Implementation status of evaluation recommendations (ISR) report for 2021

Executive Board Annual Session, 20-24 June 2022

Item 7f for consideration
Purpose and scope of the ISR report

**Learning and accountability** mechanism providing an overview of WFP's uptake of evaluation recommendations

Covers the entire duration of WFP's previous evaluation policy (2016-2021)

Enhanced and more granular analysis in response to Executive Board comments last year

Deep dive on recommendations related to cross-cutting priorities

WFP produced an average of **32 evaluations per year in 2016-2021**, compared to an average of 18 evaluations each year between 2010-2015 (**78% increase**)
Overall implementation of recommendations 2016-2021

Key findings

- **1,005 recommendations** for the total period implemented at 84% to date

- Recommendations due in 2020 now at **78%** implementation, up from **56%** (KPI as reported in Q1 2021)

- The percentage of evaluation recommendations implemented for **2021** at **58%** (KPI)

- For **2016-2019**, between **88%** and **98%** have now been implemented

Note: Final data for this report as of Q1 2022
Implementation of recommendations by evaluation type

Key findings

Of the 1,005 recommendations, 445 were from **centralized** evaluations while 560 arose from **decentralized** evaluations.

- There were similar implementation rates between CEs and DEs: **84%** vs **82%**

**Low progress** was observed in pilot, CSP and (decentralized) impact evaluations.

- There are **few** and more **recent** recommendations in these 3 categories; overall implementation is still in progress.

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Note: Evaluation types are defined in the [WFP evaluation policy 2022](#).
Implementation of recommendations by cross-cutting priority

Key findings

**MOPAN and similar external reviews:** Standards require that WFP systematically applies these priorities

Of the 198 related recommendations, **81%** were implemented

**Gender**
Most were about gender, with a slightly lower implementation rate at **73%**

WFP is better at implementing gender recommendations from **operations** (91%) and **activity** (84%) evaluations

Gender recommendations from **thematic** evaluations stand at 63% implementation. These are more **structural and systemic**
## Key conclusions

### Challenges

WFP is often challenged to meet implementation deadlines

### Reporting gaps

Some reporting gaps, mainly older recommendations

### Closing the cycle

All offices instructed to close all recommendations due for years 2016-2019 during 2022

### Recommendations are eventually implemented

High level of use of evaluation looking at multi-year implementation rates (UN JIU)

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## Looking ahead

- **Strategic Plan and CRF 2022-2025** place increased emphasis on evidence and learning
- Specifically, **Management Result 5 on evidence and learning** contains outputs and KPIs related to this
- **New evaluation policy** and implementation reviews
Thank you