

Implementation of External Auditor Recommendations (as of 17 June 2021)

- 56 outstanding recommendations from EB.A/2020
- 32 outstanding recommendations as of 17 June 2021

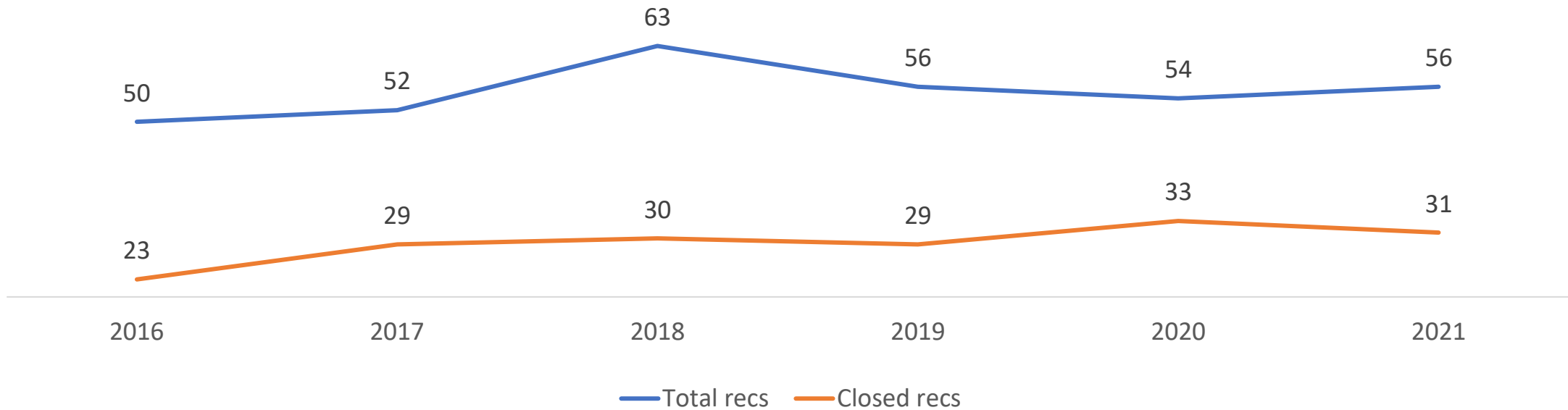
Year report issued	Report name	Total # of recs	Closed	Outstanding at EB.A/2021	Outstanding by owner
2017	Changes in human resources	6	2	4	HRM, 4
	Decentralization	2	2	0	
2018	Scale-up and scale-down of resources in emergency operations	2	2	0	
	Food-related losses	5	1	4	NGO, 1; SCO, 3
2019	Country portfolio budgets	2	1	1	NGO, 1
	Fraud prevention, detection and response	4	3	1	SCO, 1
2020	2019 audited annual accounts	4	4	0	
	Real Estate Portfolio	15	10	5*	MSD, 5
	Air transport services	16	6	10	SCOA, 10
Total: Previously reported		56	31	25	
2021	2020 audited annual accounts			7	FIN, 4; CPP, 1; TEC HRM, 1; TEC, 1
Outstanding at EB.A/2021				32	

*3 out of 5 recommendations are considered by Management as **implemented** and are currently under review by the External Auditor for validation

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- **31** recommendations closed out of **56** recommendations outstanding at EB.A/2020: **55% closure rate**

Total recommendations outstanding at the beginning of the cycle vs. total closed recommendations



	2016-2020 (average)	2021	Variation
Total recs	55	56	+1
Closed recs	29	31	+2
Closure rate	52%	55%	+3%