Update on the Global Assurance Project

First Regular Session 2024
### Overview of the Global Assurance Project

#### Outcome

To ensure that assistance goes to the right people, always, everywhere

#### Action Plan

**Main Components**

- **Global Assurance Framework**
- **Enhancements in five focus areas**
- **Country Office implementation plans**

#### Global Assurance Standards

- **WFP consults with and listens to the people it assists and respects their privacy**
- **WFP knows who is being assisted, and at the end of every cycle, the organization knows who did not receive their assistance**
- **WFP knows that its in-kind assistance is safe and where it is – from origin to the hands of the people it serves**
- **WFP maintains operational independence**
Project Achievements - 2023

1Q
- Task Force established
- Country Offices with higher risk operations (HRCOs) identified

2Q
- Dedicated project started
- Identity Management Learning Lab for HRCOs

3Q
- Risk Register Reviews completed
- MMRs revised & agreed
- Monitoring Costing Tool
- Boosting Monitors begun
- Monitoring/Escalation System roll-out started
- CFM Standards

4Q
- Approval of Action Plan in Mgmt Plan
- ED’s Assurance Exercise revised
- HRCO implementation plans developed
Augmented Country Assurance Plans

→ **High-risk operations** have identified areas that require improvement and included these in their 2024 implementation costs

→ Main gaps are monitoring, identity management and supply chain

→ Average recurring cost is 1.2% of operational cost*

→ Some activities will be implemented incrementally by COs with highest additional costs

→ All WFP operations will have strengthened assurance from 2025 onward

*Operational Cost = Transfer + Implementation Cost
Augmented Assurance Costs

### Summary of Increased Costs in High-Risk Operations by Focus Area

<table>
<thead>
<tr>
<th>Focus Area</th>
<th>Range of 29 Country Offices*</th>
<th>Total Cost (in USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Lowest</td>
<td>Average</td>
</tr>
<tr>
<td>Monitoring and Community Feedback</td>
<td>&lt; 50 k</td>
<td>1 M</td>
</tr>
<tr>
<td>Identity management</td>
<td>&lt; 40 k</td>
<td>1 M</td>
</tr>
<tr>
<td>Targeting</td>
<td>&lt; 20 k</td>
<td>350 k</td>
</tr>
<tr>
<td>Cooperating Partner Management</td>
<td>&lt; 20 k</td>
<td>200 k</td>
</tr>
<tr>
<td>Supply Chain</td>
<td>&lt; 20 k</td>
<td>600 k</td>
</tr>
<tr>
<td>Risk</td>
<td>&lt; 20 k</td>
<td>100 k</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Recurring costs as % of operational costs: 0.08% 1.18% 2.61%

*Data not included for Ethiopia or Palestine; Yemen targeting $16M excluded*
Focus Area: Monitoring and Community Feedback Mechanisms

Key Investment areas

• Boosting WFP Monitoring & CFM Workforce
• Third Party Monitoring
• Digitization of Monitoring & CFM information

2024 Priorities

• Increased coverage - Minimum Monitoring Requirements
• Country Office escalation process standardized
• Roll-out of Remote Monitoring
• Systems interoperability initiative
• Monitoring and CFM Circular (clarifying standards and accountability)
Focus Area: Identity Management

Key investment areas

• Digitization of in-kind food distribution
• Data assurance with increased capacity at country level for managing data quality, analysis and reconciliation
• Registration systems and people-centered process

2024 Priorities

• Modular and interoperable systems and services adaptable to multiple contexts
• Live deduplication and verification to enhance assurance
• IDM Assurance Framework and IDM Circular (to clarify accountability)
• Global Reconciliation Service Roll-out
• Photo-based assurance controls
Focus Area: Supply Chain

Key Investment areas

- Warehouse Upgrades and Security
- Cooperating Partner Capacity Enhancements
- Bag Marking

2024 Priorities

- “Track & Trace” Concept Exploration
- Supply Chain Network and Assurance Reviews
- Third Party Physical Inventory Checks
- LESS Last Mile Roll-out
Project Milestones - 2024

2023 ED Assurance exercise submitted and costs reviewed

HRCO action plans completed

2024 KPIs achieved

2024 Q1
- Analysis for 2023 Baseline
- Fraud risk assessments completed
- Corporate guidance updated

2024 Q2
- Quarterly implementation assessment
- June EB Update

2024 Q3
- Quarterly implementation assessment
- 2Q

2024 Q4
- Quarterly implementation assessment
- Nov EB Update

Incremental implementation of measures in HRCOs
Global Assurance Project

**Reporting**

*Includes oral updates to the WFP Executive Board*

- **Quarterly CO Assurance Assessment**
- **Management Review** *(High-level Task Force – RBs and functions)*

**Interim Reporting Measures**

Note this is in addition to existing reporting highlighted in the annual reporting.

**Executive Director Annual Assurance Exercise**

- **Country Risk Registers**
- **Other Reporting** *(e.g. audit reports)*

**Annual Assurance Reporting**

The assurance framework will enable emerging problems to be highlighted in a timely fashion and improve transparency & communication.

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Thank You