

Cameroon: An evaluation of WFP's Portfolio (2012 – mid 2017)

WFP Office of Evaluation

EB.1/2018
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World Food Programme

Overview of Evaluation



- ✓ Covered WFP portfolio of operations 2012 to mid 2017 with total required amount of USD 403 million
- ✓ Provide evaluative evidence inform implementation of the new country strategic plan
- ✓ Contribute to future enhanced collaboration and synergies among Rome-Based Agencies

Cameroon Context



- Lower middle income country
- 37.5% of population living below the poverty line
- National stunting rate 31.7%
- Instability in eastern + northern regions
- 230,000 Internally Displaced Persons (IDPs)
- 325,000 CAR and Nigerian refugees



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Evaluation Findings

Q1: Alignment and strategic positioning



Portfolio Realignment

2012-13

- Long term chronic food insecurity and education needs

2014

Responding to north and eastern regions

2015-17

- Gradually moving to more recovery-oriented spheres

CSP
2018-2020

Q2: Quality of Strategic Decision Making



Influenced by

1

Context in Far North and Eastern Regions

2

WFP's mandate and role in humanitarian and development coordination platforms

3

Resource availability

Q2: Quality of Strategic Decision Making



Strong partnerships (UNHCR and UNICEF) enabled complementarity and synergy
RBA collaboration was limited



Increasing prioritization of gender in targeting and design



Shift in the context: CO adhered to humanitarian principles and protection policy

Q3: Performance and Results



Effective response to life-saving and recovery needs of 2.5 million beneficiaries

Portfolio reorientation left unmet longer term food security needs

Q3: Performance and Results



GENERAL FOOD ASSISTANCE/ CBT



Exceeded
planned targets

NUTRITION



86%
planned
targets met

SCHOOL FEEDING



25% planned
beneficiaries
reached

FOOD FOR ASSETS



55% planned
beneficiaries
reached

GENDER



Appropriate
attention but
weak
evidence on
effects

Q3: Performance and Results



EFFICIENCY

- Supply chain and timeliness of deliveries were negatively impacted by funding shortfalls
- UNHAS was timely in facilitating humanitarian responses
- CBTs were more cost efficient than in-kind assistance



SUSTAINABILITY

- Shift towards emergency responses constrained effective hand-over to national partners

Conclusions



Conclusions – Part 1



Long-term presence and leadership position supported flexible approach and facilitated shift from development to humanitarian assistance



Innovative approaches demonstrated appropriate and shown initial positive results



Opportunities for integrated approach and synergies for RBA collaboration were missed

Conclusions – Part 2



High relevance and effectiveness of portfolio results



Limited context-specific gender analysis



Limited communication appropriately tailored to the needs of different users



Systematic strategy to guide WFP's contribution to national capacity strengthening in food security was needed

Recommendations

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Recommendations



- 1 Continue refocus programming on nutrition approach (agreed)
- 2 Expand the use of cash-based transfer modalities (agreed)
- 3 Deepen collaboration with the Rome based agencies (agreed)
- 4 Continue to focus on the northern and eastern regions while gradually moving towards early recovery activities (agreed)

Recommendations



- 5 Develop evidence-based strategy to integrate gender in programming (agreed)
- 6 Design effective communication framework (agreed)
- 7 Develop strategy for supporting national and local capacity development (food security monitoring, early warning and response) (agreed)