Evaluation of Madagascar
WFP Country Strategic Plan 2019-2023

December 2023
Aims of the Madagascar CSP

- From delivery of humanitarian assistance to a stronger focus on resilience-building activities
- Greater emphasis on institution capacity strengthening
- Expand access to school feeding by boosting local production
- Integration of resilience-building activities
- Budget of USD 628 million, funding level 43 percent at the time of the evaluation
Strategic positioning

Alignment with national policies and strategies

Strong role in saving lives is acknowledged, relevant in response to rapid-onset hazards. Role in addressing longer-term challenges questioned

Partnership challenged by low field presence of other actors in southern regions
Key contributions to change

- Good **coverage of crisis response and nutrition** interventions, acute malnutrition reduced
- **School meals** helped improve school attendance
- **Service provision** to humanitarian community effective and appreciated
- Efficiency gains through **expansion of cash transfers** and localization of partnerships
- Contributions to **improved female representation in decision-making**, but more analysis needed
**Specific areas for CSP improvement**

- **Siloed working** – lack of synergies across outcome areas

- **Geographical targeting** – unclear rationale for focus on South given malnutrition pockets elsewhere

- **Resilience** – activities too small-scale to address vulnerabilities. Stronger evidence base needed, to inform scale-up

- **Institutional capacity strengthening** – need for stronger advocacy role with Government in emergency preparedness and response

- **Nexus** - opportunities to better link humanitarian and development interventions

- **Do-no-harm** – greater consideration of intra-community social dynamics, and risks of aid dependency
Systemic issues for consideration

1. Challenges in raising resources for resilience, due to earmarking
2. Scope for more investments in emergency preparedness
3. Need to enhance partnerships with development actors