

Evaluation of Honduras WFP Country Strategic Plan 2018-2021

SAVING LIVES CHANGING LIVES

World Food Programme Q1 To what extent are WFP's strategic position, role and specific contribution based on country priorities and people's needs, as well as WFP's strengths?



Relevant and aligned with national policies, plans and programmes



Aligned and consistent with the United Nations Development Assistance Framework but no long-term strategy



Designed to address the needs of the most vulnerable but overlooked vulnerable young people



Ability to respond to changing contexts in view of multiple emergencies (drought, tropical storms, COVID-19)

Q2 What is the extent and quality of WFP's specific contribution to CSP strategic outcomes? (1/3)



SO1 School feeding: massive scale-up in direct implementation but assistance provided over a limited period due to insufficient funds compromised results



SO2 Malnutrition prevention: improved dietary diversity but implementation strongly impacted by COVID-19



SO3 Resilience: contribution to individual capacity strengthening with limited evidence for improved resilience at community level

Q2 What is the extent and quality of WFP's specific contribution to CSP strategic outcomes? (2/3)



- **SO4 Emergency response**: successfully complemented the emergency response of the Government of Honduras to natural disasters and Covid-19
- SO5 Capacity strengthening: focused on evidence generation and reinforcement of institutions
- **SO6 Service provision**: WFP logistics support instrumental in reaching remote populations with assistance

Q2 What is the extent and quality of WFP's specific contribution to CSP strategic outcomes? (3/3) CROSS-CUTTING RESULTS



CSP has an emphasis on gender equality and women empowerment, but lacks a strategic approach and sufficient resources

Protection is considered throughout implementation to minimize risks



Positive effects on sustainability through integration of capacity strengthening across activities, alignment with national policies, and strong community engagement



Activities address issues around the humanitarian, development and peace nexus but without making explicit links and evidence to showcase results is absent

Q3 To what extent did WFP use its resources efficiently in contributing to CSP outputs and strategic outcomes?



Timely provision of assistance and increasing and mostly adequate coverage



Good synergies with implementing partners but efficiency affected by internal capacity bottlenecks



Cost-effectiveness fostered by prioritization of cash-based transfers and participatory approaches

Q4 What are the factors that explain WFP performance and the extent to which it has made the strategic shift expected by the CSP?



Evidence-based CSP design but limited ability demonstrate results and generate lessons



Short-term nature of funds hampered implementation of longerterm development focussed interventions



Strong focus on partnerships positively influenced performance



Increase in staff expertise was perceived positively but high workload led to limited attention to monitoring and internal coordination

Conclusions



CSP well aligned with national policies and UN plans



Progress towards achieving expected strategic outcomes and high degree of flexibility in aligning to country needs including COVID-19



Strategic positioning improved but increased effort needed in public policy advocacy



Significant scale-up of operations but levels of assistance and beneficiary numbers often fell short of plans due to insufficient funding limiting sustained outcome achievement



Missed opportunities to increase synergies between activities



Weaknesses in monitoring limit availability of evidence for programmatic and strategic decision making

Recommendations

WFP should expand its role in public policy advocacy by developing an advocacy strategy

Strengthen the integration of activities in the next CSP through an underlying logic/theory of change for formulating humanitarian, development and peace building activities (triple nexus) with focus on a gender transformative approach

Prioritize and strengthen monitoring and evaluation of the CSP as a tool for follow-up, strategic management, accountability and advocacy

Design and implement a resource mobilization strategy with a focus on the triple nexus and an emphasis on gender-transformation