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Programme  
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World  
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Mundial  
de Alimentos

**Executive Board  
Annual Session**

**Rome, 6–10 June 2011**

## **EVALUATION REPORTS**

**Agenda item 7**

*For information\**



Distribution: GENERAL  
**WFP/EB.A/2011/7-F**  
21 April 2011  
ORIGINAL: ENGLISH

## **IMPLEMENTATION STATUS OF EVALUATION RECOMMENDATIONS**



\* In accordance with the Executive Board's decisions on governance, approved at the Annual and Third Regular Sessions, 2000, items for information should not be discussed unless a Board member specifically requests it, well in advance of the meeting, and the Chair accepts the request on the grounds that it is a proper use of the Board's time.

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## NOTE TO THE EXECUTIVE BOARD

**This document is submitted to the Executive Board for information**

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

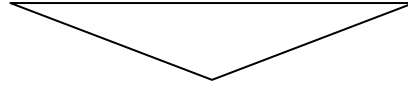
Director, RMP\*: Mr C. Kaye tel.: 066513-2197

Performance Management Officer, RMP: Ms M. Hassinen-Agoya tel.: 066513-3752

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact Ms I. Carpitella, Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).

\* Performance and Accountability Management Division

## DRAFT DECISION\*



The Board takes note of “Implementation Status of Evaluation Recommendations” (WFP/EB.A/2011/7-F).

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\* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.

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## BACKGROUND

1. This is the second annual report on the implementation status of actions by Headquarters divisions, regional bureaux and country offices in response to evaluation recommendations. It covers the recommendations arising from evaluation reports presented to the Board in 2008, 2009 and 2010.

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## METHOD

2. To ensure consistent and systematic follow-up to evaluation recommendations, the actions and deadlines shown in the management response matrixes are entered into a database maintained by the Performance and Accountability Management Division (RMP). As deadlines approach, RMP asks divisional directors to provide written updates on progress; these are reviewed for accuracy and recorded in the database.
3. In cases where there has been no action, the following steps may be taken:
  - a revised implementation date is agreed;
  - senior managers are made aware of the lack of progress; or
  - as a last resort, the RMP Director seeks prompt action from the manager concerned.
4. This report uses the following categories:
  - implemented: action completed by 31 December 2010;
  - outstanding: action not yet initiated, or initiated but not complete by 31 December 2010; and
  - not applicable: action not implemented because of changes in the operating environment or other reasons.
5. Unlike its predecessor WFP/EB.A/2010/7-F, which considered only actions that were to be implemented by 31 December 2009, this paper provides a status update for all agreed actions regardless of the initial deadline. The aim is to achieve more accurate and complete reporting.

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## SUMMARY OF RESULTS

6. Since 2008, the Secretariat has presented management response matrices to the Board with the evaluation reports: 32 evaluation reports were presented with management responses during 2008–2010.<sup>1</sup>
7. Table 1 shows that of the evaluations presented to the Board with management responses 59 percent concerned operations, 25 percent were strategic evaluations and 13 percent were country portfolio evaluations. One impact evaluation was presented to the Board in 2008–2010.

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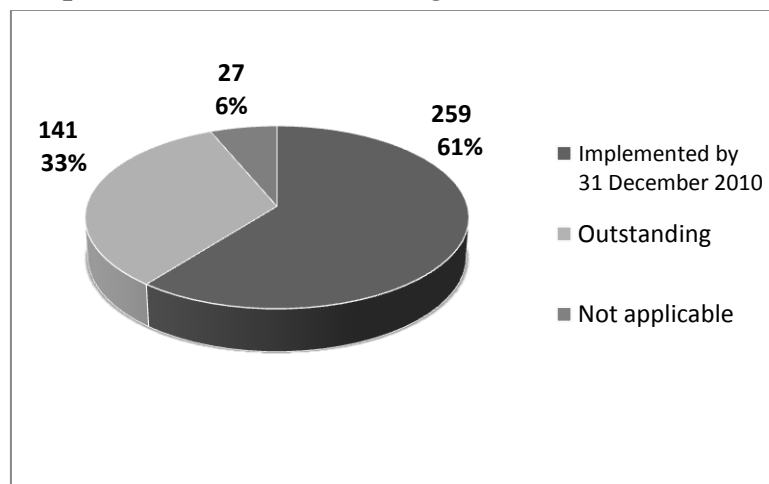
<sup>1</sup> In 2008 the Secretariat prepared management responses to strategic evaluations only; in 2009–2010 all evaluation reports were presented to the Board with management responses.

<b>TABLE 1: EVALUATIONS SUBMITTED TO THE BOARD WITH RESPONSES, 2008–2010</b>								
<b>Evaluation type</b>	<b>2008</b>	<b>%</b>	<b>2009</b>	<b>%</b>	<b>2010</b>	<b>%</b>	<b>Total</b>	<b>%</b>
Operations	0	0	9	70	10	67	<b>19</b>	59
Strategic	4	100	2	15	2	13	<b>8</b>	25
Country portfolio	0	0	2	15	2	13	<b>4</b>	13
Impact	0	0	0	0	1	7	<b>1</b>	3
<b>TOTAL</b>	<b>4</b>	<b>100</b>	<b>13</b>	<b>100</b>	<b>15</b>	<b>100</b>	<b>32</b>	<b>100</b>

8. The findings on implementation status are as follows:

- There were 303 recommendations made in the 32 evaluation reports; the Secretariat agreed to carry out 427 actions to address them.
- Of the 427 actions, 338 were to be implemented by 31 December 2010.
- By 31 December 2010, 259 of the 427 agreed actions – 61 percent – had been implemented; 33 percent remained outstanding and 6 percent were deemed not applicable (see Figure 1 and Annex).
- Of the outstanding actions, 40 percent had an implementation deadline later than 31 December 2010; the main reason for delay in completing the remaining 60 percent was that implementation timelines were unrealistic.

**Figure 1: Implementation Status of Agreed Actions, 31 December 2010**

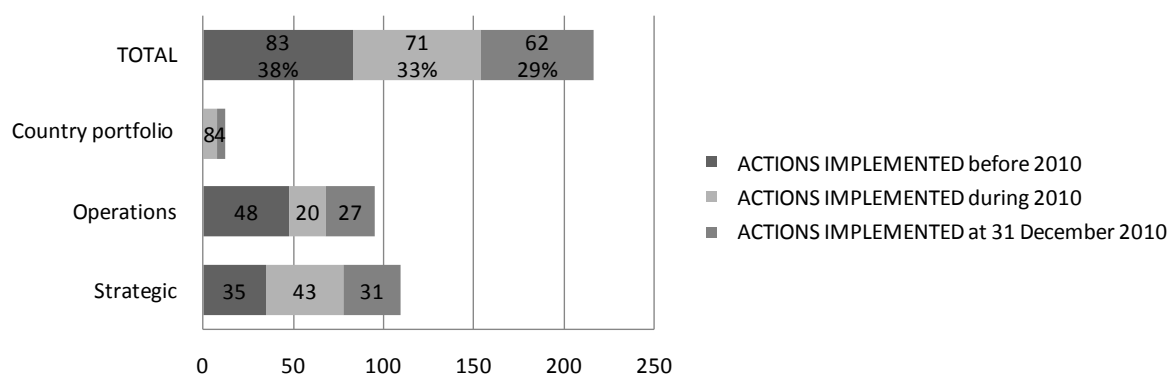


9. Table 2 shows the implementation of actions by evaluation type: 66 percent of the actions related to strategic evaluations and 60 percent of those related to operation evaluations were completed, compared with 54 percent for country portfolio evaluations and 50 percent for impact evaluations.

	Operations		Strategic		Country portfolio		Impact	
		%		%		%		%
Implemented	143	60	81	66	29	54	6	50
Outstanding	78	33	33	27	24	44	6	50
Not applicable	17	7	9	7	1	2	0	0
<b>TOTAL</b>	<b>238</b>		<b>123</b>		<b>54</b>		<b>12</b>	

10. Figure 2 shows the progress made during 2010 in implementing the actions reported in WFP/EB.A/2010/7-F. Of the 216 actions that the Secretariat had agreed to carry out in response to the 17 evaluations presented to the Board in 2008–2009, 38 percent had been implemented by the end of 2009 and 71 percent by the end of 2010. There were 62 actions – 29 percent – outstanding at the end of 2010.

**Figure 2: Progress in Implementing Agreed Actions (2008–2009), 31 December 2010**



## ANNEX

<b>EVALUATIONS AND STATUS OF IMPLEMENTATION OF AGREED ACTIONS ON 31 DECEMBER 2010</b>				
<b>Evaluations and management responses</b>	<b>Actions</b>	<b>Implemented</b>	<b>Outstanding</b>	<b>Not applicable</b>
Peer Review of the Evaluation Function at the World Food Programme (WFP/EB.1/2008/7-A + Add.1)	34	65%	18%	17%
Evaluation of WFP's Capacity Development Policy and Operations (WFP/EB.A/2008/7 + Add.1)	12	75%	25%	0%
End-of-Term Evaluation of WFP's Gender Policy (2003–2007): Enhanced Commitments to Women to Ensure Food Security (WFP/EB.2/2008/6-B + Add.1)	9	78%	22%	0%
Thematic Evaluation of WFP's HIV and AIDS Interventions in Sub-Saharan Africa (WFP/EB.2/2008/6-A/Rev.1 + Add.1)	14	50%	43%	7%
Madagascar PRRO 10442.0 (WFP/EB.1/2009/7-A+ Add.1)	11	91%	0%	9%
Nicaragua Emergency Operation (EMOP) 10700.0 and Immediate Response EMOP 10695.0 (WFP/EB.1/2009/7-B + Add.1)	19	100%	0%	0%
Strategic Evaluation of the Effectiveness of WFP Livelihood Recovery Interventions (WFP/EB.A/2009/7-B+ Add.1)	22	100%	0%	0%
Liberia PRRO 10454.0 (WFP/EB.A/2009/7-C + Add.1)	9	100%	0%	0%
Mozambique Country Programme 10446.0 (WFP/EB.A/2009/7-D + Add.1)	10	70%	30%	0%
Burkina Faso PRRO 10541.0 (WFP/EB.A/2009/7-E + Add.1)	6	50%	50%	0%
Strategic Evaluation of WFP's Contingency Planning 2002–2008 (WFP/EB.2/2009/6-A + Add.1)	18	61%	28%	11%
Bangladesh Country Programme 104100 (2007–2010) (WFP/EB.2/2009/6-B + Add.1)	9	22%	56%	22%
Lao People's Democratic Republic Country Portfolio (WFP/EB.2/2009/6-F + Add.1)	10	80%	10%	10%
Malawi Country Portfolio (WFP/EB.2/2009/6-E + Add.1)	2	0%	100%	0%
Côte d'Ivoire PRRO 106720 (WFP/EB.2/2009/6-C + Add.1)	9	44%	33%	23%
Democratic Republic of the Congo PRRO 106080 (WFP/EB.2/2009/6-D + Add.1)	16	88%	0%	12%
Republic of the Congo PRRO 103121 (WFP/EB.2/2009/6-G + Add.1)	6	33%	33%	34%
Afghanistan PRRO 104270 (WFP/EB.1/2010/7-A + Add.1)	32	78%	19%	3%

<b>EVALUATIONS AND STATUS OF IMPLEMENTATION OF AGREED ACTIONS ON 31 DECEMBER 2010</b>				
<b>Evaluations and management responses</b>	<b>Actions</b>	<b>Implemented</b>	<b>Outstanding</b>	<b>Not applicable</b>
Joint Thematic Evaluation of FAO and WFP Support to Information Systems for Food Security (WFP/EB.1/2010/7-B + Add.1)	9	0%	100%	0%
Country Programme Ethiopia 104300 (2007–2011) (WFP/EB.1/2010/7-C + Add.1)	16	31%	69%	0%
Guatemala PRRO 104570 (WFP/EB.1/2010/7-D + Add.1)	13	54%	46%	0%
Country Programme Egypt 104500 (2007–2011) (WFP/EB.A/2010/7-B + Add.1)	9	44%	33%	23%
Timor-Leste PRRO 103881 (WFP/EB.A/2010/7-E + Add.1)	10	10%	60%	30%
School Feeding in Kenya (1999–2008) (WFP/EB.A/2010/7-D + Add.1)	12	50%	50%	0%
Annual Evaluation Report 2009 (WFP/EB.A/2010/7-A + Add.1)	5	60%	40%	0%
Country Programme Ghana 104180 (2006–2010) (WFP/EB.A/2010/7-C + Add.1)	14	57%	43%	0%
Nepal Country Portfolio (WFP/EB.2/2010/6-B + Add.1)	33	52%	48%	0%
Chad Country Portfolio (2003–2009) (WFP/EB.2/2010/6-A + Corr.1 + Add.1)	9	44%	56%	0%
Colombia Protracted Relief and Recovery Operation 105880 (WFP/EB.2/2010/6-C + Add.1)	16	13%	87%	0%
Sudan Emergency Operation 107600 (WFP/EB.2/2010/6-D + Add.1)	8	88%	12%	0%
Ethiopia Protracted Relief and Recovery Operation 106650 (2008–2010) (WFP/EB.2/2010/6-E + Add.1)	7	57%	43%	0%
Occupied Palestinian Territory Protracted Relief and Recovery Operation 103871 (WFP/EB.2/2010/6-F + Corr.1 + Add.1)	18	56%	34%	0%
<b>TOTAL</b>	<b>427</b>	<b>61%</b>	<b>33%</b>	<b>6%</b>