



**Corporate Planning and Performance Division (CPP)**

# **ANNUAL PERFORMANCE REPORT 2022**

## **Executive Board – Informal Consultation**

**23 May 2023**



WFP  
World Food Programme

SAVING LIVES  
CHANGING LIVES

# 1. INTRODUCTION



# Structure of the Report

15% reduction in the narrative

●●●  
Indicative  
length



●

## 1 | INTRODUCTION

Global context 2022 state of the world

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●●●●●●●●●●

## 2 | PROGRAMME PERFORMANCE

WFP reach, emergency responses and nexus contributions

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Cross-cutting results

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Performance by SO and programme areas

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Support to national priorities and global common services

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## 3 | MANAGEMENT PERFORMANCE

Achievement of key performance indicators

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Performance + expenditures by functional pillar

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Efficiency gains and Critical Corporate Initiatives

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Expenditure per beneficiary

●●●

## 4 | FINANCE AND FUNDING

Overall contributions (Including flexible funding and innovative financing)

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Advance financing and GCMF

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Expenditures - new standard on comparing NBP/IP

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## 5 | LOOKING FORWARD

Implementing the Strategic Plan 2022-25

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Challenges ahead

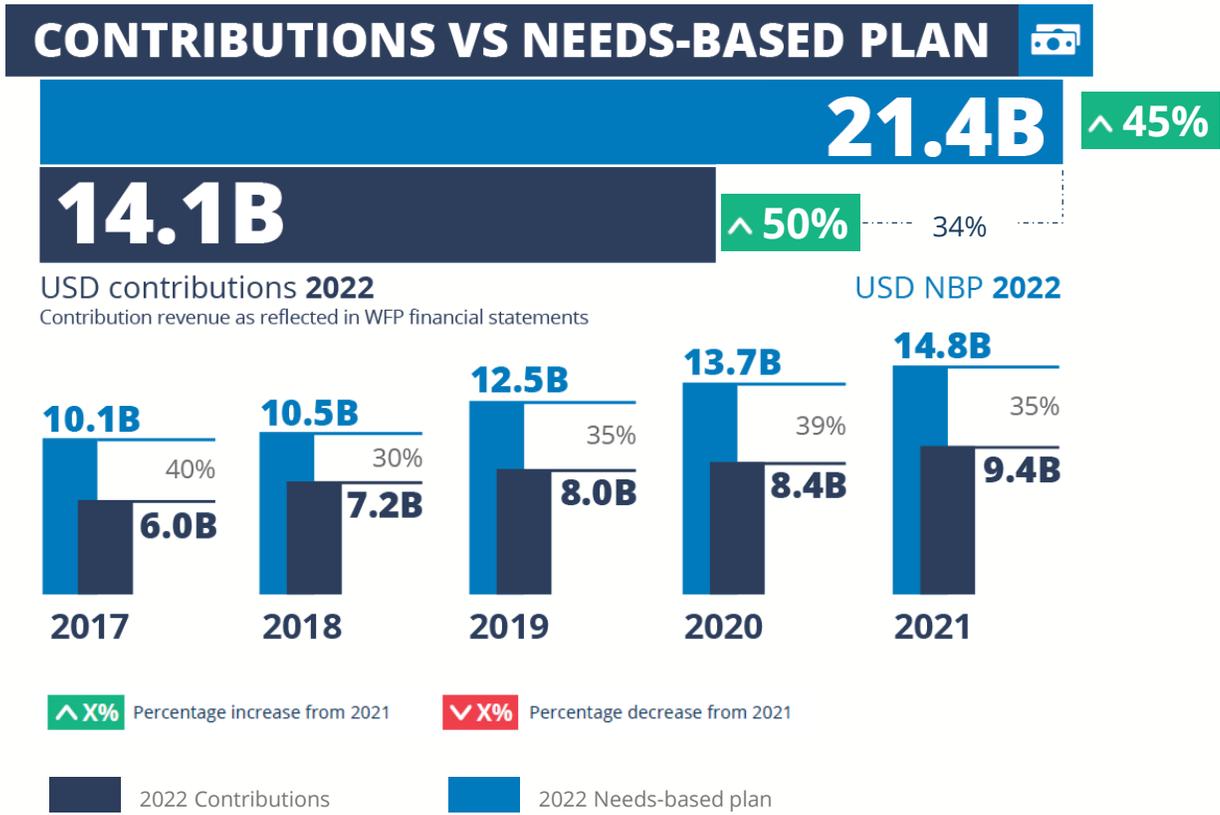
# THE STATE OF THE WORLD IN 2022

## A global food crisis like no other...

- In 2022, the strain on global and national food systems caused by **conflict**, record high **food prices**, and the **climate crisis** contributed to catastrophic levels of food insecurity and unprecedented humanitarian needs.
  - Up to **349 million people were acutely food insecure** or at high risk of food insecurity, almost 200 million more people compared with pre-pandemic levels.
- WFP declared a corporate scale-up to address the **Global Food Crisis** and managed 28 corporate scale-up or corporate attention emergencies.



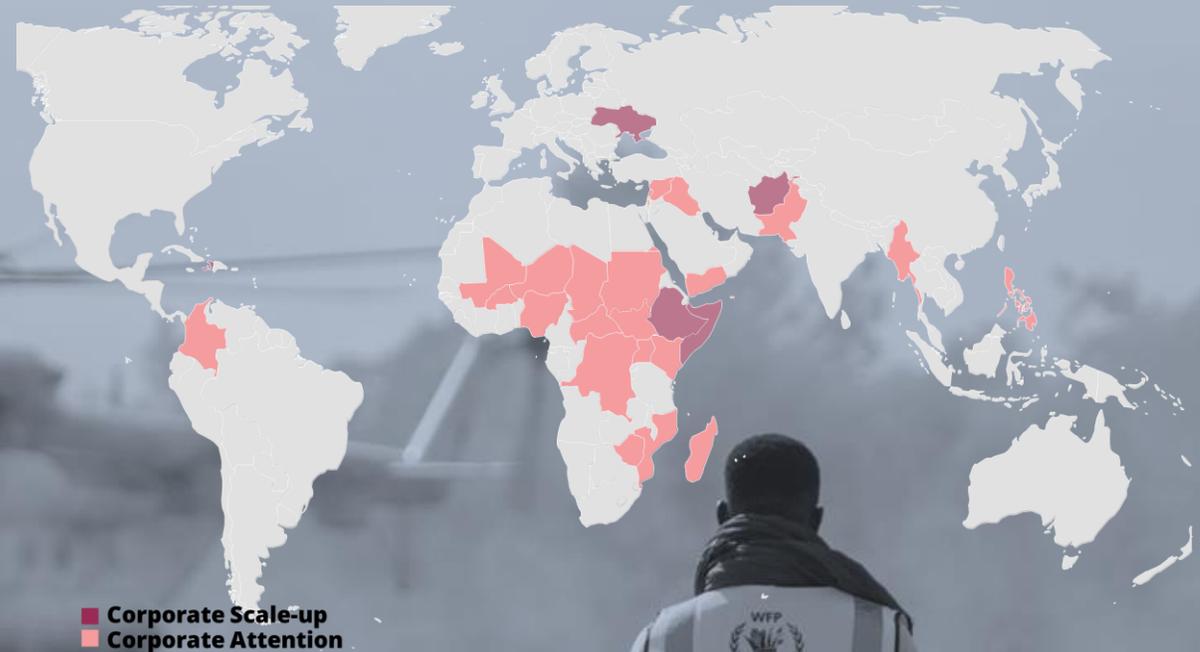
# DONORS STEPPED UP CONTRIBUTIONS TO ADDRESS UNPRECEDENTED NEEDS



- Contributions grew 50% from USD 9.4B in 2021 to **USD 14.1B in 2022**
- Gap similar to previous years although **absolute amount increased**
- Largest donors drove growth in contributions, with **flexible and predictable funding** remaining key
- Donor base diversified and expanded with **stronger partnerships**

# EXPENDITURES WERE CONCENTRATED ON HUMANITARIAN RESPONSE

## EXPENDITURES BY FOCUS AREA



- Country offices prioritized most resources to crisis-related programmes (86% of total 2022 expenditures)
- 23 Corporate Attention and 5 Corporate Scale-up emergencies were active in 2022

## 2. PROGRAMME PERFORMANCE



# RECORD BENEFICIARY REACH



^ 25%

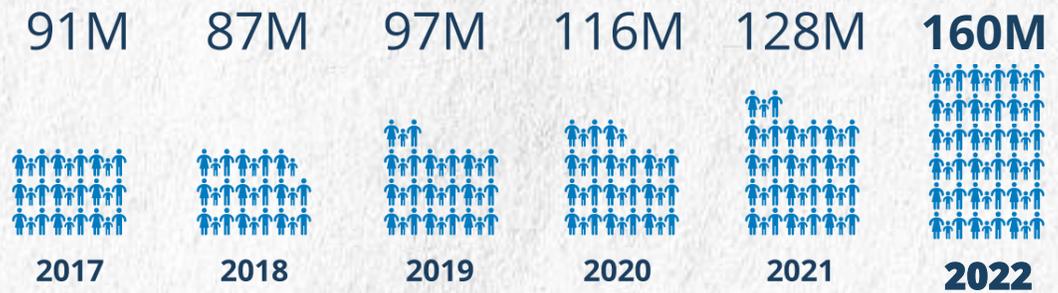
**160M** Total number of people reached in **2022**



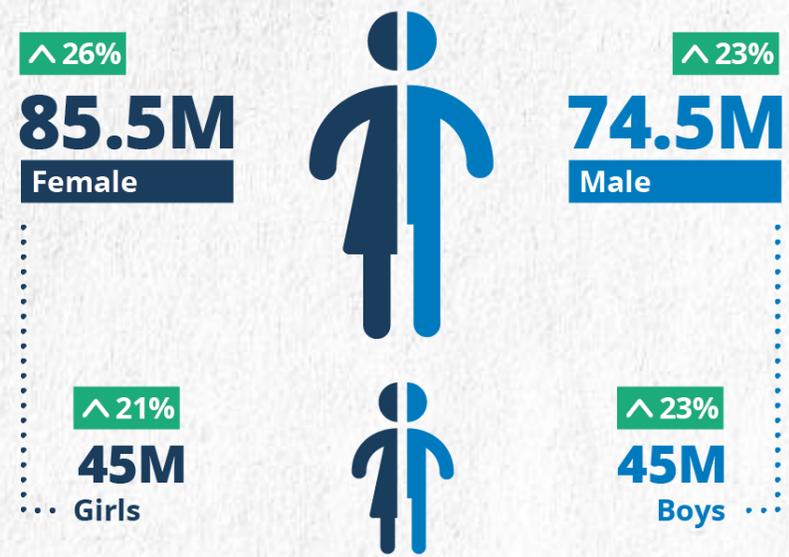
^ X% Percentage increase from 2021

∨ X% Percentage decrease from 2021

## BY YEAR



## BY SEX AND AGE



# Transfers also increased substantially, particularly for cash-based modalities

## BY TRANSFER MODALITY

TRANSFERS	DELIVERED TO
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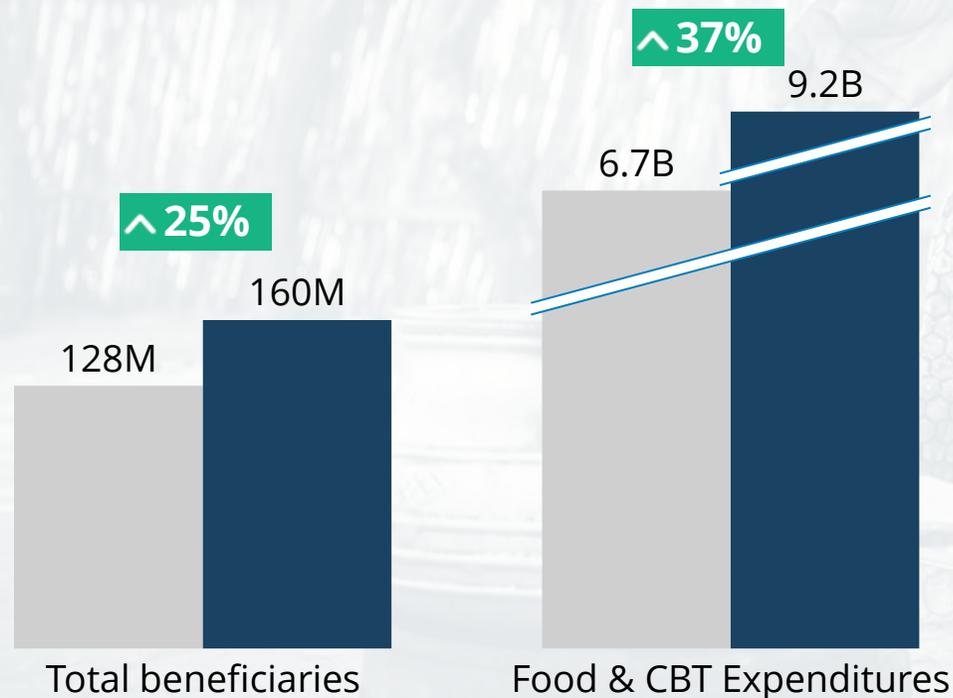
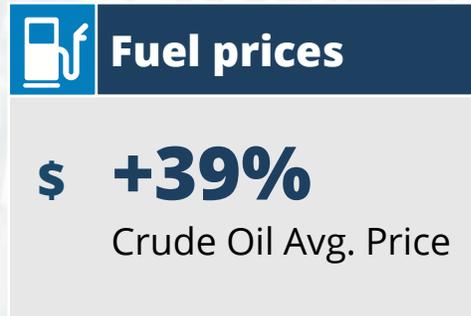


## CASH-BASED TRANSFERS IN 2022



- ▶ USD 3.1 billion in cash-based transfers
- ▶ 10.4 million people provided with CBT in Ukraine through humanitarian assistance

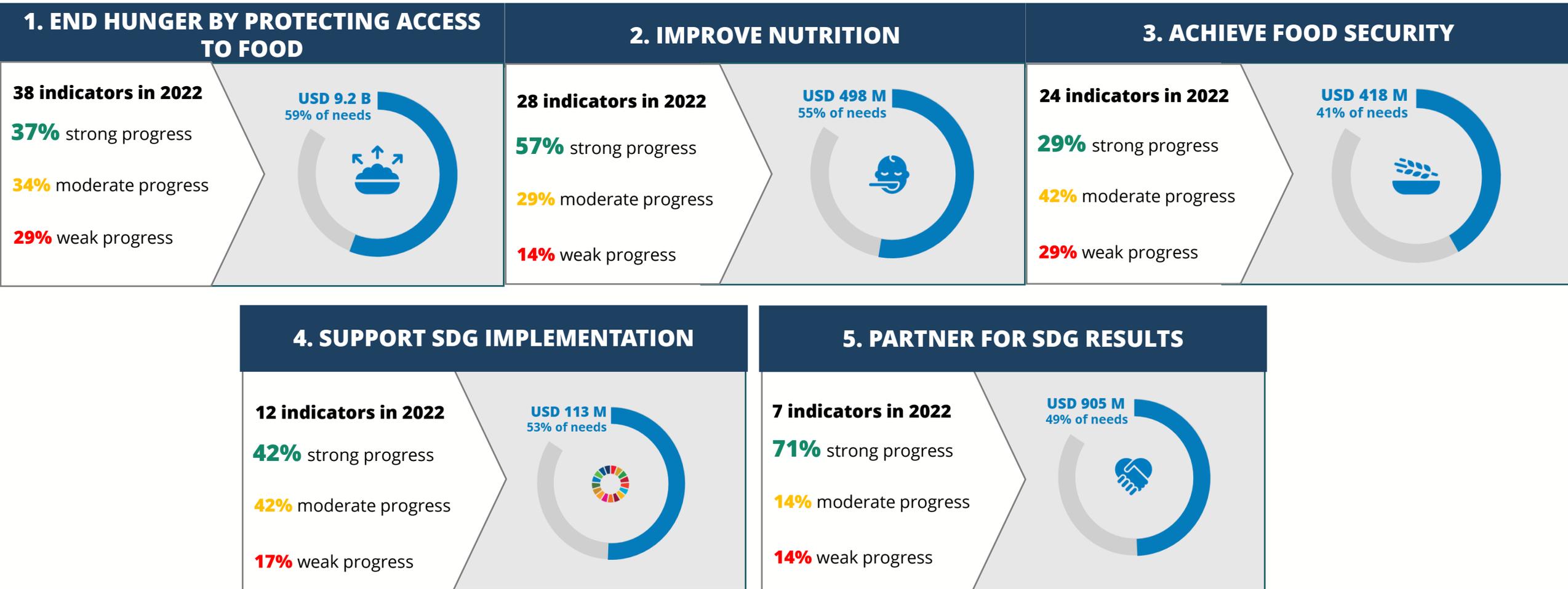
# Impact on assistance provided to our beneficiaries



- **Increases in food and fuel prices** led to an **increase in costs** across all modalities
- **Transfer values increased** to mitigate the loss in purchasing power due to inflation and compensate for high market prices, especially for cash-based transfers
- **Beneficiaries and expenditures increased significantly**, as WFP distributed more food and transferred more cash, **without increasing ration size**, which continued to cover about **half of daily needs**

# How did this challenging context affect outcome performance?

■ Needs ■ Actuals



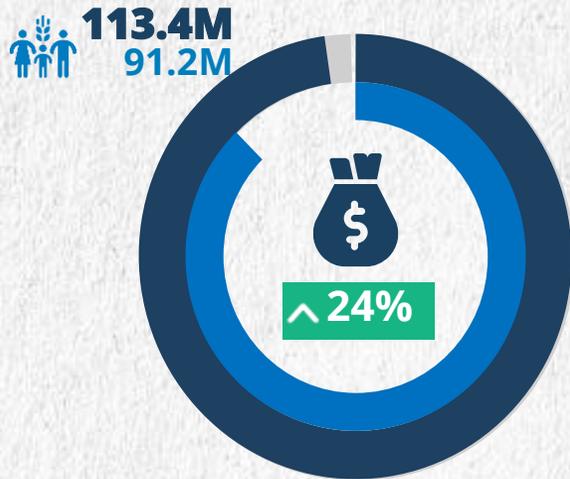
# Beneficiaries were primarily assisted through four main programmes

While beneficiaries reached vs needs remained higher than transfers vs needs

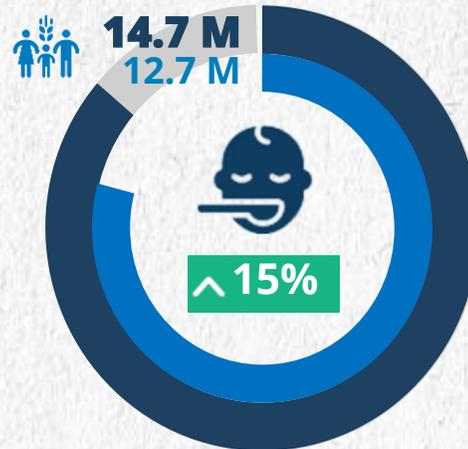
2021 2022  
2022 NBP

^ X% Percentage increase from 2021

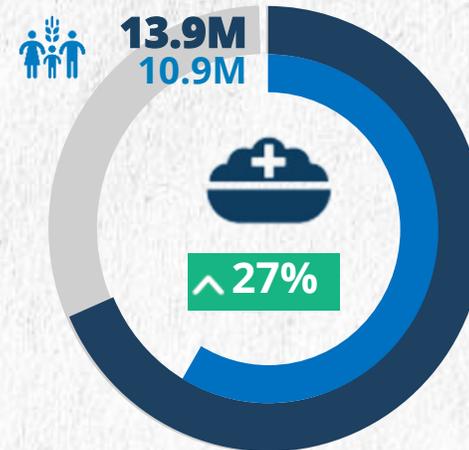
## UNCONDITIONAL RESOURCE TRANSFERS



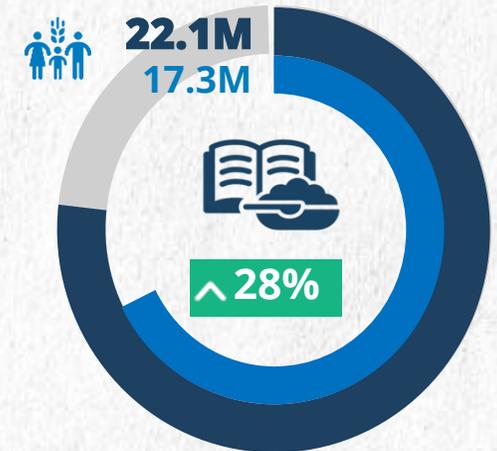
## TREATMENT OF MALNUTRITION



## PREVENTION OF MALNUTRITION

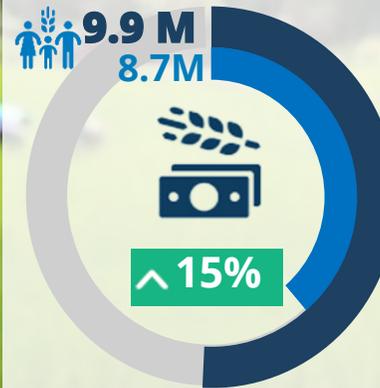


## SCHOOL-BASED PROGRAMMES



# And resilience activities focused on lessening the impact of crises

## ASSET CREATION AND LIVELIHOODS



2021 2022  
2022 NBP

^ X% Percentage increase from 2021



Climate change adaptation risk management



Smallholder agricultural market support

- Over 60% of asset creation and livelihoods beneficiaries felt better protected against shocks
- Disaster risk financing assisted 1.8 million people with USD 14.6 million
- Smallholder farmer aggregation systems sold USD 67 million of commodities

# We responded with support at the request of national governments



## CAPACITY STRENGTHENING

- WFP partnered with governments for **country capacity strengthening** initiatives for achieving the SDGs in **65 countries**
- Provided expertise to nearly **600 national institutions**
- 21 CSPs in 2022 reflected South-South and Triangular Cooperation (SSTC) as an area for host government engagement
- WFP-facilitated SSTC through the three WFP Centers of Excellence



## SOCIAL PROTECTION

- Enhanced **support to national social protection systems** in **88 countries**, delivering social protection benefits **on behalf of 66 governments**, and providing advice to national actors to enhance sustainability and ownership
- Providing strategic advice to national actors in 19 countries

USD 454 M  
USD 379 M



^ 20%

Capacity  
strengthening  
(USD)

USD 736 M  
USD 590 M



^ 25%

Service  
delivery (USD)



# Cross-cutting aspects were further embedded into our programming

Progress was recorded in all cross-cutting areas, but some challenges remain in informing beneficiaries on WFP's assistance, fully integrating gender, and implementing environmental management systems

## Protection and accountability to affected populations



Community feedback mechanisms (CFMs) and community engagement action plans strengthened. Dignity, safety and access of beneficiaries further safeguarded.

## Gender



**2022 Gender policy** and revision of strategic initiatives and tools updated. Strong progress was achieved in integrating gender-and-age equality measures into CSPs.

## Social and environmental safeguards



**Doubled the number of country offices that implemented environmental management systems. 80% increase in the COs that screened at least one CSP activity for environmental and social risks.**

# STRONG SUPPLY CHAIN SOLUTIONS UNDERPIN THE ACHIEVEMENTS OF WFP AND ITS PARTNERS

## WFP SUPPORT TO THE HUMANITARIAN COMMUNITY

 **43.9K**

m3 of **relief items**  
**dispatched by UNHRD**  
through 6 hubs

 **391K**

Humanitarian, development  
and diplomatic **passengers**  
**transported by UNHAS**

 **900**

**Partners supported** through  
all WFP supply chain services



# Q&A

# 3. MANAGEMENT PERFORMANCE



# Operational achievements were facilitated by management performance

**KPI 1: Overall progress on CSP Implementation – *affected by the scale of needs globally***

**KPI 2: Emergency Preparedness & Response – *strong results***

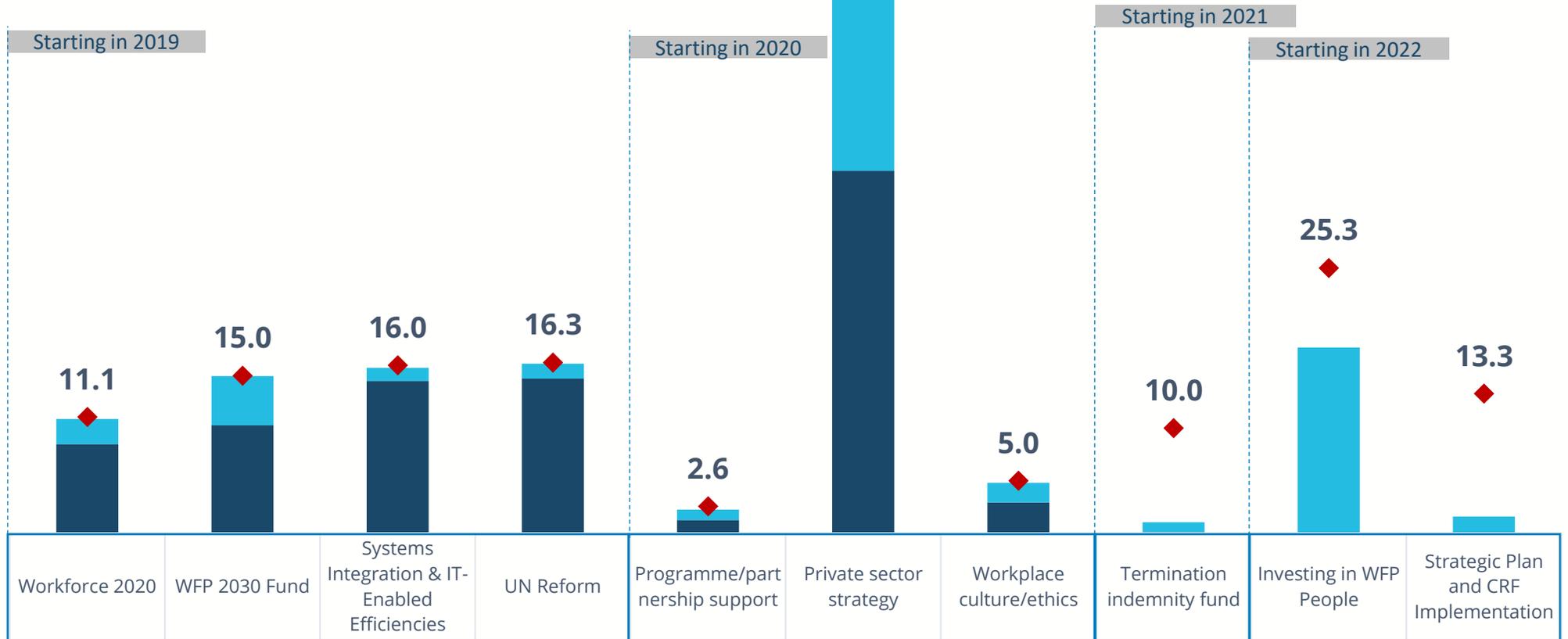
**KPI 3: overall achievement of management performance standards, by functional area**

 <b>MANAGEMENT</b> 1 target met 1 target not met 1 approaching target	 <b>PROGRAMME</b> 2 approaching target	 <b>SUPPLY CHAIN</b> 2 target met 1 approaching target	 <b>BUDGET AND PROGRAMMING</b> 1 approaching target	 <b>HUMAN RESOURCES</b> 2 approaching target
 <b>ADMINISTRATION</b> 1 target met 1 approaching target	 <b>FINANCE</b> 1 target met	 <b>INFORMATION TECHNOLOGY</b> 1 approaching target	 <b>SECURITY</b> 1 approaching target	 <b>RESOURCE MOBILIZATION, COMMUNICATIONS AND REPORTING</b> 3 target met 1 approaching target

# Critical Corporate Initiatives have helped drive organizational change

Expenditures since CCI approval:  
 ■ 2019-2021 ■ 2022 ◆ Approved Budget

Expenditures in USD Million



■ 2022	2.4	4.7	1.3	1.4	1.0	16.8	1.9	0.9	17.7	1.6
■ 2019-2021	8.5	10.3	14.5	14.7	1.3	34.5	2.9	0.1		
<b>Total Expenditures</b>	<b>10.9</b>	<b>15.0</b>	<b>15.8</b>	<b>16.2</b>	<b>2.2</b>	<b>51.3</b>	<b>4.8</b>	<b>1.0</b>	<b>17.7</b>	<b>1.6</b>

Completed CCIs

On-going CCIs

# WFP performed well against corporate priorities, multilateral agreements, and other commitments

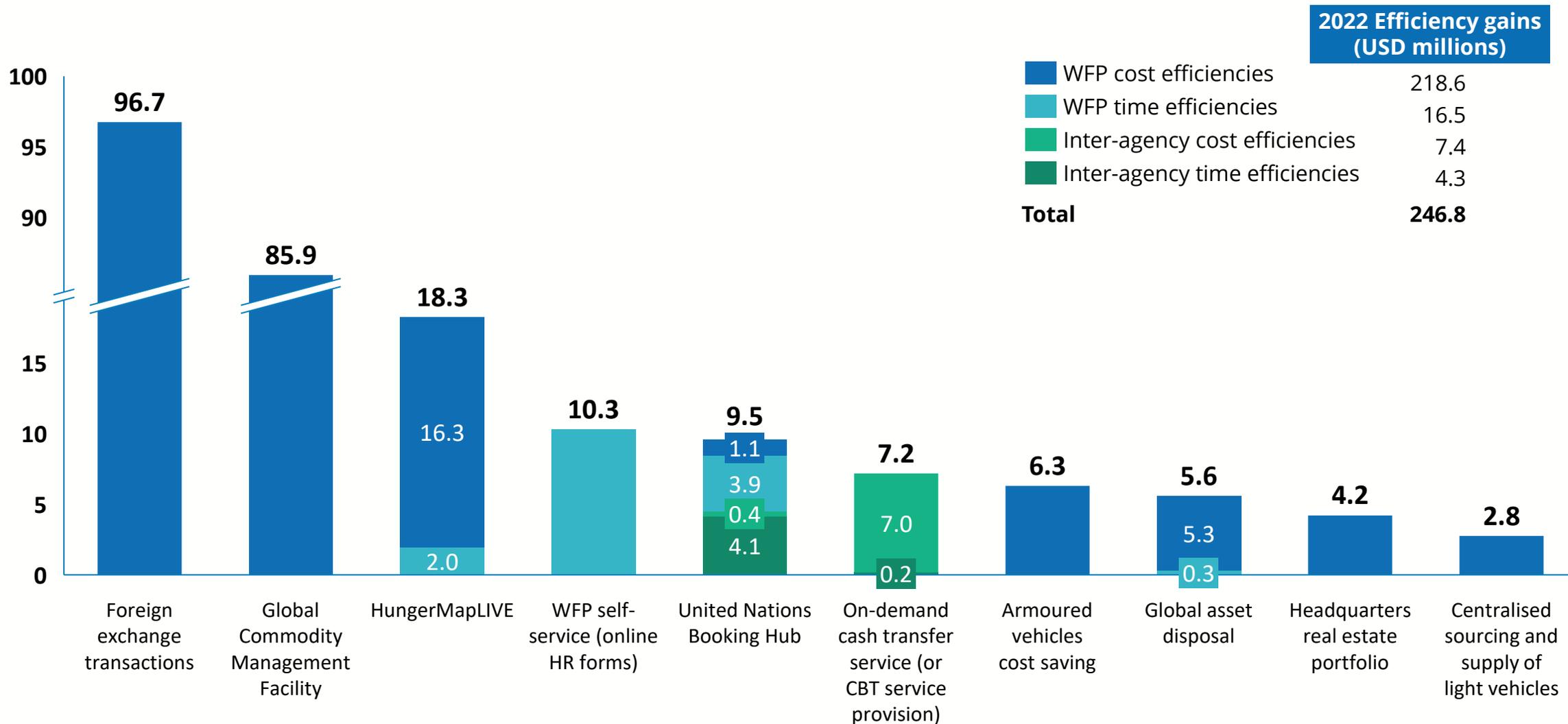


- In 2022, **UN System and coordination** indicators performance was positive
- Measurable progress against **Executive thematic priorities**
- Percentage of **funding at strategic outcome level or above** was affected by donor earmarking, though the absolute amount increased

United Nations system and coordination-related performance indicators	2021 value	2022 target	2022 value
Percentage of United Nations System-wide Action Plan on Gender Equality and the Empowerment of Women (UN-SWAP) indicators met or exceeded	81%	88%	81%
Percentage of cluster user surveys that reach their satisfaction targets (emergency telecommunications, logistics and food security clusters)	100%	100%	100%
Executive thematic priorities			
Percentage of employees completing mandatory training on “prevention of fraud, corruption and sexual exploitation and abuse at WFP”, and “preventing and responding to abusive conduct at WFP”	89%	95%	91%
Percentage of country offices with a functioning community feedback mechanism	63%	70%	73%
Percentage of WFP cash-based transfers supported digitally	74%	80%	89%
Percentage of WFP countries implementing environmental management systems	14%	40%	27%
Percentage of funding directed at the strategic outcome level or above	29%	30%	23%

# Efficiency gains continued to be a priority for WFP

WFP's top ten efficiency gains in 2022 total USD 246.8 million





# THE OUTLOOK FOR 2023 REMAINS CHALLENGING IN LIGHT OF NEW AND ONGOING CRISES

WFP's 2023 projections  
as per Management  
Plan 2023-2025\*



**USD 19.7 billion**  
operational  
requirements

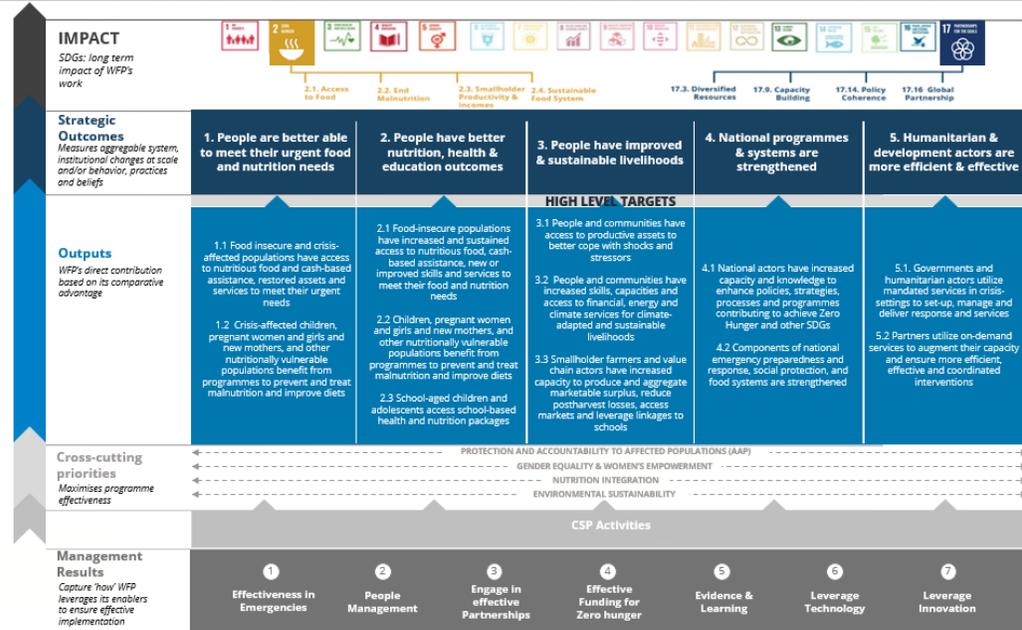


**150 million**  
beneficiaries

\* Nov 2022

In 2023, WFP will start reporting against the  
**Strategic Plan-Corporate Results  
Framework 2022-2025**

## CRF Structure 2022-2025



# Q&A THANK YOU



World Food Programme