

برنامج
الأغذية
العالمي



Programme
Alimentaire
Mondial

World
Food
Programme

Programa
Mundial
de Alimentos

**Executive Board
Third Regular Session**

Rome, 22–26 October 2001

INFORMATION NOTES



Distribution: GENERAL
WFP/EB.3/2001/INF/17
5 October 2001
ORIGINAL: ENGLISH

SUMMARY OF EVALUATION RECOMMENDATIONS AND MANAGEMENT RESPONSE— COUNTRY PROGRAMME— HAITI (1998–2002)

This document should be read in conjunction with the document “Summary Report of the Mid-term Evaluation of Country Programme—Haiti (1998–2002)” (WFP/EB.3/2001/6/7).

This document is printed in a limited number of copies. Executive Board documents are available on WFP’s WEB site (<http://www.wfp.org/eb>).



RECOMMENDATION (FEBRUARY 2001)	ACTION OFFICE/UNIT	MANAGEMENT RESPONSE AND ACTION TAKEN (AUGUST 2001)
<p>1. The level of rations should be closely reviewed through a study to ascertain whether the quantities distributed are sufficient to meet the needs of the families. A proposal should eventually follow with revised levels of rations.</p>	Country office	<p>The country office is preparing a verification mission on food security at household level. Funds will be needed from the regional bureau and Headquarters. Rations will probably be revised, thus augmenting food requirements for Haiti.</p>
<p>2. The current partnership efforts by the country office should be continued and reinforced as part of UNDAF. The next WFP CP should be harmonized with the UNDAF programming cycle of 2002–2006.</p>	Country office	<p>Increased partnership is covered in the new CSO. The CP has been scheduled to be in full harmony with UNDAF.</p>
<p>3. A monitoring and evaluation system for the CP needs to be put in place without delay. The country office in Port-au-Prince requires support from both the regional office and Headquarters to obtain the necessary technical support and guidance. It is therefore particularly important:</p> <ul style="list-style-type: none"> ➤ to increase the number of field monitoring staff in the country office; ➤ to provide both country-office staff and government officers assigned to CP activities the training to enable them to ensure proper monitoring and evaluation of all CP activities; ➤ to make use of support from the regional bureau and from local experts for delivering training and for the preparation of M&E systems; ➤ to institutionalize semi-annually WFP/Government/United Nations/NGO Programme Review Committee meetings. 	Country office	<p>The terms of reference for a monitoring and evaluation system are being prepared by the country office. Technical assistance and financial support are to be provided by ODM and Headquarters.</p> <p>The country office does not have the budget to increase the number of field monitors. An international post for programming has just been abolished.</p> <p>Two national officers have attended Food Aid and Development (FAAD) training overseas. Plans are being made to have in-country FAAD training for staff and counterparts before the end of 2001. When the monitoring and evaluation system has been designed, all programme staff and main counterparts will be trained.</p> <p>The country office is preparing a Programme Review Committee meeting for mid-October.</p>
<p>4. Key staff in the country office should receive gender training. The training should cover the WFP Commitments to Women and provide appropriate supporting documentation. Technical advice and support from the Managua office is needed in order to assist the country office in:</p> <ul style="list-style-type: none"> ➤ preparing a plan of action; ➤ developing training modules; and ➤ reviewing potential gender-sensitive indicators. 	Country office	<p>A request was prepared by the country office and accepted by Headquarters. Funding of US\$13,244 has been approved and a national consultant has been hired. The framework for implementing WFP's Commitments to Women in health, education and agriculture has been designed, and the training programme, including monitoring indicators, is being finalized. Training workshops will start at the end of October. WFP staff and implementing partners from the Government and NGOs will participate.</p> <p>This training will include support for local committees to increase opportunities for women's participation in decision-making and asset-control.</p>

RECOMMENDATION (FEBRUARY 2001)	ACTION OFFICE/UNIT	MANAGEMENT RESPONSE AND ACTION TAKEN (AUGUST 2001)
Special efforts are needed to ensure that women participate actively on local project committees and have the same level of responsibility as men.		
5. The financing of the cartographer/statistician at the National Commission on Food Security should be continued, to help support preparation of the next vulnerability map.	Country office	The country office will include continuation of this assistance in its new budget. It will require assistance from regional and Headquarters VAM units to contribute to the preparation of poverty and vulnerability maps. This will require support from the country team and other donors, including the European Union (EU) and the Inter-American Development Bank (IDB).
6. Mainline ministries, regional departments and local administrations need to provide the financial and technical support already agreed on the various plans of operations contained with the CP.	Government	This recommendation has been transmitted to the Government of Haiti.
7. If the CP is to continue, the country office will need to continue to manage all logistics operations, from the point of delivery of commodities in-country all the way to their final distribution point.	Country office	The country office agrees with this recommendation, which has implications for internal transport, storage and handling (ITSH) costs. It is important to note that although Haiti has a development programme, given the situation of hunger, extreme poverty and socio-political and economic difficulties, WFP faces the enormous challenge of carrying out development, within FAAD guidelines, in an emergency mode. This definitely requires more resources.
8. The office in Cap Haitien must be maintained and preferably reinforced with additional M&E capabilities. The need is for one additional international staff member and four additional field monitors.	Country office	Already discussed under 3 and 8. The country office intends to hire a national officer, a specialist in M&E, who would supervise both offices.
9. Consideration needs to be given to shifting from project-level accounting to programme-level accounting. Such a shift could create more flexibility and reinforce the delegated responsibilities entrusted to the Country Director.	ODA, Headquarters	The CP approach and programming of direct support cost resources to CPs, within which Country Directors are free to sub-allocate to activities, are fully embraced at the design and approval stages. Reporting on CPs, however, is still done at the activity level: WFP is required by its donors to submit annual Standard Project Reports (SPRs) for each activity, rather than at the CP level. A planned review of SPRs, expected within the next few months, could be an opportunity to address this issue.
10. Undertake post-distribution monitoring, exploring women's role as household managers of food resources.	Country office	This will be done when preparing the new CP. Training on participatory techniques and gender planning is envisaged for 2002.





RECOMMENDATION (FEBRUARY 2001)	ACTION OFFICE/UNIT	MANAGEMENT RESPONSE AND ACTION TAKEN (AUGUST 2001)
11. Encourage women's active participation in the management of the activity.	Country office	Same as in 10.
12. Ensure synergy among the various stakeholders—the Ministry of Public Health, the World Health Organization/Pan-American Health Organization (WHO/PAHO), UNICEF and UNFPA—in order to optimize the health services being provided to expectant mothers.	Country office	Already being done: a new proposal for an HIV/AIDS project has been sent to Headquarters for funding to complement Basic Activity 1.
13. Current monitoring efforts for the activity need to go beyond simple monitoring of food inputs and distributions and move towards collecting qualitative data related to achievable and measurable outcomes.	Country office	Fully agreed. Discussed under 3.
14. There is a need to intensify the leading role played by the country office during the last two years vis-à-vis the other stakeholders in order to stimulate additional actions around the theme of improving education and related areas.	Country office	A small project with the EU for improved stoves in rural schools is being finalized. Support for "healthy schools" in collaboration with French support and WHO/PAHO will contribute to improved education in related areas.
15. The pilot activity involving biscuit production (with imported and/or local products) to distribute to schoolchildren on arrival at school (to combat short-term hunger) deserves to be pursued and extended to all schools where it is feasible. In schools where early-morning distribution of either biscuits or a fortified drink cannot be done, care should be taken that a meal is prepared as soon as possible without encroaching on lessons. Building awareness among parents, directors and schoolteachers appears indispensable, and this theme should be included in training sessions.	Country office	Biscuit production and deliveries in the Port-au-Prince area are foreseen for 2002. In northern and northwestern areas, discussions have taken place with school directors and parents, who have insisted on the serving of a hot beverage before classes commence. They will organize its preparation and distribution. WFP will provide the necessary food inputs, including rations for the cooks.
16. Upgrade existing monitoring and evaluation systems to include an assessment of the quality of the assets produced.	Country office	Already discussed under 3, 4, 10 and 11.
17. Make sure that the agricultural calendar of the area concerned is taken into account when programming food-for-work activities in order not to risk overlapping.	Country office	This has always been a concern; reminders are being given to food monitors and to logistics staff.
18. Ensure that relevant technical studies are available before starting new activities.	Country office	Agreed. Studies are to be budgeted for this.

RECOMMENDATION (FEBRUARY 2001)	ACTION OFFICE/UNIT	MANAGEMENT RESPONSE AND ACTION TAKEN (AUGUST 2001)
19. Establish a bottom-to-top approach in soil conservation activities, whereby work would first be organized on the plots of the farmers in order to bring more direct and immediate benefits and encourage beneficiaries to continue participating in works not located on their lands.	Government	A recommendation has been transmitted to the Government and NGO implementing partners.
20. Encourage greater integration of existing activities with other partners and limit activities to projects where the required complementary non-food elements are available. Mixed payments in food, cash and/or tools should be encouraged to the extent that partners are available to provide non-food inputs.	Country office	Partners are currently not interested in providing cash. WFP distributes tools and other non-food items whenever they are available.
21. It is recommended that the next CP should continue and consolidate actions already undertaken for fighting poverty and food insecurity. This means maintaining the activities of the current CP, which are centred on four of the ten strategic thrusts selected in the Common Country Assessment (October 2000).	Country office	The Country Strategy Outline (CSO) includes this recommendation. The CCA and UNDAF will be the overall framework for preparation of the new CP.
22. The next CP for Haiti needs to make use of a logframe approach defining higher-level and activity-level objectives.	Country office	This will be an essential part of CP preparation.

