



World Food Programme
Programme Alimentaire Mondial
Programa Mundial de Alimentos
برنامج الأغذية العالمي

Executive Board

Second regular session

Rome, 15–18 November 2021

Distribution: General

Agenda item 12

Date: 18 November 2021

WFP/EB.2/2021/12

Original: English

Verification of adopted decisions and
recommendations

Executive Board documents are available on WFP's website (<https://executiveboard.wfp.org>).

Decisions and recommendations of the 2021 second regular session of the Executive Board

Executive Board Bureau

President: **H.E. Luis Fernando Carranza Cifuentes**
(Guatemala)

Alternate: **H.E. Miguel Jorge García Winder**
(Mexico)

Vice-President: **Dr. Bommakanti Rajender**
(India)

Alternate: **Ms KANG Hyo Joo**
(Republic of Korea)

Member: **H.E. Youssef Balla**
(Morocco)

Alternate: **H.E. Seydou Cissé**
(Côte d'Ivoire)

Member: **H.E. Thomas John Kelly**
(United Kingdom of Great Britain and Northern Ireland)

Alternate: **Ms Jette Michelsen**
(Denmark)

Member: **H.E. Victor L. Vasiliev**
(Russian Federation)

Alternate: **H.E. Zsolt Belánszky-Demkó**
(Hungary)

Rapporteur: **Ms I. Krzeszewska**
(Poland)

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Decisions and recommendations

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

The Board decided that its 2021 second regular session would take place from 15 to 18 November 2021 and, due to the COVID-19 pandemic, and consistent with WFP Executive Board rule of procedure I.4, would be a "hybrid" session, with some Member State representatives participating in person and some participating by digital means.

15 November 2021

Adoption of the agenda

The Board adopted the agenda.

15 November 2021

Election to fill vacant positions in the Bureau and appointment of the Rapporteur

In accordance with the rules of procedure of the Board, the Board elected H.E. Thomas John Kelly (United Kingdom of Great Britain and Northern Ireland, List D) as member of the Bureau and H.E. Miguel Jorge García Winder (Mexico, List C) as alternate member of the Bureau.

In accordance with rule XII of its rules of procedure, the Board appointed Ms I. Krzeszewska (Poland, List E) as Rapporteur for its 2021 second regular session.

15 November 2021

Current and future strategic issues

2021/EB.2/1 Opening remarks by the Executive Director

The Board took note of the opening remarks by the Executive Director. The main points of the Executive Director and the Board's comments would be reflected in the summary of the work of the session.

15 November 2021

Policy issues

2021/EB.2/2 WFP strategic plan (2022–2025)

The Board, reaffirming its commitment to WFP's mandate, as reflected in its general rules and regulations, approved the WFP strategic plan for 2022–2025 (WFP/EB.2/2021/4-A/1/Rev.2). In doing so, the Board reaffirmed that WFP's first priority is to save lives while also contributing, in partnership, to reducing need, improving food security and supporting countries in their efforts to achieve the Sustainable Development Goals. WFP's work in crisis should be guided by the humanitarian principles.

The Board, looking forward to considering and approving a corporate results framework at its 2022 first regular session, noted its expectation that the framework would present targets and indicators that enable the improved measurement of WFP's performance.

The Board also noted its expectation to receive at its first regular session in 2022 an analysis of policy documents that need to be adapted to ensure implementation of the strategic plan.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (WFP/EB.2/2021/4-A/2 and WFP/EB.2/2021/5(A,B,C,D)/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2021/4-A/3 and WFP/EB.2/2021/5(A,B,C,D)/3).

15 November 2021

Resource, financial and budgetary matters

2021/EB.2/3 WFP management plan (2022–2024)

Having considered WFP's management plan (2022–2024) (WFP/EB.2/2021/5-A/1/Rev.1), the Board:

- i. noted that the 2022 programme support and administrative appropriation assumes a funding level of USD 8.4 billion in 2022;
- ii. took note of the projected operational requirements of USD 13.9 billion for 2022 and the provisional implementation plan of USD 8.5 billion for 2022 to align the activities of WFP with anticipated funding as outlined in section III of the management plan (2022-2024);
- iii. approved a 2022 programme support and administrative appropriation of USD 496.1 million, to be allocated as follows:

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| strategy and direction | USD 111.1 million |
| services to operations | USD 241.4 million |
| governance, independent oversight and fundraising | USD 143.6 million |
| Total | USD 496.1 million |
- iv. approved an allocation of USD 17.1 million from the programme support and administrative equalization account for the third year of the critical corporate initiative private sector strategy, in accordance with the multi-year plan endorsed by the Board in 2019. This third, and final year, of the multi-year private sector strategy initiative seeks to increase individual giving from the private sector noting the presentation of the workplan as described in section VII and annex VII;
- v. approved an allocation of USD 25.3 million from the programme support and administrative equalization account for the first year of a three-year initiative for the adoption of a new one-time critical corporate initiative "investing in WFP people". The allocation covers one-time activities as described in section VII and annex VII and will support WFP's efforts to shape the workforce required to fulfil the organization's mandate, support employee health and well-being and build improved, respectful and inclusive workplaces;
- vi. took note of the bottom up strategic budgeting exercise and encouraged WFP to continue to strengthen WFP's budgeting capabilities and increase the transparency of the budgets presented to the Board while identifying opportunities to achieve further efficiency gains. The Board requested to be informed, prior to and during the consultations in 2022 on the management plan (2023–2025), of all outcomes of further efforts to enhance strategic budgeting at WFP;
- vii. approved a standard indirect support cost recovery rate of 6.5 percent for 2022 for all contributions except for governments' contributions to programmes in their own countries and contributions made by developing countries or countries with economies in transition, as determined by the Executive Board, for which an indirect support cost recovery rate of 4 percent shall apply in 2022;
- viii. approved use of the General Fund to charge treasury management costs up to USD 2.35 million per annum from interest income accrued to the General Fund;
- ix. approved a ceiling of USD 147 million for corporate services advances from 2022 and looked forward to reviewing that as part of future management plans; and
- x. authorized the Executive Director to adjust the programme support and administrative component of the budget in accordance with a change in the level of the forecasted income for the year, at a rate not to exceed 2 percent of the anticipated change in income.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (WFP/EB.2/2021/4-A/2 and WFP/EB.2/2021/5(A,B,C,D)/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2021/4-A/3 and WFP/EB.2/2021/5(A,B,C,D)/3).

16 November 2021

2021/EB.2/4 Appointment of the WFP External Auditor for the term 1 July 2022–30 June 2028

The Executive Board appointed the Bundesrechnungshof of Germany as the WFP External Auditor for the term 1 July 2022–30 June 2028.

The total annual remuneration of the External Auditor shall be USD 398,492, inclusive of fees and all other costs and expenses, to be paid in quarterly instalments.

The Board authorized the Board President to sign a contract between WFP and the Bundesrechnungshof of Germany on its behalf.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (WFP/EB.2/2021/4-A/2 and WFP/EB.2/2021/5(A,B,C,D)/2) and the Finance Committee of the Food and Agriculture Organization of the United Nations (WFP/EB.2/2021/4-A/3 and WFP/EB.2/2021/5(A,B,C,D)/3).

16 November 2021

Policy issues (continued)**2021/EB.2/5 Update on the WFP disability inclusion road map (2020–2021)**

The Board took note of the update on the WFP disability inclusion road map (2020–2021) (WFP/EB.2/2021/4-E) and approved a one-year extension of the road map through the end of 2022.

17 November 2021

Evaluation reports**2021/EB.2/6 Summary report on the evaluation of the WFP South–South and triangular cooperation policy and management response**

The Board took note of the summary report on the evaluation of the WFP South–South and triangular cooperation policy (WFP/EB.2/2021/6-A) and management response (WFP/EB.2/2021/6-A/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

17 November 2021

2021/EB.2/7 Summary report on the joint evaluation of United Nations Rome-based agency collaboration and coordinated response

The Board took note of the summary report on the joint evaluation of United Nations Rome-based agency collaboration (WFP/EB.2/2021/6-B/Rev.1) and coordinated response (WFP/EB.2/2021/6-B/Add.1) and encouraged further action to improve RBA collaboration based on the recommendations set out in the report and including follow-up to the food systems summit, taking into account the considerations raised by the Board during its discussion.

The Board also took note of recommendation 6 and agreed that RBA collaboration should be considered as part of the broader United Nations context, in particular the reformed United Nations coordination taking place at country-level and the efficiency initiatives being implemented. It also looked forward to receiving annual updates on the status of the implementation of the recommendations by the RBAs and would endeavour to adjust resourcing for RBA collaboration actions accordingly and to monitor annually the funding requirements.

17 November 2021

Western Africa portfolio**2021/EB.2/8 Summary report on the evaluation of the country strategic plan for the Gambia (2019–2021) and management response**

The Board took note of the summary report on the evaluation of the country strategic plan for the Gambia (2019–2021) (WFP/EB.2/2021/6-D) and management response (WFP/EB.2/2021/6-D/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

17 November 2021

Middle East and Northern Africa portfolio**2021/EB.2/9 Summary report on the evaluation of the country strategic plan for Lebanon (2018–2021) and management response**

The Board took note of the summary report on the evaluation of the country strategic plan for Lebanon (2018–2021) (WFP/EB.2/2021/6-F) and management response (WFP/EB.2/2021/6-F/Add.1/Rev.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

17 November 2021

2021/EB.2/10 Interim country strategic plan – Syrian Arab Republic (2022–2023)

The Board approved the Syrian Arab Republic interim country strategic plan (2022–2023) (WFP/EB.2/2021/7-B/1/Rev.1) at a total cost to WFP of USD 2,865,679,705.

17 November 2021

2021/EB.2/11 Country strategic plan – Tunisia (2022–2025)

The Board approved the Tunisia country strategic plan (2022–2025) (WFP/EB.2/2021/7-A/4) at a total cost to WFP of USD 11,392,574.

17 November 2021

Eastern Africa portfolio**2021/EB.2/12 Country strategic plan – Somalia (2022–2025)**

The Board approved the Somalia country strategic plan (2022–2025) (WFP/EB.2/2021/7-A/3) at a total cost to WFP of USD 1,941,288,739.

17 November 2021

Organizational and procedural matters**2021/EB.2/13 Biennial programme of work of the Executive Board (2022–2023)**

The Board approved the biennial programme of work of the Executive Board (2022–2023) as set out in document WFP/EB.2/2021/8-A and as proposed by the Bureau and the Secretariat.

17 November 2021

Administrative and managerial matters**2021/EB.2/14 Revised title and terms of reference of the Audit Committee**

The Board approved the revised title and terms of reference of the Audit Committee as set out in document WFP/EB.2/2021/9-A.

17 November 2021

2021/EB.2/15 Establishment of a selection panel for the appointment of Audit Committee members

The Board approved the establishment of a selection panel in relation to the appointment or reappointment of Audit Committee members. The panel, in accordance with the Audit Committee terms of reference and in response to any vacancies in the membership of the Audit Committee that might occur in 2022, would recommend candidates to be appointed or reappointed by the Board. The Board also approved the appointment to the panel of the following representatives of the electoral lists of the Executive Board:

- Ms Lamia Ben Redouane, Alternate Permanent Representative of Algeria, as representative of List A;
- Dr. Bommakanti Rajender, Alternate Permanent Representative of India, as representative of List B;
- Ms Diana Infante Quiñones, Alternate Permanent Representative of the Dominican Republic, as representative of List C;
- Ms Elizabeth Petrovski, Alternate Permanent Representative of the United States of America, as representative of List D; and
- Mr Denis Cherednichenko, Alternate Permanent Representative of the Russian Federation, as representative of List E.

The Board requested the selection panel to convene as necessary and to report its recommendations to the Board in accordance with the terms of reference of the Audit Committee.

17 November 2021

Asia and the Pacific portfolio**2021/EB.2/16 Summary report on the evaluation of the country strategic plan for the Lao People's Democratic Republic (2017–2021) and management response****Country strategic plan – Lao People's Democratic Republic (2022–2026)**

The Board took note of the summary report on the evaluation of the country strategic plan for the Lao People's Democratic Republic (2017–2021) (WFP/EB.2/2021/6-E/Rev.1) and management response (WFP/EB.2/2021/6-E/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

The Board approved the Lao People's Democratic country strategic plan (2022–2026) (WFP/EB.2/2021/7-A/2/Rev.1) at a total cost to WFP of USD 79,158,740.

18 November 2021

2021/EB.2/17 Country strategic plan – Bangladesh (2022–2026)

The Board approved the Bangladesh country strategic plan (2022–2026) (WFP/EB.2/2021/7-A/1) at a total cost to WFP of USD 1,620,221,970.

18 November 2021

2021/EB.2/18 Summary report on the evaluation of the country strategic plan for China (2017–2021) and management response

The Board took note of the summary report on the evaluation of the country strategic plan for China (2017–2021) (WFP/EB.2/2021/6-C/Rev.1) and management response (WFP/EB.2/2021/6-C/Add.1) and encouraged further action on the recommendations set out in the report, taking into account the considerations raised by the Board during its discussion.

18 November 2021

Summary of the work of the Executive Board**2021/EB.2/19 Summary of the work of the 2021 annual session of the Executive Board**

The Board approved the draft summary of the work of its 2021 annual session, the final version of which would be embodied in document WFP/EB.A/2021/14.

18 November 2021

ANNEX I**Agenda**

- 1. Adoption of the agenda** *(for approval)*
- 2. Election to fill vacant positions in the Bureau and appointment of the Rapporteur**
- 3. Opening remarks by the Executive Director**
- 4. Policy issues**
 - a) WFP strategic plan (2022–2025) *(for approval)*
 - b) Update on collaboration among the Rome-based agencies *(for information)*¹
 - c) Oral update on WFP's implementation of the outcomes of the 2021 United Nations food systems summit *(for information)**
 - d) Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) *(for information)**
 - e) Update on the WFP disability inclusion road map *(for approval)*
- 5. Resource, financial and budgetary matters**
 - a) WFP management plan (2022–2024) *(for approval)*
 - b) Appointment of the WFP External Auditor for the term 1 July 2022–30 June 2028 *(for approval)*
 - c) Workplan of the External Auditor *(for information)*
 - d) Revised WFP Financial Rules *(for information)*
- 6. Evaluation reports** *(for consideration)*
 - a) Summary report on the evaluation of the WFP South–South and triangular cooperation policy and management response
 - b) Summary report on the joint evaluation of United Nations Rome-based agency collaboration and coordinated response
 - c) Summary report on the evaluation of the country strategic plan for China (2017–2021) and management response
 - d) Summary report on the evaluation of the country strategic plan for the Gambia (2019–2021) and management response
 - e) Summary report on the evaluation of the country strategic plan for the Lao People's Democratic Republic (2017–2021) and management response
 - f) Summary report on the evaluation of the country strategic plan for Lebanon (2018–2021) and management response

¹ To be discussed at the session.

7. Operational matters

- a) Country strategic plans (*for approval*)
 - 1. Bangladesh (2022–2026)
 - 2. Lao People’s Democratic Republic (2022–2026)
 - 3. Somalia (2022–2025)
 - 4. Tunisia (2022–2025)
- b) Interim country strategic plans (*for approval*)
 - 1. Syrian Arab Republic (2022–2023)
- c) Reports of the Executive Director on operational matters (*for information*)
 - 1. Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 January–30 June 2021)
- d) Revisions of country strategic plans/interim country strategic plans, and corresponding budget increases, approved by the Board by vote by correspondence (*for information*)
 - 1. Dominican Republic (2019–2023)
 - 2. Eswatini (2020–2024)
 - 3. Gambia (the) (2019–2021)
 - 4. Togo (2021)

8. Organizational and procedural matters

- a) Biennial programme of work of the Executive Board (2022–2023) (*for approval*)

9. Administrative and managerial matters

- a) Revised title and terms of reference of the Audit Committee (*for approval*)
- b) Establishment of a selection panel for the appointment of Audit Committee members (*for approval*)

10. Summary of the work of the 2021 annual session of the Executive Board (*for approval*)**11. Other business**

- a) Oral global overview on humanitarian needs and operational concerns and priorities (*for information*)*
- b) Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP, 27 May 2021 (*for information*)

Verification of adopted decisions and recommendations

ANNEX II**List of documents****Adoption of the agenda**

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|---|------------------------------|-------------------------|
| 1 | Provisional agenda | WFP/EB.2/2021/1/1/Rev.1 |
| | Annotated provisional agenda | WFP/EB.2/2021/1/2/Rev.1 |

Policy issues

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|------|---|---------------------------|
| 4 a) | WFP strategic plan (2022–2025) | WFP/EB.2/2021/4-A/1/Rev.2 |
| 4 b) | Update on collaboration among the Rome-based agencies | WFP/EB.2/2021/4-B |
| 4 d) | Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) | WFP/EB.2/2021/4-D |
| 4 e) | Update on the WFP disability inclusion road map | WFP/EB.2/2021/4-E |

Resource, financial and budgetary matters

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| 5 a) | WFP management plan (2022–2024) | WFP/EB.2/2021/5-A/1/Rev.1 |
| | Report of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) | WFP/EB.2/2021/4-A/2 WFP/EB.2/2021/5(A,B,C,D)/2 |
| | Report of the FAO Finance Committee | WFP/EB.2/2021/4-A/3 WFP/EB.2/2021/5(A,B,C,D)/3 |
| 5 b) | Appointment of the WFP External Auditor for the term 1 July 2022–30 June 2028 | WFP/EB.2/2021/5-B/1 |
| 5 c) | Workplan of the External Auditor | WFP/EB.2/2021/5-C/1 |
| 5 d) | Revised WFP Financial Rules | WFP/EB.2/2021/5-D/1 |

Evaluation reports

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|------|---|-------------------------|
| 6 a) | Summary report on the evaluation of the WFP South-South and triangular cooperation policy | WFP/EB.2/2021/6-A |
| | Management response to the recommendations in the summary report on the evaluation of the WFP South-South and triangular cooperation policy | WFP/EB.2/2021/6-A/Add.1 |
| 6 b) | Summary report on the joint evaluation of United Nations Rome-based agency collaboration | WFP/EB.2/2021/6-B/Rev.1 |
| | Coordinated response to the recommendations in the summary report on the joint evaluation of United Nations Rome-based agency collaboration | WFP/EB.2/2021/6-B/Add.1 |
| 6 c) | Summary report on the evaluation of the country strategic plan for China (2017–2021) | WFP/EB.2/2021/6-C/Rev.1 |
| | Management response to the recommendations in the summary report on the evaluation of the country strategic plan for China (2017–2021) | WFP/EB.2/2021/6-C/Add.1 |
| 6 d) | Summary report on the evaluation of the country strategic plan for the Gambia (2019–2021) | WFP/EB.2/2021/6-D |

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| | Management response to the recommendations in the summary report on the evaluation of the country strategic plan for the Gambia (2019-2021) | WFP/EB.2/2021/6-D/Add.1 |
| 6 e) | Summary report on the evaluation of the country strategic plan for the Lao People's Democratic Republic (2017-2021) | WFP/EB.2/2021/6-E/Rev.1 |
| | Management response to the recommendations in the summary report on the evaluation of the country strategic plan for the Lao People's Democratic Republic (2017-2021) | WFP/EB.2/2021/6-E/Add.1 |
| 6 f) | Summary report on the evaluation of the country strategic plan for Lebanon (2018-2021) | WFP/EB.2/2021/6-F |
| | Management response to the recommendations in the summary report on the evaluation of the country strategic plan for Lebanon (2018-2021) | WFP/EB.2/2021/6-F/Add.1/Rev.1 |

Operational matters

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| 7 a) | Bangladesh country strategic plan (2022-2026) | WFP/EB.2/2021/7-A/1 |
| | Lao People's Democratic Republic country strategic plan (2022-2026) | WFP/EB.2/2021/7-A/2/Rev.1 |
| | Somalia country strategic plan (2022-2025) | WFP/EB.2/2021/7-A/3 |
| | Tunisia country strategic plan (2022-2025) | WFP/EB.2/2021/7-A/4 |
| 7 b) | Syrian Arab Republic interim country strategic plan (2022-2023) | WFP/EB.2/2021/7-B/1/Rev.1 |
| 7 c) | Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 January-30 June 2021) | WFP/EB.2/2021/7-C/1 |
| 7 d) | Revision of the Dominican Republic country strategic plan (2019-2023) and corresponding budget increase | WFP/EB.2/2021/7-D/1 |
| | Revision of the Eswatini country strategic plan (2020-2024) and corresponding budget increase | WFP/EB.2/2021/7-D/2 |
| | Revision of the Gambia country strategic plan (2019-2021) and corresponding budget increase | WFP/EB.2/2021/7-D/3 |
| | Revision of the Togo interim country strategic plan (2021) and corresponding budget increase | WFP/EB.2/2021/7-D/4 |

Organizational and procedural matters

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| 8 a) | Biennial programme of work of the Executive Board (2022-2023) | WFP/EB.2/2021/8-A |
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Administrative and managerial matters

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| 9 a) | Revised title and terms of reference of the Audit Committee | WFP/EB.2/2021/9-A |
| 9 b) | Establishment of a selection panel for the appointment of Audit Committee members | WFP/EB.2/2021/9-B |

Other business

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| 11 b) | Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP, 27 May 2021 | WFP/EB.2/2021/11-B |
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Verification of adopted decisions and recommendations

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|----|---|-------------------|
| 12 | Decisions and recommendations of the 2021 second regular session of the Executive Board | WFP/EB.2/2021/12 |
| 13 | Summary of the work of the 2021 second regular session of the Executive Board | WFP/EB.2/2021/13* |

Information notes

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| Provisional list of participants | WFP/EB.2/2021/INF/1 |
| Provisional timetable | WFP/EB.2/2021/INF/2 |
| Report by the Executive Director on recent senior staff movements | WFP/EB.2/2021/INF/3 |

* To be issued after approval by the Executive Board at its first regular session in February 2022.