



Chief Financial Officer Division (CFO)

ANNUAL PERFORMANCE REPORT 2024

Executive Board – Informal Consultation

26 May 2025



**World Food
Programme**

**SAVING
LIVES
CHANGING
LIVES**

1. INTRODUCTION



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Key Structure for 2024

Reporting under the WFP Corporate Results Framework (2022-2025)

1 INTRODUCTION	2 FUNDING AND EXPENDITURES	3 PROGRAMME PERFORMANCE	4 MANAGEMENT PERFORMANCE
Global context 2024 - state of the world	Overall contributions	WFP reach	Performance by Management Result
	Flexible funding and innovative financing	Performance by High-Level Targets for each Strategic Outcome	PSA by appropriation line
	Operational requirements, Implementation plan vs actuals	Highlights from key programme areas	Budget and organizational highlights
	Expenditures per beneficiary	Cross-cutting priorities	Governance and reforms
		Humanitarian logistics and on-demand services	



State of the world: a poly-crisis ...

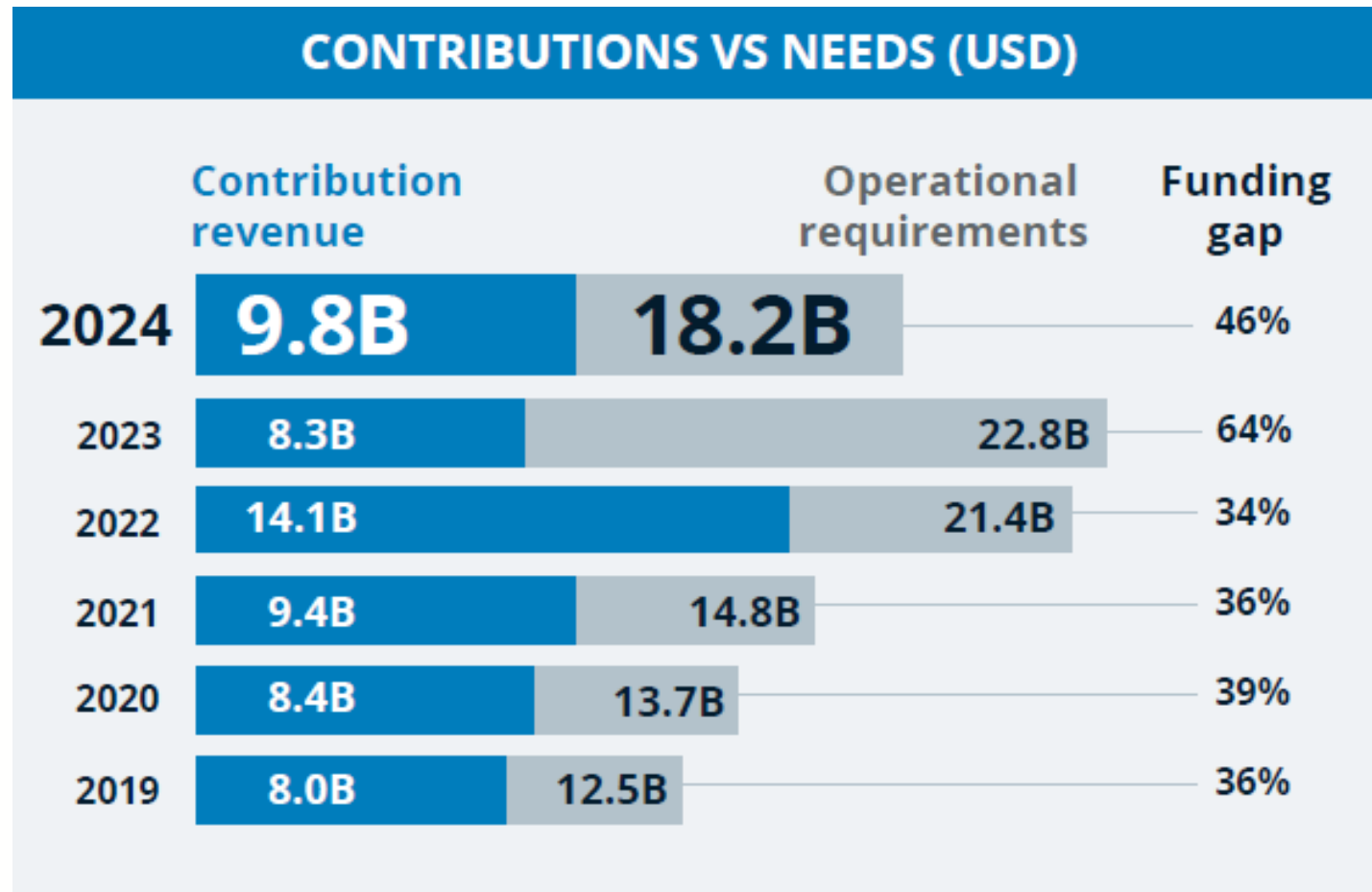
- **Escalation of conflicts, weather extremes, persistent global economic challenges** led to unprecedented levels of catastrophic hunger - most alarming, a record **1.9 million people** endured **catastrophic conditions**, more than double the number recorded in 2023.
- An estimated **343 million people faced acute hunger** in 74 countries; and up to **757 million people were chronically food-insecure** globally.
- Humanitarian needs outpaced available fundings, leading to **downsizing of operations, fewer beneficiaries assisted and reduced rations**.

2. FUNDING AND EXPENDITURES



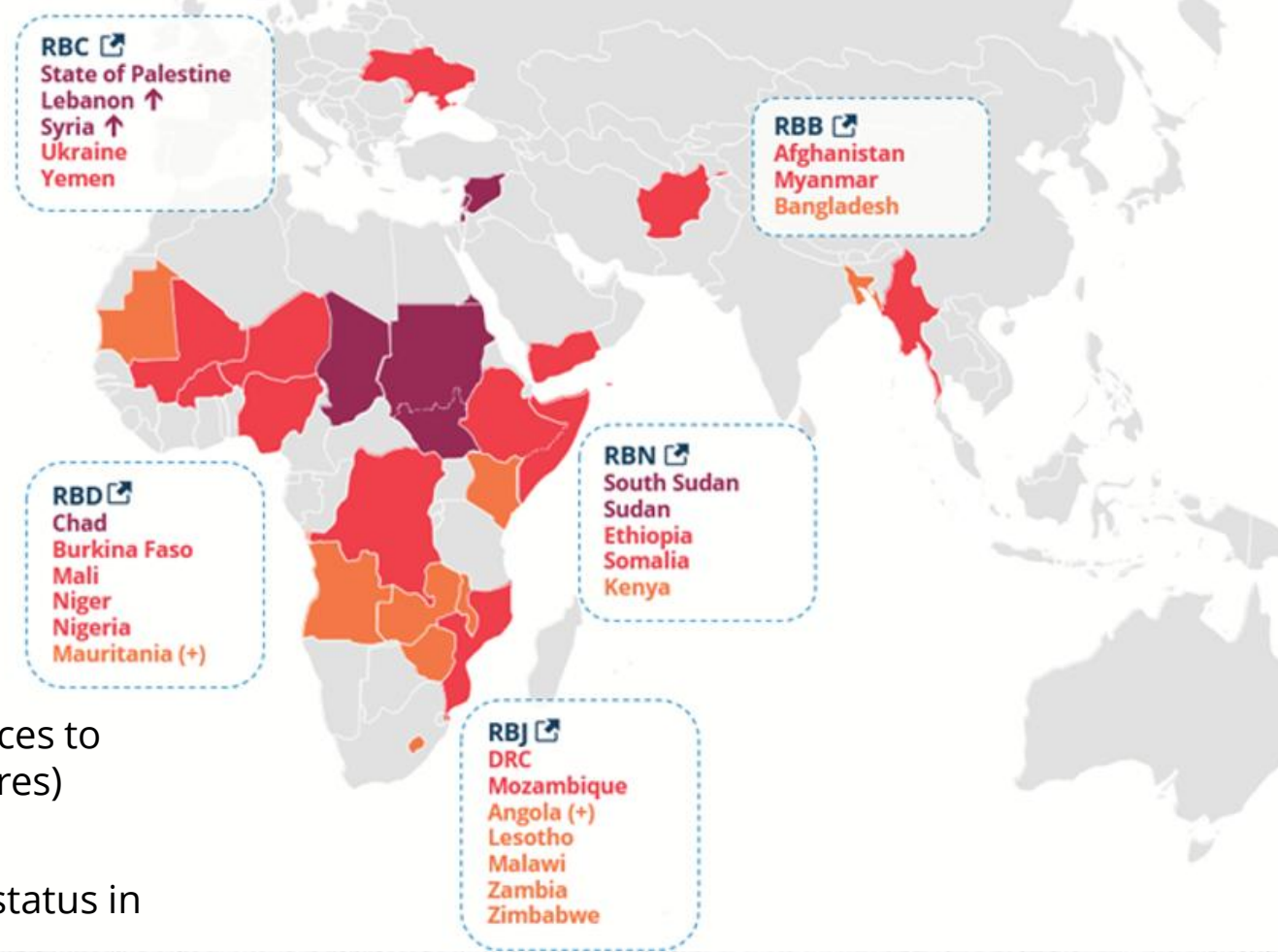
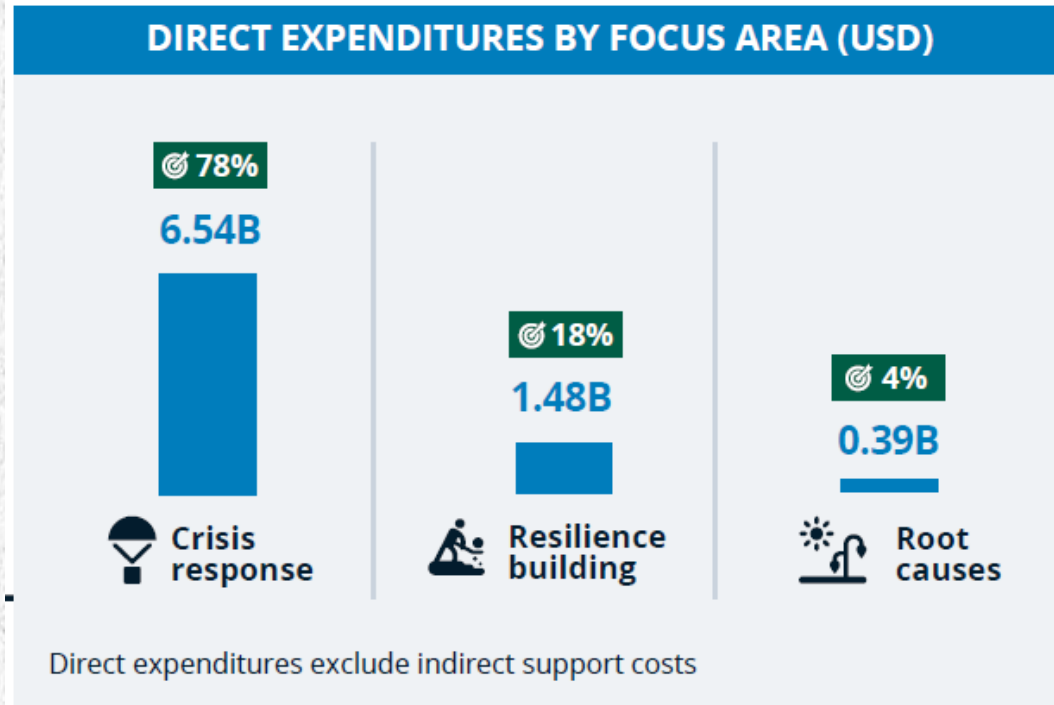
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Unprecedented humanitarian needs outpaced available contributions



- Second highest level of revenue at **USD 10.4 B**, of which USD 9.8 B as contributions
- Contributions reached only 54 percent of **Operational Requirements** – set at **USD 18.2 billion**
- Level of **flexible funding** remained stable at **USD 1.09 billion**
- Revenue from **service provision** increased, as well as donations from **private sector**

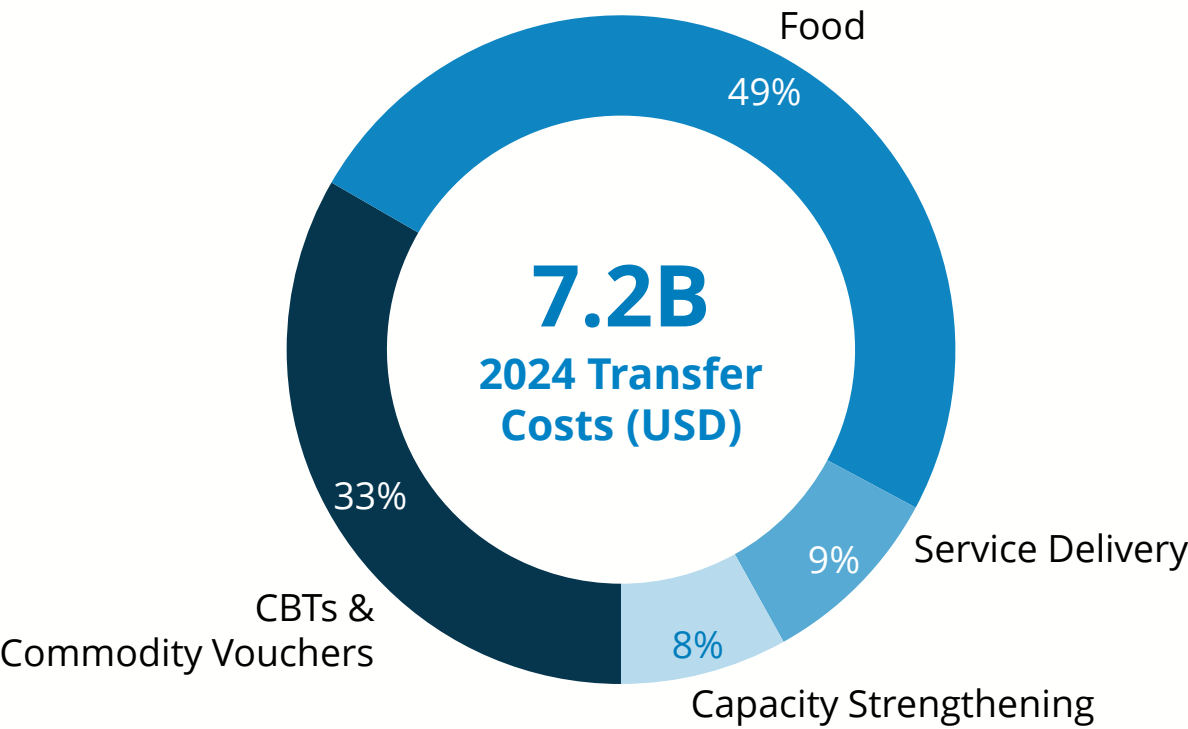
Expenditures were concentrated on humanitarian assistance and crisis response



- Country offices **prioritized** the allocation of most resources to crisis-related programmes (78% of total direct expenditures)
- Responded to **emergencies** in 47 countries with active emergencies, corporate attention or corporate scale-up status in 2024
- Resilience building and root causes together accounted for 22 percent of total expenditure, as was the case in 2023

Transfer values and associated costs

Food, cash and vouchers continued to be WFP's primary transfer modalities



USD millions

Transfer and associated costs	Expenditures	Implementation Plan (IP)	% of IP
Food	3 543	4 676	76%
CBTs & commodity vouchers	2 372	3 148	75%
Capacity strengthening	607	834	73%
Service delivery	666	711	94%
Total transfer costs	7 187	9 369	77%
Implementation costs	707	923	77%
Total direct operational costs	7 894	10 292	77%
Direct support costs	519	633	82%
Total Direct Costs	8 412	10 926	77%

Q & A



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3. PROGRAMME PERFORMANCE



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Beneficiary reach

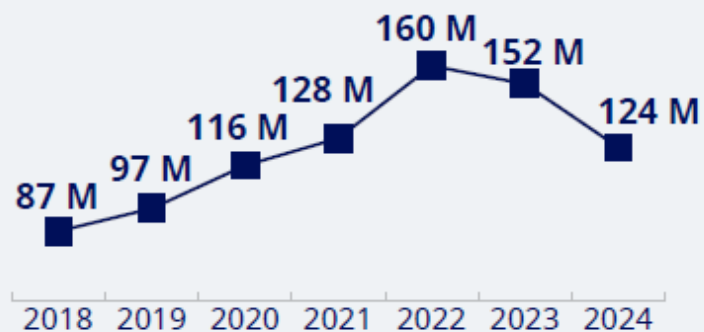
BY YEAR

Total number of people reached in 2024

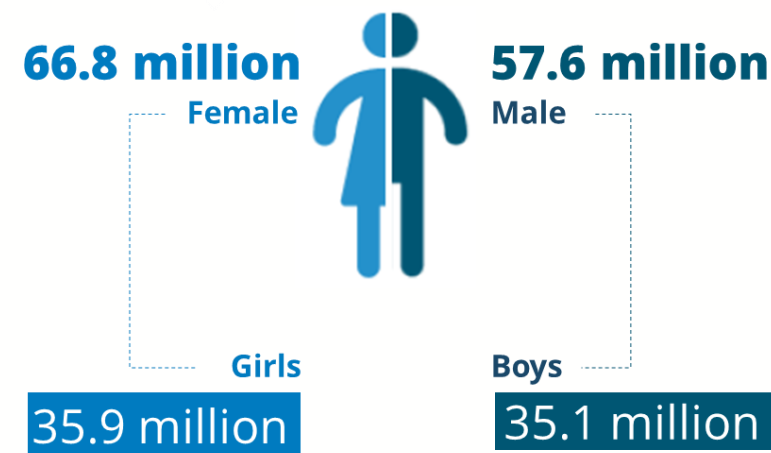


157 million (operational requirements)

Persons with disabilities: 9.5 million













BY SEX and AGE



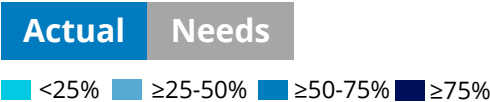
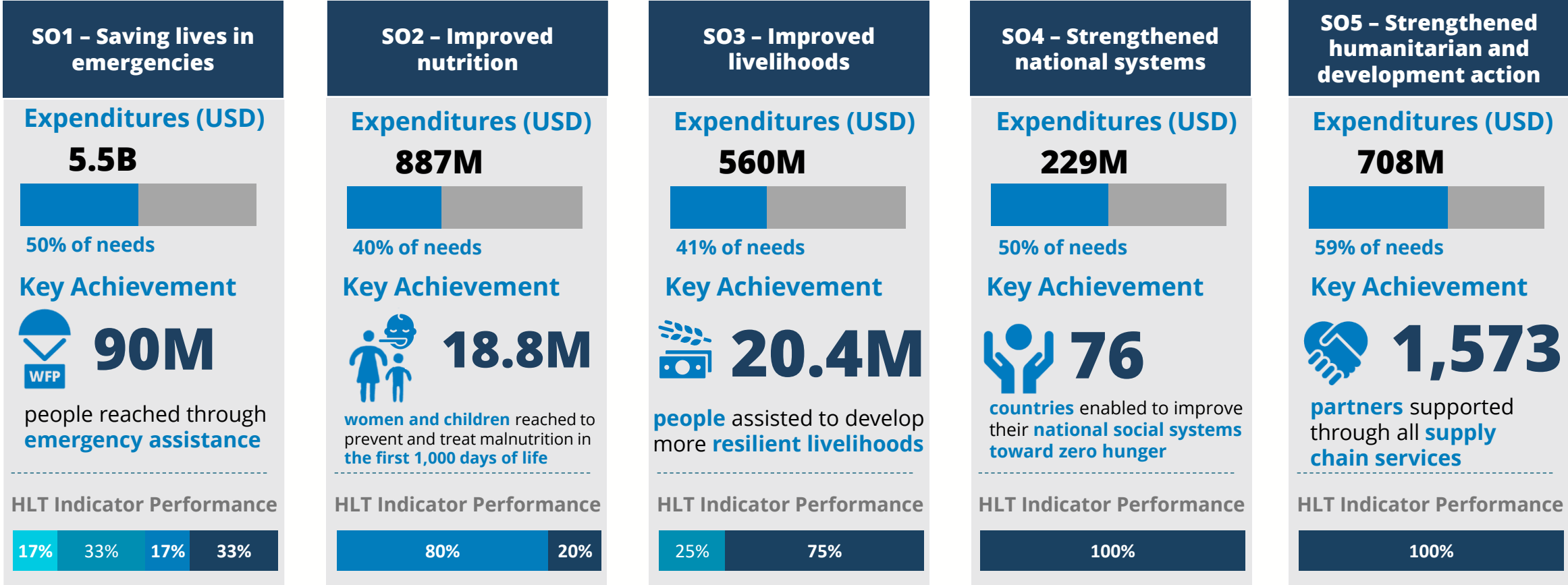


Transfer modalities and their beneficiaries

BY TRANSFER MODALITY

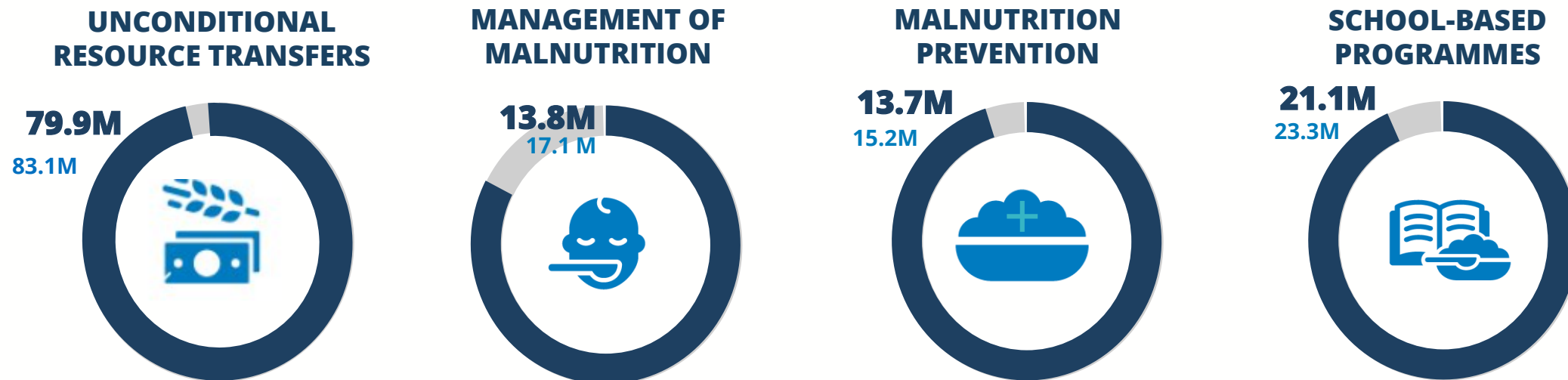
TRANSFERS		DELIVERED TO
 2.5M MT FOOD TRANSFERS (MT)	→	 81M BENEFICIARIES
 2B CBT TRANSFERS (USD)	→	 41M BENEFICIARIES
 146M COMMODITY VOUCHERS TRANSFERS (USD)	→	 5.9M BENEFICIARIES
<hr/>		
 606M CAPACITY STRENGTHENING (USD)*	→	 86 COUNTRIES
 666M SERVICE DELIVERY (USD)	→	 108 COUNTRIES

WFP's performance against its high-level targets



*share of indicators by performance threshold

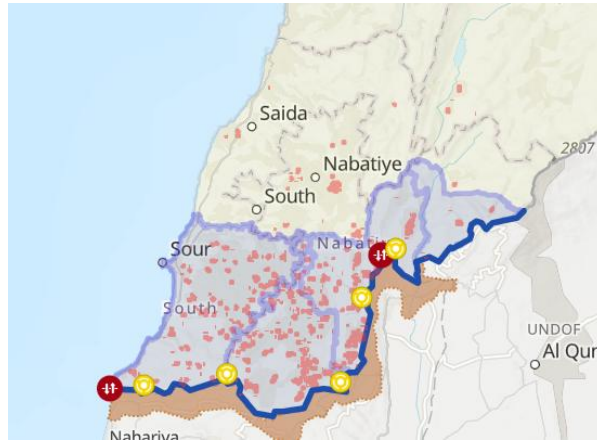
Beneficiaries were primarily assisted through four main programme areas



2024
Actual

2024
Operational
Requirements

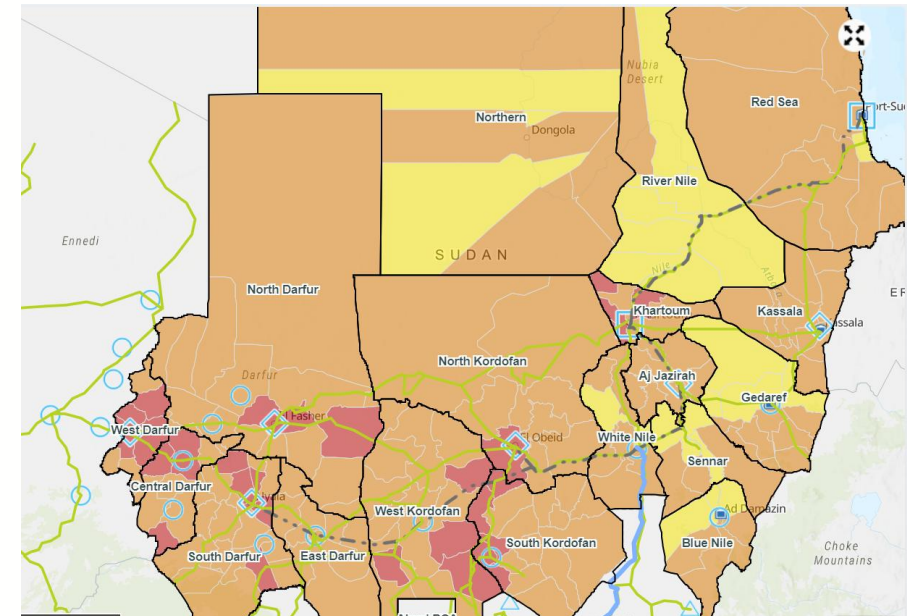
WFP prioritized responding to several crises



Corporate scale up: Lebanon and Syria



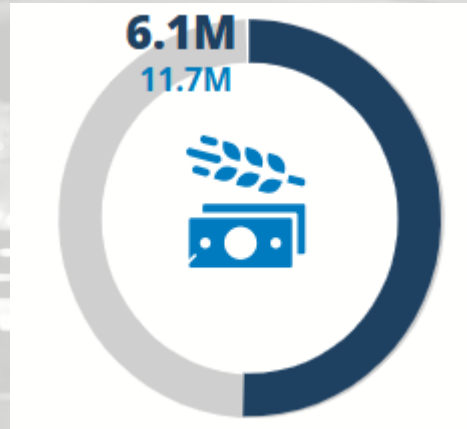
Sudan Regional Crisis



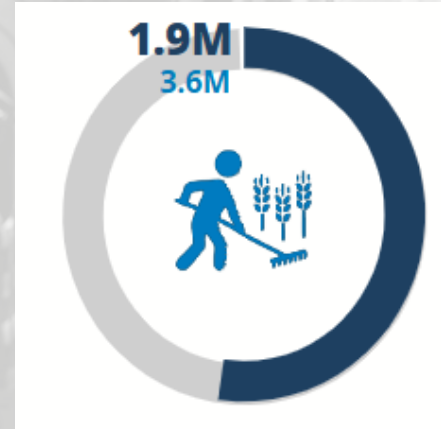
State of Palestine

Resilience work focused on lessening the impact of crises

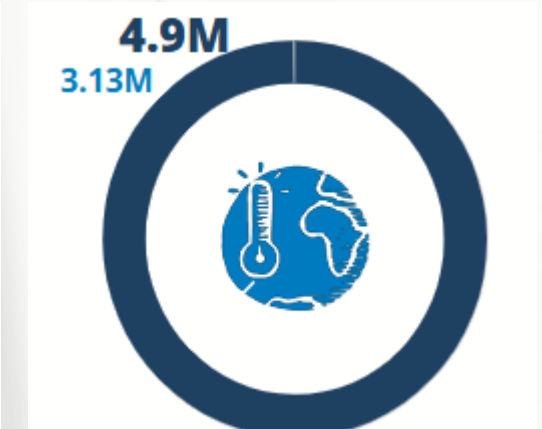
ASSET CREATION AND LIVELIHOODS



SMALLHOLDER AGRICULTURAL MARKET SUPPORT PROGRAMMES



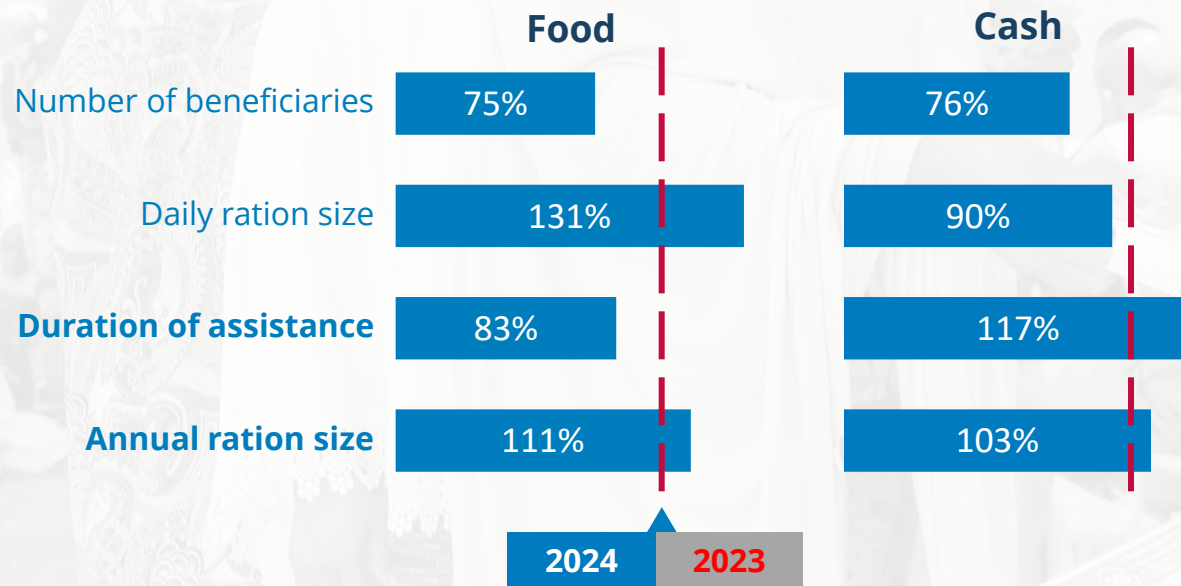
ACTION TO PROTECT AGAINST CLIMATE SHOCKS



- 90% of planned Food assistance for assets outputs were achieved
- Over 20 million people supported to develop more resilient livelihoods, including almost 2 million smallholder farmers
- WFP surpassed its target for providing financial protection against extreme weather events

Impact of reduced assistance on our beneficiaries

Intensity of Assistance through Unconditional Resource Transfers in 2024 as compared to 2023



Access constraints, funding gaps for certain operations, or the closure of distribution points have reduced actual duration and intensity of assistance.

Strengthen **targeting, prioritization, monitoring** and **risk assurance systems** and processes helped country offices in the difficult task of deciding on the reduction of assistance and ration cuts.

Supporting national capacities

- **Country capacity strengthening for national social protection** supported in 74 countries
- 36 countries supported to establish and implement measures to scale up, finance and improve **national school-meals programmes**
- **141% achievement** of the annual target for **strengthening national and subnational programme and systems for zero hunger**
- With WFP support, countries secured **USD 1.2 billion** for improving **national food security programmes and systems**

Cross-cutting issues maximize the quality, effectiveness and sustainability of our programmes

Protection and accountability to affected populations	Gender equality and women's empowerment	Social and environmental safeguards	Nutrition Integration
<div>Dignity, safety, and access</div> <p>84 percent of country offices met minimum Community and Feedback Mechanism (CFM) functionality standards</p>	<div>gender in humanitarian action</div> <p>Gender Based Violence (GBV) toolkit was published to guide country offices on GBV risk mitigation and prevention in emergencies, and supported by a guidance note on safe referrals, and trainings for staff.</p>	<div>64 country offices</div> <p>implemented environmental and social safeguards (ESS).</p> <p>Through enhanced corporate capacity for the application of, and compliance with ESS procedures, 41 country offices were able to meet donors' requirements for safeguards.</p>	<div>65% of beneficiaries</div> <p>WFP expanded access to fortified food (cereals, oil, and salt). Directly delivered 667,000 metric tons of fortified foods, 68 percent of all flour and rice distributed globally.</p>

WFP support to the humanitarian community

**USD
1.29B**



Value of logistics
services
(shipping,
aviation etc.).

USD 1.14 B

Value of Goods &
Services
procured

 **355K**

Passengers
transported by
UNHAS



1,573

Partners supported
through all WFP
supply chain and
delivery services

Q & A



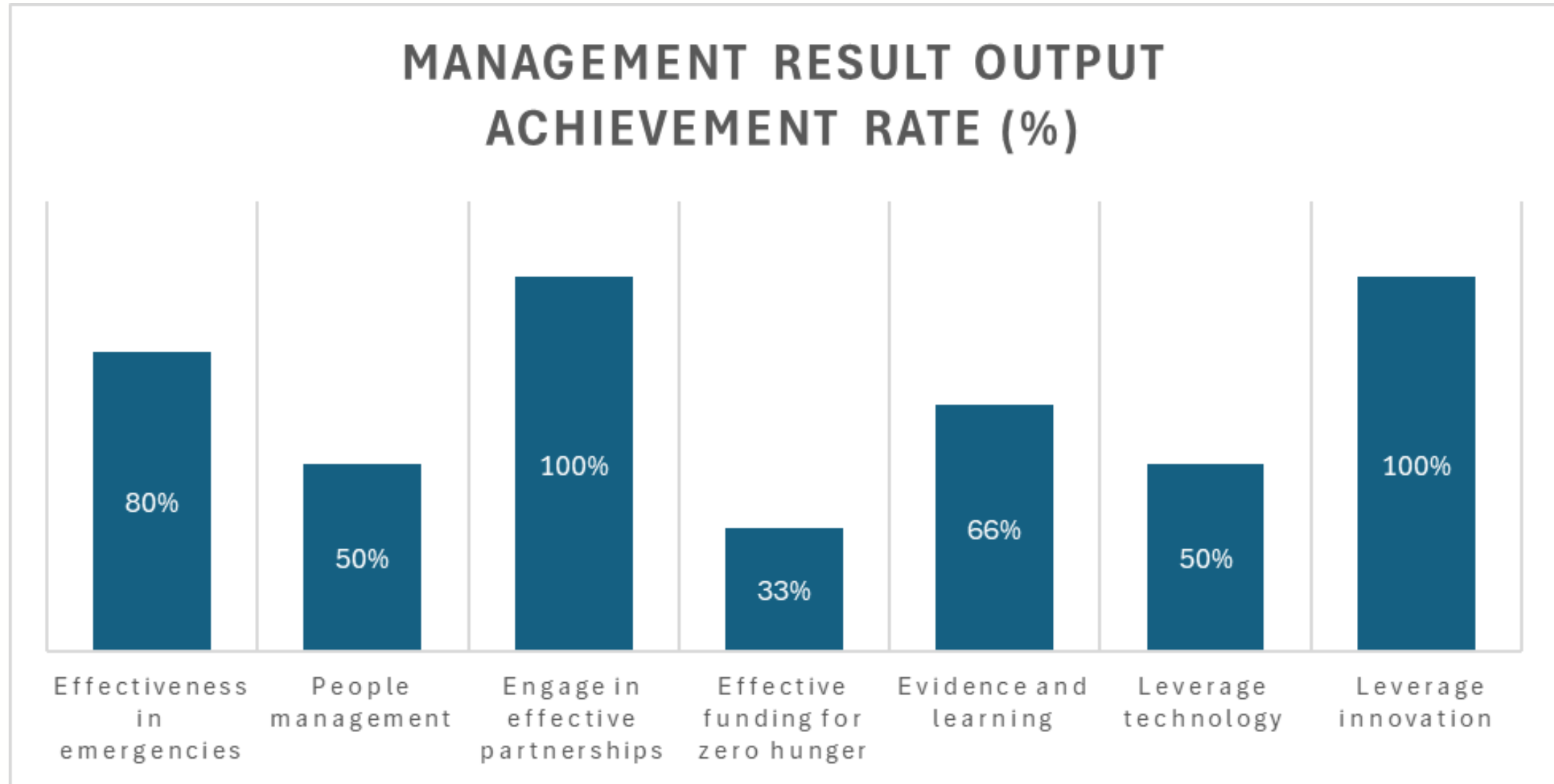
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4. MANAGEMENT PERFORMANCE



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Management performance facilitated operations



Organizational Restructuring and Reforms

- A comprehensive management reform led to a significantly **leaner organizational structure**, enhancing institutional coherence, clarifying lines of accountability, and repositioning leadership functions to better support field operations. In the ongoing third phase of this process, WFP is implementing a new **one global HQ model**.
- To further enhance **efficiency** and **management reform**, WFP addressed key issues: fragmentation, excessive bureaucracy and need for more clarity over roles and responsibilities.
- Enhanced **monitoring** and **risk assurance** processes and systems through the **Global Assurance Project**.

Budgetary Highlights

- **PSA expenditures** totalled **USD 480.9 million**, reducing the overhead budget by 15 percent (USD 85 million)
- **59 initiatives** generated efficiency gains of **USD 169.9 million**. Initiatives spanning IT, logistics, procurement, and administration.
- Investments in **Critical Corporate Initiatives** enhanced workforce development, emergency effectiveness, and partnership engagement.

Governance

- To strengthen **governance** and operational alignment, WFP worked with the Executive Board on the governance review to improve effectiveness and policy formulation.
- Findings from the **MOPAN 2023–2024 assessment** are actively shaping the Strategic Plan 2026–2029.





Q&A THANK YOU



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