



WFP EVALUATION

Evaluation of WFP's Supply Chain Strategic Roadmap (2022–2025)

Round table of the WFP Executive Board – February 2026



World Food Programme

SAVING
LIVES
CHANGING
LIVES

About the evaluation

- **Focus on learning and achievements** through the strategic pillars & enablers of the Supply Chain Strategic Roadmap
- **Evaluation questions:**
 - How well has the Roadmap supported WFP to deliver its mandate?
 - What efficiency gains have been made?
 - What results has WFP achieved through implementation of the Roadmap?
 - To what extent have the Roadmap's enablers supported or hindered results?

Pillar 1:

Leadership in emergencies



Pillar 2:

National system strengthening
Local and Regional Food Procurement Policy



Pillar 3:

Augmented services and delivery solutions



Enablers:

- People
- Partnerships
- Technology and innovation
- Evidence



Scope and approach



- **Timeframe:** 2019–2025
- **Mixed methods** with an emphasis on quantitative analysis
- **Global scope**
 - In person: Chad, Djibouti, Dubai, Cairo, Honduras, Nepal, Honduras, Tanzania
 - Remote: Palestine
 - Wide global coverage through interviews and document review

Summary of key insights from the evaluation



Insight 1: Roadmap contribution

- **Clear aspirations** – moving operational delivery to **leader and strategic partner**
- Emphasis on **timely & efficient response**, contributions to national systems strengthening and service provision to the humanitarian community
- Measurable **efficiency gains**, with variation across contexts
- **Limited dissemination & lack of implementation plan** hindered uptake
- **Changing humanitarian and resource landscape** requires a rethink



Insight 2: Systems, structures & platforms

- Investments in **digital platforms and tools** supported **data availability, quality, and visibility**
- Menu of **solutions still fragmented**; does not support end-to-end decision making or fully support operational needs
- **Opportunities for greater coordination** between programme and supply chain functions



Insight 3: Supply chain results

- **Expanded reach to affected people** with flexible delivery modalities
- Important **contributions to strengthening national systems** which helps **drive supply chain efficiency**
- **Local and Regional Food Procurement Policy** improved access, price, availability, quality of local food items
- Roadmap reinforced WFP position as **preferred partner within the international humanitarian community**
- UN reforms have potential to **further expand supply chain joint service provision opportunities**



Insight 4: Operationalizing the supply chain strategy moving forward



- Increasing expectations require a **diversified and expanded supply chain workforce**
- As demands evolve, new skills may be needed
- Reporting does not fully **capture supply chain performance**

Recommendations

1

Update the **Supply Chain Roadmap to a strategy.**

2

Enhance **coherence and interoperability of planning, platforms and processes** across WFP within the Supply Chain and Delivery Function & with relevant areas of the Programmes Division.

3

Enhance external coherence for **operationalization of a UN-wide Integrated Supply Chain Vision.**

4

Strengthen the operationalization of implementation mechanisms in **alignment with the revised supply chain and delivery strategy, WFP strategic plan and UN80 reforms.**