

World Food Programme

WFP Strategic Plan

Third Workshop -- March 2nd, 2021

WFP/Damilola Onafuwa



1. Timeline and Progress Update on Strategic Plan Development

2. Stakeholder Mapping - Overseas Development Institute (ODI)

3. Joint RBA Consultations (Laurel Patterson / UNDP)

WFP Strategic Plan: Overarching Approach



In what global context is WFP developing its next strategic plan? What changes need to occur to address food insecurity and malnutrition globally? How can WFP help countries reach Zero Hunger by Saving and Changing Lives? How can we measure the effectiveness and impact of WFP's Strategic Plan?

WFP Strategic Plan: Overarching Approach





WFP Strategic Plan: Context Analysis



Examined changes in WFP's global context and how it has been evolving

Analyzed **WFP's evolution over the last 5 years across** programmatic areas & cross cutting themes





- Women's empowerment, gender equality and multi-dimensional poverty, including how they link to food insecurity
- WFP's role in conflict & water scarcity
- WFP's work on protection and accountability to Affected populations
- Linking resources to results and demonstrating impact
- More analytical view of partnerships, including RBA engagement
- WFP's adherence to its core principles and humanitarian mandate
- More extensive analysis on funding landscape, including innovative financing



WFP Strategic Plan: Stakeholder Mapping



Commissioned ODI to perform an external stakeholder mapping of actors involved in addressing food security and nutrition:

- Sectorial analysis and gaps
- Stakeholder landscape
- WFP positioning per sector and overall





 Inform WFP's optimum strategic positioning in complementarity and collaboration with other actors

WFP Strategic Plan: Root Cause Analysis and Theory of Change



- Analyzing root causes of food insecurity and malnutrition based on latest trends and evidence
- Identifying **WFP's entry points to address relevant root causes** based on capabilities and experience
- Developing WFP's **Theory of Change**





Purpose

WFP Strategic Plan: Line of Sight (LoS)



- Diagnose issues and areas for improvement of the current Line of Sight (LoS)
- Translate Theory of Change into LoS and Results Framework
- **Define corporate targets and linkage with SDGs**





 Improve WFP's accountability towards implementation of and contribution to the SDGs

WFP Strategic Plan: External consultations

Consultation groups*



*Not exhaustive

From Context Analysis to Theory of Change









"The world is not moving towards but away from Zero Hunger"

- given bigger and more frequent shocks, multiple and deeper stressors, and persistent structural vulnerabilities
- Reliance on WFP and its partners is growing for saving and changing lives

WFP Strategic Plan: Timeline

		2020				2021							
	Deliverable	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Context and Data Analysis	Context analysis				 								
Theory of Change (TOC) and Strategic Programming	Stakeholder Mapping		-										
	Root Cause Analysis												
	Theory of Change (ToC)												
Line of Sight (LoS) and Results Framework	Translate ToC into Line of sight (LoS)												
Stakeholder Engagement	RBA joint consultations												
	Other UN Entities												
	Non-UN external stakeholders												
	Regional Bureaux and Country Offices												
	Food Security Summit						L	Ľ					
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