

# Evaluation of WFP's Disaster Risk Reduction and Climate Change Policies

## Summary Terms of Reference



SAVING  
LIVES  
CHANGING  
LIVES

*Policy evaluations focus on a WFP policy and the guidance, arrangements, and activities that are in place to implement it. They evaluate the quality of the policy, its results, and seek to explain why and how these results occurred.*

### Subject and focus of the evaluation

Shocks and stressors due to conflict, climate and Covid-19, are among the main drivers of hunger and malnutrition in the world. WFP's work to prevent, mitigate and prepare for disasters, and to prepare for, respond to, and recover from climate shocks and stresses is central to its mandate to achieve hunger.

The evaluation covers two policies: the WFP Policy on Disaster Risk Reduction and Management – Building Food Security and Resilience (hereinafter referred to as DRR/M Policy) and the Climate Change Policy approved respectively by the Executive Board (EB) in April 2011 and February 2017. The two policies will be examined concurrently with due attention given to the areas of convergence and difference between them. Separate recommendations will be made for each policy.

### Objectives and users of the evaluation

WFP evaluations serve the dual objectives of accountability and learning.

**Accountability** - The evaluation will assess the quality of the policies and the results achieved. The associated guidance and activities rolled out to implement them will also be considered. A management response to the evaluation recommendations will be prepared and the actions taken in response will be tracked over time.

**Learning** - The evaluation will identify the reasons why expected changes have occurred or not, draw lessons and, as feasible, derive good practices and learning around further implementation and eventual development of new policies and/or strategies. The evaluation will be retrospective to document actions since the policies were approved. It will also consider the recent context of the WFP Strategic Plan 2017-2021 as well as the current WFP Strategic Plan 2022-2025.

An assessment of the two policies from a GEWE and inclusion perspective more broadly will also be undertaken.

The target users of the evaluation are: i) the Climate & Disaster Risk Reduction Programmes Unit; ii) other HQ Units with a role in the policy's discussion and support in its implementation; iii) WFP senior management; iv) policy-makers and programme designers and implementers at HQ, Regional Bureau, and CO-level; v) Executive Board members; v) humanitarian and development actors, academics and networks; vi) UN agencies; vii) donors; viii) host governments of countries where WFP operates; ix) local community members/leaders where DRR/M and/or climate change initiatives are being implemented, as well as beneficiaries of these initiatives.

### Key evaluation questions

The evaluation will address the following three key questions:

**QUESTION 1: How good are the Disaster Risk Reduction and Management and Climate Change policies?** The evaluation will assess to what extent the DRR/M and Climate Change Policies meet the criteria for policy quality in WFP. It will also assess to what extent each policy is coherent with: i) WFP Strategic Plans and other relevant WFP corporate policies or normative frameworks; ii) intergovernmental and UN System wide changes; and, iii) WFP's position and approaches within the nexus and gender equality, equity and inclusion approaches.

**QUESTION 2: What are the results of the DRR/M and Climate Change policies ?**

The evaluation will assess the extent to which: i) the DRR/M policy contributed to reducing disaster risk and strengthening resilience; ii) the Climate Change policy contributed to results at country level; iii) each policy enabled gender transformative, inclusive and equitable results; vi) results achieved are sustainable.

**QUESTION 3: What has enabled or hindered results achievement from the the DRR/M and Climate Change policies?**

The evaluation will assess the extent to which: i) the policies receive support and prioritization by senior management and have clear corporate responsibilities and assigned accountabilities; ii) each policy had adequate financial resources for its implementation; iii) the guiding principles stated in the Climate Change Policy have enabled policy implementation; iv) guidance to implement each policy was developed and used; v) the policies had robust results frameworks, monitoring and reporting systems in place; vi) partnerships were developed and nurtured to achieve results in these policy areas; vii) technology and innovation were used to maximise results achievement; viii) results were enabled/hindered by internal versus external factors. It will also assess what external factors and drivers of change were in place to promote DRR/M.

## Scope, methodology and ethical considerations

The scope of the evaluation is global in nature and will include an examination of WFP's policies on DRR/M and Climate Change. The evaluation will assess results achieved from 2011 (approval of WFP DRR/M Policy) to October 2022 with an emphasis on the 2017-2022 period.

The scope of the evaluation will be further elaborated during the inception phase and will be informed by a detailed evaluability assessment, as part of the overall evaluation design to be developed by the evaluation team.

The methodology will adopt a mixed approach combining qualitative and quantitative data. Within this approach, the evaluation will employ multiple methods of data collection including:

- a. literature review of DRR/M and Climate Change and review of internal documents
- b. synthesis of evaluations, audits and lessons learned
- c. analysis of WFP administrative data
- d. key-informant interviews
- e. focus group discussions

Systematic data triangulation across different sources and methods will be carried out to validate findings and minimize bias in the evaluative judgement.

While having a strategic, global outlook, the evaluation will zoom in to a purposefully selected number of countries that represent the wide spectrum of DRR/M and climate change activities being carried out by WFP. Country missions will offer evidence from different contexts that will be triangulated with other sources to present relevant and useful findings.

The evaluation conforms to WFP and 2020 UNEG ethical guidelines. This includes, but is not limited to, ensuring informed consent, protecting privacy, confidentiality and anonymity of participants, ensuring cultural sensitivity, respecting the autonomy of participants, ensuring fair

recruitment of participants (including women and socially excluded groups) and ensuring that the evaluation results in no harm to participants or their communities.

## Roles and responsibilities

**EVALUATION TEAM:** The evaluation will be conducted by a team of independent consultants with strong capacity in undertaking complex global, policy evaluations. Additionally, the team will have familiarity with DRR/M and climate change concepts in both humanitarian and development contexts as well as experience with evaluations in the UN system.

**OEV EVALUATION MANAGER:** The evaluation is managed by WFP Office of Evaluation with Deborah McWhinney as evaluation manager and Arianna Spacca providing research and data analysis support. The Deputy Director of Evaluation, Anne Claire Luzot, will approve the final evaluation products and present the Summary Evaluation Report to the WFP Executive Board for consideration.

An **Internal Reference Group** of a cross-section of WFP stakeholders from relevant business areas at different WFP levels has been established. The Internal Reference Group will be consulted throughout the evaluation process to review and provide feedback on evaluation products.

**STAKEHOLDERS:** WFP stakeholders at country, regional and HQ level are expected to engage throughout the evaluation process to ensure a high degree of utility and transparency. External stakeholders, such as beneficiaries, government, donors, implementing partners and other UN agencies will be consulted during the evaluation process.

## Communication

---

The Evaluation Manager will consult with stakeholders during each of the evaluation phases. Preliminary findings will be shared with WFP stakeholders in Headquarters, the Regional Bureaus and the Country Offices, during a debriefing session at the end of the data collection phase in October 2022. A stakeholder workshop will be held in January 2023 to ensure a transparent evaluation process and promote ownership of the findings and preliminary recommendations by stakeholders. Evaluation findings will be actively disseminated and the final evaluation report will be publicly available on WFP's website.

## Timing and key milestones

**Inception Phase:** March-June 2022

**Data collection:** June-October 2022

**Debriefing:** October 2022

**Analysis and reporting:** November 2022 –March 2023

**Stakeholder Workshop:** January 2023

**Executive Board:** June 2023