



UNEG/OECD DAC WFP PEER REVIEW

PRESENTATION TO WFP EXECUTIVE BOARD

2021

Panel Members



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Overall Assessment

- WFP has established a **strong and mature centralized evaluation function**.
- The **decentralized evaluation system is less mature, but significant progress has been made**:
 - Panel congratulates WFP, OEV & Regional Evaluation Units for achievements to date.
 - UNEG Norms and Standards have been embedded throughout evaluation function.
 - High degree of professionalism in OEV & influences international evaluation community.
 - Panel endorses fully Multilateral Organisation Performance Assessment Network (MOPAN) assessment conclusion that WFP has:
 - “A highly strategic independent corporate evaluation function” that produces “high-quality centralized and decentralized evaluations”.
- **Not recommending any fundamental changes to strong existing model: it works well.**
- Panel makes **six overarching recommendations**, with action points under each.
- **WFP focus should be on strengthening even further the utility of the evaluation function (value added).**

Independence

Central evaluation function has a **high degree of structural and functional independence**.

Recommendation 1:

- All conditions that relate to independence should be stated in next Evaluation Policy.

Recommendation 2:

- Next Policy should again set target for a % of WFP's income to be dedicated to evaluation.

Credibility

Evaluation function & its products have **high degree of credibility**:

OEV has established very robust principles, guidance and practices for both centralized and decentralized evaluations.

Recommendation 3:

Ensure the evaluation function has the required professional skills and diversity – report contains some concrete suggestions.

Utility: Enhancing Value Addition

Recommendation 4:

Further enhance contribution that evaluation makes to organizational learning in WFP.

Panel recommends:

- a) the **Executive Board incentivizes WFP's senior management to integrate evaluative lessons into the organization's practices; and WFP's senior management drive this same approach downwards within the organization.**
- b) **OEV experiment with different approaches and methodologies, and offer an expanded "menu" of evaluation tools.**
- c) **OEV enhances its added value by systematically providing targeted evidence to targeted decision-makers for targeted decisions.**

Further strengthening the Integrated Evaluation Function

Recommendation 5:

Implement changes that will help strengthen the utility of decentralized evaluations and contribute to a stronger integrated evaluation function.

Panel suggests series of detailed action points to further strengthen decentralized evaluation.

Positioning & Partnership

WFP has strong record of working in partnership and supporting global evaluation practice. But it can be strengthened.

Recommendation 6:

Given experience and status of WFP's evaluation function the Panel considers that WFP can take a leadership role globally in developing and sharing evaluation approaches.