



**EMERGENCY OPERATIONS DIVISION**



WFP  
World Food Programme

SAVING LIVES  
CHANGING LIVES

# Emerging Crisis

## Briefing to the Executive Board

25 January 2022

# **2022: Global Operational Context**

# GLOBAL CONTEXT

## Has the world gotten worse?

**50%**

Of world's population vaccinated

**97 MILLION**

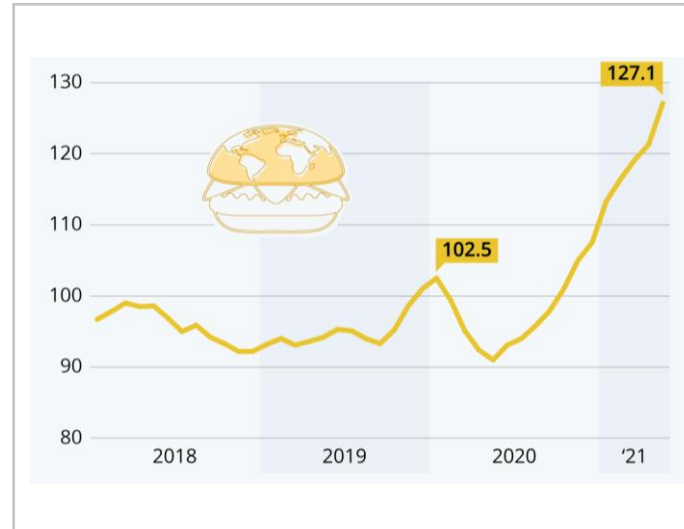
more people pushed to extreme poverty

**207 MILLION**

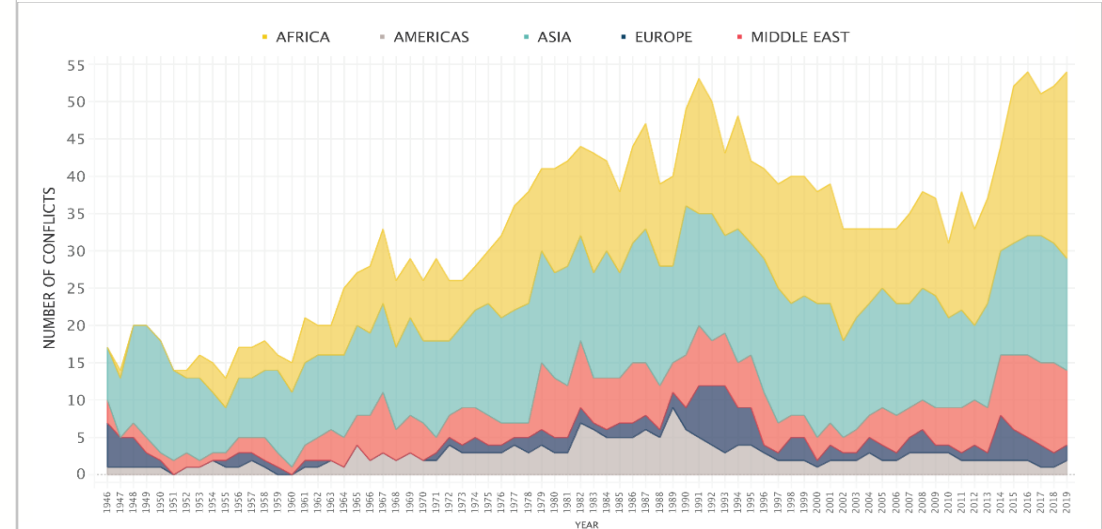
projected global unemployment at in 2022



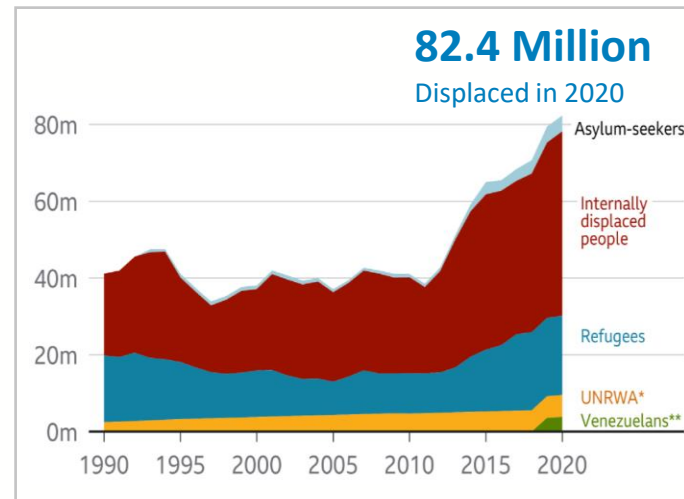
**Food Price Index (FAO)**



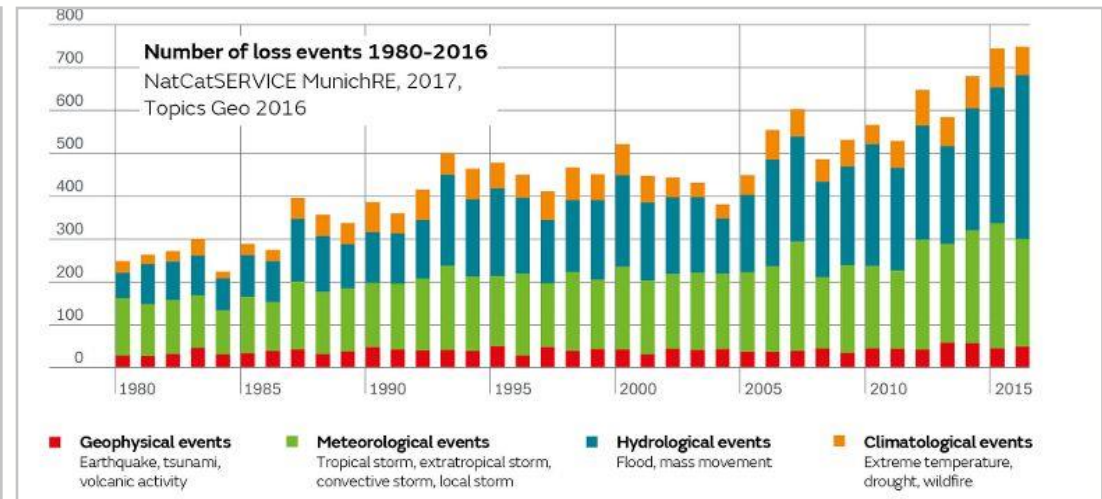
**Armed conflict by region, 1946-2019 (Source)**



**Forced Displacement (UNHCR)**

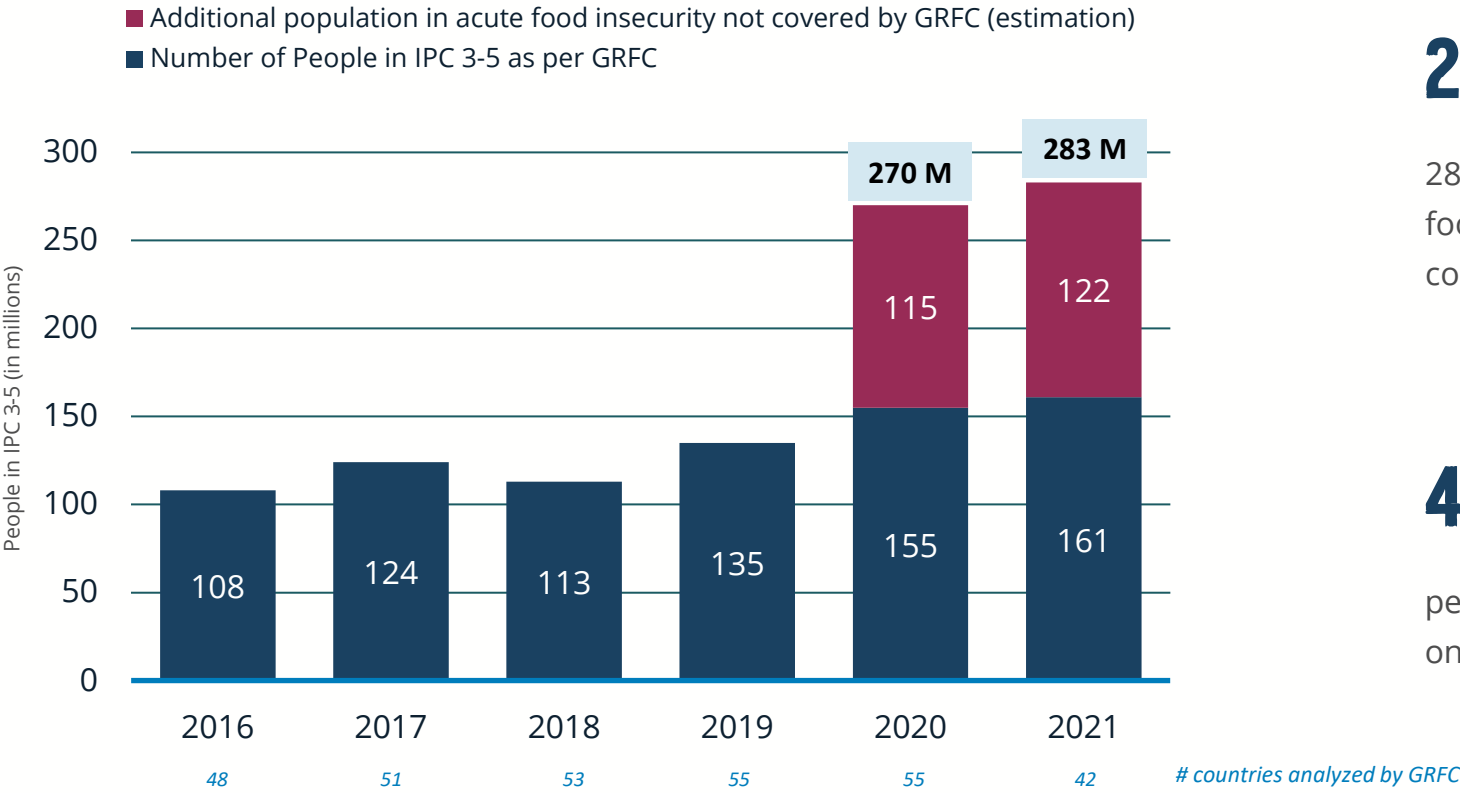


**Number of extreme weather events (Source)**



# 2022: RECORD HIGH FOOD INSECURITY

## Global Acute Hunger Trend (IPC 3-5 and projected)



**283 MILLION**

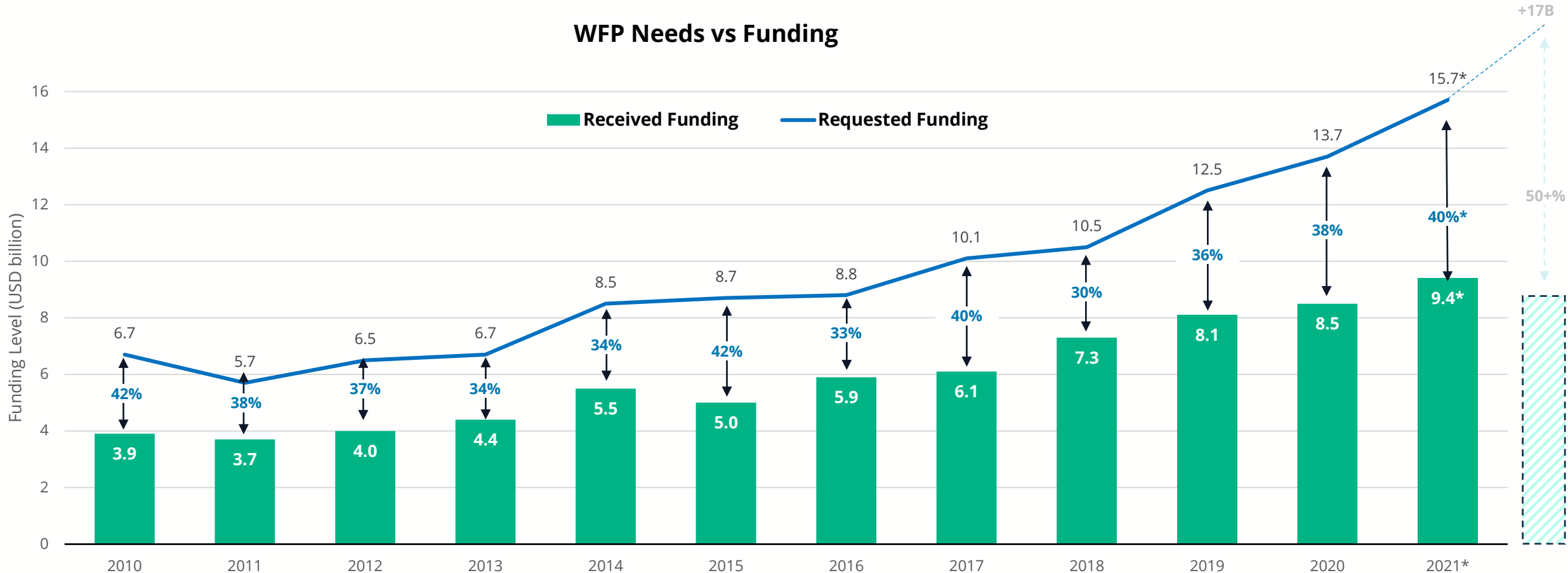
283 million people are estimated to be in acute food insecurity or at high risk across the 80 countries where WFP has operational presence

**45 MILLION**

people who are already knocking on famine's door

# WHAT IS WFP DOING ABOUT IT?

WFP's requirements have been rising steadily; funding grows proportionally.



Sources: For 2010-2020: Factory and APRs; for 2021, Pipeline Needs-based requirements, Global Forecast, and COMET information as of October 2021

# **Leadership in Emergencies**

Emergency Activation Protocol

# LEADERSHIP IN EMERGENCY ACTION PLAN

WFP distributions, Flooding, Colombia



1. A timely pre-emptive  
“no regrets” approach



2. Pool of qualified  
surge staff and  
partners



3. Immediate Response  
Account serving as an  
emergency funding  
mechanism



4. Simplified systems, tools and  
processes to ensure speed and  
flexibility in crisis response

# STAFF SURGE

## What is the issue?

Perennial challenge of emergency staffing

## What is the desired outcome?

Key staff within 72 hours followed by the right staff for “no regrets”

## What are the key components?

- Global Surge Coordination Unit
- Global Rapid Response Team
- Standby-Partners
- Young Emergency Talent Initiative
- Emergency Workforce Development







# IMMEDIATE RESPONSE ACCOUNT

## Life-Saving, Last Resort Funding Mechanism

- ✓ Imminent threats – preparedness, early & anticipatory actions, response
- ✓ Last resort when no donor funds/forecasts are available
- ✓ Revolving fund

## IRA in 2021

**USD 220m**

**500m** equivalent  
daily rations

**80%** of active  
corp. emergencies

## What is needed from donors?

**1** Help raise  
**\$200m in 2022**

**2** Help revolve  
**>\$110m per year**

# WFP'S REVISED EMERGENCY ACTIVATION PROTOCOL

## Why update the Protocol?

- Current operational context requires preparedness, early and anticipatory action
- Align with IASC Standard Operating Procedures

## What are the Protocol's underlying principles?

- No regrets approach to resources
- Activation within 72-hours and 6-month system-wide scale-up
- Empowered leadership and acceptance of increased risk

## What are the key changes effective 1 February?

- Discontinue the numeric L1-L3 classification system
- Embed the Emergency Risk Management Framework and clear accountability for Corporate Response Director



# PHASES AND KEY FEATURES



## Early Action and Emergency Response

**Within Country Office capacity  
with Regional Bureau support**

**Approach:** *Standard Procedures*

**Leadership:** *Country Director*

**Resources (e.g. Surge, IRA):**  
*Exceptional request*

**Risk Owner:** *Country Director*



## Corporate Attention

**Tailored and time-bound  
corporate support**

**How to enter?** *Corporate Alert  
System, IASC criteria analysis, Dir. of  
Emergencies*

**Approach:** *Emergency Procedures*

**Leadership:** *Country Director +  
Emergency Coordinator*

**Resources (e.g. Surge, IRA):** *Activate  
on per-needs basis*

**Risk Owner:** *Country Director (optional  
EC)*



## Corporate Scale-Up

**Full corporate support**

**How to enter?** *IASC criteria analysis,  
Executive Director*

**Approach:** *No regrets, 72 hrs, working  
at scale by 6 months*

**Leadership:** *Corporate Response  
Director (usually RD) & Emergency  
Coordinator*

**Resources (e.g. Surge, IRA):**  
*Automatic activation of all necessary  
resources*

**Risk Owner:** *Corporate Response  
Director Oversight*



## KEY BENEFITS



**Strengthen Field  
Orientation**



**Empower  
Leadership**



**Enhanced No Regrets  
Resources – 72 hrs  
Clear Risk Framework**



**Simplify Processes**

**THANK YOU!**

