Implementation Status of evaluation recommendations for 2022

Corporate Planning and Performance Division (CPP)
Status of implementation of evaluation recommendations and actions due in 2022

- **206 recommendations**: 66% Implemented, 33% Ongoing
- **607 actions**: 79% Implemented, 17% Ongoing

The overall implementation rate for the 206 recommendations that were due to be implemented in 2022 stood at 66 percent.
Status of implementation of evaluation recommendations and actions due in 2016 to 2021

<table>
<thead>
<tr>
<th>Recommendations</th>
<th>Actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implemented</td>
<td>91%</td>
</tr>
<tr>
<td>Ongoing</td>
<td>3%</td>
</tr>
<tr>
<td>Closed without implementation</td>
<td>6%</td>
</tr>
</tbody>
</table>

91% of the 1,004 recommendations due to be implemented between 2016 and 2021 had been implemented.
Several variables affect recommendation implementation rates

- Number of recommendations due in a given year that had been assigned to a region or HQ division
- Number of actions required for closure of a given recommendation
- Lack of human resources available for coordination of closure of recommendations
- Lack of financial resources for the implementation of a recommendation, leading divisions or regions to close without implementation
- Evaluation recommendations of a strategic or normative nature often require more time as compared to recommendations of an operational nature