



World Food  
Programme

# OEV Work Plan 2019

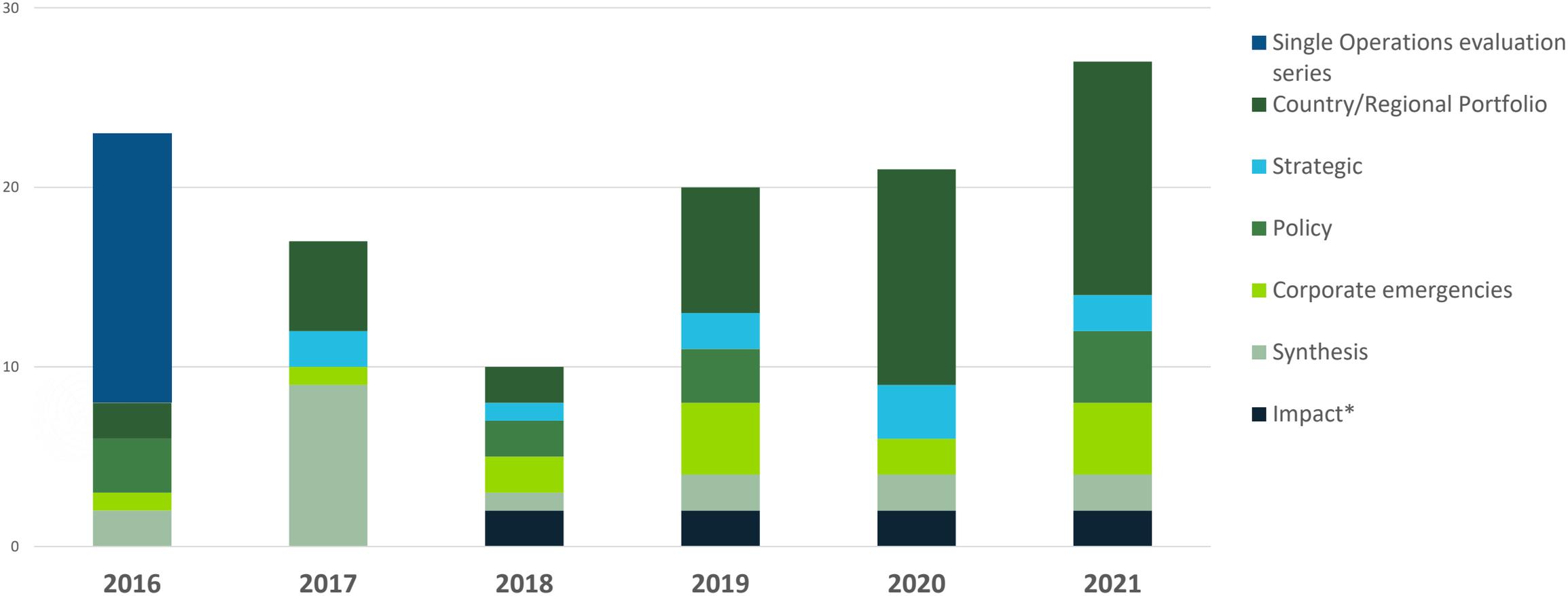
WFP Office of Evaluation

Annual Consultation on Evaluation  
28 May 2018

SAVING  
LIVES  
CHANGING  
LIVES

# **PART 1: Overview of centralized and decentralized evaluations 2016-2021**

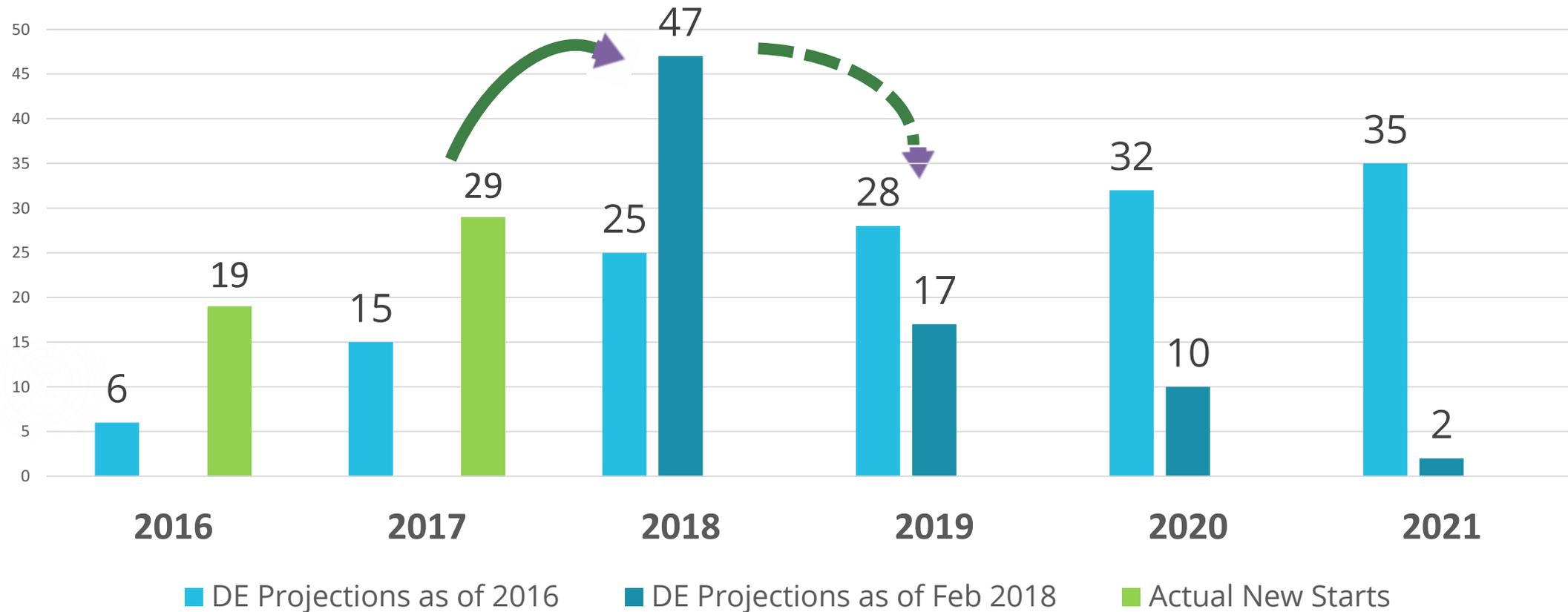
# Centralized evaluation outlook 2016-2021



*\*The actual starts of Impact Evaluations will be determined*

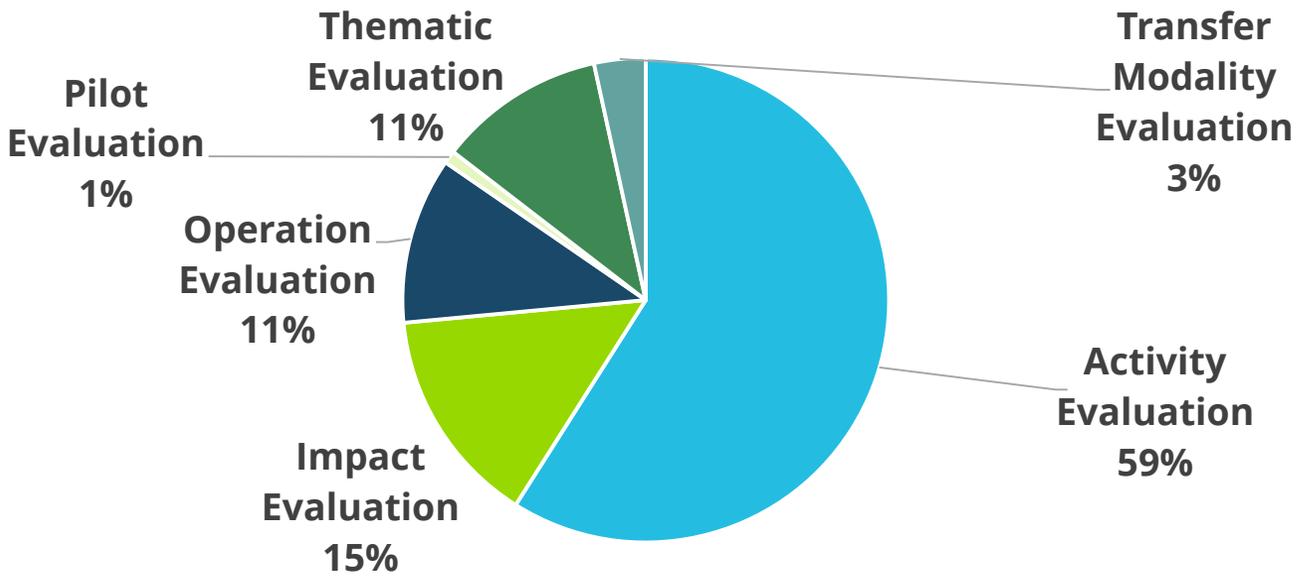
# Decentralized evaluations outlook 2016-2021

Number of Decentralized Evaluations (new starts)

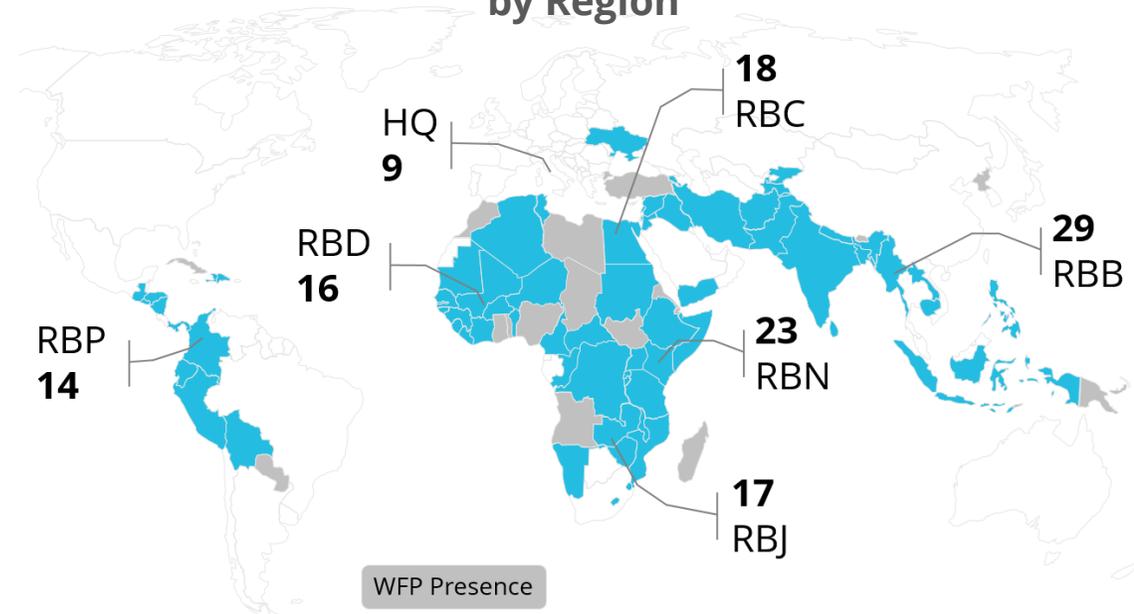


# DE by type, programmatic area & region 2016-2021

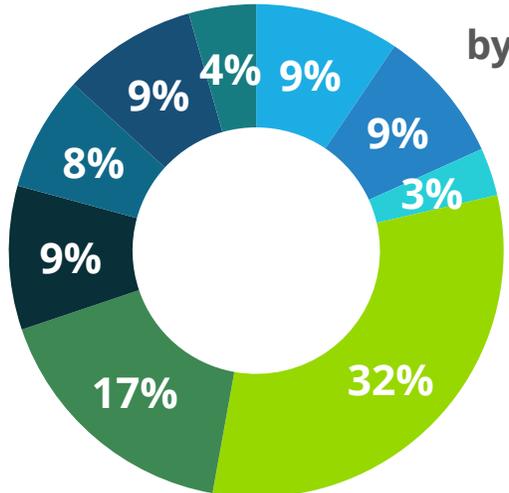
by Evaluation Type



by Region



by Programmatic Area



- Unconditional resource transfers to support access to food
- Asset creation and livelihood support activities
- Climate adaptation and risk management activities
- School meal activities
- Nutrition activities
- Smallholder agricultural market support activities
- Institutional capacity strengthening activities
- Emergency preparedness activities

## **PART 2: Outlook for the centralized evaluation function 2019-2021**

**A. Priorities, coverage & alignment for  
strategic & policy evaluations**

# Strategic evaluation review: planned and proposed evaluations for 2018 - 2021

Country Strategic Plan Pilots 2017-2018	Resilience 2018	WFP's Capacity to Respond to Emergencies 2018	Funding WFP's Work 2019	School Feeding Effects on Hunger and Nutrition 2019	Managing Organizational Change 2020	Program Design in an Era of Collective Action 2020	WFP's Use of Technology in Constrained Environments 2021	Supply Chain Management Strategy 2021
<p>Translating Strategic Plan at country level</p> <p>CSP Policy</p> <p>Country Portfolio budgeting under FFR</p> <p>Adapting to country-led and localization imperatives</p> <p>Zero hunger strategic reviews</p> <p>Early lessons on CRF use with CSPs</p>	<p>Asset creation and livelihoods support</p> <p>Building resilience for food security and nutrition</p> <p>Disaster Risk Reduction</p> <p>Climate change adaptation</p> <p>System strengthening</p>	<p>Synthesis of evidence from Corporate Emergency Response and Inter-Agency Evaluations and CPEs</p> <p>Influence of systems &amp; procedures on scale, coverage, speed, quality</p> <p>Transitions to / from emergency response</p> <p>Humanitarian coordination and cluster lead roles</p>	<p>Securing predictable and adequate resources to meet growing needs</p> <p>Advocacy to fund zero hunger work</p> <p>Government, private sector partnerships</p> <p>Trust funds</p> <p>Pooled funding and joint fundraising approaches</p> <p>Program vs. agency limits</p>	<p>Synthesis of evidence from PE and IEs looking at SF impact on nutrition, education, gender, protection, attendance</p> <p>Role in social protection systems</p> <p>SF capacity development and technical assistance contributions</p> <p>Partnerships with other education actors</p>	<p>IRM process / implementation</p> <p>Downstream policy &amp; knowledge management</p> <p>Resource Management</p> <p>Risk Management Human Resources</p> <p>Central /decentralized functions &amp; country presence</p> <p>Efficiency / complexity of processes &amp; systems</p> <p>Implications of growth</p>	<p>Joint-programming - theories of change, assessment, analysis, targeting, feedback mechanisms, monitoring</p> <p>Delivery mechanism / modality</p> <p>Program cycle management</p> <p>Coherence of humanitarian /development assistance</p> <p>Sustainability / handover</p>	<p>m-VAM</p> <p>Cash-based transfers</p> <p>SCOPE</p> <p>E-cards and One-card platforms</p> <p>Use of drones in humanitarian crises</p> <p>3<sup>rd</sup> party monitoring</p> <p>Service providers</p>	<p>Integration of logistics and procurement</p> <p>Contributions of SCM to SOs</p> <p>Innovations – incorporating external best practices, retail supply chain initiatives</p> <p>Service provision – common and bilateral</p> <p>Institutional SCM capacity strengthening</p>

# Policy evaluations: completed, ongoing and planned 2018-2019

## Completed since 2008

- WFP policy on capacity development (EB.A/2008)
- WFP's HIV and AIDS interventions in Sub-Saharan Africa (EB.2/2008)
- WFP's gender policy (2003-2007) (EB.2/2008)
- WFP's school feeding policy (EB.1/2012)
- WFP gender policy (EB.1/2014)
- 2008 cash and voucher policy (EB.1/2015)
- 2012 nutrition policy (EB.2/2015)
- WFP policy on capacity development: update (2009) (EB.1/2017)
- Corporate partnerships strategy (EB.A/2017)
- Humanitarian protection (EB.A/2018)

## Ongoing/Planned in 2018

- Humanitarian principles and access in humanitarian context (EB.A/2018)
- Safety nets update (EB.A/2019)
- People Strategy (2018)

## Planned in 2019

- HIV/AIDS (overdue) (2019)
- Peacebuilding in transition settings (2019)
- Gender (2019)

To note: OEV anticipates commissioning up to 3 Policy Evaluations in 2019

*Italics: anticipated start date*

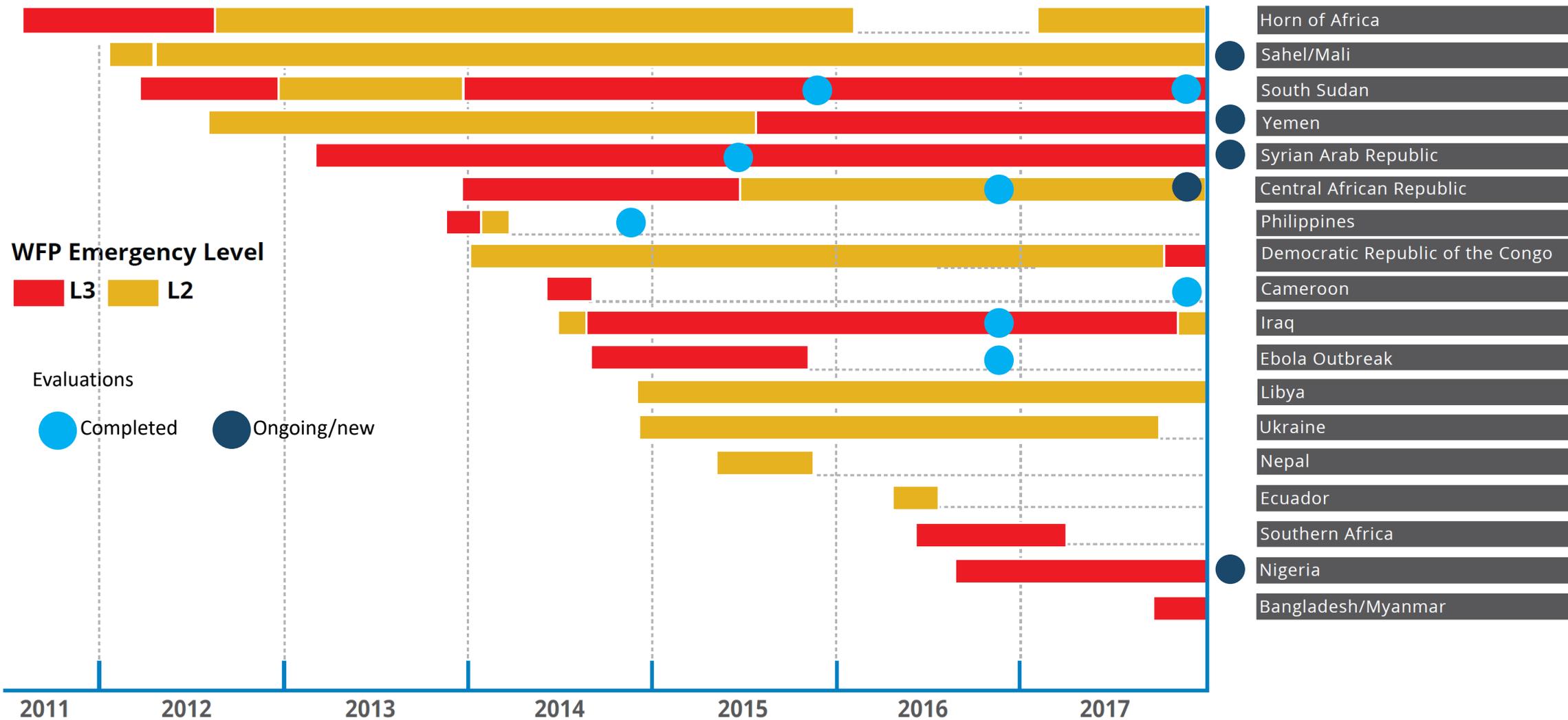
## **B. CPE planning and coverage**

# CPE outlook for 2018-2021

2018	2019	2020	2021
<p><b>Continued from 2017:</b></p> <ul style="list-style-type: none"><li>• Central African Republic</li><li>• Mali</li><li>• Somalia</li></ul> <p><b>New starts:</b></p> <ul style="list-style-type: none"><li>• Ethiopia</li><li>• Madagascar</li></ul>	<p><b>New starts:</b></p> <ul style="list-style-type: none"><li>• Bangladesh</li><li>• Democratic Republic of the Congo</li><li>• Indonesia (tbc)</li><li>• Iran (tbc)</li><li>• Lebanon</li><li>• Syria</li><li>• Timor-Leste (tbc)</li></ul>	<p><b>New starts:</b></p> <ul style="list-style-type: none"><li>• Afghanistan</li><li>• China</li><li>• Colombia</li><li>• Ecuador</li><li>• El Salvador</li><li>• Guatemala</li><li>• Honduras</li><li>• Lao People's Democratic Republic</li><li>• Mozambique</li><li>• Myanmar</li><li>• United Republic of Tanzania</li><li>• Zimbabwe</li></ul>	<ul style="list-style-type: none"><li>• Bolivia</li><li>• India</li><li>• Kenya</li><li>• Kyrgyzstan</li><li>• Namibia</li><li>• Nepal</li><li>• Pakistan</li><li>• Peru</li><li>• Philippines</li><li>• Sri Lanka</li><li>• State of Palestine</li><li>• Tunisia</li><li>• Uganda</li></ul>

## **C. Coverage for evaluation of complex emergencies**

# Corporate Emergency Response Evaluations



# Emergency responses currently under-covered – upcoming changes in evaluation coverage

ACTIVE L3	
Countries & L3 start date	Density of evaluation evidence
DRC (06-10-2017)	Low → High
Yemen (02-07-2015)	Low → High
North Eastern Nigeria (19-08-2016)	Low → High
Bangladesh-Myanmar (21-09-2017)	-
DEACTIVATED L3	
Southern Africa El Niño (13-03-2017) (Malawi, Mozambique, Swaziland, Lesotho, <b>Madagascar</b> , Zambia, Zimbabwe)	Medium

ACTIVE L2	
Countries & L2 start date	Density of evaluation evidence
<b>Mali</b> (12-01-2012) ( <b>Mali</b> , Burkina Faso, Niger, <b>Mauritania</b> )	High
Libya (26-11-2014)	Low
Horn of Africa (06-02-2017) ( <b>Ethiopia</b> , Kenya, <b>Somalia</b> , Djibouti)	Medium
Colombia-Venezuela (06-04-2018)	-
DEACTIVATED L2	
Nepal (15-10-2015)	Low

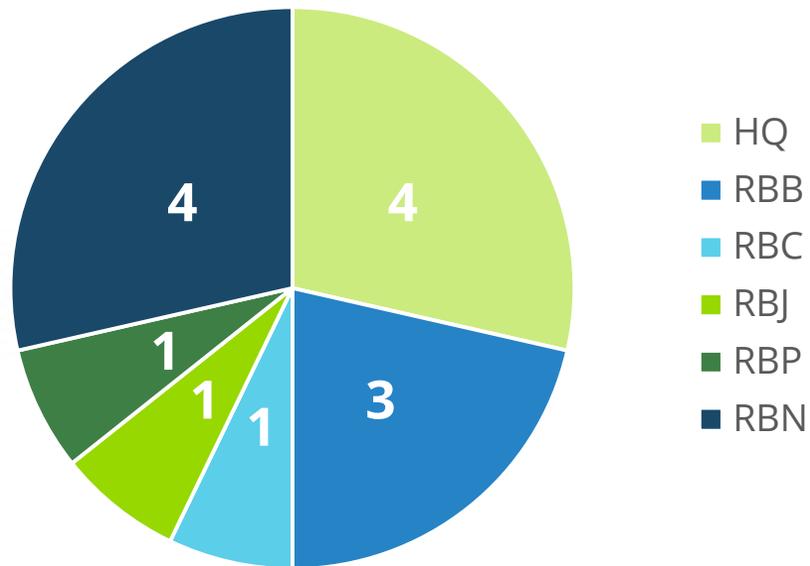
## **D. WFP impact evaluation strategy for centralized & decentralized impact evaluations**

# Recent series of impact evaluations (centralized)

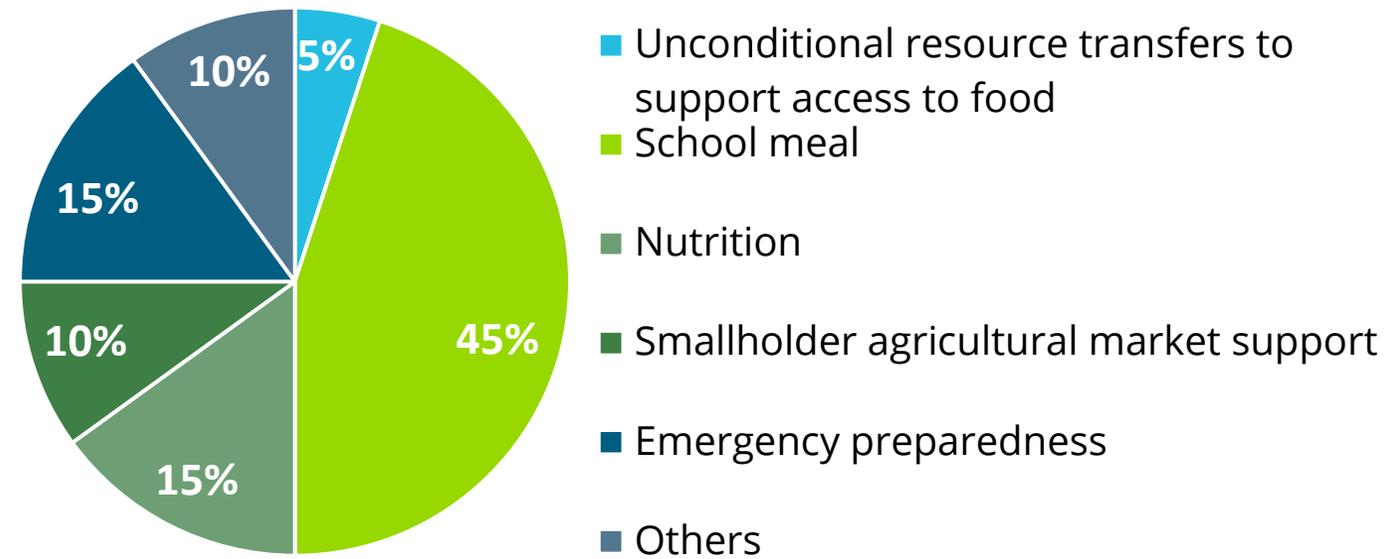
2011	2012	2013	2017
SCHOOL FEEDING	FOOD ASSISTANCE IN PROTRACTED REFUGEE SITUATIONS	FOOD FOR ASSETS ON LIVELIHOOD RESILIENCE	WFP PROGRAMMES ON NUTRITION IN HUMANITARIAN CONTEXTS IN THE SAHEL
Bangladesh Cambodia Côte d'Ivoire The Gambia Kenya	Bangladesh Chad Ethiopia Rwanda	Bangladesh Guatemala Nepal Senegal Uganda	Chad Mali The Niger The Sudan

# DE impact evaluation outlook 2016-2018

## Impact Evaluations by region



## Impact DEs by programmatic area (%)



## **E. Evaluation synthesis**

# Evaluation synthesis – the future

## REGULAR PRODUCTS

TOR  
Summary TOR  
Inception reports  
Evaluation reports  
Evaluation briefs

## SYNTHESIS PRODUCTS

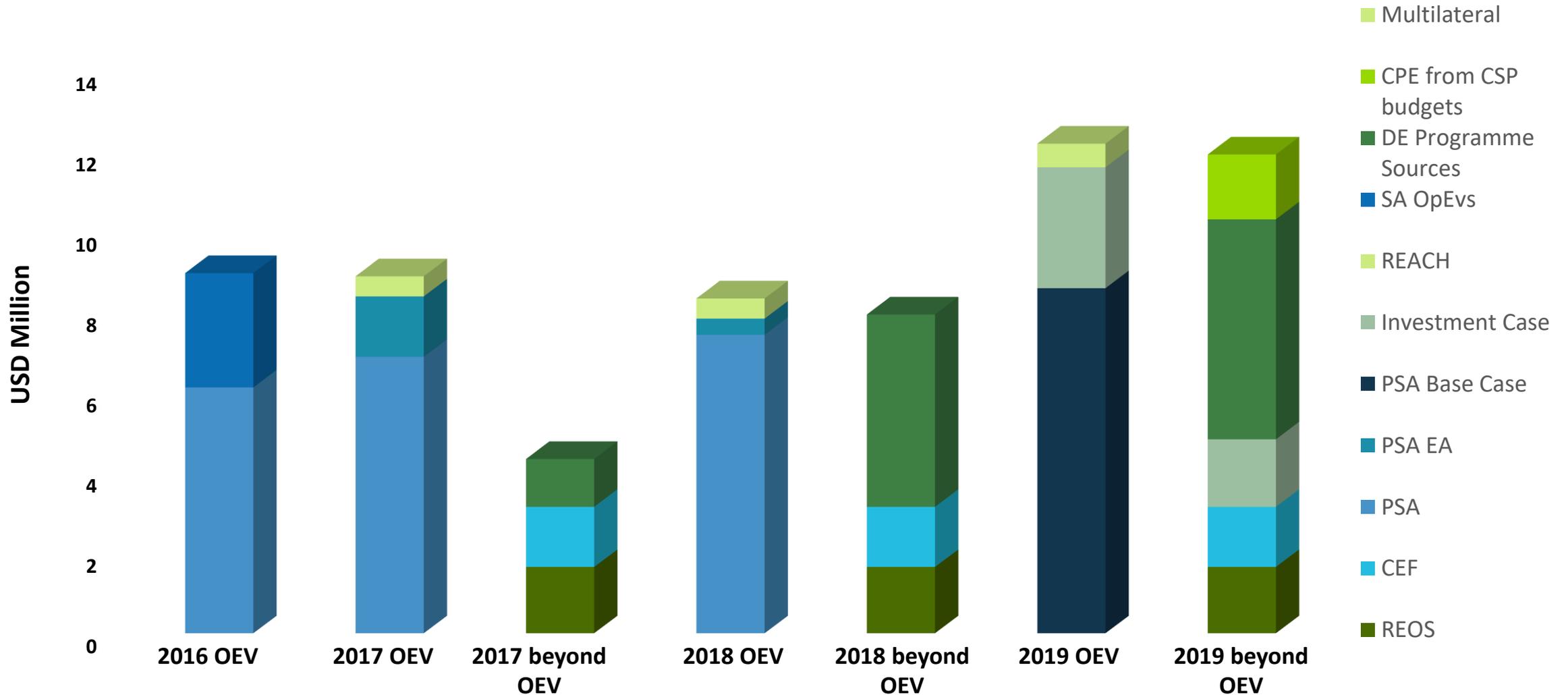
Evaluation syntheses  
(e.g. OpEv, MAM Series)  
Top 10 lessons  
Fact Sheets

## POTENTIAL PRODUCTS

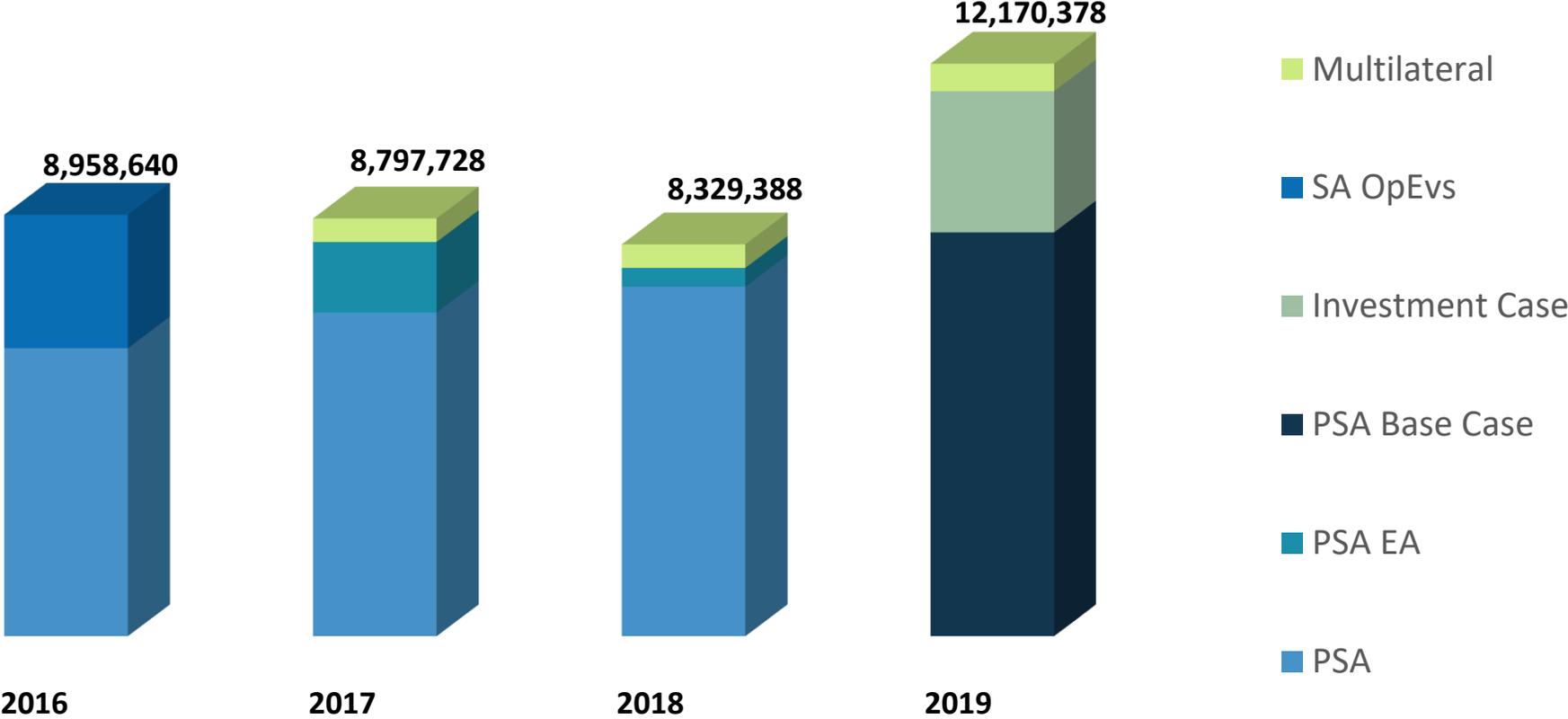
Atlas.ti  
piloted in 2017  
2018 CPE synthesis  
(Sahel)  
Potential for specific DE  
thematic synthesis  
(e.g. school feeding)

## **PART 3: Resources for provisional plans 2019**

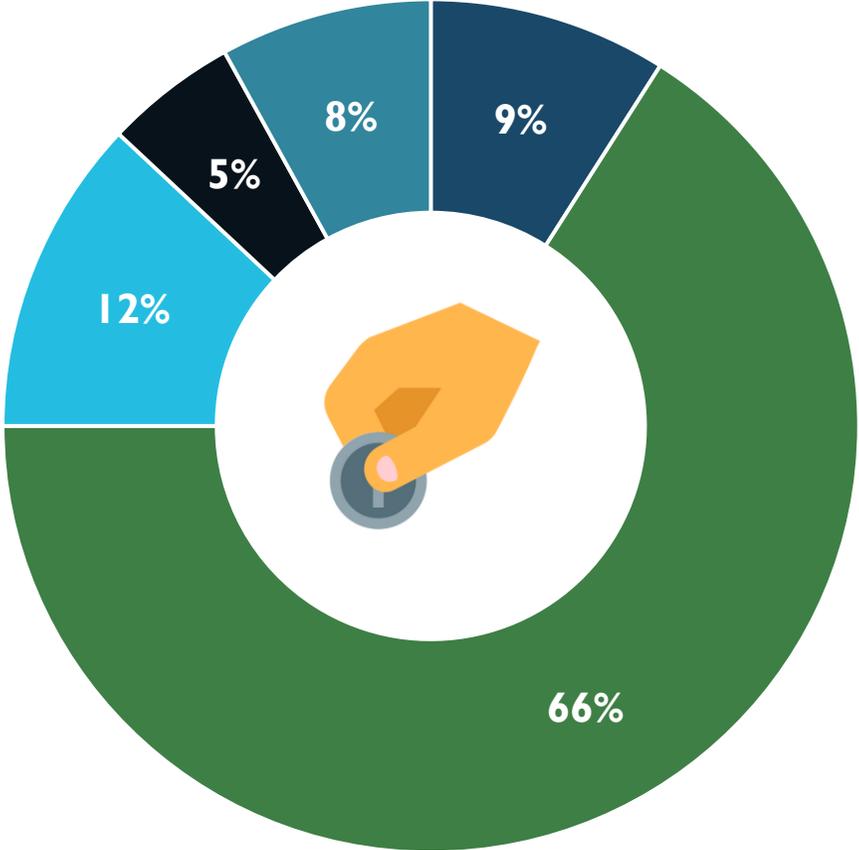
# Trend in Resources for the Evaluation Function 2016-2019



# Trend in Funding Sources for OEV 2016-2019

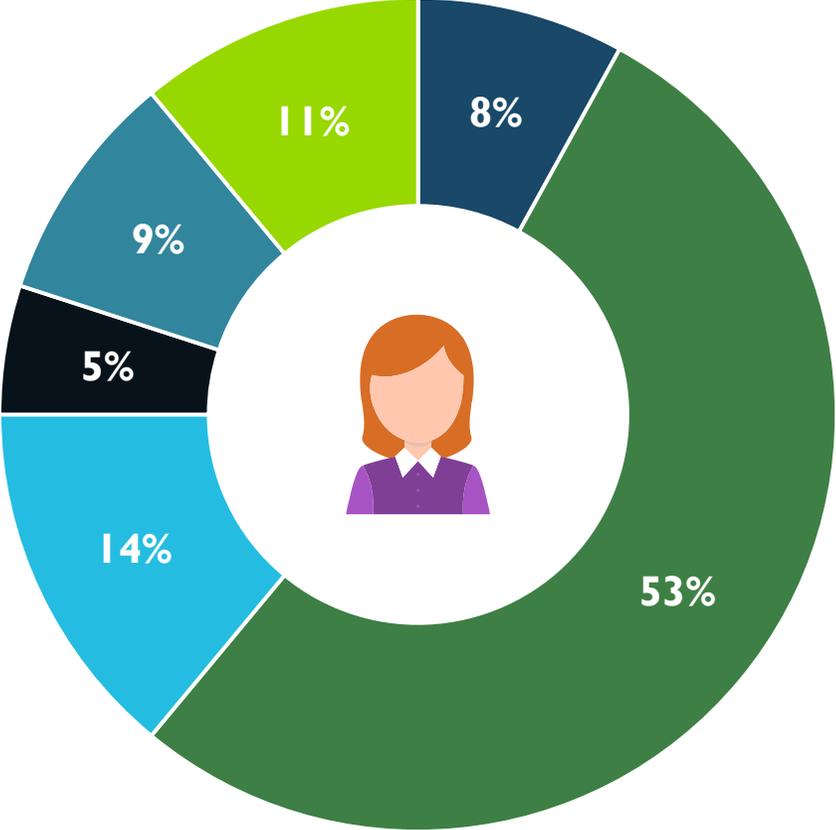


# 2019 OEV Financial Resources by Outcome



- Independent, credible and useful evaluations
- Appropriate coverage
- Adequate evaluation management capacity across WFP
- Active evaluation partnerships
- Cross-cutting

# 2019 OEV Human Resources by Outcome



- Independent, credible and useful evaluations
- Appropriate coverage
- Adequate evaluation management capacity across WFP
- Active evaluation partnerships
- Cross-cutting
- Management