Country strategic plan evaluations:
Bolivia, Ecuador, Peru
OVERVIEW OF THE THREE CSPS

Scale up in response to emergency
OVERVIEW OF THE THREE CSPS IN 2021

- 7% of total beneficiaries reached by WFP in LAC
- 21% of total cash transferred by WFP in LAC
- 13% of total WFP expenditures in LAC
RELEVANCE AND STRATEGIC POSITIONING

WFP positioned as trusted government partner

Leadership role in emergency response with flexibility and adaptability

Relevant interventions to enhance resilience, but WFP positioning not yet consolidated

Enhanced programme integration, external coherence and strategic partnerships needed

Targeting broadly adequate, but fine tuning needed to enhance inclusion
EFFECTIVENESS

Emergency response
• Effective mitigation of food insecurity during crisis complementing governments’ efforts

Resilience building
• Successful advocacy for climate change adaptation
• Strengthened risk management and social protection systems
• Mixed results at community level
Effectiveness (cont.)

School based programmes
- Good progress in consolidation of national programmes
- Nutrition integration and home grown school feeding are challenging

Country capacity strengthening
- Positive contributions to enabling environment
- Challenges to consolidate institutional capacities
**CROSS CUTTING RESULTS**

**Sustainability**
- Enhanced by conducive policy and regulatory frameworks
- Challenged by staff turnover and insufficient engagement at community level

**Gender**
- Mainstreamed in programming but room to improve transformative approaches

**Protection and accountability to affected populations**
- Improvement during COVID-19 response
EFFICIENCY

• Scaling up allowed effective response to emergencies, but posed challenges for internal coherence and synergies

• Overall timely implementation, with some delays in resilience building activities

• Coverage broadly adequate with increase over time

• Transfer costs: positive decreasing trend

• Positive return on investment in staff capacity
KEY FACTORS AFFECTING PERFORMANCE

- Short term and earmarked funding
- Approach to partnership
- Insufficient programmatic integration
- Corporate measurement frameworks and reporting systems
- Human resource capacity scaling up and down
OVERVIEW OF COMMON RECOMMENDATIONS

- Invest in policy support and strengthen resilience building
- Strengthen programmatic integration and coherence in CSP design and implementation
- Strengthen and expand strategic partnerships to enhance external coherence
- Design and implement integrated results-based monitoring and knowledge management systems
- Develop strategies for human resource needs and internal capacity-building