

**CHANGING** LIVES

# WFP Country Strategic Plan 2021-2024

## Strategic positioning and alignment



Evidence based, relevant to high middle income, post conflict country context.



Adapted to evolving priorities: Relative weight of humanitarian assistance within the Needs Based Plan rose from 38.8% to 70.5%



Relative fragmentation of geographic and thematic coverage

### **Key contributions to change**



Humanitarian response tailored to specific beneficiaries' needs and linked to national social protection system



Enabling environment for food security and nutrition



Expansion of national programmes through service provision, but insufficient attention to sustainability



Socio economic integration and resilience promoted through successful yet small and fragmented projects



Examples of strengthened social cohesion in three dimensions: i) community relations; ii) group solidarity; III) intra-household dynamics



Linking humanitarian and development programming remains challenging

#### Specific areas for CSP improvement



Strategic and conceptual framework for each area of intervention



Criteria for thematic and geographic focus and prioritization



Attention to sustainability in capacity strengthening and service provision



Evidence generation through analysis and systematization of lessons learned



Country office internal processes for fund raising and project management

### Systemic issues for consideration

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High earmarking at activity level with generally short duration of grants

Balancing donors' preferences with Country Strategic Plan (CSP) geographic and thematic focus

Country Office heavy bureaucratic structure for programme management

Line of sight rigidity and corresponding management and reporting structure

Staff turn over linked to individual project cycles