



World Food Programme

**Executive Board
Annual Session
Rome, 13–17 June 2016**

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Agenda Item 9

WFP/EB.A/2016/9/Rev.1

Organizational and Procedural Matters

For information

Executive Board documents are available on WFP's Website (<http://executiveboard.wfp.org>).

Biennial Programme of Work of the Executive Board (2016–2017)

1. Since 2005, the Biennial Programme of Work is submitted to the First Regular and Annual Sessions for information and to the Second Regular Session for approval. This document is therefore submitted to the Board for information.
2. The Biennial Programme of Work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

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SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2016–2017)

EB.1/2016 (8–10 February)	EB.A/2016 (13–17 June)	EB.2/2016 (14–18 November)
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EVALUATION REPORTS (C) <ul style="list-style-type: none"> ➤ <i>Summary Evaluation Report – State of Palestine Country Portfolio and Management Response</i> 	EVALUATION REPORTS <ul style="list-style-type: none"> ➤ <i>Annual Evaluation Report, 2015 and Management Response (C)</i> ➤ <i>Summary Evaluation Report – Mauritania Country Portfolio and Management Response (C)</i> ➤ <i>Implementation Status of Evaluation Recommendations (I)</i> 	EVALUATION REPORTS (C) <ul style="list-style-type: none"> ➤ <i>Summary Evaluation Report – Burundi Country Portfolio and Management Response</i> ➤ <i>Summary Evaluation Report – Iraq Country Portfolio and Management Response</i> ➤ <i>Synthesis Report of Operation Evaluations (2015–2016)</i>

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<p><i>Projects for Executive Board Approval (A)</i></p> <ul style="list-style-type: none"> a) Development projects b) Budget increases to development activities <ul style="list-style-type: none"> ➤ Cambodia CP c) Protracted relief and recovery operations d) Budget increases to PRROs 	<p><i>Projects for Executive Board Approval (A)</i></p> <ul style="list-style-type: none"> a) Development projects b) Budget increases to development activities c) Protracted relief and recovery operations <ul style="list-style-type: none"> ➤ Democratic People's Republic of Korea ➤ Zimbabwe d) Budget increases to PRROs <ul style="list-style-type: none"> ➤ Ethiopia ➤ Malawi 	<p><i>Projects for Executive Board Approval (A)</i></p> <ul style="list-style-type: none"> a) Development projects <ul style="list-style-type: none"> ➤ Burundi CP ➤ Ethiopia DEV b) Budget increases to development activities <ul style="list-style-type: none"> ➤ Burkina Faso CP ➤ Ghana CP ➤ Malawi CP c) Protracted relief and recovery operations <ul style="list-style-type: none"> ➤ Burundi ➤ Niger ➤ Syria (regional) ➤ Syria ➤ Ukraine d) Budget increases to PRROs <ul style="list-style-type: none"> ➤ Afghanistan ➤ Ethiopia (relief) ➤ State of Palestine ➤ South Sudan
<p><i>Reports of the Executive Director on Operational Matters (I)</i></p> <ul style="list-style-type: none"> a) Development projects approved by the Executive Director (1 January–31 December 2015) b) Budget increases to development activities approved by the Executive Director (1 January–31 December 2015) c) Budget increases to PRROs approved by the Executive Director (1 July–31 December 2015) d) Emergency operations approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July–31 December 2015) 	<p><i>Reports of the Executive Director on Operational Matters (I)</i></p>	<p><i>Reports of the Executive Director on Operational Matters (I)</i></p> <ul style="list-style-type: none"> a) Protracted Relief and Recovery Operations Approved by the Executive Director (1 January–30 June 2016) b) Budget Increases to PRROs Approved by the Executive Director (1 January–30 June 2016) c) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 January–30 June 2016)
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ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2016–2017)

(classified by subject and session)

ANNUAL REPORTS

EB.A/2016 (13–17 June)

➤ *Annual Performance Report for 2015 (A)*

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an Annual Report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The Annual Performance Report for 2015 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

EB.A/2017 (12–16 June)

➤ *Annual Performance Report for 2016 (A)*

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an Annual Report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its Third Regular Session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The Annual Performance Report for 2016 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the Strategic and Management Plans.

POLICY ISSUES

EB.1/2016 (8–10 February)

➤ *Mid-Term Review of the WFP Strategic Plan (2014–2017) (C)*

At its Annual Session in 2013, the Board approved the WFP Strategic Plan for the period 2014–2017. This mid-term review will report progress on the Strategic Objectives, present a risk assessment and draw attention to changes in the context since 2013 that need to be taken into account in the next Strategic Plan, which will cover the period 2017–2021. This item is presented to the Board for consideration.

➤ *Gender Action Plan (C)*

In May 2015, the Board approved the Gender Policy 2015–2020 and welcomed commitment to exceeding the standards of the Gender Mainstreaming Accountability Framework (GMAF), which guides WFP's work towards meeting the policy objectives by 2020. The Gender Action Plan (previously referred to as the Gender Accountability Framework) will provide guidance on how WFP will proceed, and will include operational outcomes and indicators, clear timelines and responsibilities for policy implementation. This item is presented to the Board for consideration.

➤ *Risk Appetite Statement (C)*

As agreed during Board discussions of the Enterprise Risk Management Policy approved at the Annual Session in 2015, the Secretariat will present an updated Risk Appetite Statement for consideration.

➤ *Update on the Nutrition Policy (I)*

As agreed with the Board at its Annual Session in 2012, the Secretariat is to update the Board on the nutrition policy at annual sessions in alternate years beginning in 2013. However, given that the evaluation of the nutrition policy (phase 1) was presented at the 2015 Second Regular Session, the 2015 update was postponed to the 2016 First Regular Session. It will address the agreed content areas, detailing action taken by WFP to apply the 2012 nutrition policy at the global and country levels, along with funding available and issues for the future. This item is presented to the Board for information.

➤ *Update on the People Strategy (I)*

Following approval of the People Strategy at its Second Regular Session in 2014, the Board requested that an update on its implementation be presented on a regular basis. This update will present progress made in line with the strategy's implementation plan. This item is presented to the Board for information.

➤ *Update on the Integrated Road Map for the Strategic Plan (2017–2021), the Country Strategic Planning Approach and the Financial Framework Review (I)*

At the request of the Executive Board Bureau, the Secretariat will present to the Board an update of the road map for integrating development of the new Strategic Plan and its Corporate Results Framework with the country strategic planning approach and the Financial Framework Review. This item is presented to the Board for information.

EB.A/2016 (13–17 June)

➤ *WFP Strategic Plan (2017–2021) (C)*

The WFP Strategic Plan (2017–2021) will represent a significant change for WFP's vision for zero hunger. Building on the findings from the mid-term review of the Strategic Plan (2014–2017), it will enable WFP to demonstrate its contribution to achieving zero hunger worldwide by aligning its Strategic Objectives with the relevant goals, targets and indicators of the 2030 Agenda for Sustainable Development. The Strategic Plan (2017–2021) will integrate critical outcomes of other major 2015–2016 conferences such as the World Humanitarian Summit, the World Conference on Disaster Risk Reduction, the Third International Conference on Financing for Development and the United Nations Climate Change Conference. It will also take into account opportunities and address emerging challenges based on lessons learned from policy, programme and operation evaluations and assessments, the annual report on WFP's role in the collective humanitarian response and consultations with the Board and other stakeholders.

➤ *Policy on Country Strategic Plans (C)*

Since 2014, WFP has been developing and testing a new approach to strategic and operational planning that uses a revised process of country-level engagement. The approach demonstrates the importance WFP places on high-level engagement with national and international work on hunger, including Sustainable Development Goal 2. The objectives of the approach are to: i) support countries in progressing toward zero hunger; ii) operationalize WFP's Strategic Plan at the country level, including the delivery of humanitarian assistance; and iii) improve WFP strategic positioning at national and global levels. The new policy involves adoption of a Country Strategic Plan as the sole country-level strategic, programmatic and governance document in lieu of most project document.

➤ *Update on the Financial Framework Review (C)*

At its Annual Session in 2014, the Board asked the Secretariat to implement the next phase of the Financial Framework Review as outlined in WFP/EB.A/2014/6-D/1. This document will provide an update of the progress made.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➤ *Update on the Integrated Road Map for the Strategic Plan (2017–2021), the Corporate Results Framework, the Policy on Country Strategic Plans and the Financial Framework Review (I)*

At the request of the Executive Board Bureau, the Secretariat will present to the Board an update of the road map for integrating development of the new Strategic Plan and its Corporate Results Framework with the Policy on Country Strategic Plans and the Financial Framework Review.

➤ *Update on WFP's Role in the Collective Humanitarian Response (C)*

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

➤ *Update on the Gender Policy (I)*

When approving the Gender Policy (2015–2020) at its Annual Session in 2015, the Board requested that annual updates on implementation be presented.

➤ *Update on WFP's Response to HIV and AIDS (I)*

The document gives a progress report on the implementation of WFP's HIV and AIDS Policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis.

EB.2/2016 (14–18 November)

➤ *WFP Strategic Plan (2017–2021) (A)*

The WFP Strategic Plan (2017–2021) will represent a significant change for WFP’s vision for zero hunger. Building on the findings from the mid-term review of the Strategic Plan (2014–2017), it will enable WFP to demonstrate its contribution to achieving zero hunger worldwide by aligning its Strategic Objectives with the relevant goals, targets and indicators of the 2030 Agenda for Sustainable Development. The Strategic Plan (2017–2021) will integrate critical outcomes of other major 2015–2016 conferences such as the World Humanitarian Summit, the World Conference on Disaster Risk Reduction, the Third International Conference on Financing for Development and the United Nations Climate Change Conference. It will also take into account opportunities and address emerging challenges based on lessons learned from policy, programme and operation evaluations and assessments, the annual report on WFP’s role in the collective humanitarian response and consultations with the Board and other stakeholders.

➤ *Corporate Results Framework (2017-2021) (A)*

The alignment of the new Strategic Plan with the Sustainable Development Goals and the revision of WFP’s financial framework, presents an opportunity to integrate the Strategic Results Framework and the Management Results Framework into a single Corporate Results Framework (CRF). The consolidated CRF will streamline and simplify WFP’s corporate reporting structure. Building around the new financial framework and results chain, the revised structure will simplify performance management at the country office level. It will support effective, efficient and economic management of operations while enhancing accountability and transparency.

➤ *Policy on Country Strategic Plans (A)*

Since 2014, WFP has been developing and testing a new approach to strategic and operational planning that uses a revised process of country-level engagement. The approach demonstrates the importance WFP places on high-level engagement with national and international work on hunger, including Sustainable Development Goal 2. The objectives of the approach are to: i) support countries in progressing toward zero hunger; ii) operationalize WFP’s Strategic Plan at the country level, including the delivery of humanitarian assistance; and iii) improve WFP strategic positioning at national and global levels. The new policy involves adoption of a Country Strategic Plan as the sole country-level strategic, programmatic and governance document in lieu of most project documents.

➤ *Climate Change Policy (A)*

The policy will build on “WFP Policy on Disaster Risk Reduction and Management” (WFP/EB.2/2011/4-A) and “Policy on Building Resilience for Food Security and Nutrition” (WFP/EB.A/2015/5-C), incorporating relevant outcomes of the Conference of the Parties to the United Nations Framework Convention on Climate Change.

➤ *Policy on WFP and the Environment (A)*

The Board approved “WFP and the Environment: Issues and Priorities” at its Third Regular Session in 1998. A thoroughly revised policy will be presented that incorporates international developments related to the environment, with a particular view to obtaining accreditation and access to the Green Climate Fund mechanism.

➤ *Update on Collaboration among the Rome-Based Agencies (I)*

At its Second Regular Session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to “Directions for Collaboration among the Rome-Based Agencies” (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

➤ *Compendium of Policies Relating to the Strategic Plan (I)*

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board’s request in 2010, the compendium has been reorganized to focus on policies relating to the goals in the Strategic Plan.

EB.1/2017 (20–24 February)

➤ *Nutrition Policy (A)*

Following the recommendations of the Summary Evaluation Report of the Nutrition Policy (2012–2014) (WFP/EB.2/2015/6-A), a revised Nutrition Policy will be submitted to the Board. The revision will align the policy with the Strategic Plan (2017–2021), the Policy on Country Strategic Plans and the Financial Framework Review. The new Nutrition Policy will build on previous policies and address critical emerging issues.

EB.A/2017 (12–16 June)

➤ *Urban Food Insecurity Policy (A)*

This policy will build on “Urban Food Insecurity: Strategies for WFP”, approved by the Board in 2002, and will reflect recent research, WFP experience in urban contexts and the outcome of the United Nations Conference on Housing and Sustainable Urban Development to be held in October 2016.

➤ *Emergency Preparedness and Response Policy (A)*

In the face of changing humanitarian contexts, this policy fills a critical gap in WFP policies originally identified in the 2011 “Compendium of WFP Policies Relating to the Strategic Plan” (WFP/EB.2/2011/4-B). It sets out WFP’s approach to emergency preparedness and response, basing it on the principles of accountability, transparency and risk management. The policy builds on the updated Emergency Preparedness and Response Framework and reflects the findings of the evaluation of the Preparedness and Response Enhancement Programme.

➤ *Update on WFP’s Role in the Collective Humanitarian Response (C)*

This document provides an overview of WFP’s role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP’s response and highlights implications for WFP.

➤ *Update on the Gender Policy (I)*

When approving the Gender Policy (2015–2020) at its Annual Session in 2015, the Board requested that annual updates on implementation be presented.

➤ *Update on WFP’s Response to HIV and AIDS (I)*

The document gives a progress report on the implementation of WFP’s HIV and AIDS Policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis.

EB.2/2017 (13–17 November)

➤ *Private-Sector Partnership and Fundraising Strategy (A)*

The WFP Private-Sector Partnerships and Fundraising Strategy (2013–2017) (WFP/EB.A/2013/5-B) was approved by the Board at its Annual Session in 2013. A new strategy will be presented to the Board for its approval.

➤ *Update on Collaboration among the Rome-Based Agencies (I)*

At its Second Regular Session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to “Directions for Collaboration among the Rome-Based Agencies” (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

➤ *Compendium of Policies Relating to the Strategic Plan (I)*

At its Annual Session in 2000, the Board approved the recommendations contained in the Report of the Working Group on Governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board’s request in 2010, the compendium has been reorganized to focus on policies relating to the goals in the Strategic Plan.

RESOURCE, FINANCIAL AND BUDGETARY MATTERS

For all items presented under this section, the Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

EB.A/2016 (13–17 June)

➤ *Audited Annual Accounts, 2015 (A)*

The Audited Annual Accounts present a full set of financial statements and notes for 2015. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

➤ *Appointment of Two Executive Board Members to the Selection Panel for the Appointment of Two Members of the Audit Committee (A)*

The Board will appoint two of its members to participate on the panel that will select two Audit Committee members to be appointed in 2017.

➤ *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2015 to 31 March 2016. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

- *Annual Report of the Inspector General (C) and Note by the Executive Director (C)*
In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2015 provides the oversight perspective regarding WFP's governance, risk management and control, and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. This document is submitted together with a Note by the Executive Director.
- *Report of the External Auditor on the School Feeding Programme and WFP Management Response (C)*
This report presents the results of an external audit of WFP's school feeding programme. The audit sought assurance that WFP had been able to implement the programme economically, efficiently and effectively while helping countries assume ownership of their programmes. The Secretariat's response to the report's recommendations is also presented.
- *Report of the External Auditor on WFP Aviation and WFP Management Response (C)*
This report presents the results of an external audit of WFP's Aviation Service. The audit sought assurance that WFP had been able to operate and manage its Aviation Service in an economical, efficient and effective manner. The Secretariat's response to the report's recommendations is also presented.
- *Report on the Implementation of the External Auditor Recommendations (C)*
This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations.
- *Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2015) (C)*
The report covers use of the Immediate Response Account and the Working Capital Financing Facility, including the Forward Purchase Facility, from 1 January to 31 December 2015.
- *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4(h)) (I)*
In accordance with General Rules XII.4 and XIII.4(h), this document is submitted to the Board for information. It covers the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

EB.2/2016 (14–18 November)

- *WFP Management Plan (2017–2019) (A)*
The Board will have before it, for approval, the Management Plan for the period 2017–2019, including WFP's budget for 2017.
- *Financial Framework Review (A)*
At its Annual Session in 2014, the Board asked the Secretariat to implement the next phase of the Financial Framework Review as outlined in WFP/EB.A/2014/6-D/1. This document will provide an update of the progress made and will present the final proposals for the Financial Framework Review to be approved by the Board.
- *Review of the Indirect Support Cost Rate for Private-Sector Donations (A)*
As determined in the WFP Private-Sector Partnerships and Fundraising Strategy (2013–2017) approved by the Board at its Annual Session in 2013, the rates charged to private-sector partners are evaluated and adjusted to reflect costs and market dynamics, in accordance with the commitment to covering management and administrative costs. At its Second Regular Session in 2014, the Board reviewed and approved the ISC rate currently applied to private-sector donations. This document presents a further review of the rate and proposals for its potential adjustment.
- *Work Plan of the External Auditor (I)*
This document presents the work plan of the External Auditor, detailing the audit activities for the period 2016–2017. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EB.A/2017 (12–16 June)

- *Audited Annual Accounts, 2016 (A)*
The Audited Annual Accounts present a full set of financial statements and notes for 2016. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements.

➤ *Appointment of Two Members to the Audit Committee (A)*

The terms of two members of the Audit Committee come to an end in 2017; a panel will be set up as per the Audit Committee terms of reference to select new members and submit its recommendations to the Executive Director and the President of the Board. This document will present the recommendations to the Board for approval.

➤ *Annual Report of the Audit Committee (C)*

At its First Regular Session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2016 to 31 March 2017. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review.

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➤ *Reports of the External Auditor on Management Matters (C) and WFP Management Responses (C)*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its Annual Session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

➤ *Report on the Implementation of the External Auditor Recommendations (C)*

This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations.

➤ *Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2016) (C)*

The report covers use of the Immediate Response Account and the Working Capital Financing Facility, including the Forward Purchase Facility, from 1 January to 31 December 2016.

➤ *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (h)) (I)*

In accordance with General Rules XII.4 and XIII.4(h), this document is submitted to the Board for information. It covers the use of unrestricted cash resources to purchase commodities, contributions of commodities or services only from governments of developing countries, countries with economies in transition and other non-traditional donors, and reductions or waivers for indirect support costs in respect to any contribution in kind to cover direct support costs.

EB.2/2017 (13–17 November)

➤ *WFP Management Plan (2018–2020) (A)*

The Board will have before it, for approval, the Management Plan for the period 2018–2020, including WFP's budget for 2018.

➤ *Update on Implementation of the Financial Framework Review (I)*

This document will provide an update on the progress made in implementing the Financial Framework Review to be approved at the Second Regular Session in 2016.

➤ *Work Plan of the External Auditor (I)*

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2017–2018. Adherence to International Standards on Auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EVALUATION REPORTS

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

EB.1/2016 (8–10 February)

- *Summary Evaluation Report – State of Palestine Country Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation. This item is presented to the Board for consideration.

EB.A/2016 (13–17 June)

- *Annual Evaluation Report, 2015 and Management Response (C)*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements for enhancing WFP's relevance, effectiveness, efficiency, impact and sustainability. It also provides an account of the evaluation function at WFP.

- *Summary Evaluation Report – Mauritania Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation.

- *Implementation Status of Evaluation Recommendations (I)*

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It provides information about how the actions planned to implement the evaluation recommendations have been implemented by Headquarters divisions, regional bureaux and country offices.

EB.2/2016 (14–18 November)

- *Summary Evaluation Report – Burundi Country Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation.

- *Summary Evaluation Report – Iraq Country Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation.

- *Synthesis Report of Operation Evaluations (2015–2016) (C)*

This synthesis report summarizes the findings and recommendations emerging from the single-operation evaluations conducted over the preceding year to identify opportunities for systemic improvement. Single-operation evaluations focus on the appropriateness and efficiency of a single operation in achieving its objectives, compliance with international and WFP policy norms and standards, and the adequacy of the operation's design, implementation and results.

EB.1/2017 (20–24 February)

- *Summary Evaluation Report of WFP's Capacity Development Policy and Management Response (C)*

In line with the agreed provision for evaluation of WFP policies between four and six years following approval, this evaluation will assess the quality of WFP's 2009 Capacity Development Policy, its implementation arrangements (including its associated action plan) and results. The Strategic Plan (2008–2013) was a turning point in WFP's strategic direction with implications for its capacity development work in relation to the shift to food assistance; this shift is maintained in the Strategic Plan (2014–2017).

➤ *Summary Evaluation Report – Sri Lanka Country Portfolio and Management Response (C)*

The evaluation provides an analysis and assessment of the portfolio over a five-year period assessing: i) how well WFP is aligned with the context, people's needs, government policies and partner strategies; ii) the drivers and quality of strategic choices; and iii) portfolio performance and results. The evaluation findings and recommendations will inform the country office's strategic direction, planning and implications for programme implementation

➤ *Summary Evaluation Report of WFP's Ebola Crisis Response: Guinea, Liberia and Sierra Leone and Management Response (C)*

The evaluation will provide an analysis and assessment of WFP's response to the Ebola crisis. It forms part of a series of evaluations of responses to Level 3 humanitarian emergencies.

EB.A/2017 (12–16 June)

➤ *Annual Evaluation Report, 2016 and Management Response (C)*

The Annual Evaluation Report summarizes the findings of evaluations completed in the previous year to highlight common areas of strength and identify opportunities for systemic improvements for enhancing WFP's relevance, effectiveness, efficiency, impact and sustainability. It also provides an account of the evaluation function at WFP.

➤ *Summary Evaluation Report of the Corporate Partnerships Strategy and Management Response (C)*

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the WFP Corporate Partnership Strategy approved in 2014, its implementation arrangements and results.

➤ *Implementation Status of Evaluation Recommendations (I)*

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by Headquarters divisions, regional bureaux and country offices to implement the evaluation recommendations.

EB.2/2017 (13–17 November)

➤ *Summary Evaluation Report of WFP's Role in Humanitarian Action and Management Response (C)*

This evaluation will cover three policies: "Humanitarian Principles", approved in 2004; "Humanitarian Access and its Implications for WFP", approved in 2006; and "WFP's Role in the Humanitarian Assistance System", approved in 2010. It will take into account WFP's latest position papers on the issues and the outcomes of the World Humanitarian Summit, and will contribute evidence for renewed commitment by WFP to these policies.

➤ *Summary Evaluation Report of the Humanitarian Protection Policy and Management Response (C)*

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the WFP Humanitarian Protection Policy approved in 2012, its implementation arrangements and the results.

➤ *Summary Evaluation Reports – Impact of WFP's Work on Moderate Acute Malnutrition and Management Responses (C)*

This series of evaluations will generate findings and recommendations on the impact of WFP's work on moderate acute malnutrition in Chad, the Niger, Somalia and the Sudan.

➤ *Synthesis Report of the Evaluation Series on the Impact of WFP's Work on Moderate Acute Malnutrition and Management Response (C)*

This synthesis report will summarize the findings and recommendations from the series of impact evaluations of WFP's work on moderate acute malnutrition and will identify opportunities for systemic improvement.

➤ *Synthesis Report of Operation Evaluations (2016–2017) (C)*

This synthesis report summarizes the findings and recommendations emerging from the single-operation evaluations conducted over the preceding year to identify opportunities for systemic improvement. Single-operation evaluations focus on the appropriateness and efficiency of a single operation in achieving its objectives, compliance with international and WFP policy norms and standards, and the adequacy of the operation's design, implementation and results.

OPERATIONAL MATTERS

EB.1/2016 (8–10 February)

Country Programmes (A)

The Board will have before it, for approval, the following country programmes:

- Guinea Bissau
- Indonesia
- Tajikistan

Projects for Executive Board Approval (A)

Budget Increases to development activities

The Board will have before it, for approval, the following budget increase to development activities exceeding the Executive Director's delegated authority:

- Cambodia CP

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of development projects; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.A/2016 (13–17 June)

Projects for Executive Board Approval (A)

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Democratic People's Republic of Korea
- Zimbabwe

Budget increases to PRROs

The Board will have before it, for approval, the following budget increases to PRROs exceeding the Executive Director's delegated authority:

- Ethiopia
- Malawi

EB.2/2016 (14–18 November)

Country Programmes (A)

The Board will have before it, for approval, the following country programmes:

- Côte d'Ivoire
- Gambia

Projects for Executive Board Approval (A)

Development projects

The Board will have before it, for approval, the following development projects exceeding the Executive Director's delegated authority:

- Burundi CP
- Ethiopia DEV

Budget increases to development activities

The Board will have before it, for approval, the following budget increases to development activities exceeding the Executive Director's delegated authority:

- Burkina Faso CP

- Ghana CP
- Malawi CP

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Burundi
- Niger
- Syria (regional)
- Syria
- Ukraine

Budget Increases to PRROs

The Board will have before it, for approval, the following budget increases to PRROs exceeding the Executive Director's delegated authority:

- Afghanistan
- Ethiopia (relief)
- State of Palestine
- South Sudan

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of PRROs; and ii) summaries of budget increases to PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.1/2017 (20–24 February)

Country Programmes (A)

The Board will have before it, for approval, the following country programmes:

- Bangladesh
- Colombia
- Ecuador
- El Salvador
- Lao People's Democratic Republic
- Mozambique
- United Republic of Tanzania
- Zimbabwe

Projects for Executive Board Approval (A)

Development projects

The Board will have before it, for approval, the following development project exceeding the Executive Director's delegated authority:

- Armenia

Protracted relief and recovery operations

The Board will have before it, for approval, the following PRROs exceeding the Executive Director's delegated authority:

- Cameroon
- Central African Republic
- Sudan

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of development projects and PRROs; and ii) summaries of budget increases to development activities and PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

EB.A/2017 (12–16 June)*Country Programmes (A)*

The Board will have before it, for approval, the following country programmes:

- Guatemala
- Indonesia
- Peru
- Philippines
- Timor-Leste

*Projects for Executive Board Approval (A)*Budget increases to development activities

The Board will have before it, for approval, the following budget increase to development activities exceeding the Executive Director's delegated authority:

- Senegal CP

EB.2/2017 (13–17 November)*Country Programmes (A)*

The Board will have before it, for approval, the following country programmes:

- Afghanistan
- Honduras
- Myanmar
- Sierra Leone
- Sri Lanka

*Projects for Executive Board Approval (A)*Protracted relief and recovery operations

The Board will have before it, for approval, the following PRRO exceeding the Executive Director's delegated authority:

- State of Palestine

Reports of the Executive Director on Operational Matters (I)

The Board may have before it, for information, i) summaries of PRROs; and ii) summaries of budget increases to PRROs approved by the Executive Director within her delegated authority. It may also have EMOPs approved by the Executive Director and the Director-General of FAO under the authority delegated in subparagraph (b) of the Appendix to the General Rules.

ORGANIZATIONAL AND PROCEDURAL MATTERS

EB.1/2016 (8–10 February)

- *Biennial Programme of Work of the Executive Board (2016–2017) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2016–2017) is presented for information.

EB.A/2016 (13–17 June)

- *Biennial Programme of Work of the Executive Board (2016–2017) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2016–2017) is presented for information.

EB.2/2016 (14–18 November)

- *Biennial Programme of Work of the Executive Board (2017–2018) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work (2017–2018).

EB.1/2017 (20–24 February)

➤ *Biennial Programme of Work of the Executive Board (2017–2018) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2017–2018) is presented for information.

EB.A/2017 (12–16 June)

➤ *Biennial Programme of Work of the Executive Board (2017–2018) (I)*

Further to a request by the Board at its Third Regular Session in 2004, an updated version of the Biennial Programme of Work (2017–2018) is presented for information.

EB.2/2017 (13–17 November)

➤ *Biennial Programme of Work of the Executive Board (2018–2019) (A)*

Pursuant to Rule III of the Rules of Procedure, the Board will have before it, for approval, its Biennial Programme of Work (2018–2019).

ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.1/2016 (8–10 February)

➤ *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2015;
- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the First Regular Session a summary report containing the items listed above for its consideration.

EB.A/2016 (13–17 June)

➤ *Address by Staff Representative Bodies to the Board*

Staff Representative Bodies will present their address to the Board on questions of interest to the organization and its staff.

➤ *Report on Post-Delivery Losses for the Period 1 January–31 December 2015 (I)*

The Executive Director will submit to the Board, for information, a report on food losses incurred after delivery in recipient countries.

The 2000 Annual Session of the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep post-delivery losses to a minimum between 1 January and 31 December 2015. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

➤ *Update on Food Procurement (I)*

At the First Regular Session in 2006, Board members asked WFP to report more regularly on food procurement activities as a follow-up to “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement.

➤ *Statistical Report on International Professional Staff and Higher Categories (I)*

The Board will have before it, for information, a document portraying WFP staffing as at 31 December 2015. It provides the number of international professional staff and higher categories holding indefinite, continuing or fixed-term (one year or more) appointments along with junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional staff and higher categories.

➤ *Security Report (I)*

At its Second Regular Session in 2007, the Board requested that the WFP Security Report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2015 along with statistical data on geographical distribution and types of security incidents.

EB.1/2017 (20–24 February)

➤ *Reports by the Joint Inspection Unit Relevant to the Work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2016;
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EB.A/2017 (12–16 June)

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OTHER BUSINESS

EB.A/2016 (13–17 June)

- *Oral Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is presented orally to the Board for information.

- *Update on Cost Excellence (I)*

At the request of the Board, the Secretariat will provide an oral update on the progress made on the Cost Excellence initiative. The item will be presented to the Board for information.

EB.2/2016 (14–18 November)

- *Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.

- *Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is submitted to the Board for information.

EB.A/2017 (12–16 June)

- *Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

A report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP is submitted to the Board for information.

- *Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*

The report of the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP is submitted to the Board for information.

Provisional Calendar of FAO/IFAD/WFP Governing Bodies and Other Main Sessions 2016–2017

	2016		2017	
JANUARY				
FEBRUARY	WFP IFAD/GC 34 LARC	8–10 15–19 29/2–3/3	IFAD/GC WFP	13–17 20–24
MARCH	33 APRC 102 CCLM 4 INARC	7–11 14–16 21–22	104 CCLM 163 FC 121 PC	13–15 27–31 27–31
APRIL	29 ARC IFAD/EB	4–8 11–15	IFAD/EB 156 CL	10–14 24–28
MAY	30 ERC 33 NERC 161 FC 119 PC 162 FC (WFP) 154 CL	2–5 9–13 16–20 16–20 23–25 30/5–3/6		
JUNE	WFP 39 CODEX	13–17 27/6–2/7 (Rome)	WFP	12–16
JULY	32 COFI 23 COFO	11–15 18–22	40 C 157 CL 40 CODEX	3–8 10 17–21 (Geneva)
AUGUST				
SEPTEMBER	IFAD/EB 25 COAG	19–23 26–30	IFAD/EB	11–15
OCTOBER	71 CCP WFD 43 CFS 103 CCLM	3–5 14 (Friday) 17–21 24–26	44 CFS WFD 105 CCLM	9–13 16 (Monday) 23–25
NOVEMBER	162 FC 120 PC WFP	7–11 7–11 14–18	164 FC 122 PC WFP	6–10 6–10 13–17
DECEMBER	155 CL IFAD/EB	5–9 12–16	158 CL IFAD/EB	4–8 11–15

Easter: 27 March 2016
 Orthodox Easter: 1 May 2016
 Ramadan: 6 June–5 July 2016
 Eid Al-Fitr: 6 July 2016
 Eid Al-Adha: 11 September 2016

Easter: 16 April 2017
 Orthodox Easter: 16 April 2017
 Ramadan: 27 May–24 June 2017
 Eid Al-Fitr: 25 June 2017
 Eid Al-Adha: 1 September 2017

APRC	Regional Conference for Asia and the Pacific	COFO	Committee on Forestry
ARC	Regional Conference for Africa	ERC	Regional Conference for Europe
C	Conference	FC	Finance Committee
CCLM	Committee on Constitutional and Legal Matters	IFAD/EB	IFAD Executive Board
CCP	Committee on Commodity Problems	IFAD/GC	IFAD Governing Council
CFS	Committee on World Food Security	INARC	Informal Regional Conference for North America
CGRF	Commission on Genetic Resources for Food and Agriculture	LARC	Regional Conference for Latin America and the Caribbean
CL	Council	NERC	Regional Conference for the Near East
COAG	Committee on Agriculture	PC	Programme Committee
CODEX	Codex Alimentarius Commission	WFD	World Food Day
COFI	Committee on Fisheries	WFP	World Food Programme Executive Board