



World Food Programme
Programme Alimentaire Mondial
Programa Mundial de Alimentos
برنامج الأغذية العالمي

Executive Board

Second regular session
Rome, 15–18 November 2021

Distribution: General

Agenda item 8

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WFP/EB.2/2021/8-A

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Organizational and procedural matters

For approval

Executive Board documents are available on WFP's website (<https://executiveboard.wfp.org>).

Biennial programme of work of the Executive Board (2022–2023)

1. Since 2005, the biennial programme of work is submitted at the first regular and annual sessions for information and at the second regular session for approval. This document is therefore submitted to the Board for approval.
2. The biennial programme of work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.

Draft decision*

The Board approves the biennial programme of work of the Executive Board (2022–2023) as set out in document WFP/EB.2/2021/8-A and as proposed by the Bureau and the Secretariat.

* This is a draft decision. For the final decision adopted by the Board, please refer to the decisions and recommendations document issued at the end of the session.

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SUMMARY OF THE BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2022–2023)

EB.1/2022 (28 February–4 March)	EB.A/2022 (20–24 June)	EB.2/2022 (14–18 November)
<p>INTRODUCTION</p> <ul style="list-style-type: none"> ➤ <i>Adoption of the agenda (A)</i> ➤ <i>Election of the Bureau and appointment of the Rapporteur</i> ➤ <i>Opening remarks by the Executive Director</i> 	<p>INTRODUCTION</p> <ul style="list-style-type: none"> ➤ <i>Adoption of the agenda (A)</i> ➤ <i>Appointment of the Rapporteur</i> ➤ <i>Opening remarks by the Executive Director</i> 	<p>INTRODUCTION</p> <ul style="list-style-type: none"> ➤ <i>Adoption of the agenda (A)</i> ➤ <i>Appointment of the Rapporteur</i> ➤ <i>Opening remarks by the Executive Director</i>
<p>ANNUAL REPORTS</p>	<p>ANNUAL REPORTS</p> <ul style="list-style-type: none"> ➤ Annual performance report for 2021 (A) ➤ Annual report of the Ethics Office for 2021 (C) ➤ Annual report of the Office of the Ombudsman and Mediation Services for 2021 and management note (C) 	<p>ANNUAL REPORTS</p>
<p>POLICY ISSUES</p> <ul style="list-style-type: none"> ➤ Corporate results framework (2022–2025) (A) ➤ Revised gender policy (A) ➤ Revised evaluation policy (A) ➤ Compendium of policies relating to the strategic plan (I) 	<p>POLICY ISSUES</p> <ul style="list-style-type: none"> ➤ WFP policy formulation (A) ➤ Country capacity-strengthening policy (A) ➤ Update on WFP's role in the collective humanitarian response (C) ➤ Update on WFP's response to HIV and AIDS (I) 	<p>POLICY ISSUES</p> <ul style="list-style-type: none"> ➤ Update on collaboration among the Rome-based agencies (I)
<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p>	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ Audited annual accounts, 2021 (A) ➤ Annual report of the Audit Committee (C) ➤ Annual report of the Inspector General (C) and note by the Executive Director (C) ➤ Management review of significant risk and control issues, 2021 (C) ➤ Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations (C) ➤ Report on the implementation of the External Auditor's recommendations (C) ➤ Report on the utilization of WFP's advance financing mechanisms (1 January–31 December 2021) (C) ➤ Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2021 (I) 	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ➤ WFP management plan (2023–2025) (A) ➤ Work plan of the External Auditor (I)

EB.1/2022 (28 February–4 March)	EB.A/2022 (20–24 June)	EB.2/2022 (14–18 November)
<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Summary report on the strategic evaluation of WFP's use of technology in constrained environments and management response ➤ Summary report on the evaluation of the corporate emergency response to COVID-19 and management response ➤ Summary evaluation report – El Salvador country strategic plan and management response ➤ Summary evaluation report – Honduras country strategic plan and management response ➤ Summary evaluation report – Zimbabwe country strategic plan and management response 	<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Annual evaluation report for 2021 and management response ➤ Summary evaluation report – Afghanistan country strategic plan and management response ➤ Summary evaluation report – Mozambique country strategic plan and management response ➤ Summary evaluation report – United Republic of Tanzania country strategic plan and management response ➤ Review of the implementation of recommendations from thematic evaluations of a strategic/global nature ➤ Implementation status of evaluation recommendations 	<p>EVALUATION REPORTS (C)</p> <ul style="list-style-type: none"> ➤ Synthesis of evidence from evaluations and management response ➤ Summary evaluation report – Algeria country strategic plan and management response ➤ Summary evaluation report – Bolivia (Plurinational State of) country strategic plan and management response ➤ Summary evaluation report – Central African Republic interim country strategic plan and management response ➤ Summary evaluation report – Chad country strategic plan and management response ➤ Summary evaluation report – Ecuador country strategic plan and management response ➤ Summary evaluation report – India country strategic plan and management response ➤ Summary evaluation report – Jordan country strategic plan and management response ➤ Summary evaluation report – Kyrgyzstan country strategic plan and management response ➤ Summary evaluation report – Mauritania country strategic plan and management response ➤ Summary evaluation report – Nigeria country strategic plan and management response ➤ Summary evaluation report – Pakistan country strategic plan and management response ➤ Summary evaluation report – Peru country strategic plan and management response ➤ Summary evaluation report – South Sudan country strategic plan and management response ➤ Summary evaluation report – Sri Lanka country strategic plan and management response ➤ Summary evaluation report – the Sudan country strategic plan and management response ➤ Summary evaluation report – Tajikistan country strategic plan and management response
<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (A)</i></p> <ul style="list-style-type: none"> ➤ Burundi ➤ Cameroon ➤ Caribbean multi-country strategic plan 	<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (A)</i></p> <ul style="list-style-type: none"> ➤ Afghanistan ➤ China ➤ El Salvador ➤ Mozambique ➤ Togo ➤ United Republic of Tanzania ➤ Zimbabwe 	<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (A)</i></p> <ul style="list-style-type: none"> ➤ Algeria ➤ Angola ➤ Bolivia (Plurinational State of) ➤ Central African Republic ➤ Chad ➤ Democratic People's Republic of Korea ➤ Ecuador ➤ Gambia (the) ➤ Guinea

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		<ul style="list-style-type: none"> ➤ Honduras ➤ India ➤ Iran (Islamic Republic of) ➤ Jordan ➤ Kyrgyzstan ➤ Lebanon ➤ Libya ➤ Mauritania ➤ Morocco ➤ Myanmar ➤ Nigeria ➤ Pacific interim multi-country strategic plan ➤ Pakistan ➤ Peru ➤ South Sudan ➤ Sri Lanka ➤ Sudan (the) ➤ Tajikistan ➤ Timor-Leste ➤ Turkey ➤ Yemen
<i>Reports of the Executive Director on operational matters (I)</i>	<i>Reports of the Executive Director on operational matters (I)</i>	<i>Reports of the Executive Director on operational matters (I)</i>
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<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (A)</i></p> <ul style="list-style-type: none"> ➤ State of Palestine 	<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (A)</i></p> <ul style="list-style-type: none"> ➤ Egypt ➤ Kenya ➤ Zambia 	<p>OPERATIONAL MATTERS</p> <p><i>Country strategic plans (A)</i></p> <ul style="list-style-type: none"> ➤ Benin ➤ Bhutan ➤ Burkina Faso ➤ Cambodia ➤ Dominican Republic ➤ Ghana ➤ Haiti ➤ Malawi ➤ Namibia ➤ Nepal ➤ Nicaragua ➤ Philippines ➤ Rwanda ➤ Senegal
<p><i>Reports of the Executive Director on operational matters (I)</i></p>	<p><i>Reports of the Executive Director on operational matters (I)</i></p>	<p><i>Reports of the Executive Director on operational matters (I)</i></p>
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<p>ADMINISTRATIVE AND MANAGERIAL MATTERS</p> <ul style="list-style-type: none"> ➤ Establishment of a selection panel for the appointment of Audit Committee members (A) ➤ Reports by the Joint Inspection Unit relevant to the work of WFP (C) 	<p>ADMINISTRATIVE AND MANAGERIAL MATTERS</p> <ul style="list-style-type: none"> ➤ Appointment of one member to the Audit Committee (A) ➤ Address by staff representative bodies to the Board ➤ Report on global losses for the period 1 January–31 December 2022 (I) ➤ Update on food procurement (I) ➤ Statistical report on international professional staff and higher categories at 31 December 2022 (I) ➤ Security report (I) 	<p>ADMINISTRATIVE AND MANAGERIAL MATTERS</p>
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ANNOTATED BIENNIAL PROGRAMME OF WORK OF THE EXECUTIVE BOARD (2022–2023)

(Classified by subject and session)

ANNUAL REPORTS

EB.A/2022 (20–24 June)

➤ *Annual performance report for 2021 (A)*

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The annual performance report for 2021 aims to present a relevant and evidence-based analysis of WFP’s performance, reflecting the commitments made for the year as defined in the strategic and management plans.

➤ *Annual report of the Ethics Office for 2021 (C)*

The annual report of the Ethics Office will be presented to the Board for its consideration. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2021 and will provide information about its activities.

➤ *Annual report of the Office of the Ombudsman and Mediation Services for 2021 and management note (C)*

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2021 and will provide information about its activities.

EB.A/2023 (26–30 June)

➤ *Annual performance report for 2022 (A)*

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The annual performance report for 2022 aims to present a relevant and evidence-based analysis of WFP’s performance, reflecting the commitments made for the year as defined in the strategic and management plans.

➤ *Annual report of the Ethics Office for 2022 (C)*

The annual report of the Ethics Office will be presented to the Board for its consideration. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2022 and will provide information about its activities.

- *Annual report of the Office of the Ombudsman and Mediation Services for 2022 and management note (C)*

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2022 and will provide information about its activities

POLICY ISSUES

EB.1/2022 (28 February–4 March)

- *Corporate results framework (2022–2025) (A)*

On the basis of the new strategic plan, the Secretariat will present an updated results framework for 2022–2025. The updated results framework will keep on supporting an effective, efficient and economic management of operations while further enhancing accountability and transparency. This item will be presented to the Board for approval.

- *Revised gender policy (A)*

An evaluation of the Gender Policy (2015–2020) was presented at the 2020 annual session of the Board. Building on the recommendations from this evaluation and on further analysis, a revised gender policy will be presented to the Board for approval.

- *Revised evaluation policy (A)*

On the basis of the results and recommendations of the peer review of WFP's evaluation function carried out by the United Nations Evaluation Group and the Development Assistance Committee of the Organisation for Economic Co-operation and Development in 2020 and following consultations with WFP management and the Member States, a revised evaluation policy will be presented to the Board for approval.

- *Compendium of policies relating to the strategic plan (I)*

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the strategic plan.

EB.A/2022 (20–24 June)

- *WFP policy formulation (A)*

As a follow-up to discussions in the Bureau in 2021, the Secretariat will present an update of the WFP policy formulation which will provide a review of the policy development process and an overview of how policies are implemented, evaluated and revised at WFP. This item will be presented to the Board for approval.

- *Country capacity-strengthening policy (A)*

As a follow-up to the recommendations presented to the Board at the first regular session of 2017 in the evaluation of WFP's policy on capacity development, the Secretariat will present a country capacity-strengthening policy for approval.

- *Update on WFP's role in the collective humanitarian response (C)*

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

➤ *Update on WFP's response to HIV and AIDS (I)*

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis. This item is presented to the Board for information

EB.2/2022 (14–18 November)

➤ *Update on collaboration among the Rome-based agencies (I)*

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled "Directions for collaboration among the Rome-based agencies" (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security

EB.1/2023 (27 February–3 March)

➤ *Revised school feeding policy (A)*

Building on the recommendations of the evaluation of the contribution of school feeding activities to the achievement of the Sustainable Development Goals presented at the 2021 annual session, a revised school feeding policy will be presented to the Board for its approval.

➤ *Resilience policy (A)*

As a follow-up to the recommendations of the strategic evaluation of WFP's support for enhanced resilience submitted to the Board at its 2019 first regular session, the Secretariat will present to the Board a resilience policy for its approval.

➤ *Policy on WFP's role in urban areas (A)*

This policy will build on the document entitled "Urban Food Insecurity: Strategies for WFP", approved by the Board in 2002, and will reflect recent research, WFP experience in urban contexts and the outcome of the United Nations Conference on Housing and Sustainable Urban Development held in October 2016.

➤ *Aviation operations policy (A)*

Following the recommendation by the External Auditor in its report on air transport services presented to the Board at its 2020 annual session, the Secretariat will present an aviation operations policy to the Board for its approval.

➤ *Compendium of policies relating to the strategic plan (I)*

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board's request in 2010, the compendium was reorganized to focus on policies relating to the goals of the strategic plan.

EB.A/2023 (26–30 June)

➤ *Cash-based transfer policy (A)*

As suggested by the Secretariat and in view of the huge increase of the implementation of cash-based transfers since their introduction in WFP operations in 2009, a cash-based transfer policy will be presented to the Board for approval.

➤ *Update on WFP's role in the collective humanitarian response (C)*

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP.

➤ *Update on WFP's response to HIV and AIDS (I)*

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis. This item is presented to the Board for information

EB.2/2023 (13–17 November)

➤ *Update on collaboration among the Rome-based agencies (I)*

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled "Directions for collaboration among the Rome-based agencies" (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

RESOURCE, FINANCIAL AND BUDGETARY MATTERS

For all items presented under this section, the Board will have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions and the FAO Finance Committee.

EB.A/2022 (20–24 June)

➤ *Audited annual accounts, 2021 (A)*

The audited annual accounts present a full set of financial statements and notes for 2021. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements. This item is presented to the Board for approval.

➤ *Annual report of the Audit Committee (C)*

At its 2009 first regular session, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2021 to 31 March 2022. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration.

➤ *Annual report of the Inspector General (C) and note by the Executive Director (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2021 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

➤ *Management review of significant risk and control issues, 2021 (C)*

The Secretariat will provide further description and analysis of the significant risk and control matters which have been highlighted in the 2021 Executive Director's Statement on Internal Control available in the audited annual accounts for 2021, and which have been prioritized for attention in 2022. The analysis will draw on the review of feedback provided by global management in the 2021 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item is presented to the Board for consideration.

- *Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its annual session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

- *Report on the implementation of the External Auditor's recommendations (C)*

This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations. This item is presented to the Board for consideration.

- *Report on the utilization of WFP's advance financing mechanisms (1 January–31 December 2021) (C)*

The report covers use of the Immediate Response Account and the Working Capital Financing Facility from 1 January to 31 December 2021. This item is presented to the Board for consideration.

- *Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2021 (I)*

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

EB.2/2022 (14–18 November)

- *WFP management plan (2023–2025) (A)*

The Board will have before it, for approval, the management plan for the period 2023–2025, including WFP's budget for 2023.

- *Work plan of the External Auditor (I)*

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2022–2023. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EB.A/2023 (26–30 June)

- *Audited annual accounts, 2022 (A)*

The audited annual accounts present a full set of financial statements and notes for 2022. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of the annual financial statements. This item is presented to the Board for approval.

- *Annual report of the Audit Committee (C)*

At its first regular session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2022 to 31 March 2023. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration.

➤ *Annual report of the Inspector General (C) and note by the Executive Director (C)*

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2022 provides the oversight perspective regarding WFP's governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

➤ *Management review of significant risk and control issues, 2022 (C)*

The Secretariat will provide further description and analysis of the significant risk and control matters which have been highlighted in the 2022 Executive Director's Statement on Internal Control available in the audited annual accounts, 2022, and which have been prioritized for attention in 2023. The analysis will draw on the review of feedback provided by global management in the 2022 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item is presented to the Board for consideration.

➤ *Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor's recommendations*

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its annual session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

➤ *Report on the implementation of the External Auditor's recommendations (C)*

This report summarizes actions taken by the Secretariat to implement the External Auditor's recommendations. This item is presented to the Board for consideration.

➤ *Report on the utilization of WFP's advance financing mechanisms (1 January–31 December 2022) (C)*

The report covers use of the Immediate Response Account and the Working Capital Financing Facility from 1 January to 31 December 2022. This item is presented to the Board for consideration.

➤ *Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2022 (I)*

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

EB.2/2023 (13–17 November)

➤ *WFP management plan (2024–2026) (A)*

The Board will have before it, for approval, the management plan for the period 2024–2026, including WFP's budget for 2024.

➤ *Work plan of the External Auditor (I)*

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2023–2024. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor's assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

EVALUATION REPORTS

The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

EB.1/2022 (28 February–4 March)

- *Summary report on the strategic evaluation of WFP's use of technology in constrained environments and management response (C)*

This strategic evaluation will examine WFP's use of technology and innovation in constrained environments and will review how technological innovations are used in humanitarian crises.

- *Summary report on the evaluation of the corporate emergency response to COVID-19 and management response*

This evaluation report will provide an analysis and assessment of how WFP implemented its corporate emergency response to COVID-19 and evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and emergency response design and implementation.

- *Summary evaluation reports of country strategic plan and management responses (C)*

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- El Salvador (2017–2021)
- Honduras (2018–2021)
- Zimbabwe (2017–2021)

EB.A/2022 (20–24 June)

- *Annual evaluation report for 2021 and management response (C)*

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

- *Summary evaluation reports of country strategic plan and management responses (C)*

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- Afghanistan (2018–2022)
- Mozambique (2017–2022)
- United Republic of Tanzania (2017–2021)
- *Review of the implementation of recommendations from thematic evaluations of a strategic/global nature (C)*

This document will present a report on how the recommendations from thematic evaluations of strategic/global nature have been implemented by WFP..

➤ *Implementation status of evaluation recommendations (C)*

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

EB.2/2022 (14–18 November)

➤ *Synthesis of evidence from evaluations and management response (C)*

This synthesis will analyse findings and recommendations from a specific theme or programmatic area addressed by evaluations. The synthesis will seek to draw lessons; assess performance; and contribute to WFP's evidence base.

➤ *Summary evaluation reports of country strategic plan and management responses (C)*

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- Algeria (2019–2022)
- Bolivia (Plurinational State of) (2018–2022)
- Central African Republic (2018–2022)
- Chad (2019–2023)
- Ecuador (2017–2021)
- India (2019–2023)
- Jordan (2020–2024)
- Kyrgyzstan (2018–2022)
- Mauritania (2019–2022)
- Nigeria (2019–2022)
- Pakistan (2018–2022)
- Peru (2018–2022)
- South Sudan (2018–2021)
- Sri Lanka (2018–2022)
- Sudan (the) (2019–2023)
- Tajikistan (2019–2024)

EB.1/2023 (27 February–3 March)

➤ *Summary report on the strategic evaluation of nutrition and HIV/AIDS and management response (C)*

This strategic evaluation of nutrition and HIV/AIDS will combine separate evaluations of the two policies that were respectively approved at the 2017 first regular session and at the 2010 second regular session of the Board.

➤ *Summary report on the evaluation of the peacebuilding in transition settings policy and management response (C)*

This evaluation report will provide an analysis and assessment of the implementation of the policy on peacebuilding in transition settings, approved by the Board at its 2013 second regular session.

➤ *Summary evaluation report – State of Palestine country strategic plan and management response*

The Board will have before it, for consideration, a summary report on the evaluation of the country strategic plan for the State of Palestine (2018–2022). The report provides an analysis and assessment of all WFP activities conducted under the country strategic plan, evaluates performance and results and provides evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and programme design and implementation. The evaluation findings and recommendations will inform the country office's future strategic plan and programme

implementation. The Board will also have before it management's response to the analysis and recommendations in the evaluation report.

EB.A/2023 (26–30 June)

- *Annual evaluation report for 2022 and management response (C)*

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

- *Summary report on the evaluation of the policy on country strategic plans and management response (C)*

This evaluation report will provide an analysis and assessment of the implementation of the policy on country strategic plans, approved by the Board at its 2016 second regular session as part of the Integrated Road Map.

- *Summary report on the evaluation of the climate change policy and management response (C)*

This evaluation report will provide an analysis and assessment of the implementation of the climate change policy, approved by the Board at its 2017 first regular session.

- *Summary report on the evaluation of disaster risk reduction and resilience policies and management response (C)*

This evaluation of disaster risk reduction and resilience will combine separate evaluations of the two policies that were respectively approved at the 2011 second regular session of the Board and at the 2015 annual session.

- *Summary evaluation reports of country strategic plan and management responses (C)*

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- Egypt (2018–2023)
- Haiti (2019–2023)
- Kenya (2018–2023)
- Zambia (2019–2024)

- *Implementation status of evaluation recommendations (C)*

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

EB.2/2023 (13–17 November)

- *Summary evaluation reports of country strategic plan and management responses (C)*

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office's subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- Benin (2019–2023)
- Bhutan (2019–2023)
- Burkina Faso (2019–2023)
- Cambodia (2019–2023)

- Dominican Republic (2019–2023)
- Ghana (2019–2023)
- Malawi (2019–2023)
- Namibia (2017–2022)
- Nepal (2019–2023)
- Nicaragua (2019–2023)
- Philippines (2018–2023)
- Senegal (2019–2023)

OPERATIONAL MATTERS

EB.1/2022 (28 February–4 March)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Burundi
- Cameroon
- Caribbean multi-country strategic plan

EB.A/2022 (20–24 June)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Afghanistan
- China
- El Salvador
- Mozambique
- Togo
- United Republic of Tanzania
- Zimbabwe

EB.2/2022 (14–18 November)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Algeria
- Angola
- Bolivia (Plurinational State of)
- Central African Republic
- Chad
- Democratic People's Republic of Korea
- Ecuador
- Gambia (the)
- Guinea
- Honduras
- India
- Iran (Islamic Republic of)
- Jordan
- Kyrgyzstan

- Lebanon
- Libya
- Mauritania
- Morocco
- Myanmar
- Nigeria
- Pacific interim multi-country strategic plan
- Pakistan
- Peru
- South Sudan
- Sri Lanka
- Sudan (the)
- Tajikistan
- Timor-Leste
- Turkey
- Yemen

EB.1/2023 (27 February–3 March)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plan:

- State of Palestine

EB.A/2023 (26–30 June)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Egypt
- Kenya
- Zambia

EB.2/2023 (13–17 November)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

- Benin
- Bhutan
- Burkina Faso
- Cambodia
- Dominican Republic
- Ghana
- Haiti
- Malawi
- Namibia
- Nepal
- Nicaragua
- Philippines
- Rwanda
- Senegal

ORGANIZATIONAL AND PROCEDURAL MATTERS

EB.1/2022 (28 February–4 March)

- *Biennial programme of work of the Executive Board (2022–2023) (I)*

Further to a request by the Board at its 2004 third regular session, an updated version of the biennial programme of work (2022–2023) is presented for information.

EB.A/2022 (20–24 June)

- *Biennial programme of work of the Executive Board (2022–2023) (I)*

Further to a request by the Board at its 2004 third regular session, an updated version of the biennial programme of work (2022–2023) is presented for information.

EB.2/2022 (14–18 November)

- *Biennial programme of work of the Executive Board (2023–2024) (A)*

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2023–2024).

EB.1/2023 (27 February–3 March)

- *Biennial programme of work of the Executive Board (2023–2024) (I)*

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2023–2024) is presented for information.

EB.A/2023 (26–30 June)

- *Biennial programme of work of the Executive Board (2023–2024) (I)*

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2023–2024) is presented for information.

EB.2/2023 (13–17 November)

- *Biennial programme of work of the Executive Board (2024–2025) (A)*

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2024–2025).

ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.1/2022 (28 February–4 March)

- *Appointment of one member to the Audit Committee (A)*

The first term of one member of the Audit Committee will come to an end on 28 February 2022. The Board will reappoint the existing member or appoint a new member on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

- *Reports by the Joint Inspection Unit relevant to the work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2021;
- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the first regular session a summary report containing the items listed above for its consideration.

EB.A/2022 (20–24 June)

➤ *Appointment of one member to the Audit Committee (A)*

The second term of one member of the Audit Committee will come to an end on 14 November 2022. The Board will appoint one new member on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

➤ *Address by staff representative bodies to the Board*

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

➤ *Report on global losses for the period 1 January–31 December 2021 (I)*

The Executive Director will submit to the Board, for information, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep pre- and post-delivery losses to a minimum between 1 January and 31 December 2021. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

➤ *Update on food procurement (I)*

At the Board’s 2006 first regular session Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement. In accordance with General Rule XII.4, the report will also cover the use of unrestricted cash resources to purchase commodities in developing countries.

➤ *Statistical report on international professional staff and higher categories at 31 December 2021 (I)*

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2021. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

➤ *Security Report (I)*

At its 2007 second regular session, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2021 along with statistical data on geographical distribution and types of security incidents. This item is presented to the Board for information.

EB.1/2023 (27 February–3 March)

➤ *Establishment of a selection panel for the appointment of Audit Committee members (A)*

The Board will appoint five members to serve on a panel that will select Audit Committee members to be appointed in 2023. This item will be presented to the Board for approval.

➤ *Reports by the Joint Inspection Unit relevant to the work of WFP (C)*

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP submitted annually by the Secretariat to the Board should comprise the following items:

- i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2022;

- ii) a list of Joint Inspection Unit reports issued since the last reporting period; and
- iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at its first regular session a summary report containing the items listed above for its consideration.

EB.A/2023 (26–30 June)

➤ *Appointment of one member to the Audit Committee (A)*

The second term of one member of the Audit Committee will come to an end on 29 July 2023. The Board will appoint one new member on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

➤ *Address by staff representative bodies to the Board*

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

➤ *Report on global losses for the period 1 January–31 December 2022 (I)*

The Executive Director will submit to the Board, for information, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep pre- and post-delivery losses to a minimum between 1 January and 31 December 2022. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

➤ *Update on food procurement (I)*

At the Board's 2006 first regular session Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement. In accordance with General Rule XII.4, the report will also cover the use of unrestricted cash resources to purchase commodities in developing countries.

➤ *Statistical report on international professional staff and higher categories at 31 December 2022 (I)*

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2022. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

➤ *Security report (I)*

At its 2007 second regular session, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2022 along with statistical data on geographical distribution and types of security incidents. This item is presented to the Board for information.

OTHER BUSINESS

EB.A/2022 (20–24 June)

➤ *Report on the field visit of the WFP Executive Board (I)*

A report on the visit of the Executive Board will be presented to the Board for information.

- *Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*
A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.
- *Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*
An oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be provided to the Board for information.
- *Update on United Nations Humanitarian Air Service (I)*
At the request of the Bureau, an update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board for information.

EB.2/2022 (14–18 November)

- *Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*
A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.

EB.1/2023 (27 February–3 March)

- *Oral global overview on humanitarian needs and operational concerns and priorities (I)*
As suggested by the Secretariat at the Bureau meeting of 15 January 2021, an oral global overview on humanitarian needs and operational concerns and priorities, including those directly related to the impact of the COVID-19 pandemic, will be presented to the Board for information.

EB.A/2023 (26–30 June)

- *Report on the field visit of the WFP Executive Board (I)*
A report on the field visit of the WFP Executive Board will be presented to the Board for information.
- *Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*
A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.
- *Oral global overview on humanitarian needs and operational concerns and priorities (I)*
As suggested by the Secretariat at the Bureau meeting of 15 January 2021, an oral global overview on humanitarian needs and operational concerns and priorities, including those directly related to the impact of the COVID-19 pandemic, will be presented to the Board for information.
- *Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*
An oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be provided to the Board for information.
- *Update on United Nations Humanitarian Air Service (I)*
At the request of the Bureau, an oral update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board for information.

EB.2/2023 (13–17 November)

- *Oral global overview on humanitarian needs and operational concerns and priorities (I)*
As suggested by the Secretariat at the Bureau meeting of 15 January 2021, an oral global overview on humanitarian needs and operational concerns and priorities, including those directly related to the impact of the COVID-19 pandemic, will be presented to the Board for information.
- *Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)*
A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.

Provisional calendar of FAO/IFAD/WFP governing bodies and other main sessions 2022–2023

	2022		2023	
JANUARY				
FEBRUARY	36 NERC IFAD/GC WFP	7–11 14–18 28/2–4/3	IFAD/GC WFP	13–17 27/2–3/3
MARCH	36 APRC 114 CCLM 37 LARC	8–11 21–23 28/3–1/4	116 CCLM 193 FC 135 PC	6–8 13–17 13–17
APRIL	32 ARC INARC IFAD/EB	TBC TBC 25–29	171 CL	24–28
MAY	33 ERC 189 FC 133 PC	10–13 16–20 16–20	IFAD/EB	8–12
JUNE	190 FC (WFP) 169 CL WFP 45 CODEX (Rome)	1–3 13–17 20–24 27/6–1/7	194 FC (WFP) WFP	5–7 26–30
JULY	75 CCP 28 COAG	13–15 18–22	43 C 172 CL 46 CODEX (Geneva) 19 CGRFA	1–7 10 17–21 24–28
AUGUST				
SEPTEMBER	35 COFI IFAD/EB	5–9 12–16	IFAD/EB	18–22
OCTOBER	26 COFO WFD 50 CFS 115 CCLM 191 FC (WFP)	3–7 17 (Monday) 17–21 24–26 27–28	51 CFS WFD 117 CCLM 195 FC (WFP)	16–20 16 (Monday) 23–25 30–31
NOVEMBER	192 FC 134 PC WFP	7–11 7–11 14–18	196 FC 136 PC WFP	6–10 6–10 13–17
DECEMBER	170 CL IFAD/EB	5–9 12–16	173 CL IFAD/EB	4–8 11–15

Easter: 17 April 2022
Orthodox Easter: 24 April 2022
Ramadan: 2 April–1 May 2022
Eid Al-Fitr: 2 May 2022
Eid Al-Adha: 10 July 2022

Easter: 9 April 2023
Orthodox Easter: 16 April 2023
Ramadan: 22 March–20 April 2023
Eid Al-Fitr: 21 April 2023
Eid Al-Adha: 29 June 2023

APRC Regional Conference for Asia and the Pacific
ARC Regional Conference for Africa
C Conference
CCLM Committee on Constitutional and Legal Matters
CCP Committee on Commodity Problems
CFS Committee on World Food Security
CGRFA Commission on Genetic Resources for Food and Agriculture
CL Council
COAG Committee on Agriculture
CODEX Codex Alimentarius Commission
COFI Committee on Fisheries

COFO
ERC
FC
IFAD/EB
IFAD/GC
INARC
LARC
NERC
PC
WFD

Committee on Forestry
Regional Conference for Europe
Finance Committee
IFAD Executive Board
IFAD Governing Council
Informal Regional Conference for North America
Regional Conference for Latin America and the Caribbean
Regional Conference for the Near East
Programme Committee
World Food Day