assistance.

## Conclusions – Part 2



The preparation of the CSP provides a unique opportunity to openly discuss with government and partners the role of WFP with new leadership in place within mainly government-led interventions



Work is needed to address staffing constraints and maintain appropriate funding for delivery of refugee support operations



Attention to compliance with Humanitarian Principles is required at all times

# Recommendations



WFP staffing and continuity



Strategic Focus and preparation of the Country Strategic Plan



Focus on resilience



Monitoring, evaluation and learning



Nutrition programming



Refugee assistance



Gender



Protection and accountability to affected populations