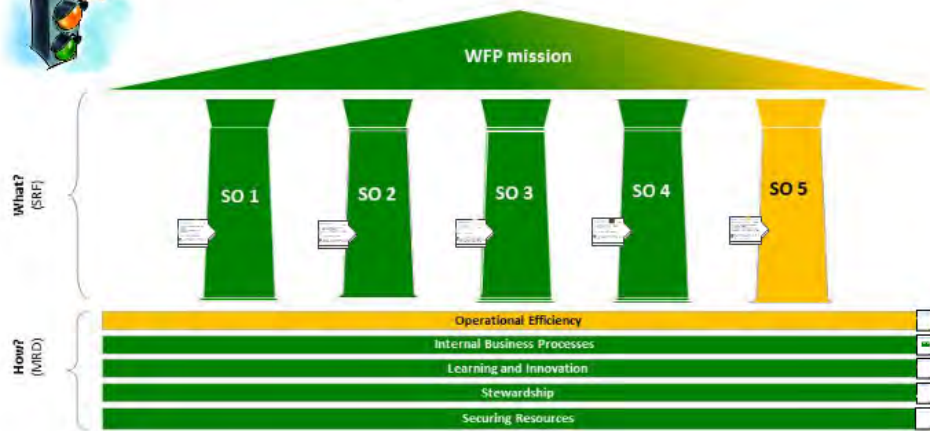
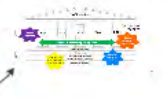




WFP's performance in 2012



Based on data reported in the period 1/1/2012 to 31/12/2012



Progress towards gender equality



87% of projects included activities to raise gender equality

70% of projects reported initiatives to reduce sexual and gender-based violence

Focus areas: improved food management committee membership and food distribution trainings

Annual Performance Report for 2012



**Executive Board Annual Session
3 June 2013**



One of WFP's major accountability documents



Reports on strategic and management results



Reflects on performance and learning in WFP's operating context in 2012

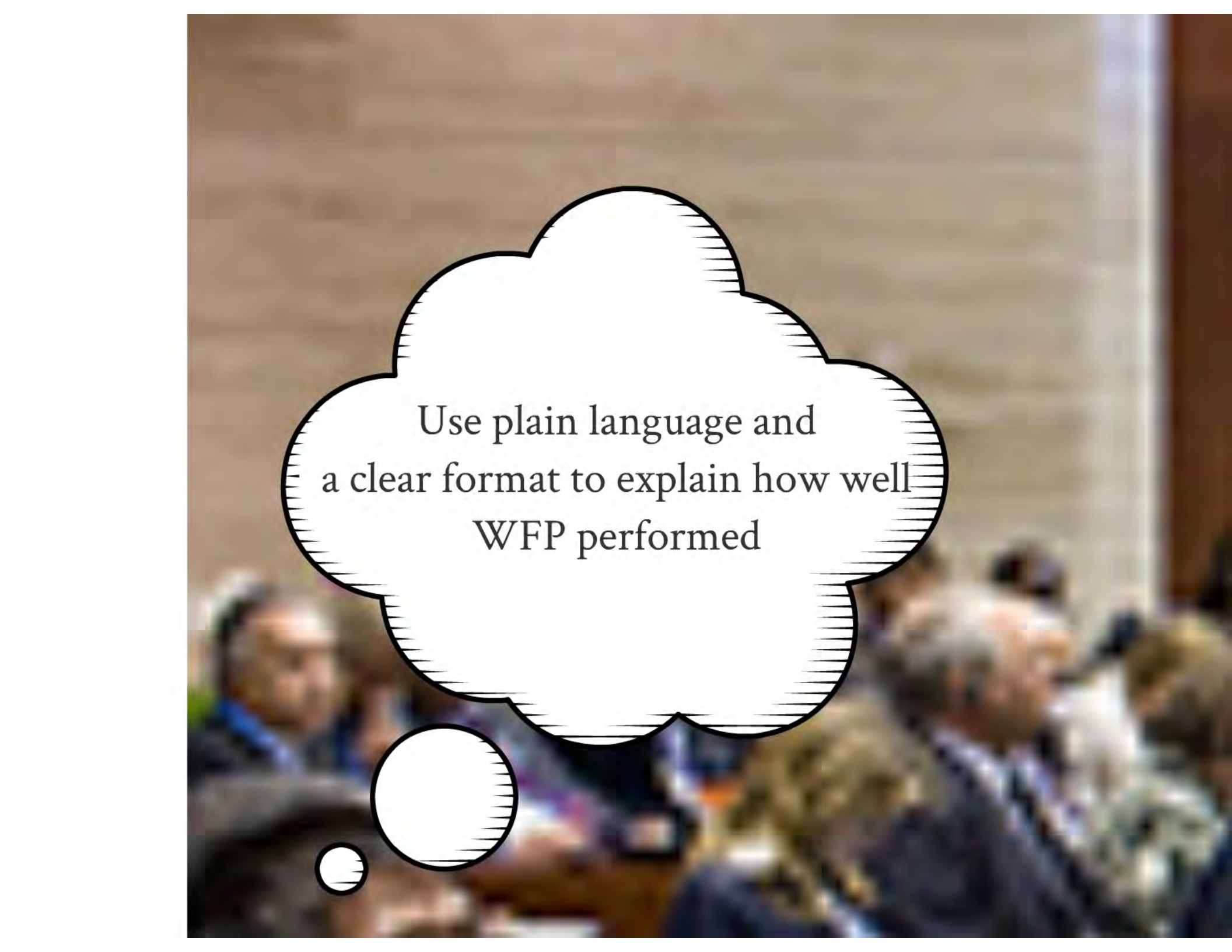


Last year's annual session and APR 2011 survey informed us ways to improve the report


Use plain language and a clear format to explain how well WFP performed

Strengths reporting on gender and target indicators


A clearer picture of performance, management results, Strategic Objective 5 and challenges



Use plain language and
a clear format to explain how well
WFP performed

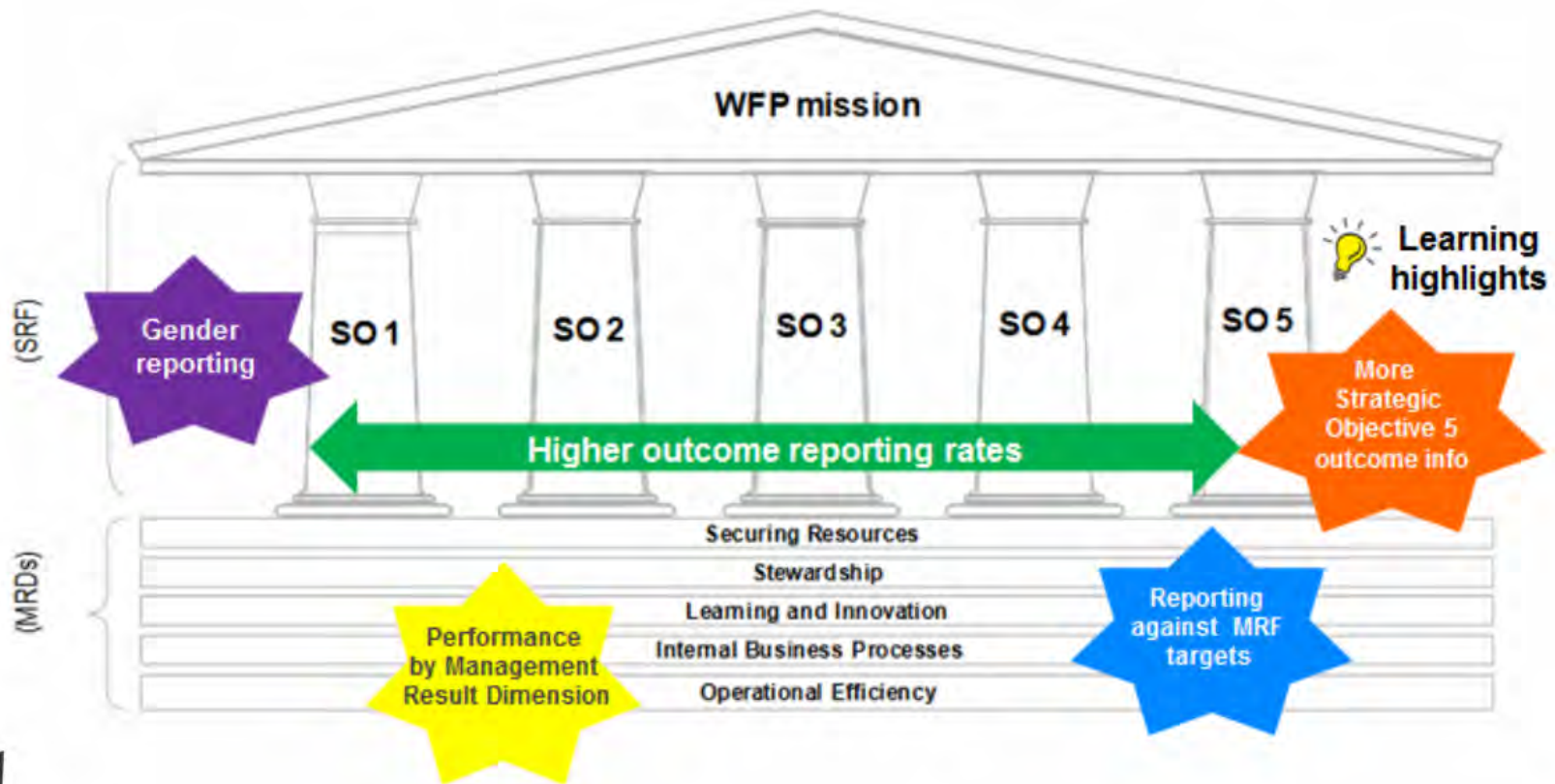


Strengthen
reporting on gender
and output indicators



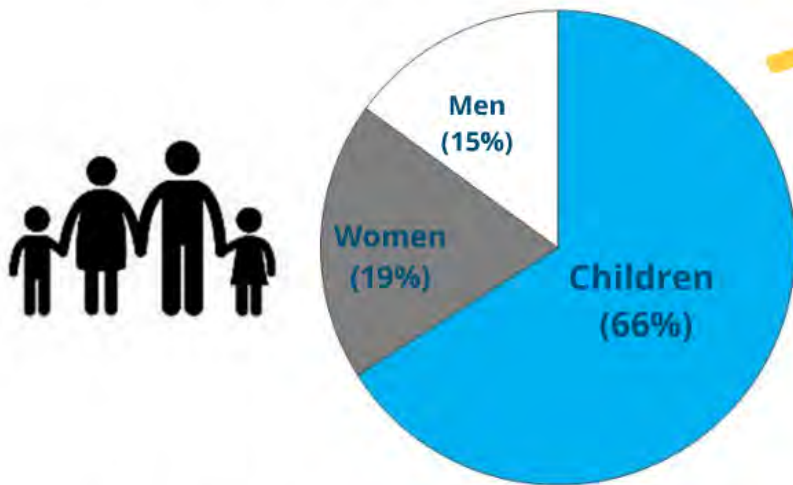
A clearer picture of
performance,
management results, Strategic
Objective 5 and challenges

Based on these suggestions....improved APR 2012 report



Key outputs in 2012

97.2 million beneficiaries...



...received 3.5 million mt of food and some US\$200 million of cash and vouchers...



...across > 140,000 activity sites; 14,000 km of roads were repaired, 400 bridges reconstructed...

...and > 65,000 partner staff were trained.



Progress towards gender equality



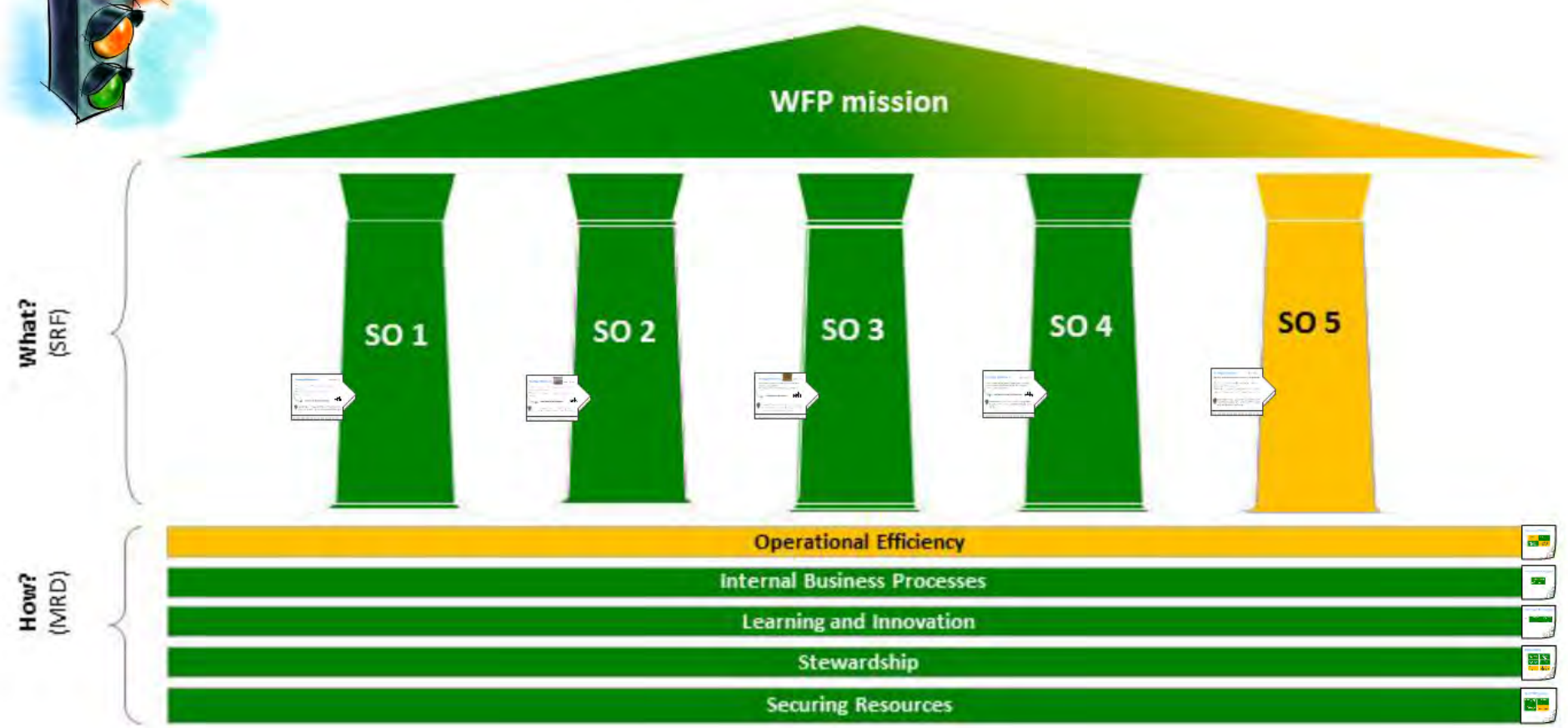
87% of projects included activities to raise gender equality

70% of projects reported initiatives to reduce sexual and gender-based violence

Focus areas: improved food management committee membership and food distribution trainings



WFP's performance in 2012



Strategic Objective 1



US\$ 2.5 billion

75% of projects showed reduced/stabilized acute malnutrition

65% of projects reported improved food consumption scores

benefiting 35 million people



Emergency staffing system needs to be improved and capacities for modalities (cash and vouchers) developed.

Strategic Objective 2



US\$ 0.2 billion

80% of projects reported increased levels of assets used by beneficiary communities

70% of projects showed improved food consumption scores

benefiting 2.8 million people



Community-asset creation interventions need to be combined with elements such as one-off cash grants.

Strategic Objective 3



US\$ 0.5 billion

75% of projects showed increased levels of assets used by beneficiary communities

67% of projects reported improved food consumption scores



benefiting 13 million people



Increase efficiency by focusing on a smaller set of beneficiaries with a more targeted approach, even if it may show negative trends in the short run.

Strategic Objective 4



US\$ 0.25 billion

80% of school feeding projects showed positive trends
100% of projects reported on improved stunting and
ART treatment adherence rate

benefiting more than 10 million people



Voucher modality for the HIV and AIDS programme
injected cash into the local economy and helped to create
markets.

Strategic Objective 5



US\$ 0.05 billion

WFP is able to draw conclusions on SO5 performance for the first time

23 projects reported on National Capacity Index,
as per log-frames established

55% showed progress in government/counterpart
capacity in areas of school feeding and food security



Enhancement in local government capacity resulted in
Government's commitment to replicate WFP's model
with locally-administered budgets.



What?
(SRF)

How?
(MRD)

WFP mission

SO 1

SO 2

SO 3

SO 4

SO 5

Operational Efficiency

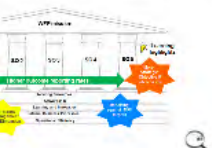
Internal Business Processes

Learning and Innovation

Stewardship

Securing Resources

suggestions...improved APR 2012 report



Securing resources

Funding is secured
against planned
needs

Predictable
contributions have
grown

A stable base of
reserve funding is
maintained

The required staff
profile is in place



Proportion of women in leadership positions remains stable, but WFP is still below gender balance target

Table 8: The required staff profile is in place

Performance indicator	2012 target	2010	2011	2012	Performance
% Women staff in all positions ⁸⁶	50	41	41	41	■
% Women staff at P5 and above	36	36	36	36	■
% Staff from developing countries at P5 and above	28	28	28	27	■

Stewardship

Funds are utilized according to plan

Security and safety of staff and premises are increased

Well-being of staff is increased

The greenhouse gas footprint of WFP is minimized

Effective control frameworks are in place

WFP brand is managed to increase positive visibility



The number of outstanding audit recommendations was lower than in 2012 but below target

Table 14: Effective control frameworks are in place

Performance indicator	2012 target	2010	2011	2012	Performance
% Offices with annual performance plans	100		95	96	■
% Offices with risk registers	100		65	84	■
% Post-delivery losses	≤ 2	0.31	0.45	0.74	■
% Outstanding security assessment mission recommendations	≤ 10			33	■
Number of medium-risk and high-risk internal audit recommendations outstanding for more than a year ⁸⁹	0	155	201	163	■

Fewer "headline" emergencies in 2012 resulted in decreased media coverage and income from the private sector

Table 15: WFP brand and public awareness are managed to increase positive visibility

Performance indicator	2012 target	2010	2011	2012	Performance
Gross revenue from online donations (US\$ million)	≥ 6	4	6.8	3	■
Value of pro-bono advertising (US\$ million)	≥ 84.8	249.7	84.8	48	■
Number of mentions in the media	≥ 125 000	57534	79082	45492	■
% Growth of online presence	≥ 15	515	124	52	■

Operational Efficiency



Cost efficiency is ensured

Timely response to assessed needs

Continuity of delivery is maintained

Appropriate strategic response is provided



Direct cost per beneficiary increased in 2012

Table 22: Cost efficiency delivery is ensured

Performance indicator	2012 target	2010	2011	2012	Performance
Annual direct cost per beneficiary (US\$)	≤ 32.7	32.1	32.7	37.4	■
Annual cost of food assistance per beneficiary (US\$)	N/A			35.8	
Annual cost of cash and voucher transfers per beneficiary (US\$)	N/A			39.5	

WFP's programme response is consistent with the Management Plan, but gender mainstreaming in designing projects needs to be further improved

Table 25: Appropriate responses are provided

Performance indicator	2012 target	2010	2011	2012	Performance
Actual vs. planned expenses by Strategic Objective and activity type (%)	≤ 5			◆ 2	■
% WFP projects with gender marker code of 2a or 2b ⁹⁷	≥ 50			◆ 24	■
% Strategic Results Framework indicators reported vs. planned	≥ 66			◆ 77 66	■

Looking Forward

Ensuring WFP has the right staff

Preparing for the Strategic Plan 2014-17

A new focus on partnerships and governance in fundraising

Implementing WFP's organizational enhancement programme

