Biennial programme of work of the Executive Board (2021–2022)

1. Since 2005, the biennial programme of work is submitted at the first regular and annual sessions for information and at the second regular session for approval. This document is therefore submitted to the Board for information.

2. The biennial programme of work is a living document that is regularly updated on the basis of information received from the Secretariat and Board members; it is also reviewed regularly by the Bureau.
### INTRODUCTION
- Adoption of the agenda (A)
- Election of the Bureau and appointment of the Rapporteur
- Opening remarks by the Executive Director
- Adoption of the agenda (A)
- Appointment of the Rapporteur
- Opening remarks by the Executive Director
- Adoption of the agenda (A)
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- Annual performance report for 2020 (A)
- Annual report of the Ethics Office for 2020 (C)
- Annual report of the Office of the Ombudsman and Mediation Services for 2020 and management note (C)

### POLICY ISSUES
- Update on WFP’s implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)
- WFP people policy (A)
- Revised anti-fraud and anti-corruption policy (A)
- Revised policy for disclosure of oversight reports issued by the Office of the Inspector General (A)
- Update on the implementation plan of the WFP protection and accountability policy (C)
- Update on WFP’s role in the collective humanitarian response (2020) (C)
- Update on the elaboration of the WFP Strategic Plan (2022–2026) (I)
- Update on WFP’s response to HIV and AIDS (I)
- Update on WFP’s implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

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- Update on operational requirements and funding forecast for 2021 (C)
- Audited annual accounts, 2020 (A)
- Report on the utilization of WFP’s advance financing mechanisms 1 January–31 December 2020 (A)
- Annual report of the Audit Committee (C)
- Annual report of the Inspector General (C) and note by the Executive Director (C)
- Management review of significant risk and control issues, 2020 (C)
- Report of the External Auditor on critical corporate initiatives (C) and WFP management response to the External Auditor’s recommendations (C)
- Report of the External Auditor on the management of information on beneficiaries (C) and WFP management response to the External Auditor’s recommendations (C)
- Report on the implementation of the External Auditor recommendations (C)
- Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2020 (I)
- Utilization of the self-insurance special account surplus (A)

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- WFP Strategic Plan (2022–2026) (A)
- Corporate Results Framework (2022–2026) (A)
- Update on collaboration among the Rome-based agencies (I)
- Update on WFP’s implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

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1 The schedule for presenting country strategic plans and interim country strategic plans from the 2021 second regular session of the Executive Board onward is being constantly reviewed and will be communicated regularly to the Board through the Bureau.
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- Summary evaluation report – Zimbabwe country strategic plan evaluation and management response
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### EVALUATION REPORTS (C)
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- Summary evaluation report – Central African Republic interim country strategic plan evaluation and management response
- Summary evaluation report – Chad country strategic plan evaluation and management response
- Summary evaluation report – Ecuador country strategic plan evaluation and management response
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- Summary evaluation report – Peru country strategic plan evaluation and management response
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- Central African Republic
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**Organizational and Procedural Matters**
- Biennial programme of work of the Executive Board (2022–2023) (I)

**Administrative and Managerial Matters**
- Reports by the Joint Inspection Unit relevant to the work of WFP (C)
- Appointment of one member to the Audit Committee (A)
- Address by staff representative bodies to the Board
- Report on global losses for the period 1 January–31 December 2021 (I)
- Update on food procurement (I)
- Statistical report on international professional staff and higher categories at 31 December 2021 (I)
- Security report (I)

**Summary of the Work of the 2021 Second Regular Session of the Executive Board**

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- Oral report on the field visit of the WFP Executive Board (I)
- Oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)
- Oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)
- Update on United Nations Humanitarian Air Service (I)
ANNUAL REPORTS

EB.A/2021 (21–25 June)

➢ Annual performance report for 2020 (A)

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

The annual performance report for 2020 aims to present a relevant and evidence-based analysis of WFP's performance, reflecting the commitments made for the year as defined in the strategic and management plans.

➢ Annual report of the Ethics Office for 2020 (C)

The annual report of the Ethics Office will be presented to the Board for its consideration. The report will cover the work of the Ethics Office in each area of its mandate for the period from 1 January to 31 December 2020 and will provide information about its activities.

➢ Annual report of the Office of the Ombudsman and Mediation Services for 2020 and management note (C)

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2020 and will provide information about its activities.

EB.A/2022 (20–24 June)

➢ Annual performance report for 2021 (A)

General Rule VII.2 states: “Each year the Executive Director shall submit to the Board for its consideration and approval an annual report and other reports as directed by the Board.” Governance recommendation (h), approved by the Board at its third regular session in 2000 (decision 2000/EB.3/1 – Follow-up to Executive Board Decision 2000/EB.A/6 on Governance), states: “An Annual Performance Report should be developed based on the Biennial Management Plan previously approved.”

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➢ Annual report of the Ethics Office for 2021 (C)

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➢ Annual report of the Office of the Ombudsman and Mediation Services for 2021 and management note (C)

The annual report of the Office of the Ombudsman and Mediation Services will be presented to the Board for its consideration. The report will cover the work of the Office of the Ombudsman and Mediation Services in each area of its mandate for the period from 1 January to 31 December 2021 and will provide information about its activities.
**POLICY ISSUES**

**EB.1/2021 (22–24 February)**

➢ **Update on WFP's implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)**

The Secretariat will update the Board on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. The update will be presented for information.

**EB.A/2021 (21–25 June)**

➢ **WFP people policy (A)**

Following the recommendations made in the evaluation of the WFP People Strategy (2014–2017) examined by the Board at its 2020 first regular session, the Secretariat will present a new people policy to the Board for approval.

➢ **Revised anti-fraud and anti-corruption policy (A)**

The current anti-fraud and anti-corruption policy was approved by the Board at its 2015 annual session. Following recent developments of the WFP oversight framework, a revised policy will be presented to the Board for its approval.

The Board will also have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (ACABQ) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee.

➢ **Revised policy for disclosure of oversight reports issued by the Office of the Inspector General (A)**

The current policy for disclosure of oversight reports was approved by the Board at its 2017 annual session. As a result of the WFP oversight framework approved by the Board at its 2018 annual session and following discussions between the Inspector General and the members, a revised policy for disclosure of oversight reports issued by the Office of the Inspector General will be presented to the Board for approval.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➢ **Update on the implementation plan of the WFP protection and accountability policy (C)**

As requested by the Board when it approved the WFP protection and accountability policy at its 2020 second regular session, the Secretariat will present an update of the policy implementation plan, including an estimated budget. This item will be presented for consideration.

➢ **Update on WFP's role in the collective humanitarian response (2020) (C)**

This document provides an overview of WFP's role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP's response and highlights implications for WFP. This item will be presented for consideration.

➢ **Update on the elaboration of the WFP Strategic Plan (2022–2026) (I)**

As requested by the Bureau, the Secretariat will provide an update on the developments made so far in the elaboration of the WFP Strategic Plan (2022–2026), following the initial informal discussions which took place with the Member States. This item will be presented for information.

➢ **Update on WFP's response to HIV and AIDS (I)**

The document gives a progress report on the implementation of WFP's HIV and AIDS policy (WFP/EB.2/2010/4-A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis. This item will be presented for information.
➢ Update on WFP’s implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

The Secretariat will update the Board on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. The update will be presented for information.

EB.2/2021 (15–19 November)

➢ WFP Strategic Plan (2022–2026) (A)

Building on the findings from the mid-term review of the Strategic Plan (2017–2021), the WFP Strategic Plan (2022–2026) will enable WFP to articulate its contribution to achieving relevant goals, targets and indicators of the 2030 Agenda for Sustainable Development. The new Strategic Plan will also take into account opportunities and address emerging challenges based on lessons learned from policy, programme and operation evaluations and assessments, and consultations with the Board and other stakeholders.

➢ Corporate Results Framework (2022–2026) (A)

On the basis of the new strategic plan, the Secretariat will present an updated Corporate Results Framework (CRF) for 2022–2026. The updated CRF will keep on supporting an effective, efficient and economic management of operations while further enhancing accountability and transparency. This item will be presented to the Board for approval.

➢ Update on collaboration among the Rome-based agencies (I)

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled “Directions for collaboration among the Rome-based agencies” (WFP/EB.2/2009/11–C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

➢ Update on WFP’s implementation of United Nations General Assembly resolution 72/279 (repositioning the United Nations development system) (I)

The Secretariat will update the Board on the implementation of United Nations General Assembly resolution 72/279, on repositioning the United Nations development system to deliver on the 2030 Agenda. The update will be presented for information.

EB.1/2022 (28 February–4 March)

➢ Revised gender policy (A)

An evaluation of the Gender Policy (2015–2020) will be presented at the 2021 annual session of the Board. Building on the recommendations from this evaluation and on further analysis, a revised gender policy will be presented to the Board for approval.

➢ Revised evaluation policy (A)

On the basis of the results and recommendations of the peer review of WFP’s evaluation function carried out by the United Nations Evaluation Group and the Development Assistance Committee of the Organisation for Economic Co-operation and Development in 2020 and following consultations with WFP management and the Member States, a revised evaluation policy will be presented to the Board for approval.

➢ Aviation operations policy (A)

Following the recommendation by the External Auditor in its report on air transport services presented to the Board at its 2020 annual session, the Secretariat will present an aviation operations policy to the Board for its approval.

➢ Compendium of policies relating to the Strategic Plan (I)

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board’s request in 2010, the compendium was reorganized to focus on policies relating to the goals of the Strategic Plan.
EB.A/2022 (20–24 June)

➢ **WFP policy formulation (A)**

As a follow-up to discussions in the Bureau in 2021, the Secretariat will present an update of the WFP policy formulation which will provide a review of the policy development process and an overview of how policies are implemented, evaluated and revised at WFP. This item will be presented to the Board for approval.

➢ **Country capacity-strengthening policy (A)**

As a follow-up to the recommendations presented to the Board at the first regular session of 2017 in the evaluation of WFP’s policy on capacity development, the Secretariat will present a country capacity-strengthening policy for approval.

➢ **Update on WFP’s role in the collective humanitarian response (C)**

This document provides an overview of WFP’s role in the collective humanitarian response during the last year, flags trends and challenges affecting WFP’s response and highlights implications for WFP.

➢ **Update on WFP’s response to HIV and AIDS (I)**

The document gives a progress report on the implementation of WFP’s HIV and AIDS policy (WFP/EB.2/2010/A) in the context of continued scaling-up of treatment with anti-retroviral drugs. It also describes recent successes in integrating food and nutrition into Global Fund proposals related to HIV and tuberculosis. This item is presented to the Board for information.

EB.2/2022 (14–18 November)

➢ **Resilience policy (A)**

As a follow-up to the recommendations of the strategic evaluation of WFP’s support for enhanced resilience submitted to the Board at its 2019 first regular session, the Secretariat will present to the Board a resilience policy for its approval.

➢ **Policy on WFP’s role in urban areas (A)**

This policy will build on the document entitled “Urban Food Insecurity: Strategies for WFP”, approved by the Board in 2002, and will reflect recent research, WFP experience in urban contexts and the outcome of the United Nations Conference on Housing and Sustainable Urban Development held in October 2016.

➢ **Update on collaboration among the Rome-based agencies (I)**

At its second regular session in 2010, the Board asked the Secretariat to report annually on Rome-based agency collaboration as a follow-up to the document entitled “Directions for collaboration among the Rome-based agencies” (WFP/EB.2/2009/11-C). The report provides a comprehensive overview on the collaboration, along with any new areas of collaboration, initiatives and partnerships for food and nutrition security.

➢ **Compendium of policies relating to the Strategic Plan (I)**

At its annual session in 2000, the Board approved the recommendations contained in the report of the working group on governance (decision 2000/EB.A/6). Governance recommendation (d) established that WFP policy statements should be codified in a compendium. At the Board’s request in 2010, the compendium was reorganized to focus on policies relating to the goals of the Strategic Plan.
For all items presented under this section, the Board will have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions and the FAO Finance Committee.

**EB.1/2021 (22–24 February)**

- **Update on the bottom up strategic budgeting exercise (C)**
  
  As requested by the Board at its 2020 second regular session, the Secretariat will present an update on the developments of the bottom up strategic budgeting exercise. This item will be presented to the Board for consideration.
  
  The Board will also have before it, for information, the comments and recommendations of the Advisory Committee on Administrative and Budgetary Questions of the United Nations (ACABQ) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee.

- **Update on operational requirements and funding forecast for 2021 (C)**
  
  As requested by the Board at its 2020 second regular session, the Secretariat will present an update on operational requirements and the funding forecast for 2021, with a view to discussing any required adjustments should projected indirect support cost income fall below the approved programme support and administrative budget for 2021. This item will be presented to the Board for consideration.
  
  The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

**EB.A/2021 (21–25 June)**

- **Audited annual accounts, 2020 (A)**
  
  The audited annual accounts present a full set of financial statements and notes for 2020. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of annual financial statements. This item is presented to the Board for approval.
  
  The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

  
  The report covers use of the Immediate Response Account and the Working Capital Financing Facility from 1 January to 31 December 2020. This item is presented to the Board for approval.
  
  The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

- **Annual report of the Audit Committee (C)**
  
  At its 2009 first regular session, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2020 to 31 March 2021. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration.
  
  The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.
➢ **Annual report of the Inspector General (C) and note by the Executive Director (C)**

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2020 provides the oversight perspective regarding WFP’s governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➢ **Management review of significant risk and control issues, 2020 (C)**

The Secretariat will provide further description and analysis of the significant risk and control matters which have been highlighted in the 2020 Executive Director’s Statement on Internal Control available in the audited annual accounts for 2020, and which have been prioritized for attention in 2021. The analysis will draw on the review of feedback provided by global management in the 2020 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item is presented to the Board for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➢ **Report of the External Auditor on critical corporate initiatives (C) and WFP management response to the External Auditor’s recommendations (C)**

This report presents the results of an external audit on critical corporate initiatives (CCIs). The objective of the audit was essentially to examine whether: i) the CCIs address issues that are strategic for WFP and fall within the definition previously agreed by the Executive Board; ii) the process for selecting, implementing and monitoring CCIs is adequately controlled and enables the Board to decide whether to approve them on the basis of sound evidence; iii) the budgetary framework and funding arrangements for the CCIs are transparent and suited to the needs of WFP; iv) the CCIs have been designed in a way that allows for the measurement of results and a determination of whether their objectives have been achieved. The Secretariat’s response to the report’s recommendations is also presented. Both documents are presented to the Board for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➢ **Report of the External Auditor on the management of information on beneficiaries (C) and WFP management response to the External Auditor’s recommendations (C)**

This report presents the results of an external audit on the management of information on beneficiaries. The primary aim of the audit was to: i) clarify the notion of beneficiary and the rules for counting beneficiaries, according to the type of assistance provided and the populations of interest; ii) analyse, from the point of view of the reliability of the methods used, the management of beneficiary data over the whole cycle, from needs assessment to data collection processing and monitoring, and analysis; iii) understand how these data are collected, measured and evaluated to help guide WFP officials’ management decisions; iv) analyse the quality of reporting on beneficiaries at the country office and headquarters levels. The Secretariat’s response to the report’s recommendations is also presented. Both documents are presented to the Board for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➢ **Report on the implementation of the External Auditor recommendations (C)**

This report summarizes actions taken by the Secretariat to implement the External Auditor’s recommendations. This item is presented to the Board for consideration.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.
➢ Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2020 (I)

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

➢ Utilization of the self-insurance special account surplus (A)

The Secretariat will present a proposal to transfer USD 20 million from the self-insurance special account surplus to the Immediate Response Account. This item is presented to the Board for approval.

The Board will also have before it, for information, the comments and recommendations of the ACABQ and the FAO Finance Committee.

EB.2/2021 (15–19 November)

➢ WFP Management Plan (2022–2024) (A)

The Board will have before it, for approval, the Management Plan for the period 2022–2024, including WFP’s budget for 2022.

➢ Appointment of the WFP External Auditor for the term from 1 July 2022 to 30 June 2028 (A)

This paper will present to the Board, for approval, the recommendation of the evaluation panel for the appointment of the External Auditor of WFP for the term 1 July 2022–30 June 2028.

➢ Work plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2021–2022. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor’s assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.

➢ Revised financial rules (I)

As a result of the final stage of implementation of the Integrated Road Map and in line with its Financial Regulation 2.2, the Secretariat will present to the Board for information the revised financial rules established by the Executive Director.

EB.A/2022 (20–24 June)

➢ Audited annual accounts, 2021 (A)

The audited annual accounts present a full set of financial statements and notes for 2021. They also contain a review by the External Auditor of the financial statements, which provides an independent assessment for the Secretariat and the Board of the management controls on which the Secretariat has relied for the preparation of the annual financial statements. This item is presented to the Board for approval.

➢ Annual report of the Audit Committee (C)

At its first regular session in 2009, the Board endorsed the creation of the WFP Audit Committee as an independent advisory body reporting to the Board and the Executive Director. This annual report will cover the activities of the Audit Committee from 1 April 2021 to 31 March 2022. The closing date coincides with the finalization of the annual financial statements, a prime focus area of the Committee for the period under review. This item is presented to the Board for consideration.
➢ Annual report of the Inspector General (C) and note by the Executive Director (C)

In accordance with Article VI (2) (b) (viii) of the WFP General Regulations, the Board is provided with a report of the Inspector General on oversight activities.

This report covering 2021 provides the oversight perspective regarding WFP’s governance, risk management and control and provides overviews of the activities of the Office of the Inspector General, the Office of Internal Audit and the Office of Inspections and Investigations. The report is submitted together with a note by the Executive Director. The two items are presented to the Board for consideration.

➢ Management review of significant risk and control issues, 2021 (C)

The Secretariat will provide further description and analysis of the eight significant risk and control matters which have been highlighted in the 2021 Executive Director’s Statement on Internal Control available in the Audited Annual Accounts, 2021, and which have been prioritized for attention in 2022. The analysis will draw on the review of feedback provided by global management in the 2021 Executive Director Assurance Exercise and references evidence from internal oversight bodies. This item is presented to the Board for consideration.

➢ Reports of the External Auditor on management matters (C) and WFP management responses to the External Auditor’s recommendations (C)

To draw attention to the priorities agreed by the Board, the External Auditor has selected areas of high importance in terms of their significance to the efficient and effective operation of WFP and the scale of resources devoted to them. Each report on management matters focuses on a single area. As requested by the Board at its annual session in 2008, the response by the Secretariat to the recommendations contained in the report is also presented.

➢ Report on the implementation of the External Auditor’s recommendations (C)

This report summarizes actions taken by the Secretariat to implement the External Auditor’s recommendations. This item is presented to the Board for consideration.

➢ Report on the utilization of WFP’s advance financing mechanisms (1 January–31 December 2021) (C)


➢ Report of the Executive Director on contributions, reductions and waivers of costs under General Rule XIII.4 (f) in 2021 (I)

In accordance with General Rule XIII.4 (f), this report is submitted to the Executive Board for information and provides a summary of contributions that do not achieve full cost recovery received from governments of developing countries, countries with economies in transition and other non-traditional donors (General Rule XIII.4 (c)); contributions with reductions or waivers of indirect support costs (ISC) and, where applicable, direct support costs of an activity or activities (General Rule XIII.4 (d)) and; contributions from governments of developing countries and countries with economies in transition with a reduced indirect support cost rate as set by the Board (General Rule XIII.4 (e)).

EB.2/2022 (14–18 November)

➢ WFP Management Plan (2023–2025) (A)

The Board will have before it, for approval, the Management Plan for the period 2023–2025, including WFP’s budget for 2023.

➢ Work plan of the External Auditor (I)

This document presents the work plan of the External Auditor, detailing the audit activities for the period 2022–2023. Adherence to international standards on auditing and proven audit methods will form the basis of the External Auditor’s assurance of providing high-quality services to WFP. The work plan covers financial, performance and compliance audits as well as quality reviews and individual audit assessments.
The evaluation documents submitted under this item are presented to the Board for consideration. The Board is requested to take note of the reports and of the accompanying matrix summarizing the action taken so far by management in implementing the recommendations.

EB.1/2021 (22–24 February)

- **Summary evaluation report – Bangladesh country strategic plan evaluation and management response (C)**
  
  The Board will have before it, for consideration, a summary report on the evaluation of the country strategic plan for Bangladesh (2017–2020). The report provides an analysis and assessment of all WFP activities conducted under the country strategic plan, evaluates performance and results and provides evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and programme design and implementation. The evaluation findings and recommendations will inform the country office's future strategic plans and programme implementation. The Board will also have before it management's response to the analysis and recommendations in the evaluation report.

EB.A/2021 (21–25 June)

- **Annual evaluation report for 2020 and management response (C)**
  
  The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years. This item is presented to the Board for consideration.

- **Summary report on the strategic evaluation of the contribution of school feeding activities to the achievement of the Sustainable Development Goals and management response**
  
  The evaluation will cover WFP's school feeding-related activities from January 2014 to December 2019, including a focus on assessing how WFP is equipped and on understanding what is needed to successfully support school feeding in different country contexts while responding to the opportunities set out in the 2030 Agenda. The scope will also include an assessment of the results of the 2013 revised School Feeding Policy in light of the Sustainable Development Goals. This item is presented to the Board for consideration.

- **Synthesis of evidence and lessons on country capacity strengthening from decentralized evaluations and management response (C)**
  
  This synthesis will analyse findings and recommendations from a specific theme or programmatic area addressed by WFP decentralized evaluations conducted since 2016. The synthesis will seek to draw lessons; assess performance; and contribute to WFP's evidence base. This item is presented to the Board for consideration.

- **Summary report on the peer review of the evaluation function at the World Food Programme and WFP response (C)**
  
  This report will present the results and recommendations of the peer review of WFP's evaluation function carried out by the United Nations Evaluation Group and the Development Assistance Committee of the Organisation for Economic Co-operation and Development (OECD-DAC) in 2020. This item is presented to the Board for consideration.

- **Implementation status of evaluation recommendations (C)**
  
  This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations. This item is presented to the Board for consideration.
EB.2/2021 (15–19 November)

➢ Summary evaluation report – Policy on South-South and triangular cooperation and management response (C)

In line with the agreement that WFP policies be evaluated between four and six years following approval, this evaluation will assess the quality of the policy on South-South and triangular cooperation approved by the Board at its 2015 annual session, its implementation arrangements and results.

➢ Summary evaluation report – Joint evaluation of United Nations Rome-based agencies collaboration and management response (C)

The evaluation will assess RBA collaboration at global, regional and country levels as well as a range of activities from strategies and normative work, to programs, operations, administration, communications, advocacy and joint platforms. It will present evidence and formulate recommendations towards enhancing RBA collaboration with greater efficiency and effectiveness to achieve the Sustainable Development Goals.

➢ Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office’s subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

➢ China (2017–2021)
➢ Gambia (the) (2019–2021)
➢ Honduras (2018–2021)
➢ Lao People’s Democratic Republic (2017–2021)
➢ Lebanon (2018–2020)

EB.1/2022 (28 February–4 March)

➢ Summary report on the strategic evaluation of WFP’s use of technology in constrained environments and management response (C)

This strategic evaluation will examine how WFP uses technological innovations in humanitarian crises.

➢ Summary report on the evaluation of the corporate emergency response to COVID-19 and management response (C)

This evaluation report will provide an analysis and assessment of how WFP implemented its corporate emergency response to COVID-19 and evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and emergency response design and implementation.

➢ Summary evaluation report – Zimbabwe country strategic plan evaluation and management response (C)

The Board will have before it, for consideration, a summary report on the evaluation of the country strategic plan for Zimbabwe (2017–2021). The report provides an analysis and assessment of all WFP activities conducted under the country strategic plan, evaluates performance and results and provides evaluative insights as a basis for evidence-based decisions about WFP positioning, strategic partnerships and programme design and implementation. The evaluation findings and recommendations will inform the country office’s future strategic plans and programme implementation. The Board will also have before it management’s response to the analysis and recommendations in the evaluation report.
EB.A/2022 (20–24 June)

➢ Annual evaluation report for 2021 and management response (C)

The annual evaluation report provides an overview of centralized and decentralized evaluations completed, conducted and planned. It examines the performance of the WFP evaluation function and highlights areas for attention in coming years.

➢ Synthesis of evidence from evaluations and management response (C)

This synthesis will analyse findings and recommendations from a specific theme or programmatic area addressed by evaluations. The synthesis will seek to draw lessons; assess performance; and contribute to WFP's evidence base.

➢ Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office’s subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- Afghanistan (2018–2022)
- Algeria (2019–2022)
- Mozambique (2017–2021)
- United Republic of Tanzania (2017–2021)

➢ Implementation status of evaluation recommendations

This document presents the annual status report on the implementation of the evaluation recommendations presented to the Board. It describes the actions taken by headquarters divisions, regional bureaux and country offices to implement evaluation recommendations.

EB.2/2022 (14–18 November)

➢ Summary evaluation reports of country strategic plan evaluations and management responses (C)

The evaluations provide an analysis and assessment of all WFP activities comprising the country strategic plans. They evaluate the performance and results and provide evaluative insights to make evidence-based decisions about positioning WFP, strategic partnerships, programme design, and implementation. The evaluation findings and recommendations will inform the country office’s subsequent strategic plan and programme implementation. Summary evaluation reports will be presented for the following country strategic plans and interim country strategic plans:

- Bolivia (Plurinational State of) (2018–2022)
- Central African Republic (2018–2020)
- Chad (2019–2023)
- Ecuador (2017–2021)
- El Salvador (2017–2021)
- Haiti (2019–2023)
- India (2019–2023)
- Jordan (2020–2022)
- Kyrgyzstan (2018–2022)
- Mauritania (2019–2022)
- Nigeria (2019–2022)
- Pakistan (2018–2022)
- Peru (2018–2022)
- South Sudan (2018–2020)
- Sri Lanka (2018–2022)
OPERATIONAL MATTERS

EB.1/2021 (22–24 February)

Country strategic plans (A)
The Board will have before it, for approval, the following country strategic plans:
- Colombia

Reports of the Executive Director on operational matters (I)
- Revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 July–31 December 2020)
  The Board will have before it, for information, a document summarizing revisions of country strategic plans and interim country strategic plans and corresponding budget increases approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO within their delegated authority.
- Limited emergency operations and immediate response activities approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO (1 July–31 December 2020)
  The Board will have before it, for information, a document summarizing limited emergency operations and immediate response activities approved by the Executive Director or jointly by the Executive Director and the Director-General of FAO within their delegated authority.

EB.A/2021 (21–25 June)

Country strategic plans (A)
The Board will have before it, for approval, the following country strategic plans:
- Cuba (2021–2024)

Revisions of country strategic plans and corresponding budget increases approved by the Board by vote by correspondence (I)
The Board will have before it, for information, the following revision of a country strategic plan approved by vote by correspondence:
- Congo (2019–2023)

EB.2/2021 (15–19 November)

Country strategic plans (A)
The Board will have before it, for approval, the following country strategic plans:
- Bangladesh
- China
- Lao People’s Democratic Republic
- Somalia
- Syrian Arab Republic
- Tunisia
EB.1/2022 (28 February–4 March)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

➢ Burundi
➢ Cameroon
➢ Caribbean interim multi-country strategic plan
➢ Zimbabwe

EB.A/2022 (20–24 June)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

➢ Afghanistan
➢ Algeria
➢ El Salvador
➢ Mozambique
➢ Togo
➢ United Republic of Tanzania

EB.2/2022 (14–18 November)

Country strategic plans (A)

The Board will have before it, for approval, the following country strategic plans:

➢ Angola
➢ Bolivia (Plurinational State of)
➢ Central African Republic
➢ Chad
➢ Democratic People’s Republic of Korea
➢ Ecuador
➢ Gambia (the)
➢ Guinea
➢ Haiti
➢ Honduras
➢ India
➢ Iran (Islamic Republic of)
➢ Jordan
➢ Kyrgyzstan
➢ Lebanon
➢ Libya
➢ Mauritania
➢ Morocco
➢ Myanmar
➢ Nigeria
➢ Pacific interim multi-country strategic plan
➢ Pakistan
➢ Peru
➢ South Sudan
➢ Sri Lanka
➢ Sudan (the)
➢ Tajikistan
➢ Timor-Leste
➢ Turkey
➢ Yemen

**ORGANIZATIONAL AND PROCEDURAL MATTERS**

**EB.1/2021 (22–24 February)**
➢ **Biennial programme of work of the Executive Board (2021–2022) (I)**

Pursuant to Rule III of its rules of procedure, the Board will have before it, for information, its biennial programme of work for 2021–2022.

**EB.A/2021 (21–25 June)**
➢ **Biennial programme of work of the Executive Board (2021–2022) (I)**

Further to a request by the Board at its 2004 third regular session, an updated version of the biennial programme of work (2021–2022) is presented for information.

**EB.2/2021 (15–19 November)**
➢ **Biennial programme of work of the Executive Board (2022–2023) (A)**

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2022–2023).

**EB.1/2022 (28 February–4 March)**
➢ **Biennial programme of work of the Executive Board (2022–2023) (I)**

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2022–2023) is presented for information.

**EB.A/2022 (20–24 June)**
➢ **Biennial programme of work of the Executive Board (2022–2023) (I)**

Further to a request by the Board at its third regular session in 2004, an updated version of the biennial programme of work (2022–2023) is presented for information.

**EB.2/2022 (14–18 November)**
➢ **Biennial programme of work of the Executive Board (2023–2024) (A)**

Pursuant to rule III of the rules of procedure, the Board will have before it, for approval, its biennial programme of work (2023–2024).
ADMINISTRATIVE AND MANAGERIAL MATTERS

EB.1/2021 (22–24 February)

➢ **Reports by the Joint Inspection Unit relevant to the work of WFP (C)**

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP, submitted annually by the Secretariat to the Board, should comprise the following items:

i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2020;

ii) a list of Joint Inspection Unit reports issued since the last reporting period; and

iii) the status of WFP’s implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at the first regular session a summary report containing the items listed above for its consideration.

EB.A/2021 (21–25 June)

➢ **Appointment of two members to the Audit Committee (A)**

The second term of two members of the Audit Committee will come to an end on 14 November 2021. The Board will appoint two new members on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

➢ **Appointment of the Inspector General and Director of Oversight Office (A)**

The Executive Director will recommend to the Board, for approval, the proposed candidate to the post of the Inspector General and Director of the Oversight Office. This item is presented to the Board for approval.

➢ **Report of the Joint Inspection Unit: Multilingualism in the United Nations system (C)**

As requested by the Board, the Secretariat will present WFP comments to the recommendations of the Joint Inspection Unit report on multilingualism in the United Nations system. This item is presented for consideration.

➢ **Address by staff representative bodies to the Board**

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

➢ **Report on global losses for the period 1 January–31 December 2020 (I)**

The Executive Director will submit to the Board, for information, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep pre- and post delivery losses to a minimum between 1 January and 31 December 2020. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.

➢ **Update on food procurement (I)**

At the Board’s 2006 first regular session Board members asked WFP to report more regularly on food procurement activities as a follow-up to the policy outlined in the document entitled “Food Procurement in Developing Countries” (WFP/EB.1/2006/5-C). This report, presented for information, provides: i) statistics on food procurement; ii) an update on food procurement capacity; and iii) an analysis of the interplay between local, regional and international procurement. In accordance with General Rule XII.4, the report will also cover the use of unrestricted cash resources to purchase commodities in developing countries.
➢ **Statistical report on international professional staff and higher categories at 31 December 2020 (I)**

The Board will have before it, for information, a report outlining WFP staffing as at 31 December 2020. It provides the number of international professional and higher category staff holding indefinite, continuing or fixed term (one year or more) appointments and junior professional officers and United Nations volunteers participating in WFP activities. The report also provides statistics on the geographical distribution of WFP international professional and higher category staff.

➢ **Security Report (I)**

At its 2007 second regular session, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2020 along with statistical data on geographical distribution and types of security incidents. This item is presented to the Board for information.

**EB.2/2021 (15–19 November)**

➢ **Appointment of one member to the Audit Committee (A)**

The first term of one member of the Audit Committee will come to an end on 28 February 2022. The Board will appoint one new member on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

**EB.1/2022 (28 February–4 March)**

➢ **Reports by the Joint Inspection Unit relevant to the work of WFP (C)**

The Board, by its decision 2002/EB.2/17, recommended that the document on Joint Inspection Unit reports of relevance to the work of WFP submitted annually by the Secretariat to the Board should comprise the following items:

i) WFP comments on the Joint Inspection Unit reports relevant to the work of WFP received between the submission of the last Board document and 1 October 2021;

ii) a list of Joint Inspection Unit reports issued since the last reporting period; and

iii) the status of WFP's implementation of previously approved or accepted recommendations.

In accordance with the practice of the Boards of other funds and programmes, the Secretariat presents to the Board each year at its first regular session a summary report containing the items listed above for its consideration.

**EB.A/2022 (20–24 June)**

➢ **Appointment of one member to the Audit Committee (A)**

The second term of one member of the Audit Committee will come to an end on 14 November 2022. The Board will appoint one new member on the basis of the recommendations by the selection panel. This item is presented to the Board for approval.

➢ **Address by staff representative bodies to the Board**

As per procedure established in 2012, staff representative bodies will present their address to the Board on questions of interest to the organization and its staff.

➢ **Report on global losses for the period 1 January–31 December 2021 (I)**

The Executive Director will submit to the Board, for information, a report on food losses incurred prior to and after delivery in recipient countries.

At its 2000 annual session the Board “encouraged the Secretariat to take all necessary measures to ensure that losses were further reduced and seek monetary reimbursement from those governments which had lost commodities through negligence”. The report describes the measures taken by WFP to keep pre- and post-delivery losses to a minimum between 1 January and 31 December 2021. It makes specific mention of the largest losses, both in terms of absolute and proportional net cost.
➢ Update on food procurement (I)

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At its 2007 second regular session, the Board requested that the WFP security report be shared with Board members. This document presents an analysis of significant security incidents involving WFP staff, assets and partners in 2021 along with statistical data on geographical distribution and types of security incidents. This item is presented to the Board for information.

OTHER BUSINESS

EB.1/2021 (22–24 February)

➢ Appointment of five members from the Electoral Lists of the Executive Board to the selection panel for the appointment of Audit Committee members (A)

The Board will appoint five members to serve on a panel that will select Audit Committee members to be appointed in 2021. This item will be presented to the Board for approval.

➢ Extension of the term of one Audit Committee member for one year (A)

As the second and final term of several members of the Audit Committee will end in 2021, with a view to ensuring the continued effectiveness of the committee a proposal for the extension of the term of one Audit Committee member for one year will be submitted to the Board. This item will be presented for approval.

➢ Oral update on preparations for the 2021 United Nations food systems summit (C)

At the request of the Bureau, the Secretariat will provide a regular brief update on the work undertaken by the Rome-based agencies in preparation for the 2021 United Nations summit on food systems. This item will be presented to the Board for consideration.

➢ Oral global overview on humanitarian needs and operational concerns and priorities (I)

As suggested by the Secretariat at the Bureau meeting of 15 January 2021, an oral global overview on humanitarian needs and operational concerns and priorities, including those directly related to the impact of the COVID-19 pandemic, will be presented to the Board for information.

EB.A/2021 (21–25 June)

➢ Update on WFP's engagement in the preparations for the 2021 United Nations food systems summit (C)

At the request of the Bureau, the Secretariat will provide a regular brief update on the work undertaken by the Rome-based agencies in preparation for the 2021 United Nations food systems summit. This item will be presented to the Board for consideration.
➢ Oral global overview on humanitarian needs and operational concerns and priorities (I)

As suggested by the Secretariat at the Bureau meeting of 15 January 2021, an oral global overview on humanitarian needs and operational concerns and priorities, including those directly related to the impact of the COVID-19 pandemic, will be presented to the Board for information.

➢ Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

An oral report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be provided to the Board for information.

➢ Update on United Nations Humanitarian Air Service (I)

At the request of the Bureau, an update on the operations and activities of the United Nations Humanitarian Air Service will be presented to the Board for information.

EB.2/2021 (15–19 November)

➢ Oral global overview on humanitarian needs and operational concerns and priorities (I)

As suggested by the Secretariat at the Bureau meeting of 15 January 2021, an oral global overview on humanitarian needs and operational concerns and priorities, including those directly related to the impact of the COVID-19 pandemic, will be presented to the Board for information.

➢ Report on the field visit of the WFP Executive Board (I)

A report on the visit of the Executive Board will be presented to the Board for information.

➢ Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

A report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP will be presented to the Board for information.

➢ Report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

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EB.A/2022 (20–24 June)

➢ Oral report on the field visit of the WFP Executive Board (I)

An oral report on the field visit of the WFP Executive Board will be presented to the Board for information.

➢ Oral report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)

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➢ Update on United Nations Humanitarian Air Service (I)

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EB.2/2022 (14–18 November)

➢ Report on the field visit of the WFP Executive Board (I)
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➢ Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (I)
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   A report on the joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP will be presented to the Board for information.
## Provisional calendar of FAO/IFAD/WFP governing bodies and other main sessions 2021–2022

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<th>2021</th>
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<tr>
<td>JANUARY</td>
<td>73 CCP 184 FC (WFP)</td>
<td>36 NERC IFAD/GC 32 ARC WFP</td>
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<td>22 28-29</td>
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<td>FEBRUARY</td>
<td>34 COFI 47 CFS IFAD/GC 73 CCP (cont'd) WFP</td>
<td>36 APRC IFAD/GC 114 CCLM 37 LARC</td>
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<td>1-5 8-11 15-19 19 22-24</td>
<td>8-11 14-18 21-25 28/2-4/3</td>
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<td>MARCH</td>
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<td>8-10 10-12 22-26 22-26 29</td>
<td>1-3 13-17 20-24 27/6-1/7</td>
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<td>APRIL</td>
<td>IFAD/EB 166 CL 19-23 26/4-1/5</td>
<td>IFAD/EB 25-29</td>
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<td>MAY</td>
<td>33 ERC 189 FC 132 PC</td>
<td>10-13 16-20 16-20</td>
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<td>7-9 14-18 21-25 29</td>
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<td>JULY</td>
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<td>AUGUST</td>
<td>5-9 12-16</td>
<td>17-20 24-26 27-28</td>
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<td>IFAD/EB 18 CGRFA 13-17 27/9-1/10</td>
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<td>26 COFO WFD 50 CFS 115 CCLM 191 FC (WFP)</td>
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<td>192 FC 133 PC WFP 192 FC 133 PC WFP</td>
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<td>DECEMBER</td>
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<td>5-9 12-16</td>
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**Easter:** 4 April 2021 17 April 2022

**Orthodox Easter:** 17 April 2022

**Ramadan:** 2 April 2022

**Eid Al-Fitr:** 3 April 2022

**Eid Al-Adha:** 15 July 2022

**APRC** Regional Conference for Asia and the Pacific  
**ARC** Regional Conference for Africa  
**C** Conference  
**CCLM** Committee on Constitutional and Legal Matters  
**CCP** Committee on Commodity Problems  
**CFS** Committee on World Food Security  
**CGRFA** Commission on Genetic Resources for Food and Agriculture  
**CL** Council  
**COAG** Committee on Agriculture  
**CODEX** Codex Alimentarius Commission  
**COFI** Committee on Fisheries  
**COFO** Committee on Forestry  
**ERC** Finance Committee  
**IFAD/EB** IFAD Executive Board  
**IFAD/GC** IFAD Governing Council  
**INARC** Informal Regional Conference for North America  
**LARC** Regional Conference for Latin America and the Caribbean  
**NERC** Regional Conference for the Near East  
**PC** Programme Committee  
**WFD** World Food Day