



First workshop on the WFP Strategic Plan (2022-2026)

Wednesday
7 October 2020

The World in 2016





The goal of **zero hunger seemed challenging, but possible**: The proportion of undernourished people in the developing world had dropped by almost 50 percent since 1990.



Climate change was a major driver of food insecurity, leading to unfavorable weather extremes and natural disasters – and major displacements.



Agenda 2030 and the **Sustainable Development Goals** were just new, setting humanitarian efforts within a broader context of human progress and development, with a strong commitment to leaving no one behind.

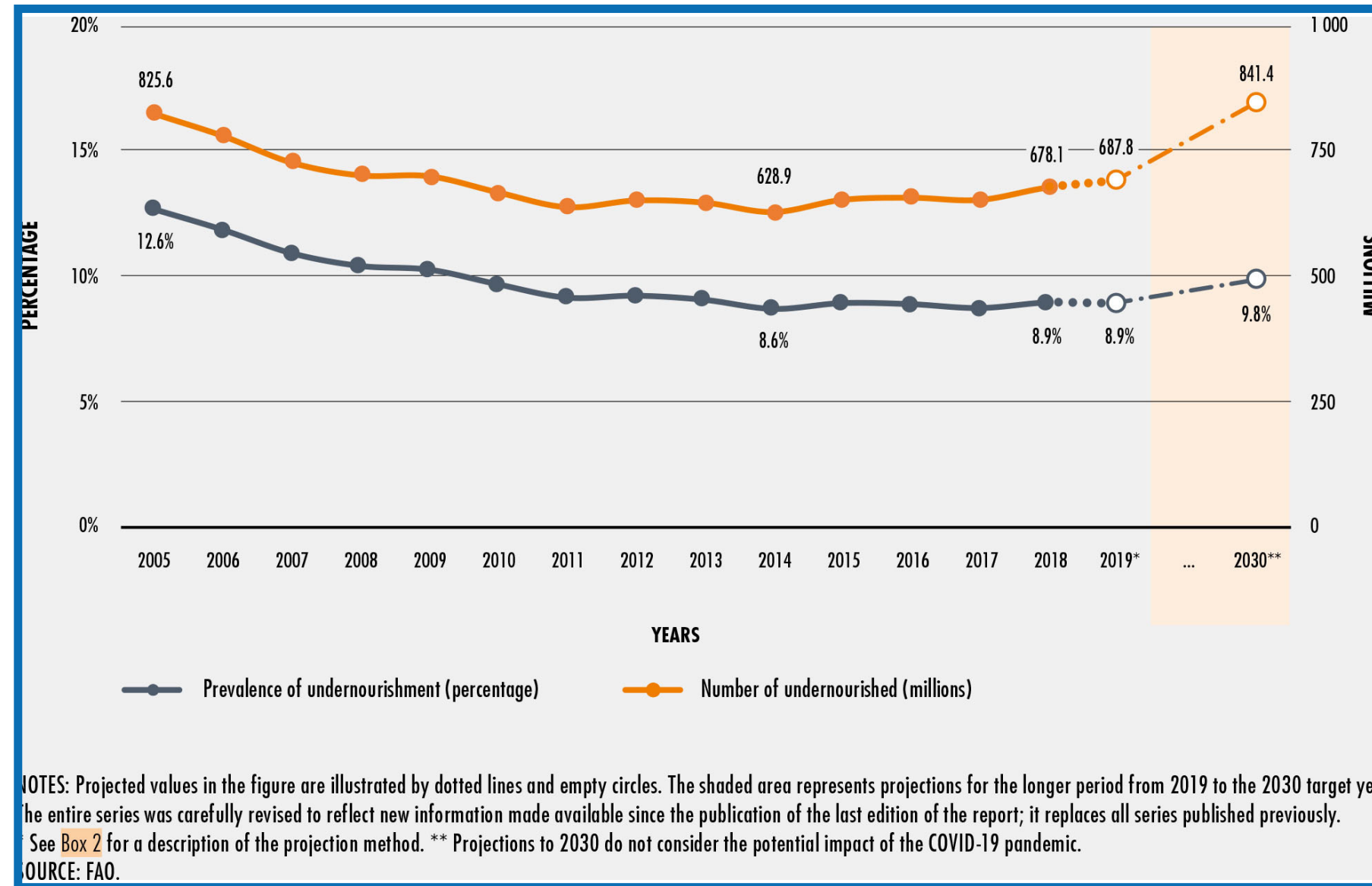


But already in 2016, we had seen a **rise in conflicts** – with severe food security implications: People in conflict-affected states are up to three times more likely to be undernourished than those living in more stable developing countries.

The World Today



Hunger is on the rise again



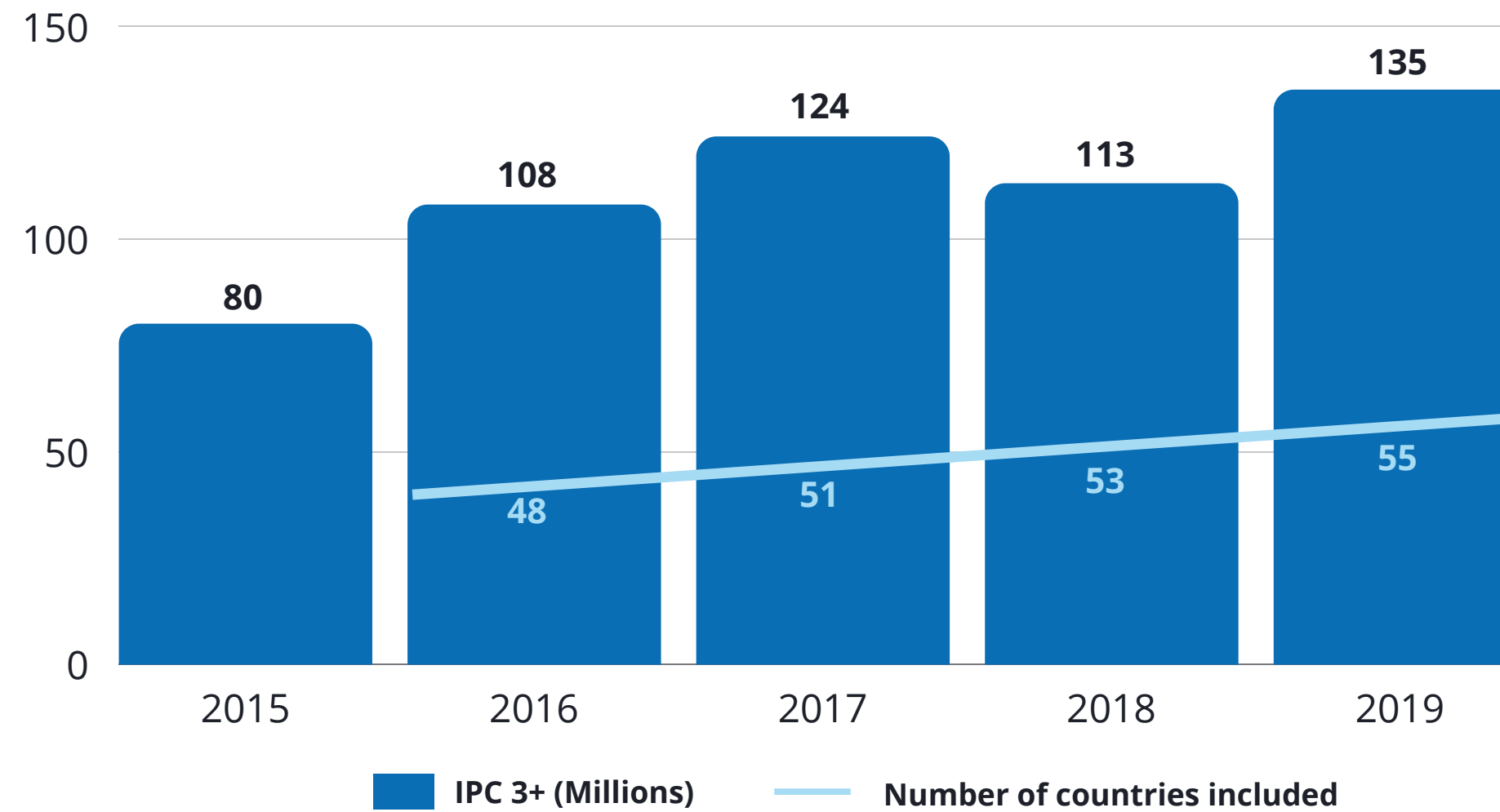
Number of undernourished people increases since 2015, after a long downwards trend

If this trend continues, the number of hungry people will be higher in 2030 than at the beginning of the century

COVID-19's impact not yet taken into account, with the situation like to have significantly worsened

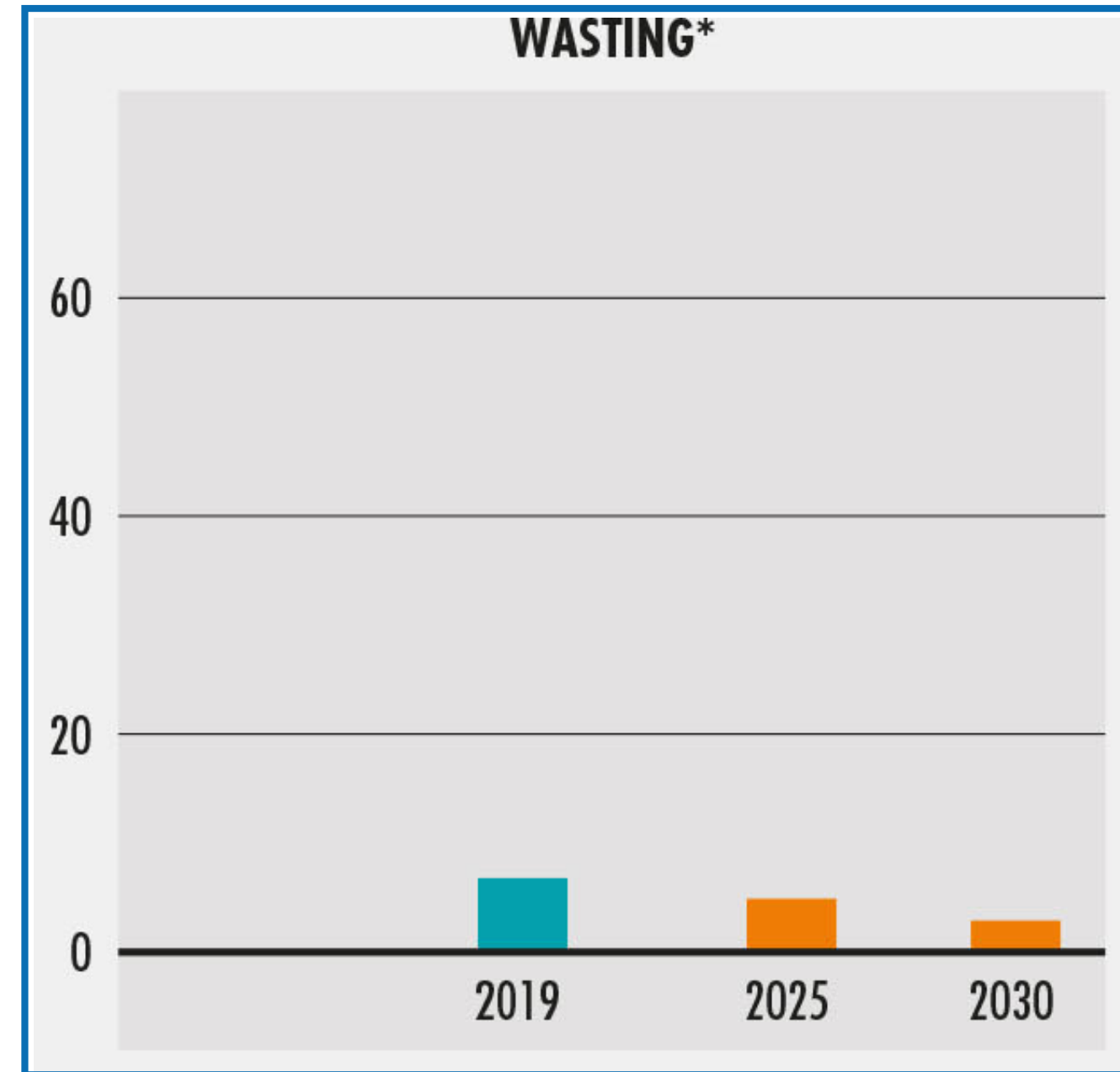
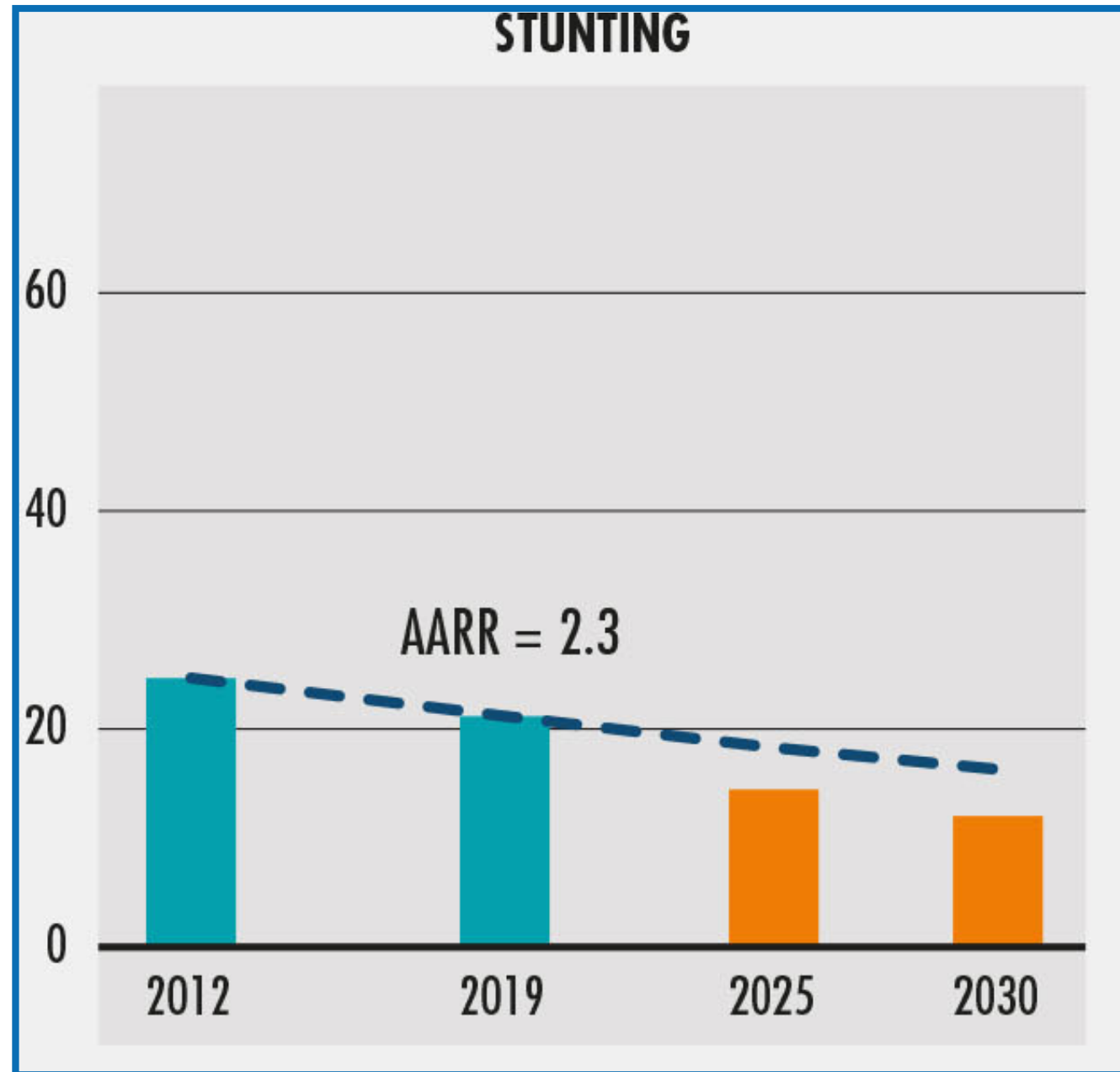


The number of people in urgent need of food assistance has been increasing



Based on GRFC 2017 -2020

Nutrition SDG targets will not be met *if the trend continues*



■ Trend ■ Target

AARR (Average Annual Rate of Reduction)

DRIVERS OF HUNGER



Conflict **79.5M**
forcibly displaced
people worldwide at
the end of 2019



**Natural
Disasters** **34M**
acutely food-insecure
due to climate
extremes in 2019



**Economic
Slowdown** **65/77**
countries with increasing
hunger numbers
experienced economic
slowdowns in 2017

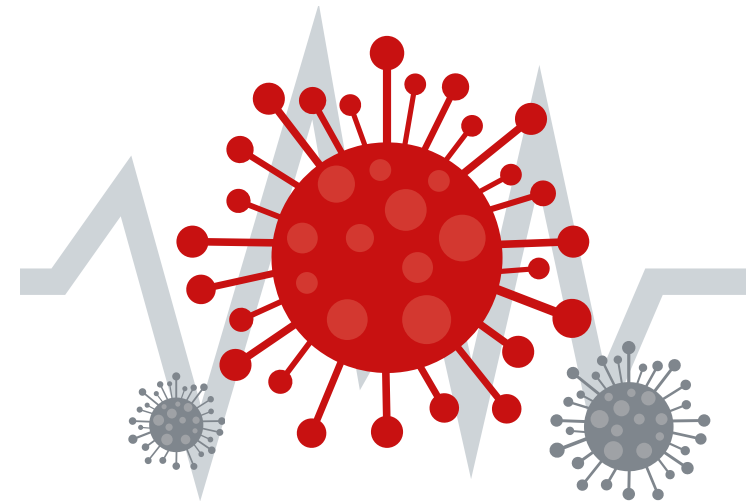
United Nations



**Adopting Security Council
Resolution 2417**
*Recognizing the link between
conflict and hunger*



**Adopting General Assembly
Resolution 72/279**
United Nations Reform



COVID-19 as a shock

COVID-19 aggravates risks and accelerates trends

☀ Affected by COVID-19

SOCIETAL DYNAMICS

☀ Digitalization **59%**

☀ Forced displacement **80M**
in 2019

☀ Migration **272M**
in 2019 (up from 174m in 2000)

Population growth **8.5B**
by 2030

Urbanization **55%**

Youth **1.3B**
by 2030

☀ More poverty **71M**

☀ Widening inequality

☀ Loss of human capital
half a year of school lost
14% increase in wasting



*Saving Lives,
Changing Lives*

FRAIL ECONOMY

☀ Less trade **-13%**

☀ Historic peak of debt in developing and emerging markets **7%**

☀ Lower Foreign Direct Investment **-40%**

☀ Synchronized economic slowdown **-12.5T USD**

☀ Massive unemployment **495M**

☀ Drop in remittances **-20%**

☀ Depreciating currencies

☀ Rising inflation

ENVIRONMENTAL RISKS

☀ Climate change **95M**
in 2017

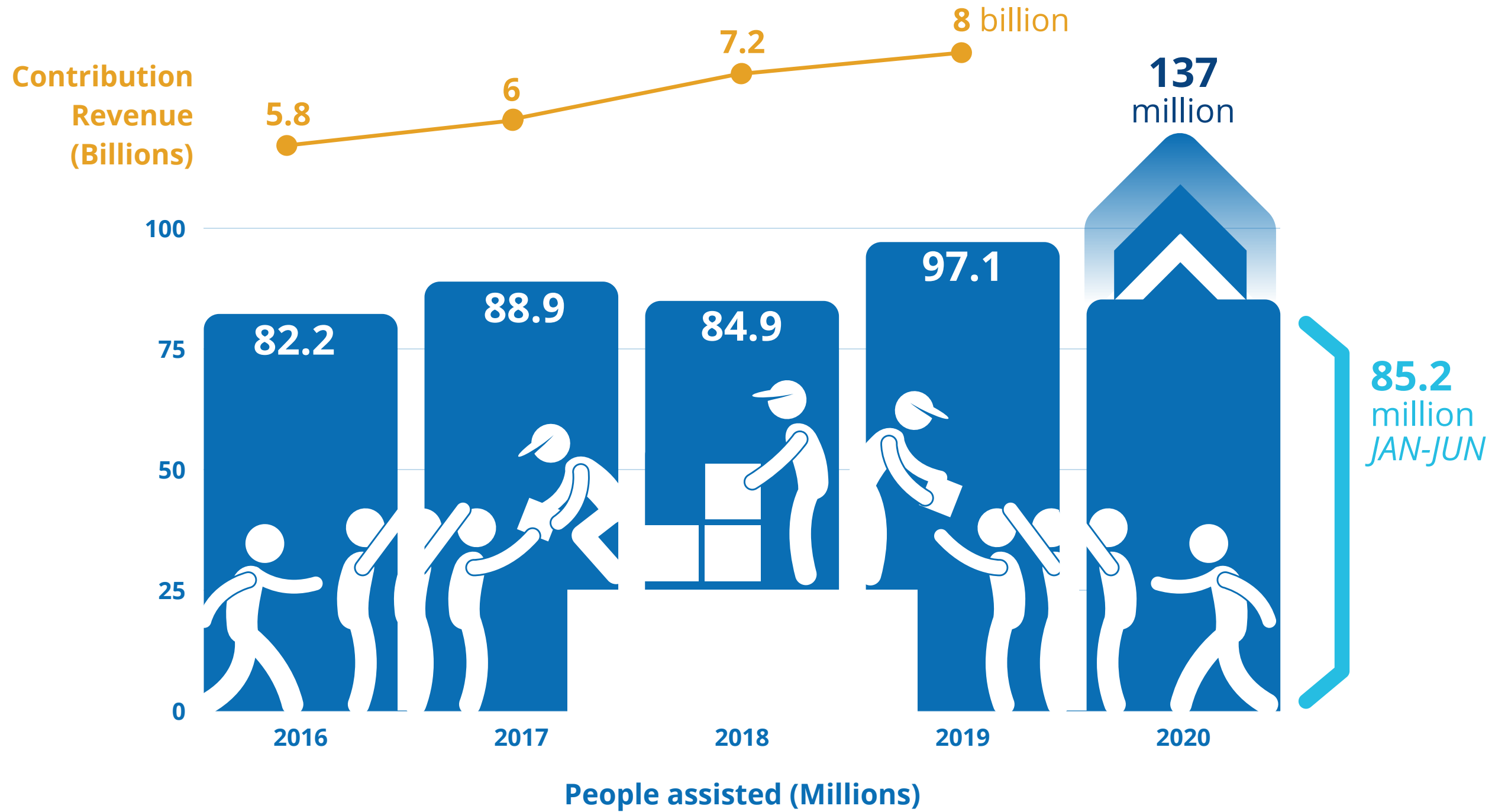
☀ Biodiversity loss

WFP Since 2016



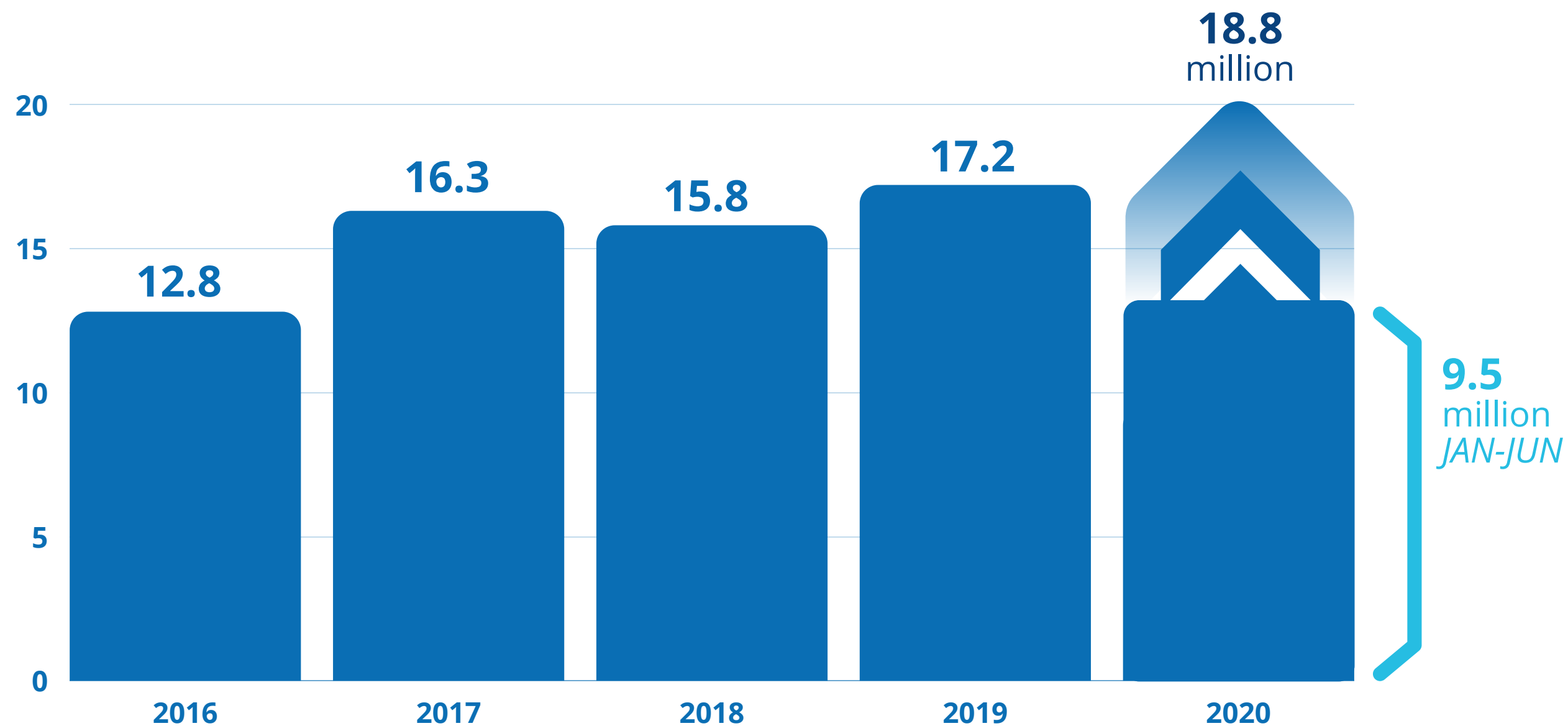
WFP has stepped up!

More contributions and more people reached



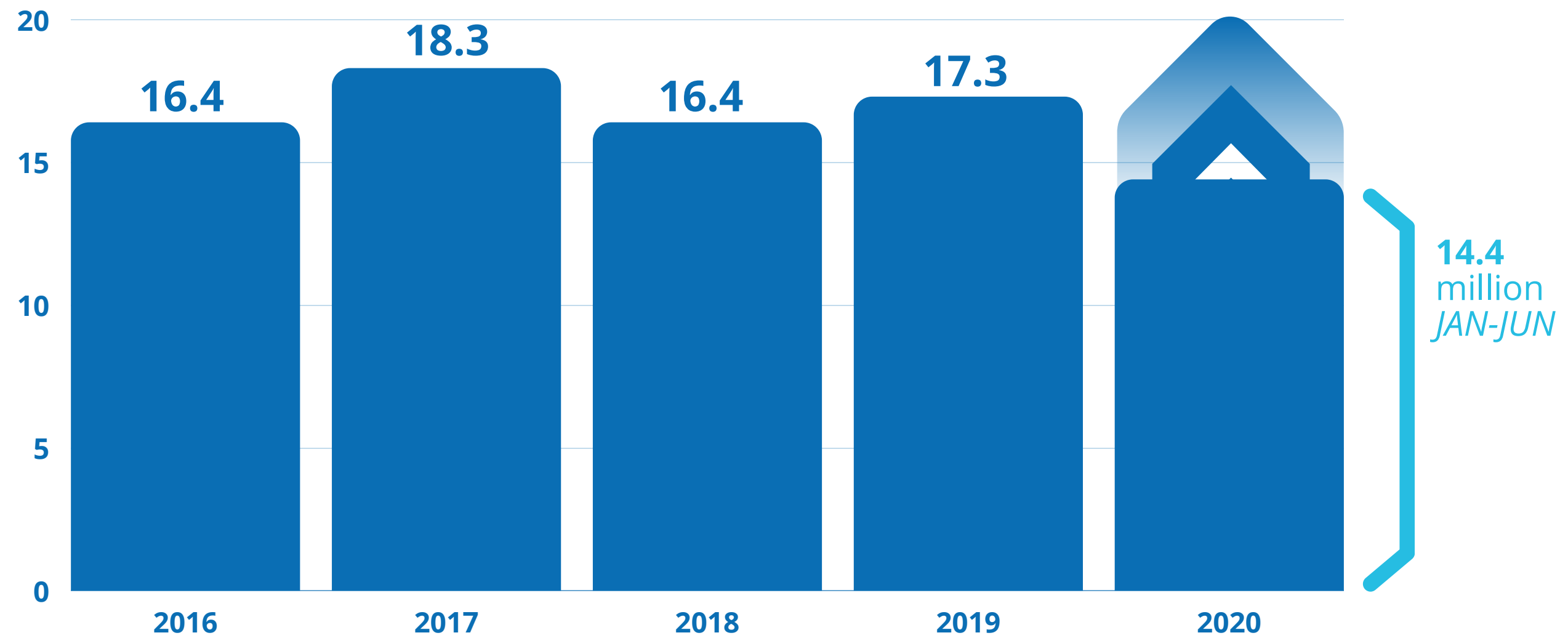
...including in nutrition

17.2m beneficiaries in 2019 compared to 12.8m in 2016



Beneficiaries reached with nutrition-specific interventions (Millions)

...and school-based programs
17.3m beneficiaries in 2019 compared to 16.4m in 2016



Beneficiaries reached with school-based programs (Millions)

While building livelihoods & infrastructure

The numbers from 2014 - 2019



Number of
rehabilitated land*

**Please note: the definition of rehabilitated land has varied across reporting years, with some including forests planted*



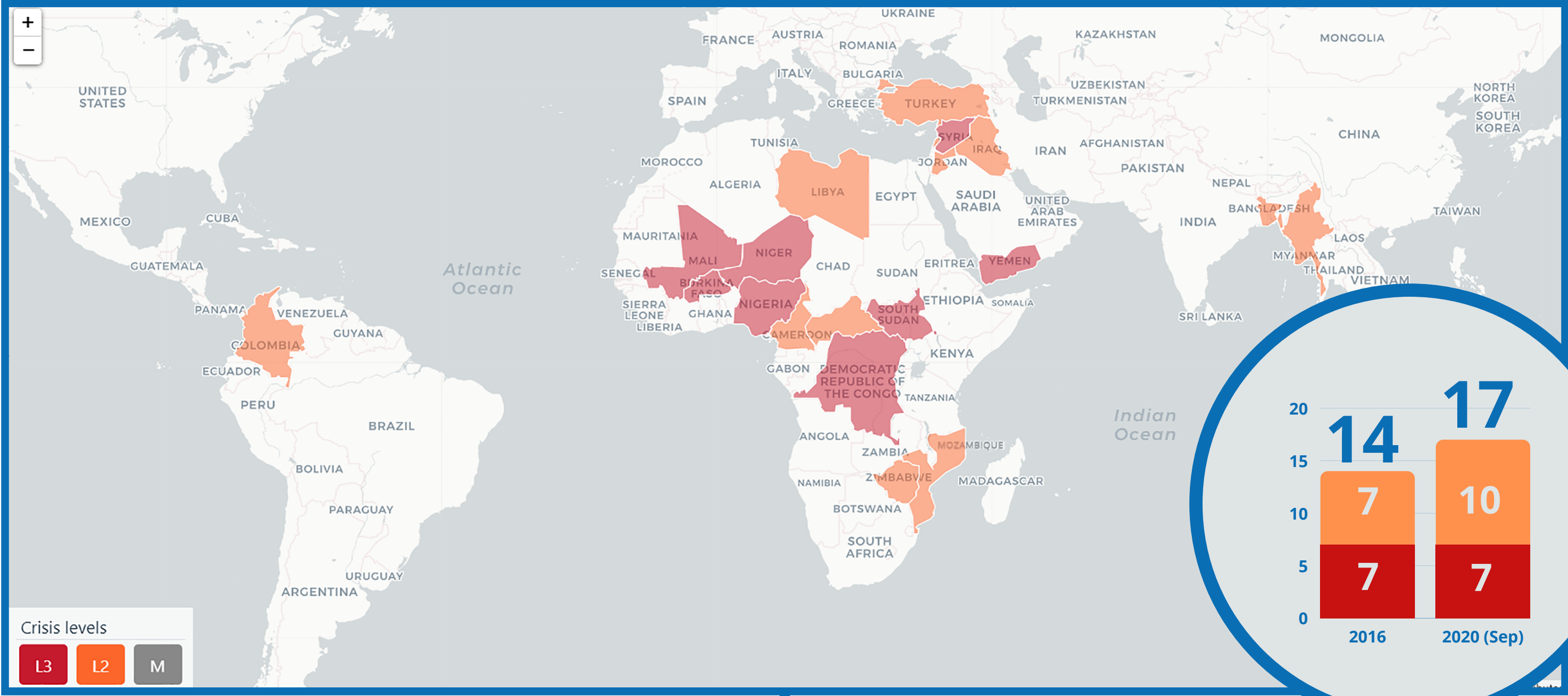
Number of **roads**
built or repaired



Number of **ponds,**
wells and reservoirs
built or rehabilitated

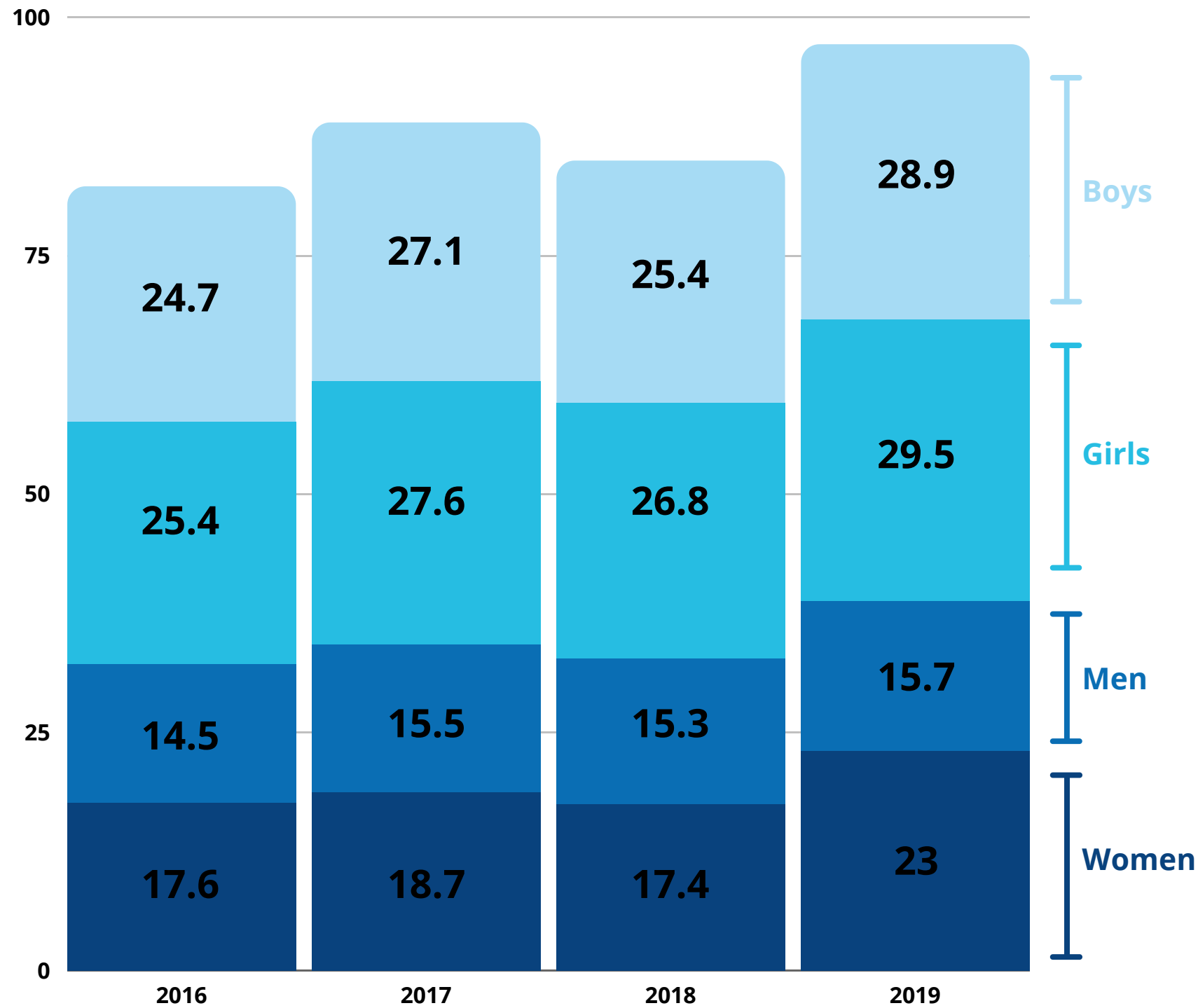
Still responding to many emergencies, if not more

17 L2/L3 in September 2020 vs. 14 L2/L3 in 2016

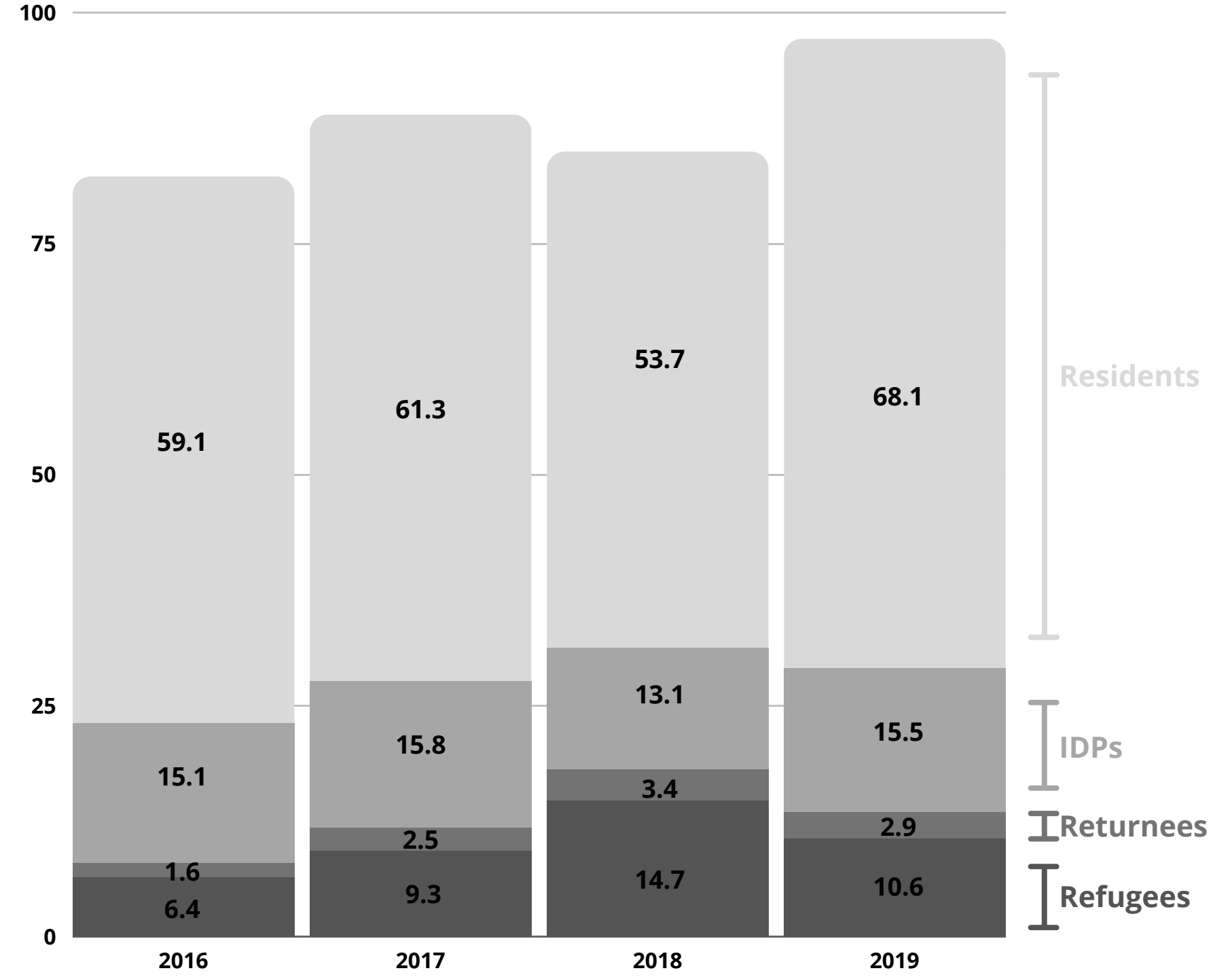


Leaving no one behind

Who we reached...



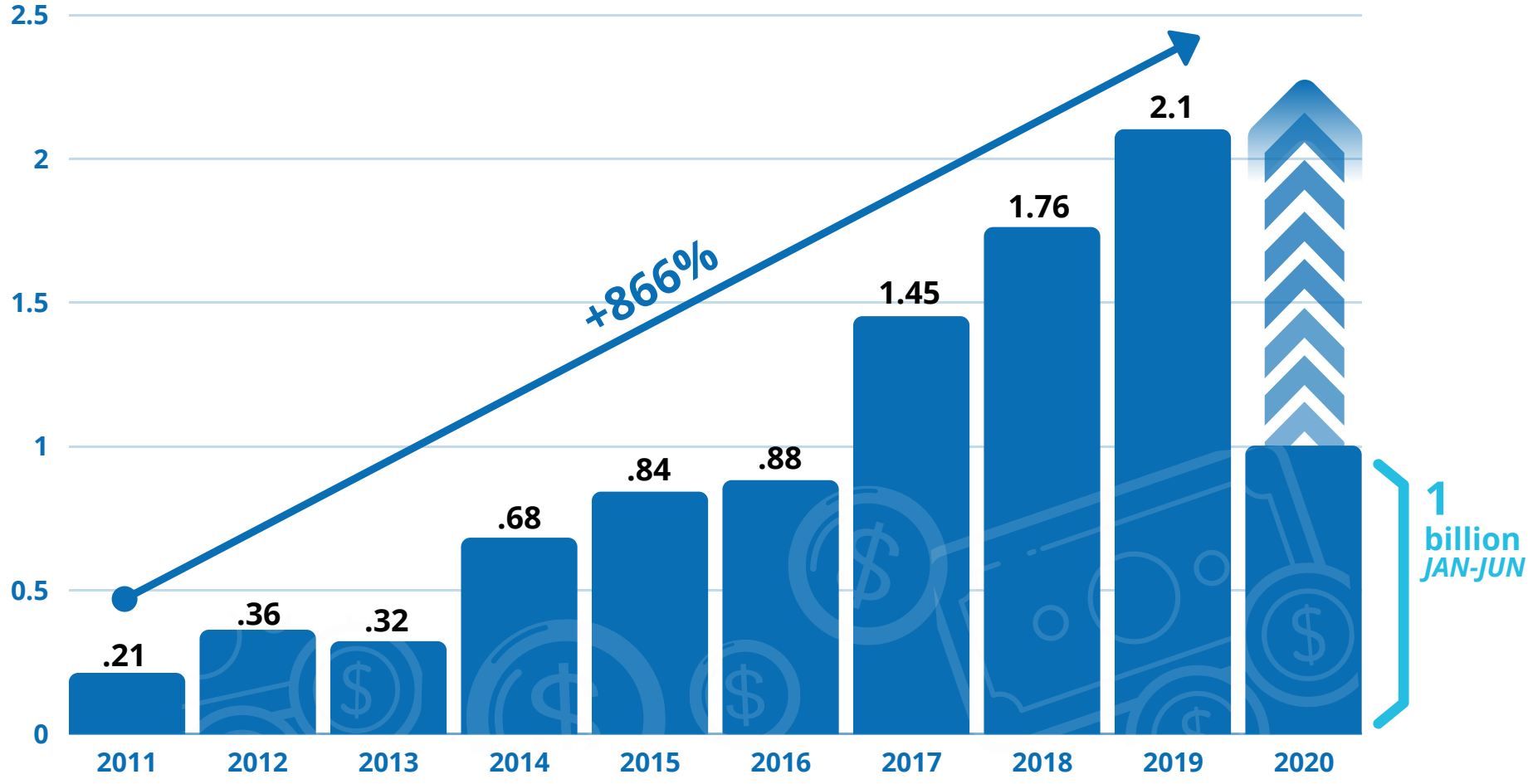
Breakdown by sex and age (Millions)



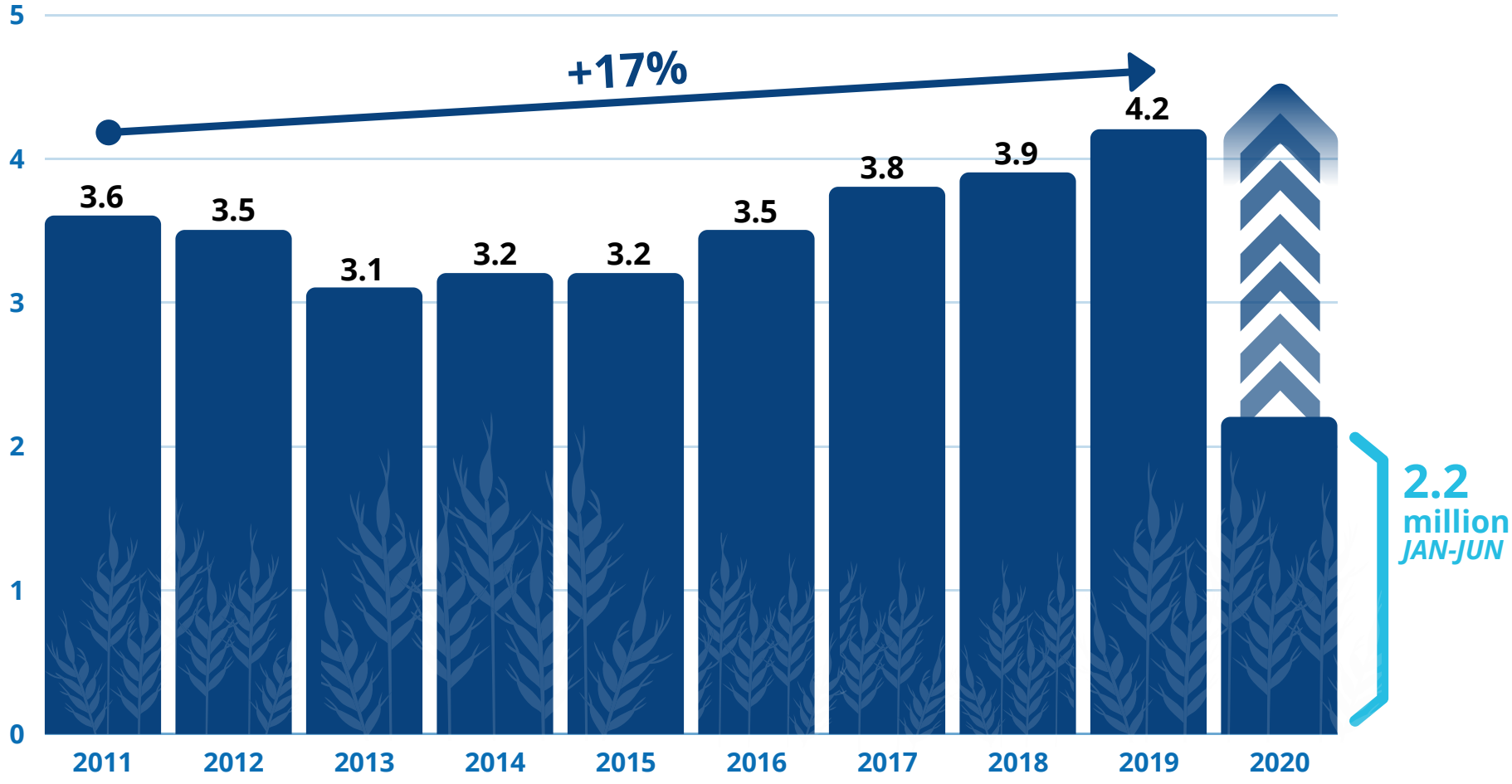
Breakdown by residence status (Millions)

With increasingly diversified transfer modalities

CBT has grown exponentially alongside food



CBT Transfers (Billions)

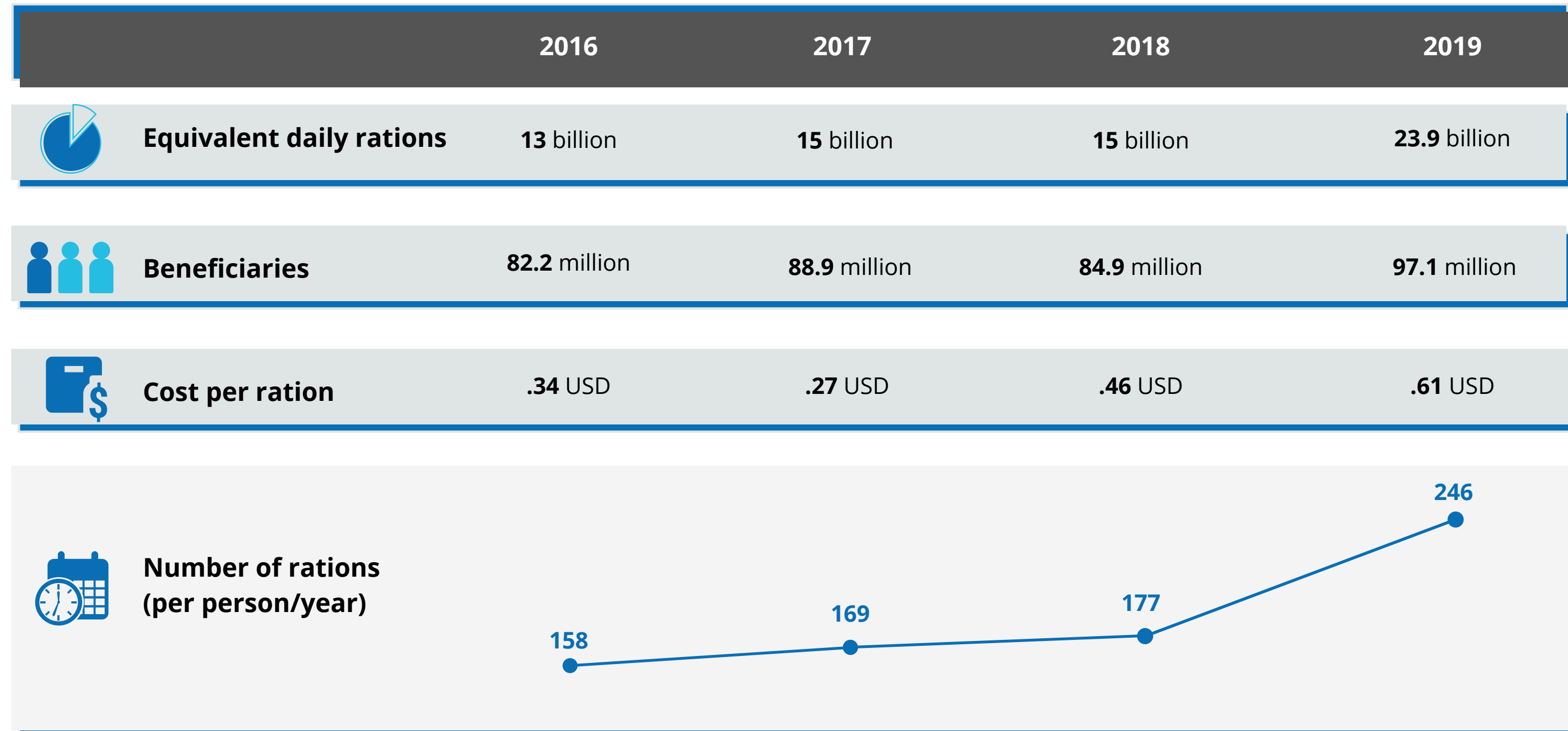


Food Transfers (Million mt)

1 billion
JAN-JUN

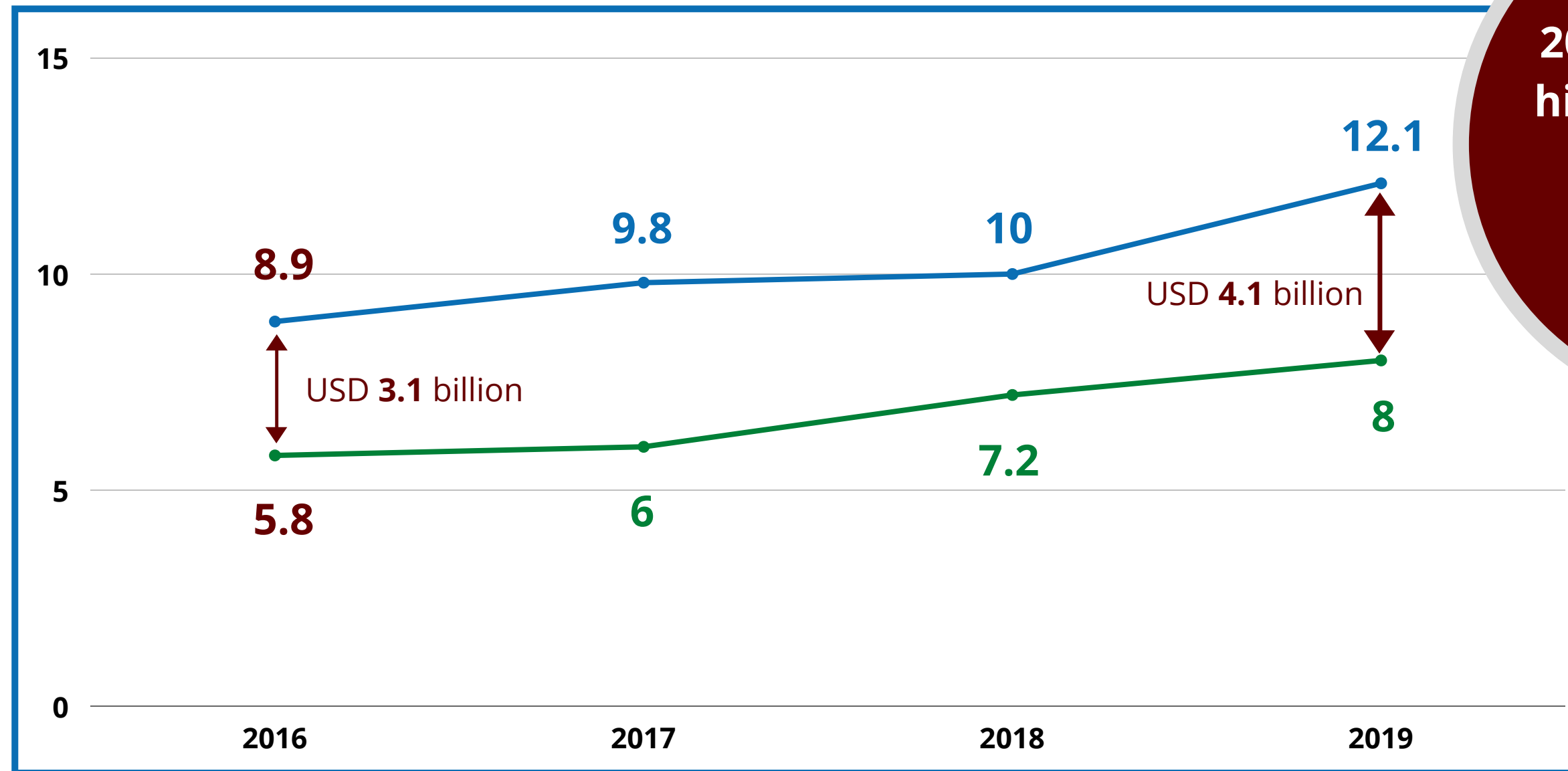
2.2 million
JAN-JUN

For longer periods of time



But, we're still falling short

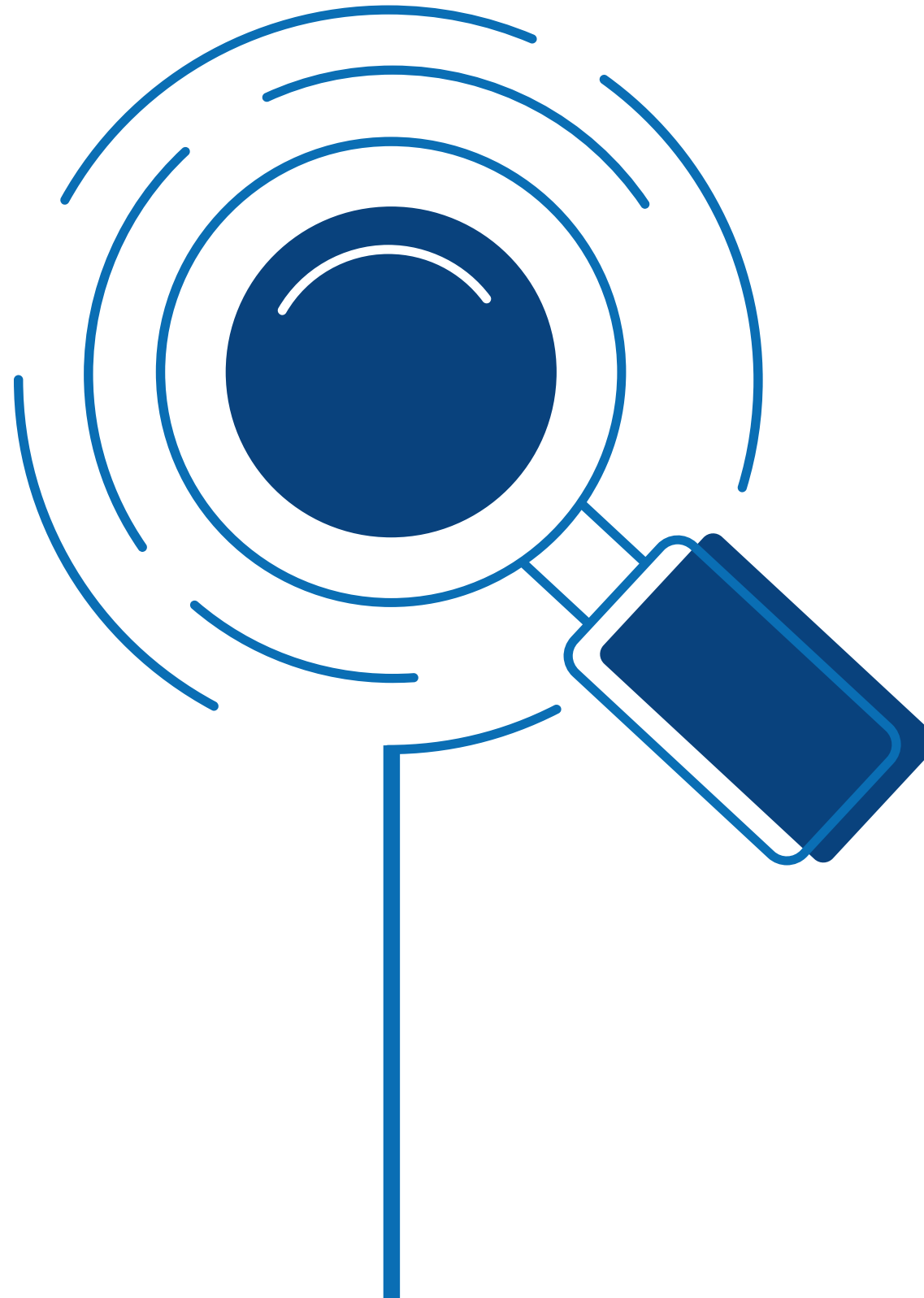
Funding requirements have increased faster than contributions



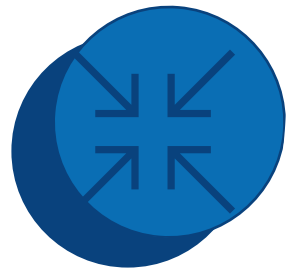
2019 Funding gap higher than 2016, despite historic levels of contributions

— Funding Requirements — Contributions

Midterm Reviews



2016 Strategic Plan



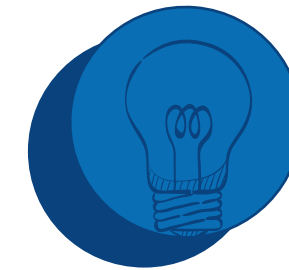
Maintain focus on **SDG 2** and **SDG 17** which are relevant and in line with WFP's mandate



Proactively build **strategic partnerships** in alignment with the United Nations Reform, and beyond



Use '**corporate result pathways**' and '**theories of change**' to underpin the next WFP Strategic Plan



Simplify and revise the **strategic results framework**, with quantified results and linkages to resources



Incentivize **transformative CSPs** towards zero hunger while responding to emergencies

A diagram titled "Corporate Results Framework" showing five numbered steps. The title is centered at the top, with a vertical line extending downwards from it. Below the title are five blue circles, each containing a white number from 1 to 5. Under each circle is a corresponding text block. The text blocks are: 1. Improve metrics related to "changing lives"; 2. Incorporate programme area-specific policies, strategies, theories of change; 3. Simplify and enhance resources to results reporting; 4. Stronger synergies across performance, monitoring and evaluation systems; 5. Reach broad cross-functional support and consensus amongst all technical units and field. A vertical line extends downwards from the bottom of the diagram.

Corporate Results Framework

1

Improve metrics related to **"changing lives"**

2

Incorporate programme area-specific policies, strategies, **theories of change**

3

Simplify and enhance **resources** to **results reporting**

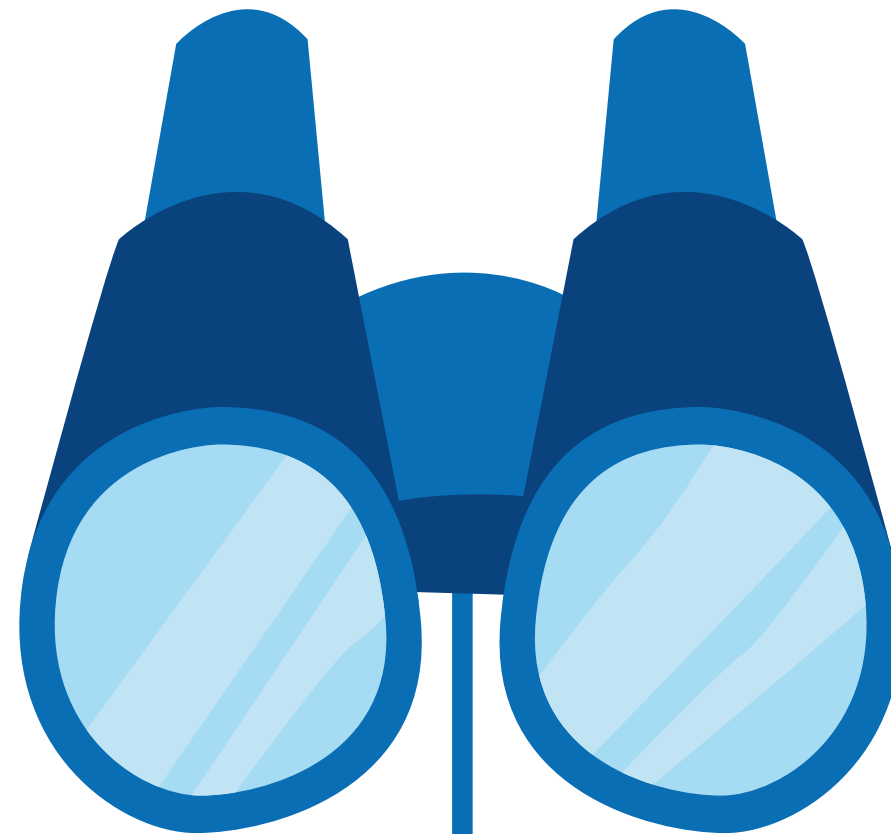
4

Stronger synergies across **performance, monitoring and evaluation** systems

5

Reach **broad cross-functional support** and **consensus** amongst all technical units and field

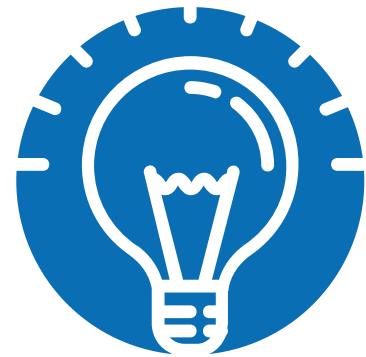
**WFP Strategic Plan:
Proposed Approach**



CONTEXT ANALYSIS



THEORY OF CHANGE



WFP STRATEGIC PLAN



CORPORATE RESULTS FRAMEWORK



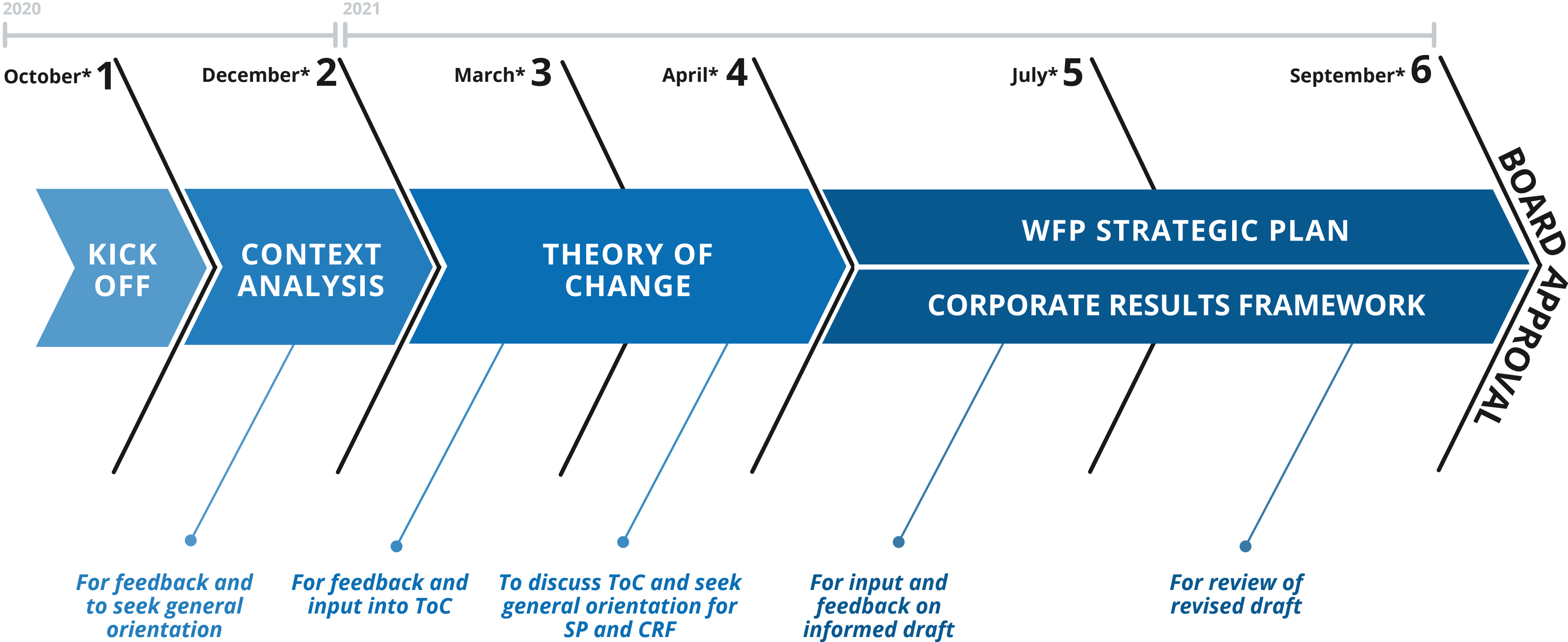
In what global context is WFP developing its next strategic plan?

What changes need to occur to address food insecurity and malnutrition globally?

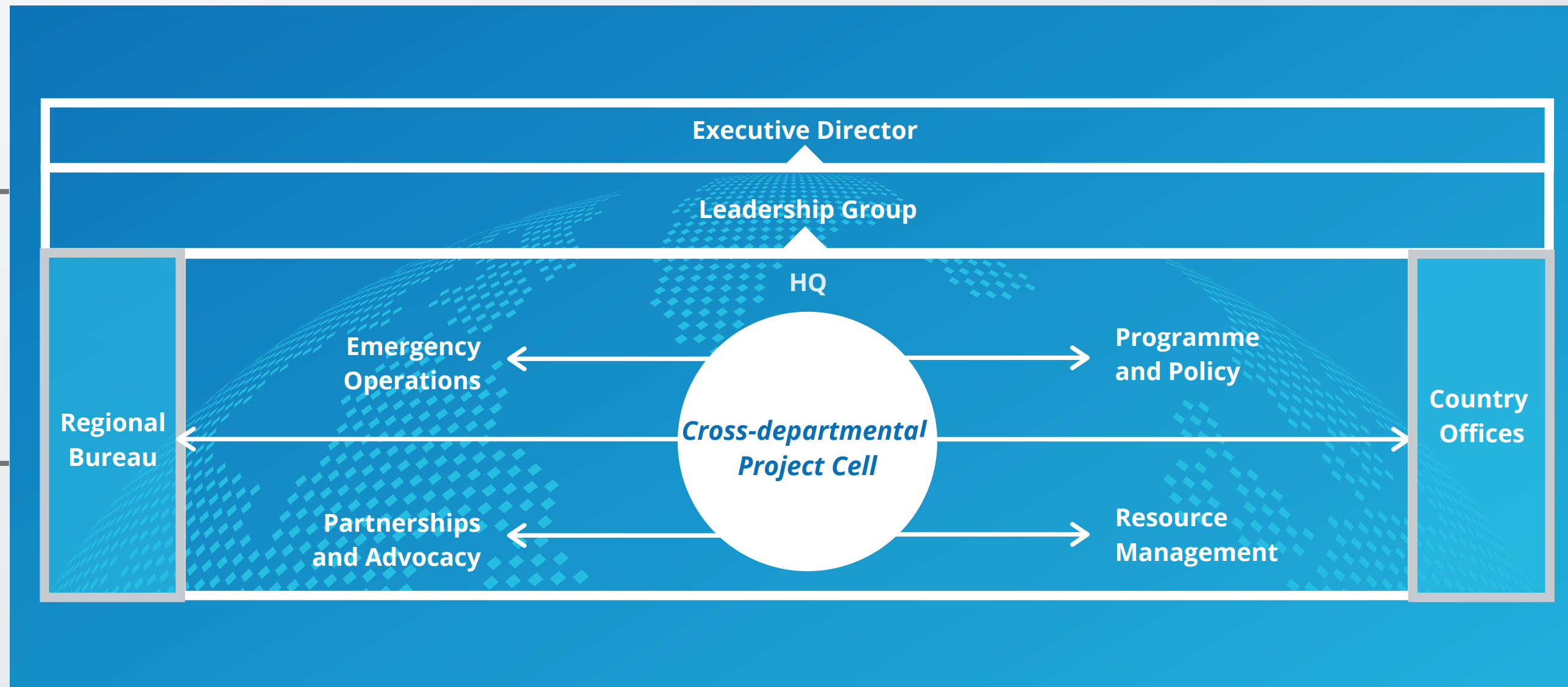
How can WFP help countries reach Zero Hunger by Saving and Changing Lives?

How can we measure the effectiveness and impact of WFP's Strategic Plan?

INFORMAL EB CONSULTATIONS



**Date subject to change*





**World Food
Programme**