



**WFP EVALUATION**

# Evaluation of the State of Palestine WFP Country Strategic Plan 2018-2022

WFP  
World Food Programme

SAVING LIVES  
CHANGING LIVES

December 2022

Informal Consultation

# WFP CSP IN THE STATE OF PALESTINE 2018–2022

**Shifts:** Expand cash-based transfers; target only severely food-insecure, non-refugee populations with priority to women-headed households

## Three Strategic Outcomes

**SO1**

Improved dietary diversity for non-refugees, poor and severely food-insecure Palestinians

**SO2**

Enhanced capacities of national institutions and systems to identify, target and assist food insecure vulnerable populations

**SO3**

Provision of a CBT platform to multi-sectoral partners and Government

# FINDINGS

# Q1 TO WHAT EXTENT ARE WFP'S STRATEGIC POSITION, ROLE AND SPECIFIC CONTRIBUTION BASED ON COUNTRY PRIORITIES AND PEOPLE'S NEEDS AS WELL AS WFP'S STRENGTHS?



CSP well-aligned with national policies and strategies, and with government commitments to SDGs. Focus on improving national social safety net appropriate



Targeting effective at identifying the most vulnerable; risk of government's targeting being outdated due to lack of resources



WFP coherent and aligned with the wider UN, and working within its areas of strength



Successful adaption to changing context and increasing needs

## Q2 WHAT IS THE EXTENT AND QUALITY OF WFP'S SPECIFIC CONTRIBUTION TO CSP STRATEGIC OUTCOMES? (1/2)



**SO1** Strong contribution toward the dietary diversity of poor and severely food insecure people; women-headed and most vulnerable households prioritized in the face of insufficient resources.

Nutrition interventions (SBCC) adapted but too early to assess effectiveness



**SO2** Enhanced capacities of national institutions and systems.

Positive effect of livelihood activities on participants' food consumption but sustainability challenges



**SO3** Service delivery platform effective and highly valued by partners

## Q2 WHAT IS THE EXTENT AND QUALITY OF WFP'S SPECIFIC CONTRIBUTION TO CSP STRATEGIC OUTCOMES? (2/2)



**Gender.** Good gender balance among beneficiaries; approaches on gender transformative interventions being tested



**Protection.** WFP raised awareness and put in place systems to uphold humanitarian principles effectively



**AAP.** Engagement with beneficiaries and stakeholders through multiple channels and in 'real time' to respond effectively and rapidly



**Environment.** WFP worked with government and applied environmental and social safeguards to its programmes since 2021



**Nexus.** Delivery of CBT and in-kind food, resilience interventions and service delivery platform contributed to the nexus

## Q3 TO WHAT EXTENT DID WFP USE ITS RESOURCES EFFICIENTLY IN CONTRIBUTING TO CSP OUTPUTS AND STRATEGIC OUTCOMES?



**Timeliness.** Outputs delivered within the intended timeframe

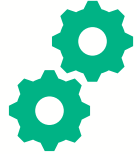


**Cost efficiency.** Activities showed clear signs of cost-efficient delivery



**Coverage.** Coverage and targeting of interventions was largely as desired; assistance was appropriately modified when faced with funding challenges

# Q4 WHAT ARE THE FACTORS THAT EXPLAIN WFP PERFORMANCE AND THE EXTENT TO WHICH IT HAS MADE THE STRATEGIC SHIFT EXPECTED BY THE CSP?



**Responsiveness to dynamic context.** WFP flexed to rapidly changing circumstances



**Partnerships.** Solid partnerships with a broad range of stakeholders



**Resource mobilization.** WFP ably mobilized resources from existing and new donors despite challenges



**Evidence.** CSP design and implementation based on robust evidence



# CONCLUSIONS



Strong progress towards achieving outcomes and outputs



Strategic shifts in targeting and type of support (CBT) successful



National capacities strengthened. Service delivery platform highly valued by partners



Role played in stabilizing and supporting conditions for peace



WFP considered a leading humanitarian agency; strong partnerships a key feature



Gender and protection effectively mainstreamed operationally



Sustainability of some activities faces challenges

# RECOMMENDATIONS

1

Ensure the new CSP and all its strategic outcomes are appropriate to the breadth of possible scenarios facing the State of Palestine - from status quo to sharp deterioration in conditions

2

Set out a range of issues at strategic and operational levels (WFP's core mandate, sustainability, climate change, nexus and feedback mechanisms)

3

Enhance effectiveness and targeting of unconditional assistance

4

Enhance the social protection system: stronger coordination and support development of the Government referral system

5

Enhance approach to supporting resilience and livelihoods